



**South Coast  
Air Quality Management District**

21865 Copley Drive, Diamond Bar, CA 91765  
(909) 396-2000, [www.aqmd.gov](http://www.aqmd.gov)

**NOTICE OF SPECIAL MEETING OF THE GOVERNING BOARD  
Governing Board Retreat**

**Day One**

Thursday, May 9, 2024  
1:00 p.m. to 5:30 p.m.

**Day Two**

Friday, May 10, 2024  
9:00 a.m. to 12:00 p.m.  
Westin Rancho Mirage

71333 Dinah Shore Drive, Rancho Mirage, California 92270

Governing Board Retreat will take place in the Oasis Ballroom (except as noted in the agenda)

**Meeting will be a hybrid format**

**Members of the public may participate either in person or via Zoom or telephone.**

**A Special Meeting of the South Coast AQMD's Governing Board will be held at 1:00 p.m. on Thursday, May 9, 2024 and at 9:00 a.m. on Friday, May 10, 2024 through a hybrid format of in-person attendance in the Westin Rancho Mirage, located at 71333 Dinah Shore Drive, Rancho Mirage, California 92270 and/or virtual attendance via videoconferencing and by telephone.**

**Please follow the instructions below to join the meeting remotely.**

**Please refer to South Coast AQMD's website for information regarding details on how to participate:**

<http://www.aqmd.gov/home/news-events/meeting-agendas-minutes>

**ELECTRONIC PARTICIPATION INFORMATION**

**(Instructions provided at bottom of the agenda)**

**Join Zoom Webinar Meeting - from PC or Laptop**

<https://scaqmd.zoom.us/j/93128605044>

**Zoom Webinar ID: 931 2860 5044** (applies to all)

Teleconference Dial In +1 669 900 6833 or +1 253 215 8782

One tap mobile +16699006833,,93128605044# or +12532158782, 93128605044#

***Spanish Language Audience Zoom Meeting ID: 932 0955 9643***

Teleconference Dial In +1 669 900 6833

One tap mobile +16699006833,,93209559643#

**The audience will be allowed to provide public comment in person, through Zoom or telephone.**

**PUBLIC COMMENT WILL STILL BE TAKEN**

*Cleaning the air that we breathe...*

**AGENDA**

Items may be taken in any order and/or may be heard on either day.

<p><b>DAY ONE</b>  <b>Begins at 1:00 p.m.</b></p>	
<p><b>1a. Welcome (15 minutes)</b></p>	<p>Chair Vanessa Delgado                  Vice Chair Michael Cacciotti                  South Coast AQMD                  Governing Board</p>
<p><b>1b. Setting the Stage (10 minutes)</b>                  Overview of topics that will be discussed and their relationship to reducing emissions at the San Pedro Bay Port Complex.</p>	<p>Wayne Nastri                  South Coast AQMD                  Executive Officer</p>
<p><b>1c. Health Effects from Sources at Commercial Marine Ports (20 minutes)</b>                  Summary overview of health effects of air quality from sources at the San Pedro Bay Port Complex.</p>	<p>Nichole Quick, M.D.                  South Coast AQMD                  Health Effects Consultant</p>
<p><b>1d. Zero-Emission Technology and Supporting Infrastructure Panel (1.5 hours)</b>                  Panel discussion on zero emission technologies and supporting infrastructure for equipment used at the ports. Panelists will highlight potential technology pathways and challenges to full-scale implementation.</p>	<p>Aaron Katzenstein, Ph.D. (Moderator)                  South Coast AQMD                  Deputy Executive Officer  <i>Technology Advancement Office</i>                  James Dumont                  Paul Manzi                  Crowley Maritime Corporation                  Philip Moslener                  Wabtec Corporation                  Vice-President                  Toru Sugiura                  Toyota Tsusho America, Inc.                  Senior Manager                  Craig Klaasmeyer                  Kaizen Clean Energy, Inc.                  Co-founder                  Paul Gioupis                  Zeem                  Founder and Chief Executive Officer</p>
<p><b>Break (15 minutes)</b></p>	
<p><b>1e. International Maritime Organization’s Role in Shipping Emissions (45 minutes)</b>                  Oceangoing vessels are one of the most challenging sources to address and regulate. This presentation will discuss the International Maritime Organization (IMO) and will provide insight into IMO’s work to reduce emissions and challenges and limitations.</p>	<p>Galen Hon                  U.S. Department of Transportation Maritime Administration (MARAD)</p>

<b>DAY ONE (Continued)</b>	
<p><b>1f. Role of Hydrogen in the Road to Zero Emissions (45 Minutes)</b>                      Overview of the role of hydrogen for transition to zero-emissions for sources at commercial marine ports, supply and distribution, and challenges.</p>	<p>Matt Miyasato, Ph.D.                      FirstElement Fuel, Inc.                      Chief Public Policy and Programs Officer</p>
<p><b>1g. Take Away Points and Day One Closing Thoughts (30 Minutes)</b>                      Group discussion on key take away points and suggestions for reducing emissions at the San Pedro Bay Port Complex.</p>	<p>Chair Vanessa Delgado                      South Coast AQMD                      Governing Board</p>
<p><b><u>Closed Session</u></b></p> <p><b>CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION</b>                      It is necessary for the Board to recess to closed session pursuant to Government Code sections 54956.9(a) and 54956.9(d)(1) to confer with its counsel regarding pending litigation which has been initiated formally and to which the South Coast AQMD is a party. The action is:</p> <ul style="list-style-type: none"> <li>• <u>South Coast Air Quality Management District v. EPA</u>, U.S. District Court for the Central District of California, Case No. 2:23-cv-02646.</li> </ul> <p><b>CONFERENCE WITH LEGAL COUNSEL – INITIATING LITIGATION</b>                      It is also necessary for the Board to recess to closed session pursuant to Government Code section 54956.9(a) and 54956.9(d)(4) to consider initiation of litigation (two cases).</p> <p><b>CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION</b>                      Also, it is necessary for the Board to recess to closed session pursuant to Government Code section 54956.9(d)(2) to confer with its counsel because there is a significant exposure to litigation against the South Coast AQMD (two cases).</p>	

<b>DAY TWO</b> <b>Begins at 9:00 a.m.</b>	
<b>2a. Opening Remarks for Day 2 (5 minutes)</b>	Wayne Nastri South Coast AQMD Executive Officer
<b>2b. Induction Cooking Demonstration (30 minutes)</b> <u>Located in the Courtyard outside of Oasis Ballroom</u> Southern California Edison will provide a cooking demonstration highlighting the benefits and unique attributes of electric induction cooktops.	Oliver Ta Brian Choi Southern California Edison Foodservice Technology Center
<b>Transition to Oasis Ballroom for Remaining Items</b>	
<b>2c. South Coast AQMD’s Proposed Pilot Program for Residential Incentives (30 Minutes)</b> Overview of South Coast AQMD’s proposed pilot program for residential incentives.	Michael Krause South Coast AQMD Assistant Deputy Executive Officer <i>Planning, Rule Development and Implementation</i>
<b>2d. Update on the South Coast AQMD’s Diversity, Equity, and Inclusion (DEI) Programs (45 Minutes)</b> Overview of South Coast AQMD DEI program and elevating DEI with air districts statewide.	Anissa (Cessa) Heard-Johnson, Ph.D. South Coast AQMD Deputy Executive Officer <i>Diversity, Equity, and Inclusion Office with Community Air Programs</i>
<b>2e. Climate Change Committee (10 Minutes)</b> Summary comments about Climate Change Committee and key objectives.	Supervisor V. Manuel Perez South Coast AQMD Governing Board Member Chair of Climate Change Committee
<b>2f. Climate Change and Air Quality (45 Minutes)</b> General introduction to climate change and how our work to address air quality issues can complement and achieve co-benefits to help achieve climate change goals.	Sarah Rees, Ph.D. South Coast AQMD Deputy Executive Officer <i>Planning, Rule Development and Implementation</i>
<b>2g. Closing Remarks</b>	Chair Vanessa Delgado
<b>Closed Session</b> <b>CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION</b> It is necessary for the Board to recess to closed session pursuant to Government Code sections 54956.9(a) and 54956.9(d)(1) to confer with its counsel regarding pending litigation which has been initiated formally and to which the South Coast AQMD is a party. The action is: <ul style="list-style-type: none"> <li>• <u>South Coast Air Quality Management District v. EPA</u>, U.S. District Court for the Central District of California, Case No. 2:23-cv-02646.</li> </ul>	
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**No General Public Comment Period at a Special Meeting**

Members of the public may address this body concerning any agenda item before or during consideration of that item. (Government Code Section 54954.3(a)). If you wish to speak, raise your hand on Zoom or press Star 9 if participating by telephone or if in-person please provide a Request to Address the Board card to the Clerk of the Board if you wish to address the Board on an agenda item. Speakers may be limited to three (3) minutes total for all agenda items on each day of the retreat. At a special meeting, no other business may be considered, there is public comment only for items on the agenda, and there is no general public comment period. (Government Code Section 54956(a)). The agenda for this meeting is posted at South Coast AQMD Headquarters, 21865 Copley Drive, Diamond Bar, California and at the Westin Rancho Mirage, located at 71333 Dinah Shore Drive, Rancho Mirage, California 92270, California at least 24 hours in advance of the meeting.

**ADJOURNMENT****Americans with Disabilities Act and Language Accessibility**

Disability and language-related accommodations can be requested to allow participation in this Special Governing Board meeting. The agenda will be made available, upon request, in appropriate alternative formats to assist persons with a disability (Government Code Section 54954.2(a)). In addition, other documents may be requested in alternative formats and languages. Any disability or language related accommodation must be requested as soon as practicable. Requests will be accommodated unless providing the accommodation would result in a fundamental alteration or undue burden to the South Coast AQMD. Please contact Clerk of the Boards at 909-396-2500 from 7:00 a.m. to 5:30 p.m. Tuesday through Friday or send the request to [cob@aqmd.gov](mailto:cob@aqmd.gov).

## **INSTRUCTIONS FOR ELECTRONIC PARTICIPATION**

### **Instructions for Participating in a Virtual Meeting as an Attendee**

As an attendee, you will have the opportunity to virtually raise your hand and provide public comment.

Before joining the call, please silence your other communication devices such as your cell or desk phone. This will prevent any feedback or interruptions during the meeting.

**Please note:** During the meeting, all participants will be placed on Mute by the host. You will not be able to mute or unmute your lines manually.

After each agenda item, the Chair will announce public comment.

A countdown timer will be displayed on the screen for each public comment.

If interpretation is needed, more time will be allotted.

**Once you raise your hand to provide public comment, your name will be added to the speaker list. Your name will be called when it is your turn to comment. The host will then unmute your line.**

### **Directions for Video ZOOM on a DESKTOP/LAPTOP:**

- If you would like to make a public comment, please click on the “**Raise Hand**” button on the bottom of the screen.  
This will signal to the host that you would like to provide a public comment and you will be added to the list.

### **Directions for Video Zoom on a SMARTPHONE:**

- If you would like to make a public comment, please click on the “**Raise Hand**” button on the bottom of your screen.
- This will signal to the host that you would like to provide a public comment and you will be added to the list.

### **Directions for TELEPHONE line only:**

- If you would like to make public comment, please **dial \*9 to raise your hand** to signal that you would like to comment and **dial \*6 to toggle mute and unmute**.



Agenda Item 1c. Health Effects from  
Sources at Commercial Marine Ports

# Health Effects from Sources at Commercial Marine Ports

Nichole Quick, M.D.  
Health Effects Consultant  
South Coast AQMD Board Retreat  
May 9, 2023



## **Nichole Quick, M.D. South Coast AQMD**

Nichole Quick, MD, MPH, serves as Health Effects Consultant to the South Coast Air Quality Management District, leveraging expertise gained through extensive experience in governmental public health service and healthcare leadership, as well as an MPH in environmental health. Dr Quick specializes in population health and is an advocate for underserved populations through outreach, education, and resource alignment within public and private sectors. She is board certified in Public Health & General Preventive Medicine and Addiction Medicine.

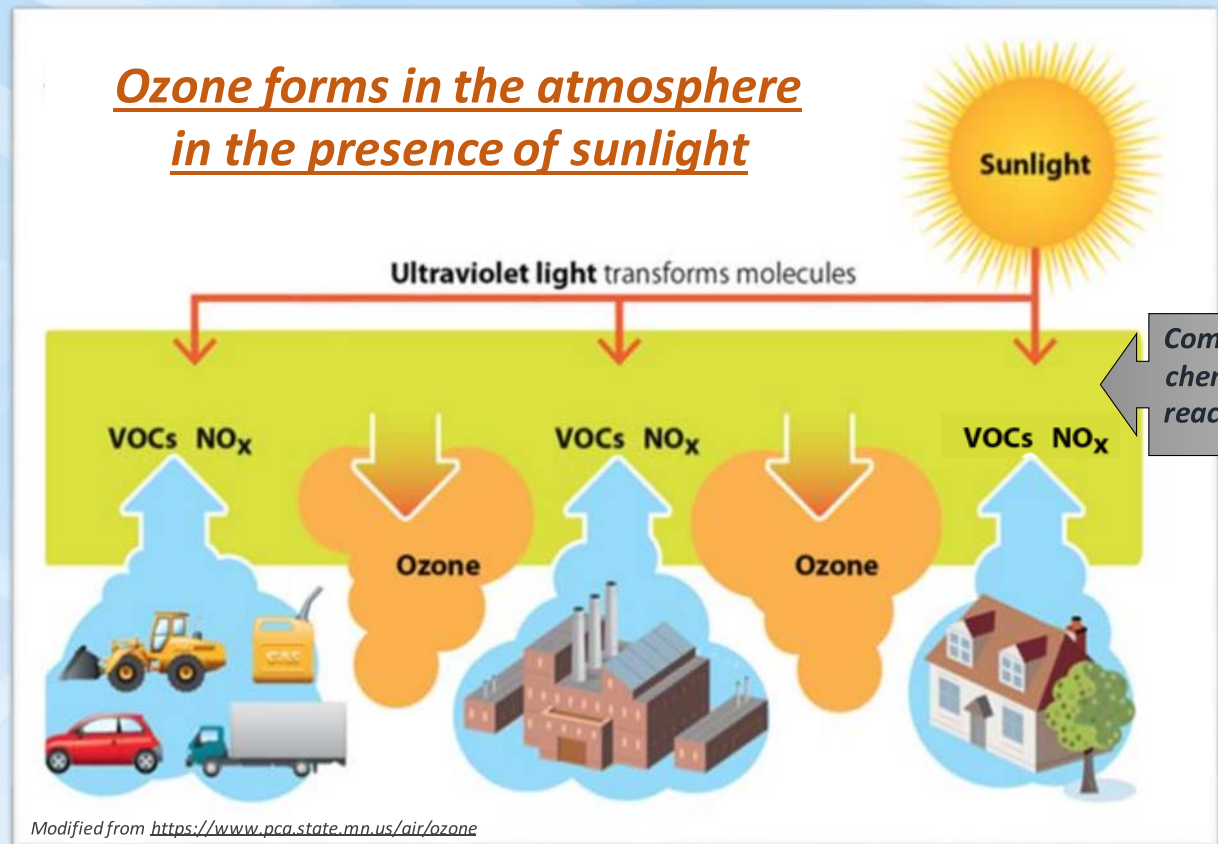


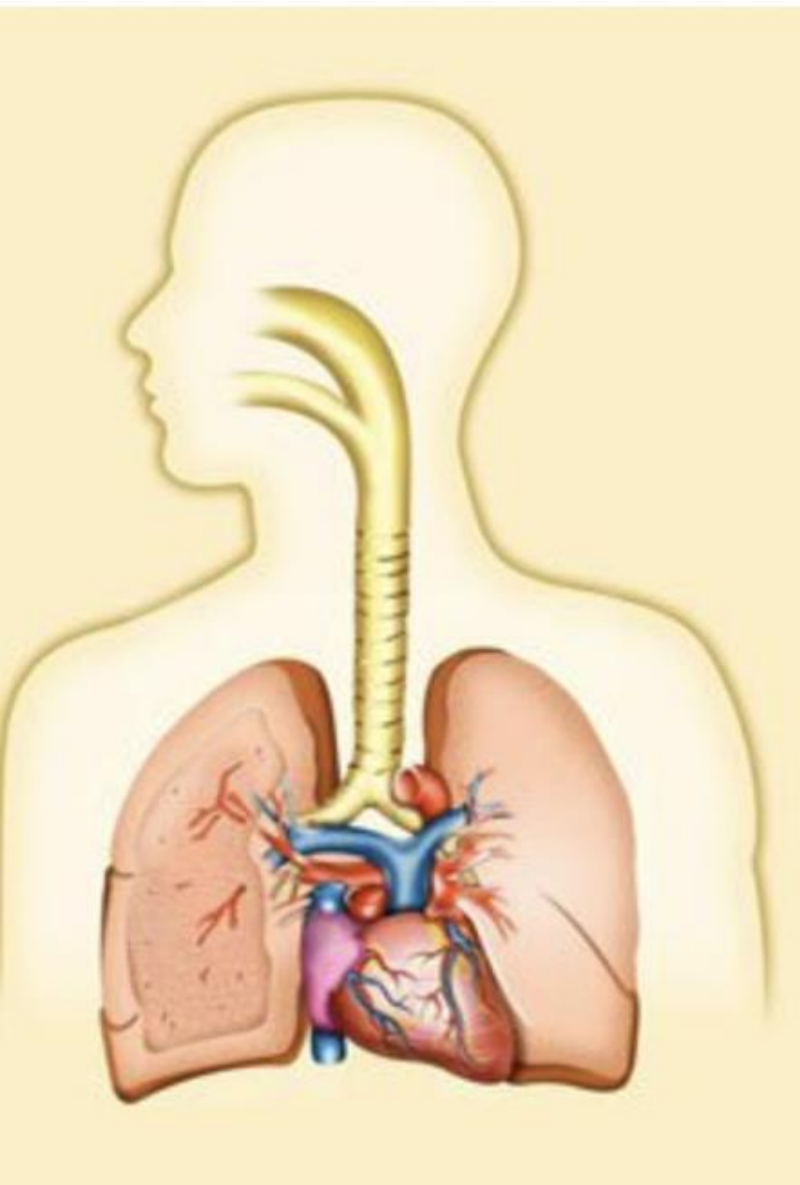
# Criteria Pollutants

- Ozone, particulate matter (PM), carbon monoxide (CO), nitrogen dioxide (NO<sub>x</sub>), sulfur dioxide (SO<sub>x</sub>)
- Harmful to human health and the environment

# Ozone

- Not emitted directly; created by chemical reactions between NO<sub>x</sub> and volatile organic compounds (VOC) in the presence of sunlight
- Pollutants emitted by heavy duty vehicles, ships, locomotives, cars, power plants, industrial boilers, refineries, chemical plants, and other sources
- Regional effect





## Key Health Effects of Ozone

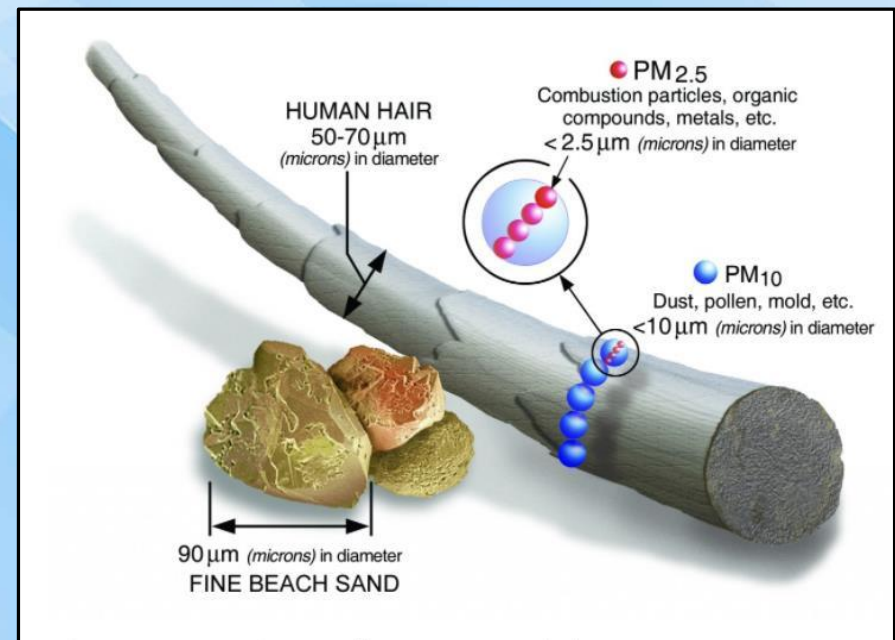
- Inflames and damages the airways
- Coughing, sore throat
- Makes lungs more susceptible to infection
- Aggravates lung diseases such as asthma, emphysema, and chronic bronchitis
- Increases the frequency of asthma attacks

# Sources of Particulate Matter (PM)

- Emitted directly: construction sites, unpaved roads, smokestacks, fires, vehicle exhaust
  - Directly emitted PM from diesel vehicles has a local effect
- Most fine particles form in the atmosphere as a result of complex reactions of chemicals (SO<sub>x</sub>, NO<sub>x</sub>, etc.)
  - PM formed in the atmosphere has a regional effect

# Health Effects of PM

- Premature death in people with heart or lung disease
- Heart attacks, irregular heartbeat
- Aggravated asthma, decreased lung function
- Increased respiratory symptoms, such as irritation of the airways, coughing or difficulty breathing
- Ultrafine (<0.1  $\mu\text{m}$ ): not regulated but known health effects
- PM from diesel exhaust is a carcinogen



# Diesel Exhaust

- Source of directly emitted PM
- Local effect
- Emission sources at ports:
  - Ships (container, cruise, etc.)
  - Harbor craft (like tugs, ferries, fishing vessels)
  - Trucks
  - Cargo Handling Equipment
  - Locomotives
- Congestion at ports increases emissions of PM and resulting health effects

# Key Data Sources for Health Effects

- Local data
  - Academic studies
  - CARB – Health Risk Assessments
- Data compilations/tools
  - US EPA – Integrated Science Assessments
  - South Coast AQMD – Air Quality Management Plans and Multiple Air Toxics Exposure Studies
  - California EPA – CalEnviroScreen

# CalEnviroScreen

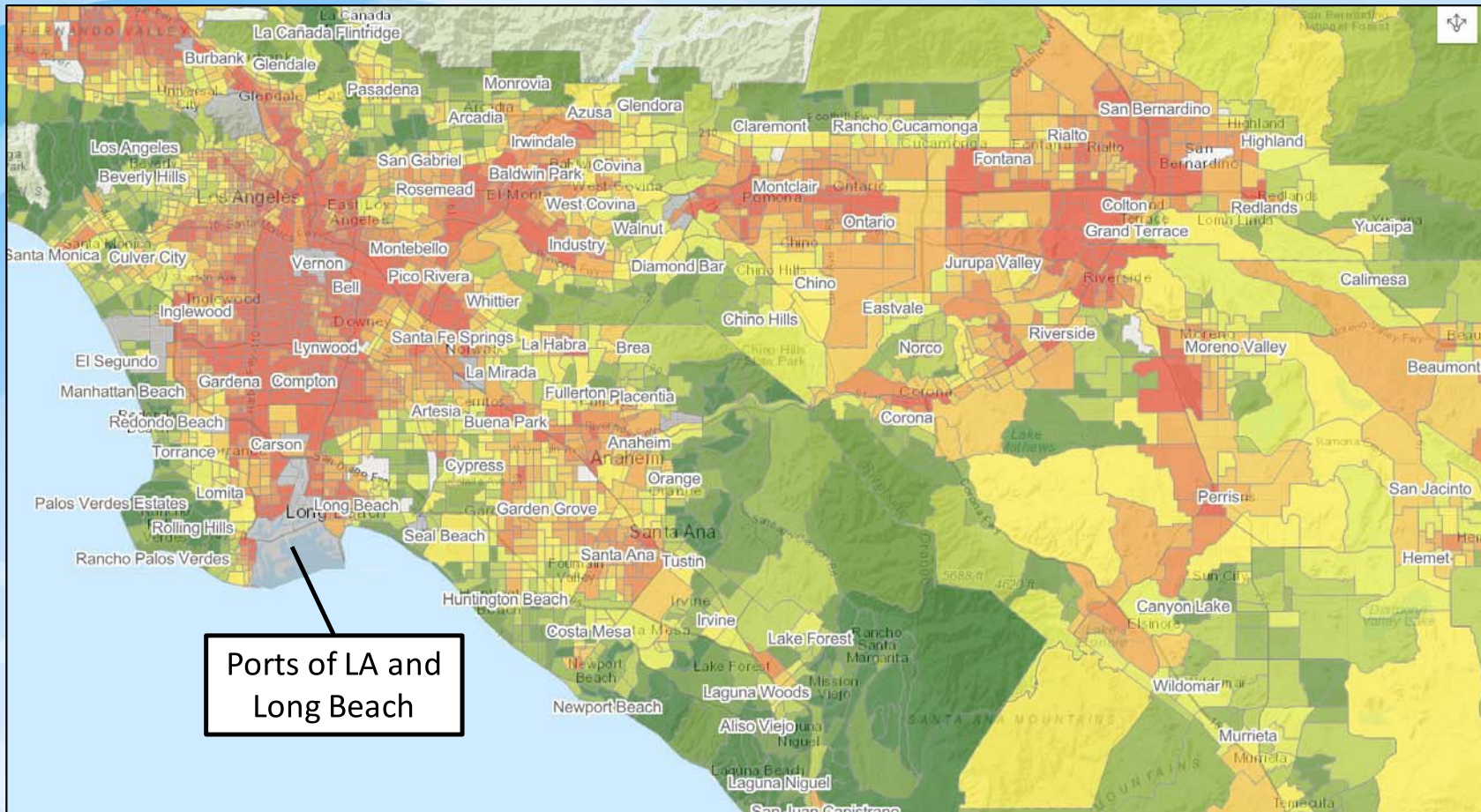
- Mapping tool that helps identify California communities that are most affected by many sources of pollution
- Uses environmental, health, and socioeconomic information to produce scores for every census tract in the state
- Scores are mapped so that different communities can be compared
- An area with a high score is one that experiences a much higher pollution burden than areas with low scores



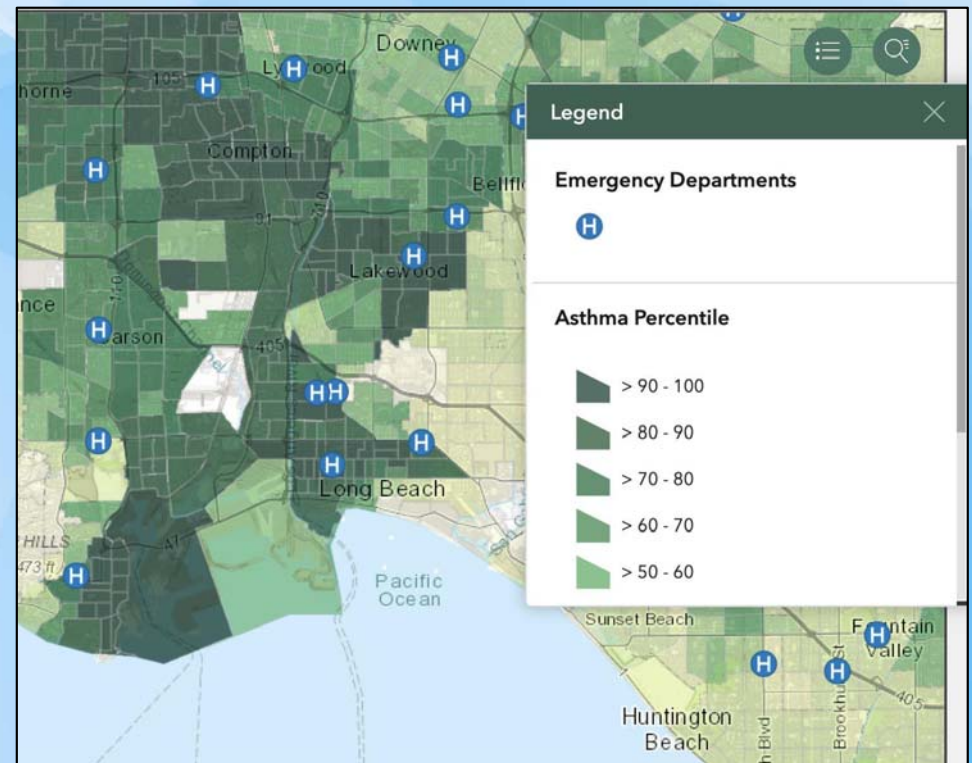
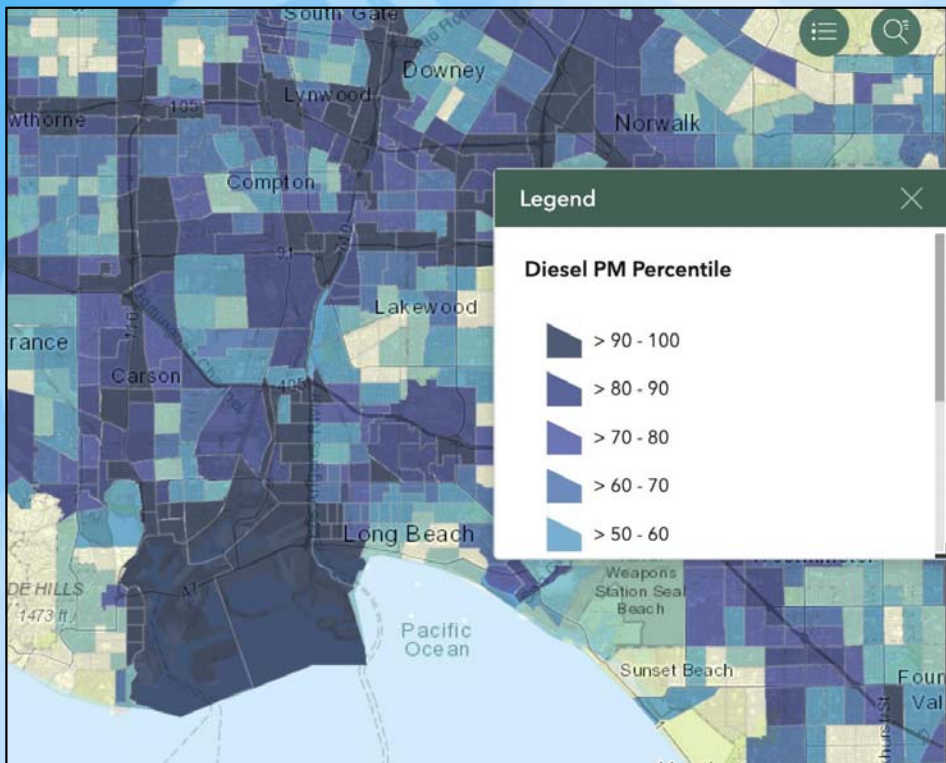
# CalEnviroScreen (continued)

- Population characteristics:
  - Asthma
    - Spatially modeled, age-adjusted rate of emergency department (ED) visits for asthma per 10,000 people averaged over 2015-2017
  - Cardiovascular disease
    - Spatially modeled, age-adjusted rate of ED visits for heart attacks (acute myocardial infarctions) per 10,000 people averaged over 2015-2017
  - Low birth weight
    - Percent low birth weight averaged over 2009-2015

# CalEnviroScreen (continued)



# CalEnviroScreen (continued) Diesel PM & Asthma Percentiles



# South Coast AQMD MATES V

- MATES V includes a Health Risk Assessment of all emission sources throughout the region
- Clear pattern of increased cancer risk in the community near the port complex



# AQMP Health Benefits



~2,500 fewer  
annual asthma-  
related  
emergency  
room visits



~700 fewer annual  
hospital  
admissions related  
to asthma,  
cardiovascular, or  
respiratory  
conditions



>200,000 fewer  
annual person-  
days of work  
and school  
absences



An annual  
average of 1,600  
premature  
deaths avoided

**Public health benefits estimated to be \$173 billion  
cumulatively (2017-2031)**

# Conclusion

- Reducing Ozone and PM emissions decreases health risks and has economic benefits
  - Less exacerbation of respiratory conditions such as asthma and bronchitis
  - Decrease in cardiovascular risks
  - Decrease in cancer risk from exposure to diesel exhaust



Agenda Item 1d. Zero-Emission Technology  
Panel

# Zero-Emission Technology Panel

Panel Discussion

Moderated by Dr. Aaron Katzenstein  
South Coast AQMD Deputy Executive Officer  
2024 South Coast AQMD Board Retreat  
May 9, 2024



## **Aaron Katzenstein, Ph.D. South Coast AQMD**

Dr. Aaron Katzenstein is the Deputy Executive Officer of the Technology Advancement Office. The Technology Advancement Office oversees several mobile source incentive programs, technology review, and development and commercialization of clean air technologies.

He began his career at South Coast AQMD in 2003 where he worked in the laboratory prior to his role as the Climate and Energy Supervisor in Planning and Rules. He later became an Acting Planning Manager for Area Sources and most recently was the Laboratory and Source Test Manager. He has been heavily involved in numerous Multiple Air Toxics Exposure Studies, Air Quality Management Plans, policy development, research projects, air quality studies, and technology/infrastructure projects.

Dr. Katzenstein received his undergraduate degree in Chemistry with a minor in Physics from the University of Redlands. He graduated with a M.S. and Ph.D. in Chemistry with a focus on Atmospheric Chemistry from the University of California Irvine where he studied regional and global air quality.



# Agenda

- Introduce Panel Members
- Presentations with Questions for Discussion

# Zero-Emission Technology Panel



**James Dumont**  
Crowley Maritime  
Corporation



**Paul Manzi**  
Crowley Maritime  
Corporation



**Philip Moslener**  
Wabtec Corporation



**Toru Sugiura**  
Toyota Tsusho  
America, Inc.



**Craig Klaasmeyer**  
Kaizen Clean Energy,  
Inc.



**Paul Gioupis**  
Zeem



## **Paul Manzi** **Crowley Maritime, Inc.**

Paul is a maritime professional with more than 40 years of experience in the maritime industry, serving as a navigational watch officer, and various positions of increasing responsibility in marine operations and corporate safety, health, and environmental compliance and stewardship as well as serving the industry on technical committees and in leadership roles in trade organizations. In his current role he has responsibility for Crowley Marine Services, Inc Ship Assist and Escort business as Vice President – General Manager. The business is focused on optimization, decarbonization and partnerships. Prior to joining Crowley, he served in a variety of health, safety and environmental roles, most recently with BP, including stints in shipping, major projects in the Middle East and drilling and exploration in North Africa. He is based in Bellingham, WA and enjoys the outdoor life that abounds in the Northwest and Puget Sound.



## **James Dumont Crowley Maritime, Inc.**

James is a leading expert in developing consortia and public-private partnership projects for deep decarbonization of the transportation sector with over nine years' experience designing flagship advanced energy and clean transportation technology development and demonstration projects, multinational public-private partnerships, and grant proposals awarded more than \$900 million in discretionary grant funds. In his current role as Grants Director, he has responsibility for developing and implementing Crowley's grants and incentives strategy, advancing public-private partnerships and consortia, and coordinating with agency, regulatory, and nongovernmental organizations (NGOs) on decarbonization efforts. Prior to joining Crowley in March of 2023, James served as the Director of Ports and Fleets at Momentum and The Grant Farm in Sacramento, CA. James studied Global Studies and Maritime Affairs at CSU Maritime Academy in Vallejo, CA, and obtained a Juris Doctor from Tulane University Law School in New Orleans, LA, where he specialized in admiralty, maritime, and environmental law.



## **Paul Gioupis Zeem**

Paul Gioupis is a lifelong entrepreneur and seasoned executive with over 25 years of experience in corporate finance, capital markets and business management. He has notable experience in a wide range of investment sectors, including FinTech, RegTech, medical, real estate, clean and renewable technology with a strong appreciation of ESG and impact investing.

Paul Gioupis is Founder and CEO of Zeem Solutions, the leading provider of innovative contract-based EV charging and fleet management services. He launched the business in 2017 with a forward-thinking approach to the commercial fleet electrification in California and throughout the United States. Under his leadership the Company has successfully positioned in the dynamic and competitive arena of EV charging infrastructure services and committed to accelerating growth and operating performance to ensure its long-term success.

Mr. Gioupis runs the company and all his client relationships on a foundation of trust, ethics, and a steadfast belief that putting the client's needs first will yield the best possible results for all parties involved.



## **Philip Moslener** **Wabtec Corporation**

Mr. Moslener holds the position of Corporate Vice-President for Advanced Technologies at Wabtec. The mission of this team is to integrate new technologies within the company through R&D and value added projects. Namely, he is responsible for the Wabtec One cloud platform and product cyber security, as well as furthering developments in disruptive technologies such as Artificial Intelligence and Alternative Fuels. He has been active in the Railway industry for 25 years. Previous to Wabtec, he held various roles with General Electric Transportation and Bombardier Transportation in Canada, USA, China and Thailand, namely as Head of Engineering Asia Pacific region, Head of Functional Integration and Head of Mechanical Integration in North America. As a car-builder, he had the pleasure to contribute designs and/or project management to exciting rail projects such as the Zefiro-380 Very High Speed Train (China), Acela High Speed train (USA), New York Subway R-142 (USA), New Jersey Transit Commuter (USA), Via Rail Inter-City trains (Canada), Minneapolis Light Rail (USA), Toronto Transit Subway (Canada), Queensland Rail Commuter (Australia), to name a few.

Born in Montreal, Canada, Mr. Moslener graduated from Concordia University in Mechanical Engineering.



## **Craig Klaasmeyer** **Kaizen Clean Energy**

Craig Klaasmeyer is a co-Founder and Chief Financial Officer of Kaizen Clean Energy. Previously he was an investment banker for 30 years with Donaldson, Lufkin & Jenrette and Credit Suisse. His investment banking career spanned New York, London and Houston and roles included the head of European Leveraged Finance while in London and an energy banker and head of the Houston office during his Houston years.



## **Toru Sugiura**

# **Toyota Tsusho America, Inc.**

Toru Sugiura is a senior manager in Corporate Strategy & Sustainable Business Development Division at Toyota Tsusho America, Inc. (TAI)

His work focuses on hydrogen value chain eco system projects in mobility industry trying to create supply and demand synergy to accelerate its market expansion. He and his team are bringing Toyota Tsusho's experience of several environmental demonstration projects in Japan to the U.S to support establish a sustainable clean energy society.

He is currently involving a demonstration project on technology transition for fuel cell port equipment and hydrogen supply solution at Port of Los Angeles and Long Beach. His team and partner companies plan to develop sustainable green hydrogen supply scheme for the ports with biogas from dairy farm digesters from Central Valley in California.





Special Meeting of the  
South Coast Air Quality  
Management District  
Governing Board/Board Retreat



May 9, 2024  
Rancho Mirage, California

# Tugboats 101

## WHAT ARE TUGS?

- Escort
- Ship Assist

## WHO DETERMINES THE SERVICE?

- Pilots
- Harbor Safety Committee
- U.S. Coast Guard Maritime Transportation Safety
- Ship Owners/Operators
- Terminal Requirements

## HOW MANY TUGS OPERATE IN SAN PEDRO BAY?

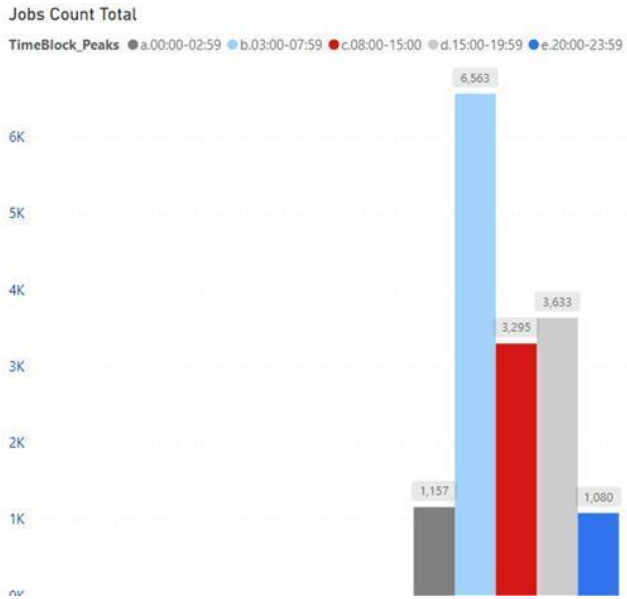
- Approximately 15-16



# Tugboats are the Waterfront Workhorses

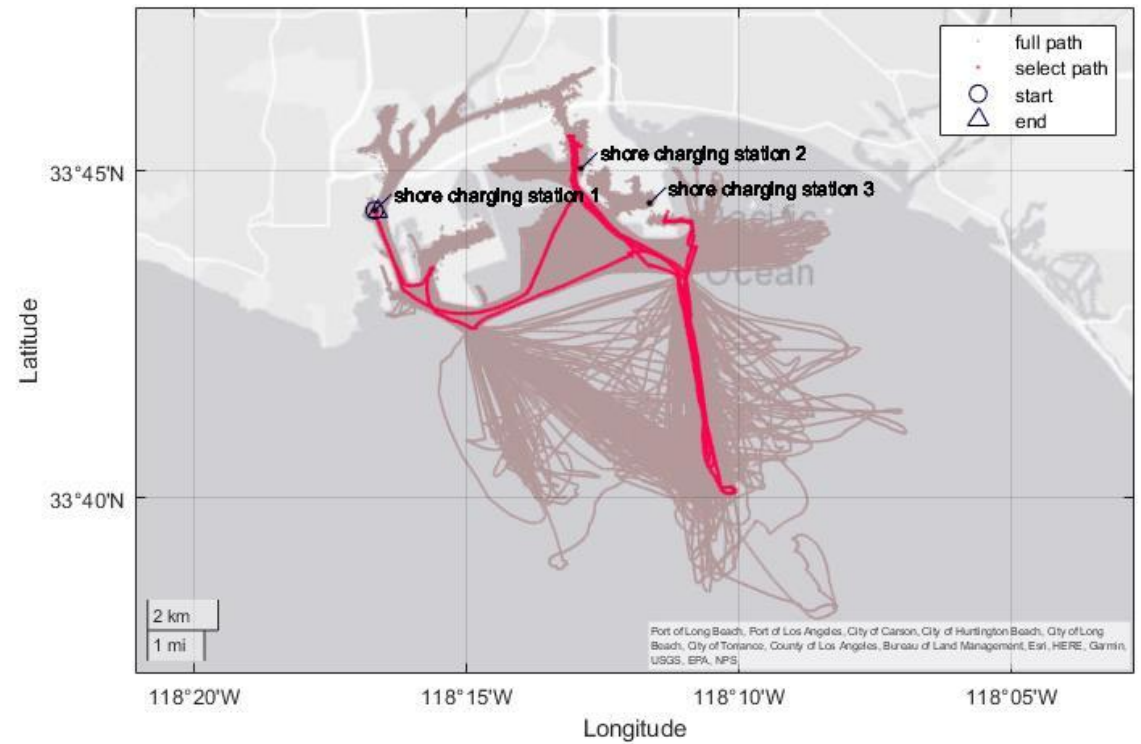


# Tugboat Usage and Patterns



Annual Tug Activity  
by Daily Time Blocks

Mapped Tug Routes in San Pedro Bay



# Crowley's Zero-Emission and Hybrid Tug Efforts

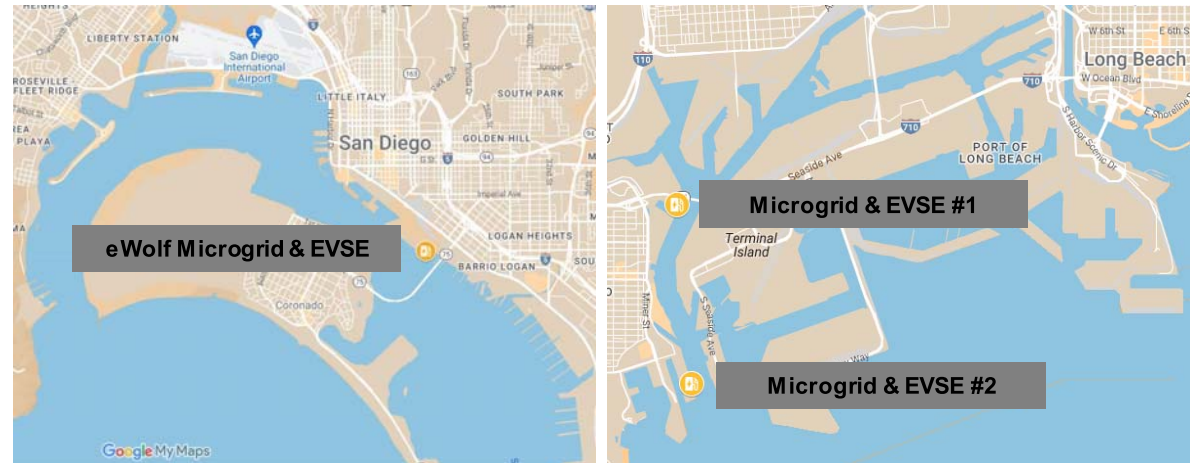
- **EWOLF**

- Development Began in 2019
- Grant Offerings in 2020
- Commissioning May 2024
- Hurdles with Construction, Infrastructure
- Hurdles to Operation



- **ETUG+ / HYBRID TUG**

- Commissioned Design in 2021
- Grant Offerings in 2022
- Program Under Review 2024



# Commercial Challenges

- **UTILIZATION RATES**
- **STATIC RATES / LOW MARGIN BUSINESS**
- **SHIP VOLUMES**
  - Larger ships > reduced demand for Tugs
- **REGULATORY UNCERTAINTY**
- **LONG USEFUL LIFE OF THE ASSETS**
- **COSTS**
  - Capital Expenditures (CapEx) / Operational Expenditures (OpEx)



# Infrastructure Challenges

- DESIGN AND PERMITTING
- EQUIPMENT SELECTION
- LOCATION / SITING
- PROPERTY VALUE
- COMPETING UTILIZATION AND NEEDS
- R&D AND TECHNICAL NEEDS
- GRID CAPACITY / DEMAND
- POWER QUALITY, RELIABILITY, SOURCE AND COST



## Challenges with Vessel Design and Technology

- ASSET LIFE (40+ YEARS)
- DESIGN AND APPROVAL
- EQUIPMENT SELECTION AND VESSEL DESIGN
- OPERATING PROFILE / LOCATION
- COMPETING UTILIZATION AND NEEDS
- R&D / TECHNICAL AND FUTURE NEEDS
- RELIABILITY, SAFETY, AND PERFORMANCE
- COST OF CAPITAL, COST OF VESSEL
- COMMERCIAL RATES
- VESSEL REPLACEMENT REQUIREMENTS IN MANY GRANTS

	Horsepower	Diesel (gal/yr)
Class 8 Truck <sup>1</sup>	380-700	~35,000
50 BPT Tugboat	4,700	~100,000
90 BPT Tugboat	6,700	~120,000





Questions?

Paul Manzi  
[Paul.Manzi@crowley.com](mailto:Paul.Manzi@crowley.com)

May 9, 2024



May 9<sup>th</sup>, 2024

# Freight Rail Decarbonization





**WABTEC**

Global leader  
in freight and transit  
rail technologies

2



**Wabtec**  
CORPORATION



**Faiveley**  
TRANSPORT



GE Transportation



**Wabtec**  
CORPORATION

**+50**

**COUNTRIES**

**~29k**

**EMPLOYEES**

Decarbonization

**FREIGHT: 72%**

**TRANSIT: 28%**

**GEOGRAPHY**

**~55% NON-U.S.  
REVENUES**

**34%**  
Services

**18%**  
Equipment

**12%**  
Components

**8%**  
Digital Intelligence



**28%**  
Transit

Leader in North American  
Freight Locomotives Mfg  
& Services

1 out of 5 rail shipments  
in the world are pulled by  
a Wabtec Locomotive

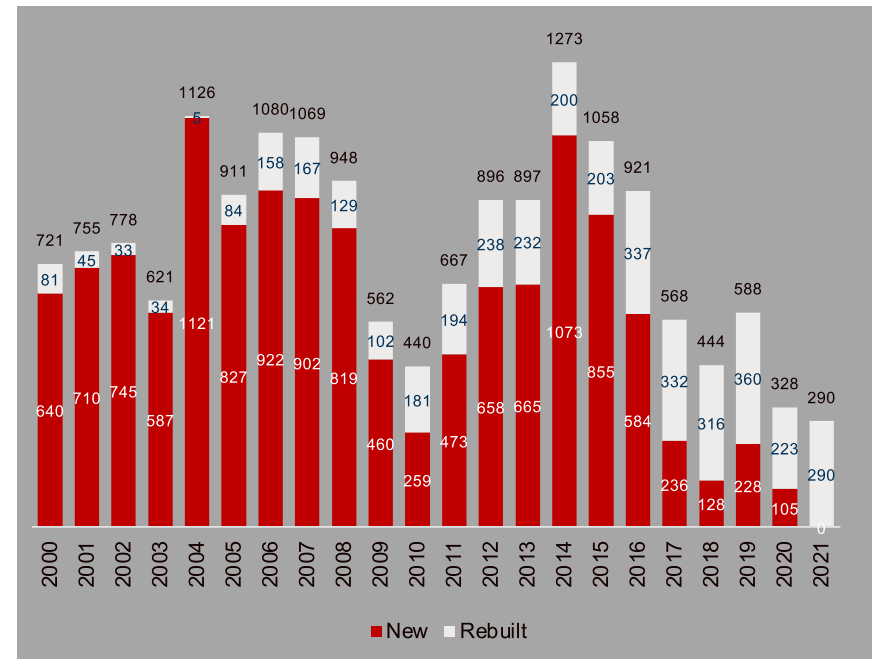


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## Freight Rail Quick facts

- Rail hauls **30%** of ton-miles in the US annually, yet contributes only to **8%** of CO<sub>2</sub> emissions from freight transportation
- Class 1 Railroads handle **92%** of rail freight volume. A single Class 1 mainline haul Locomotive consumes **250-300k** gal diesel/year.
- The freight rail sector consumes nearly **4B** gal. diesel/year for a total of **35M** tonnes CO<sub>2</sub>
- **~25k** locos are in operation in the US
- Average age of all locomotives is **~29** years
- Locomotive are known for operating up to **40-50** years.

### N.American Locomotives delivered: New & Rebuilds



Sources:

[www.epa.gov/greenvehicles/fast-facts-transportation-greenhouse-gas-emissions](http://www.epa.gov/greenvehicles/fast-facts-transportation-greenhouse-gas-emissions)  
AAR Statistics

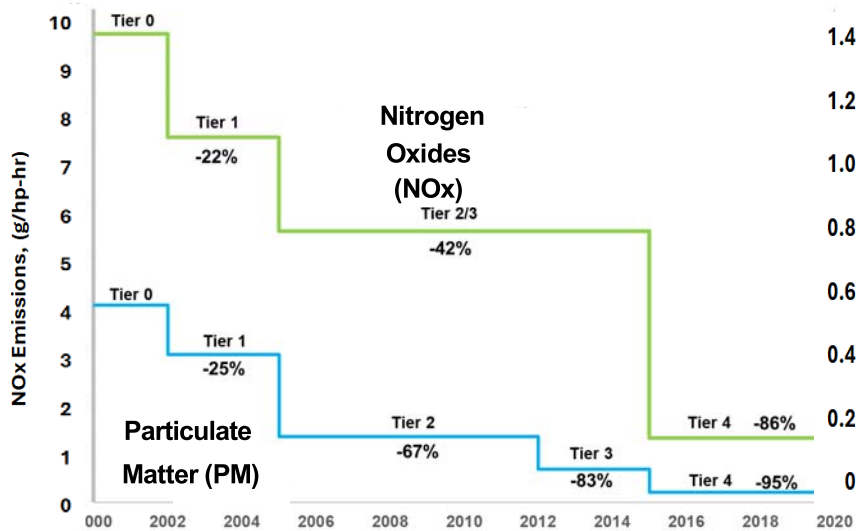


# T0 – T4 Emissions History... Transitioning to a Carbon Focus

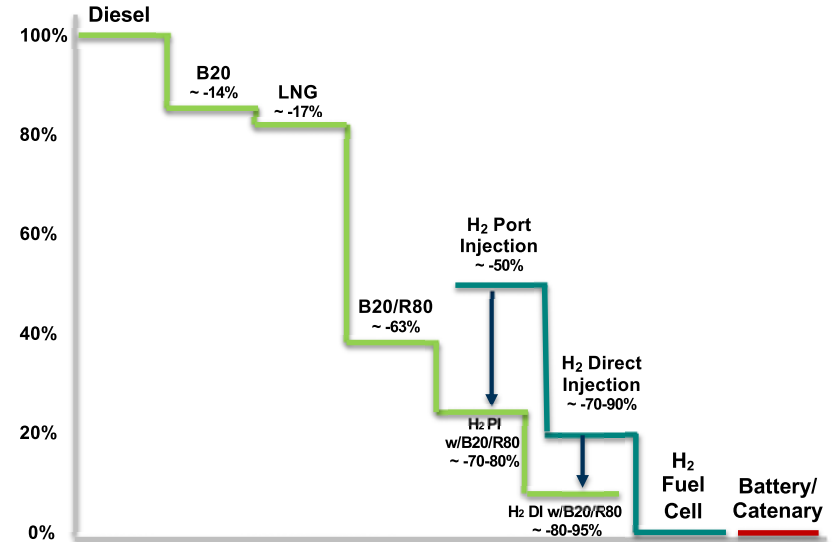
4

Engine Constituent Emissions Nitrogen Oxide (NO<sub>x</sub>) & Particulate Matter (PM) were significantly reduced from Pre-Emissions <1998 through EPA Tier 4 (2015), while Wabtec was able to reduce engine fuel consumption by 10% during that time.

### EPA EMISSIONS LEVELS (1998-2024)



### CO<sub>2</sub> REDUCTION TECHNOLOGIES



## CALSTA PORT AND FREIGHT INFRASTRUCTURE GRANT

# Grant overview



**\$34M funding**

+ \$8.4M FROM WABTEC

### What

Public-Private Partnership to demonstrate Hydrogen Fuel Cell Locomotive

### Who

*Grantor:* CalSTA  
*Recipient:* SCAQMD  
*Sub-Recipient:* Wabtec

### When

3-year development of hydrogen fuel cell demo locomotive  
1-year demo period

### Why

Develop and demonstrate use of hydrogen fuel cell technology to deliver zero emissions solutions

### Where

At Port of Los Angeles and Port of Long Beach



# H<sub>2</sub> Fuel Cell Technology Path

6

**Phase 1:** Low HP + Short Range  
On-board Storage

H<sub>2</sub> Storage      Fuel Cells      Batteries

H<sub>2</sub> Storage



**Phase 2:** Low HP + Long Range  
Tender Car Storage

**Phase 3:** High HP + Long Range  
Tender Car Storage



More Fuel Cells



# Hydrogen Power Technologies

## H<sub>2</sub> Fuel Cells

Utilize hydrogen fuel to generate zero emission power. Provides traction power and energy to charge batteries.

**100%**  
CO<sub>2</sub> Reduction

**100%**  
PM & NO<sub>x</sub> Reduction

**Fixed Fuel**



Credit: Hyzon Motors

## H<sub>2</sub> Engine

Substitution of diesel fuel with hydrogen. Can also be combined with bio-based fuels to further reduce CO<sub>2</sub>.

**50-90%**  
CO<sub>2</sub> Reduction

Partial PM Reduction  
No NO<sub>x</sub> Reduction

**Flexible Fuel**



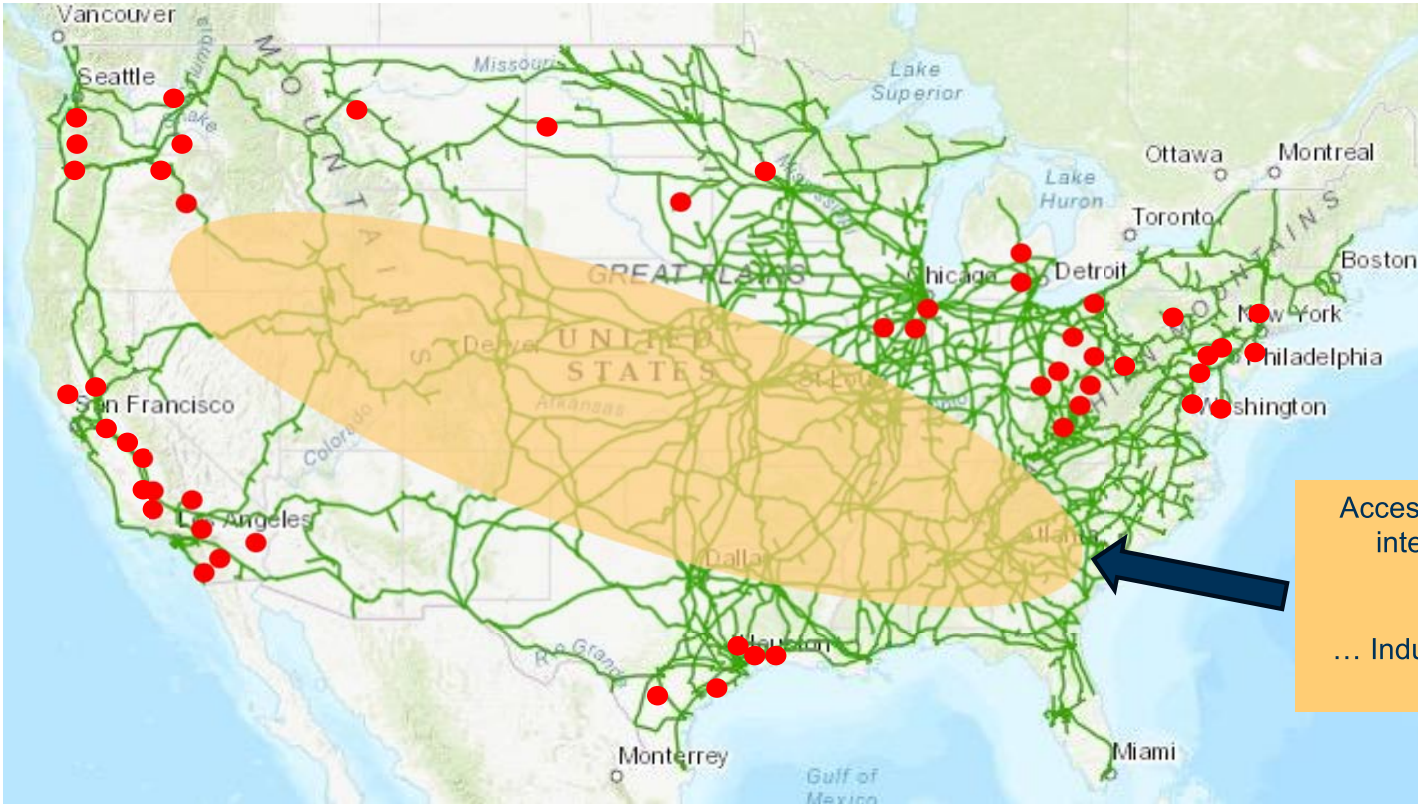
Supported Platforms: T2/T3, T4 EVO

CO<sub>2</sub> reductions are tail-pipe





# US Rail Map vs H<sub>2</sub> Hubs



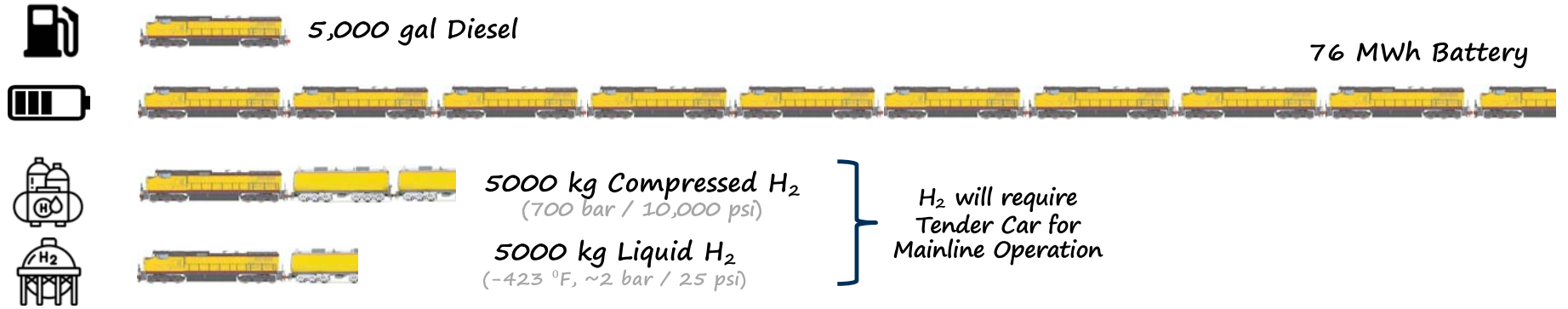
Access to low cost, low carbon intensity hydrogen will be incremental  
... Industry will require a flexible technology

- Proposed DoE H2 Hub Facility
- Major Freight Rail Line

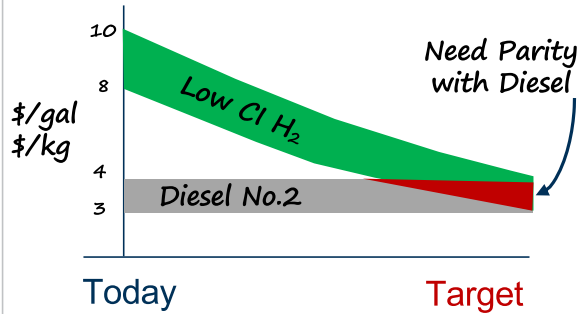


# H<sub>2</sub> & Battery Adoption Challenges

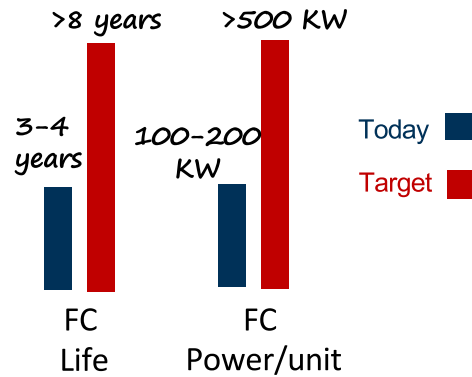
## ENERGY DENSITY



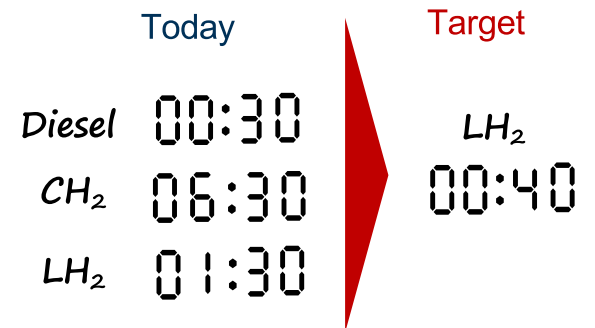
## COST & AVAILABILITY OF H<sub>2</sub>



## TECHNOLOGY MATURITY

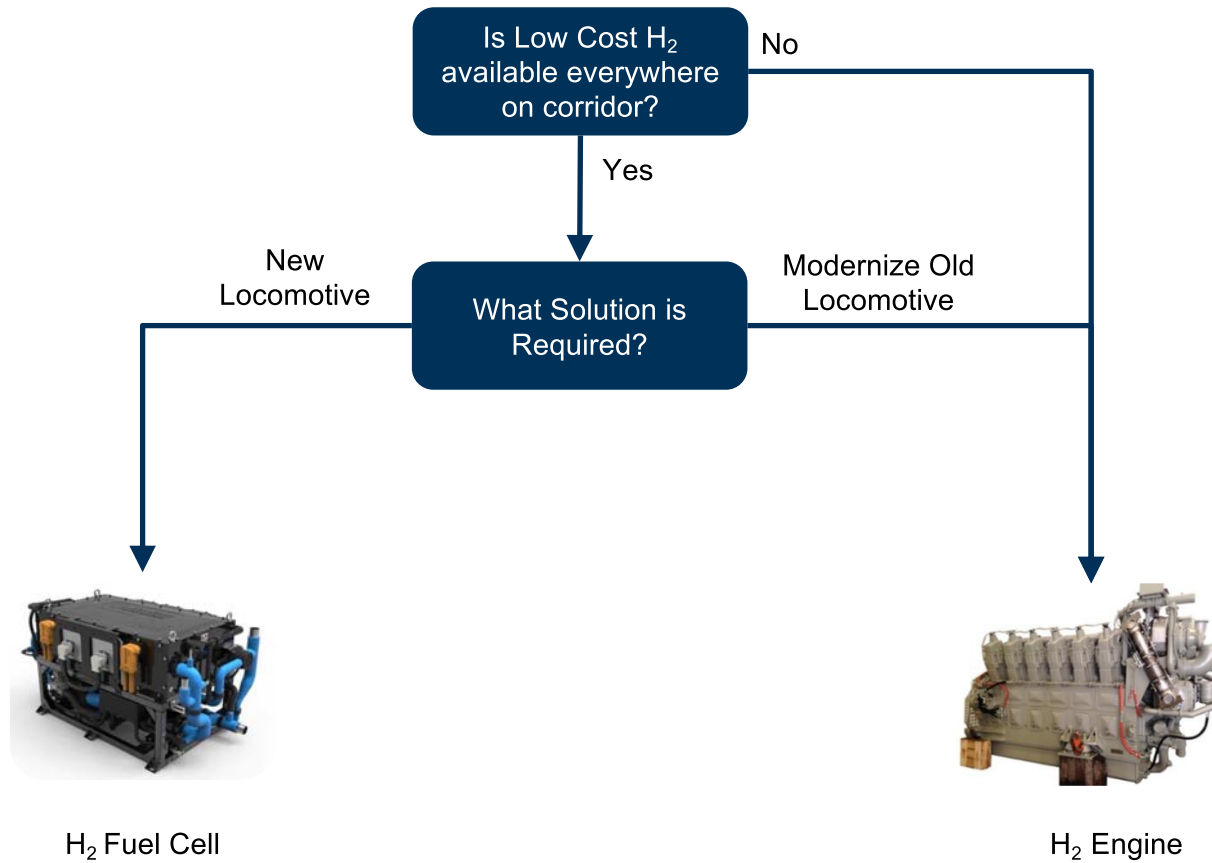


## H<sub>2</sub> REFUELING TIME





# Conclusion: H<sub>2</sub> Solution Decision Flow Chart



H<sub>2</sub> Fuel Cell



H<sub>2</sub> Engine

*Credit: Hyzon Motors*



[WabtecCorp.com](http://WabtecCorp.com)



# Simultaneous Hydrogen Time-Fill Refueling Demonstration Project for Port Equipment

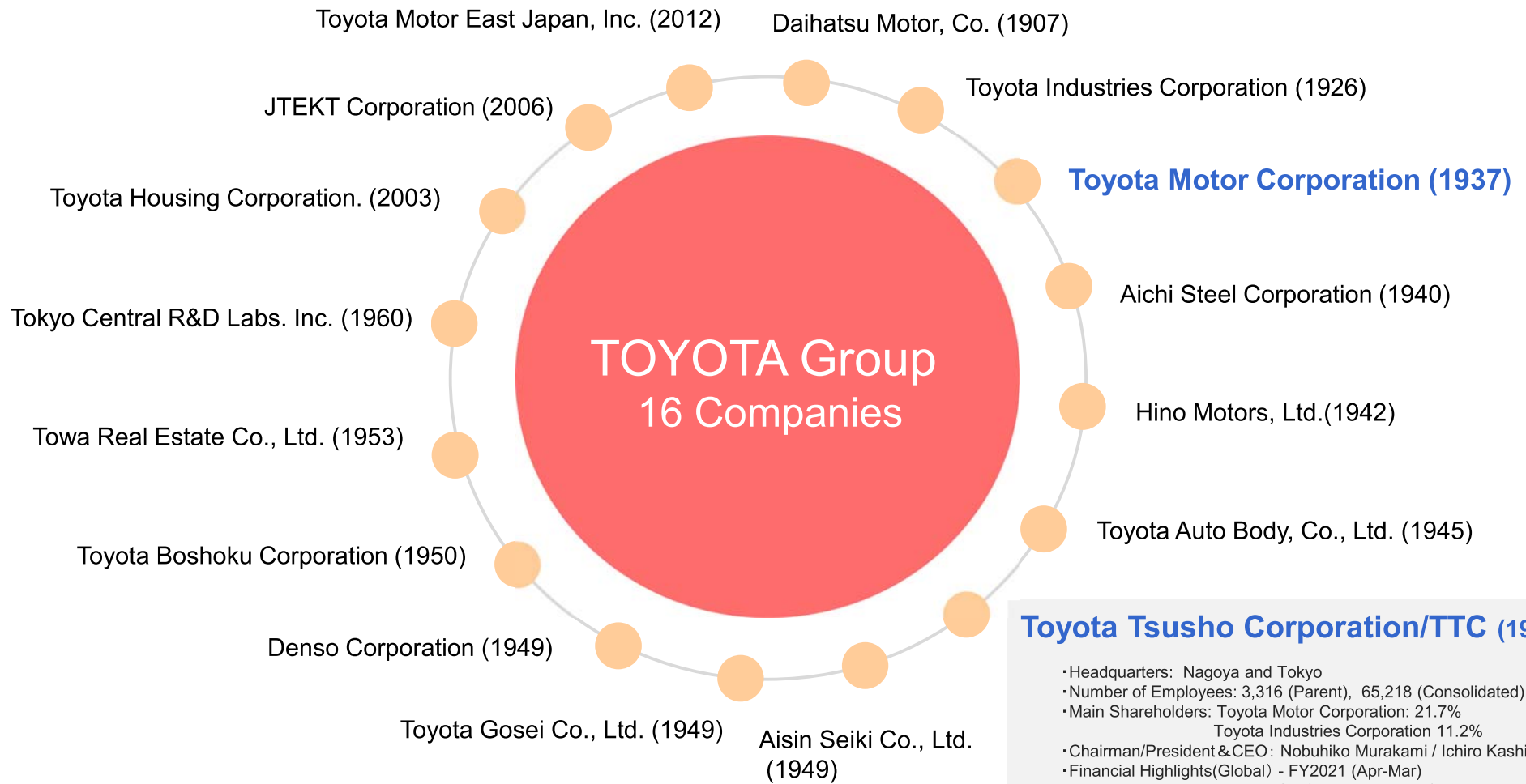
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Meeting Material for SCAQMD

**Toyota Tsusho America, Inc.**  
Sustainability Business Development Group

May 9, 2024

# Company Profile



## Toyota Tsusho Corporation/TTC (1948)

- Headquarters: Nagoya and Tokyo
- Number of Employees: 3,316 (Parent), 65,218 (Consolidated)
- Main Shareholders: Toyota Motor Corporation: 21.7%  
Toyota Industries Corporation 11.2%
- Chairman/President&CEO: Nobuhiko Murakami / Ichiro Kashitani
- Financial Highlights(Global) - FY2021 (Apr-Mar)  
Revenue: 61,750 million USD (8,208 billion yen)
- Global Network: Business Locations in around 120 countries.
- Company Business:
  - Trading arm with diverse sectors
  - Supports Toyota Motor and other group companies in raw material supply, logistic service, business development, Financial Investment, etc.



## Toyota Motor

Toyota "Mirai" (Hydrogen Fuel Cell Vehicle)  
- 15,000+ on-the-road in California -



Toyota "Fuel Cell"

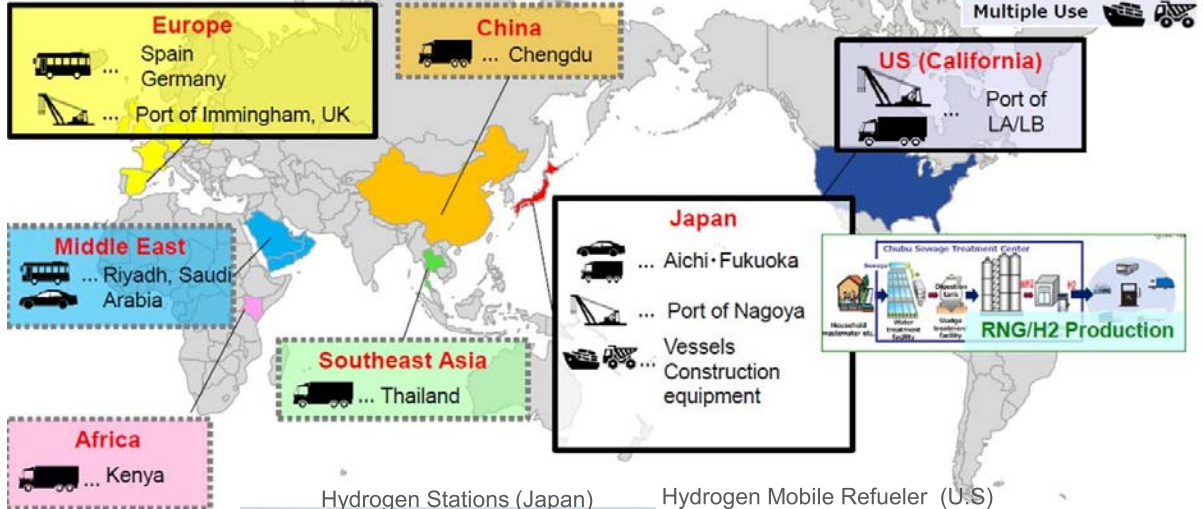
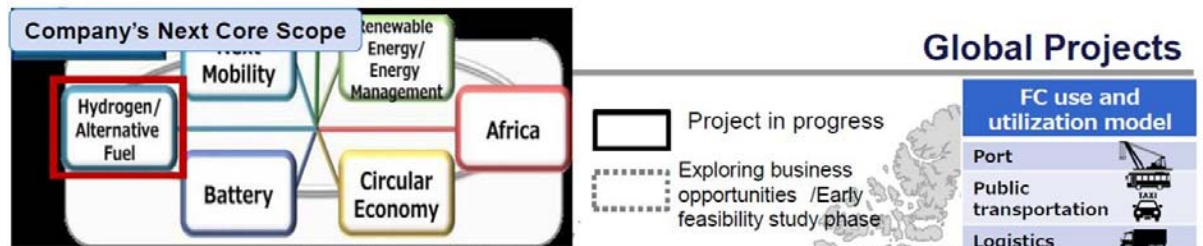
-One of the most reliable fuel cell in market -



Class-8 Truck    Power Generator    Port Equipment

**Extend to More Hydrogen Applications**

## Toyota Tsusho



Hydrogen Stations (Japan)

Hydrogen Mobile Refueler (U.S.)



**Accumulated Hydrogen Experience**

**Continuous Commitment and Established Market Reliability in Hydrogen**



# Toyota Tsusho's Zero Emission Port Equipment Demonstration Project Overview

# Surrounding Environment: POLA/POLB and Zero Emission Goal



POLA Port Equipment List

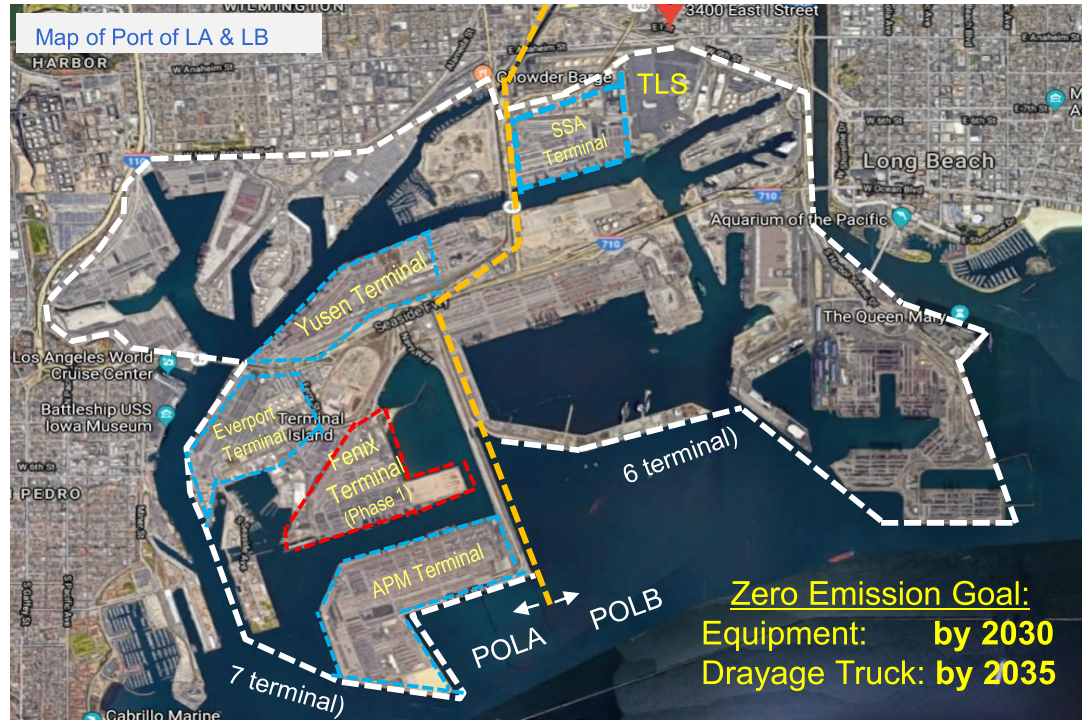
Equipment	Engine Type	Count
Stacking crane	Electric	29
Bulldozer	Diesel	3
Cone Vehicle	Diesel	21
Crane	Diesel	8
Crane	Electric	3
Wharf crane	Electric	86
Excavator	Diesel	1
Forklift	Diesel	110
Forklift	Electric	11
Forklift	Gasoline	7
Forklift	Propane	355
Loader	Diesel	11
Loader	Electric	2
Man lift	Diesel	19
Man lift	Electric	5
Man lift	Gasoline	1
Material handler	Diesel	9
Miscellaneous	Diesel	1
Miscellaneous	Electric	2
Rail pusher	Diesel	1
Reach stacker	Diesel	1
★ Hybrid RTG	Diesel	13
★ RTG crane	Diesel	85
Side pick	Diesel	15
Skid steer loader	Diesel	4
Hybrid straddle carrier	Diesel	12
Straddle carrier	Diesel	28
Sweeper	Diesel	8
Sweeper	Gasoline	2
★ Top handler	Diesel	198
Truck	Diesel	21
Truck	Propane	1
★ Yard tractor	Diesel	790
★ Yard tractor	LNG	17
★ Yard tractor	Propane	158
<b>Total count</b>		<b>2,038</b>



Port of LONG BEACH THE PORT OF CHOICE

POLB Port Equipment List

Equipment	Engine Type	Count
Bulldozer	Diesel	1
Cone vehicle	Diesel	5
Crane	Diesel	2
Excavator	Diesel	2
Forklift	Diesel	98
★ Hybrid RTG crane	Diesel	15
Loader	Diesel	11
Man Lift	Diesel	12
Material handler	Diesel	2
Miscellaneous	Diesel	2
Rail pusher	Diesel	3
★ RTG crane	Diesel	39
Side handler	Diesel	7
Skid steer loader	Diesel	2
Sweeper	Diesel	12
★ Top handler	Diesel	188
Tractor	Diesel	1
Truck	Diesel	12
★ Yard tractor	Diesel	570
Forklift	Gasoline	24
Man Lift	Gasoline	2
★ Yard tractor	Gasoline	134
Forklift	Propane	102
Sweeper	Propane	7
Tractor	Propane	5
★ Yard tractor	Propane	2
<b>Total</b>		<b>1,260</b>



**Zero Emission Goal:**  
**Equipment: by 2030**  
**Drayage Truck: by 2035**

Targeted technology change from "diesel to hydrogen" at port area

Type	Drayage Truck	Top Handler	RTG	Yard Truck
Image				
Units	13,000+	386	152	1,671
Diesel Usage (Average)	30~40 gallon/day	60~80 gallon/day	80~100 gallon/day	30~40 gallon/day
H2 Usage (Estimate)	20~30 kg/day	40~50 kg/day	50~60 kg/day	20~30 kg/day

Over 90% of POLA/LB's GHG Emission from CHE

★ Hydrogen Fuel Cell favored technologies due to high GHG emission, Long duty cycle (16+hrs/day), high power output, infra feasibility.



# Challenge of Port Electrification = Hydrogen as needed solution.

## “Power Requirement for Electrification of California Ports”

Study Regions	Terminal Component	Required Power Demand (MW)			
		2035	2035	2040	2040
		On-Shift UTR Charging	Off-Shift UTR Charging	On-Shift UTR Charging	Off-Shift UTR Charging
	Buildings & Area Lighting	51.1	51.1	51.1	51.1
	eCHE	169.4	230.9	203.7	244.0
	Reefer Power	89.0	89.0	98.5	98.5
	Shore Power*	73.9	73.9	78.7	78.7
	Drayage Trucking	125.6	125.6	137.0	137.0
	<b>Totals</b>	<b>509.1</b>	<b>570.6</b>	<b>569.0</b>	<b>609.4</b>

Source: Technical Memorandum “Electrification of California Ports”(Moffat & Nichol), June 2021

To put this power requirement into some perspective.

- 1 MW can power between 400 and 900 U.S. households. Using an average of 650 households per MW, the 2040 study region power demand of approximately 600 MW could power about 390,000 households, or a U.S. population of about 1.0 million.
- Total power demand from the port regions in 2035 and 2040 would require 50% and 53%, respectively, of one reactor at the Diablo Canyon Nuclear Power Generating Station, which is scheduled for shut down by 2025,

**Grid Power Capability = Not enough for port electrification.**

**Hydrogen must play an important role.**



# Toyota Tsusho's Hydrogen Port Equipment Demonstration



## Phase 1



Preparation → Demonstration (1 yr)

In-Operation



Fuel Cell System



Top Handler (x1)



H2 Mobile Refueler (x1)

### Funded by:

- POLA/LB (TAP-Technology Advance Program)
- **SCAQMD (Carl Moyer, Clean Fuel Program)**
- NEDO (New Energy and Industrial Technology Development Organization-Japan)

## Phase 2



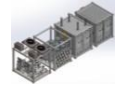
Preparation → About to Start → Demonstration (4 yrs)



Fuel Cell System



RTG (x1)  
May, 2024~



H2 Production SMR (x1)  
Jun, 2024~



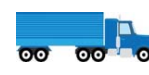
H2 Mobile Refueler (x2)  
Jun, 2024~



Yard Truck (x2)  
Aug.2024~



Top Handler (x1)  
Oct, 2024~



Class-8 Drayage Truck (x2)  
Mar.2025~

### Funded by:

- NEDO

Press Release(Dec. 2021)

TOYOTA TSUSHO CORPORATION

[What is Toyota Tsusho?](#)
[About Us](#)
[Press Room](#)
[Sustainability](#)

**Objective:**  
**Technical and Economic Feasibility Validation**

Toyota Tsusho Corporation > Press Room > 2021

> Toyota Tsusho to Start the World's First Long-term Implementation Demonstration Project for the Local Production for Local Consumption of Hydrogen at the Port of Los Angeles in the United States

## Toyota Tsusho to Start the World's First Long-term Implementation Demonstration Project for the Local Production for Local Consumption of Hydrogen at the Port of Los Angeles in the United States


# Hydrogen Demand Potential (Estimate) at Port of LA/LB

Equipment Type	Qty (Units)	Case 1 (H2 100%)	Case 2 (H2 50%)	Case 3 (H2 30%)
Yard Truck	1,614	18,012	9,006	5,404
Top Handler	390	5,686	2,843	1,706
RTG	159	2,576	1,288	773
<b>Total (kg)</b>		<b>26,274</b>	<b>13,137</b>	<b>7,883</b>

Unit=1,000kg The estimated demand is annual volume (360 days)

VS

**H2 demand in California for Passenger Vehicle (FCV) (CARB Est. by 2030)**



**15,330MT (42 ton/day)**  
 Units : 60,000 cars  
 H2 : 0.7kg/day/unit  
 Days : 365 days

\* CARB: California Air Resource Board









H2 Usage Assumption \* **31kg/day**      **45kg/day**      **40.5kg/day**

\* Source : DOE Hydrogen Fuel Cell Application in Ports

## Key Points:

- With assumption, H2 demand in port area is substantially large.
  - 1) 100% shift: **26,274 ton/yr.** (72 ton/day)
  - 2) 50% shift: **13,137 ton/yr.** (36 ton/day)
  - 3) 30% shift: **7,883 ton/yr.** (21 ton/day)
- If includes H2 demand for Drayage Trucks, the demand gets even larger.

(Note: drayage trucks can refuel hydrogen not only near port area but other areas .)

100%: 360 ton  
 50%: 180 ton  
 30%: 120 ton } Per day 

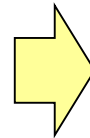
Note: Toyota Tsusho as well as POLA/LB terminals also studies the potential and feasibility for BEV equipment. But for the 3 main equipment, we pursue H2 fuel cell demonstration as favorable option.

**More H2 Demand => Lower H2 Cost => Accelerate Market Expansion**

# Repowered Hydrogen Fuel Cell Top Handler (First in the World)



Before Repower (Diesel)



Same Machine



- **FC Top Handler (Repower)**
- FC: 1 set : 80kW, (TMNA) => 2 sets 160kW
- H2 Tank : 60kg@350bar => 122kg@700bar
- Battery: 105kWh

It's working very well at Fenix Terminal

Toyota Fuel Cell



After Repower (FC-Fuel Cell)

We can supply "Repowered" top handlers to terminal operators.

# Hydrogen Refueling by Mobile Refueler

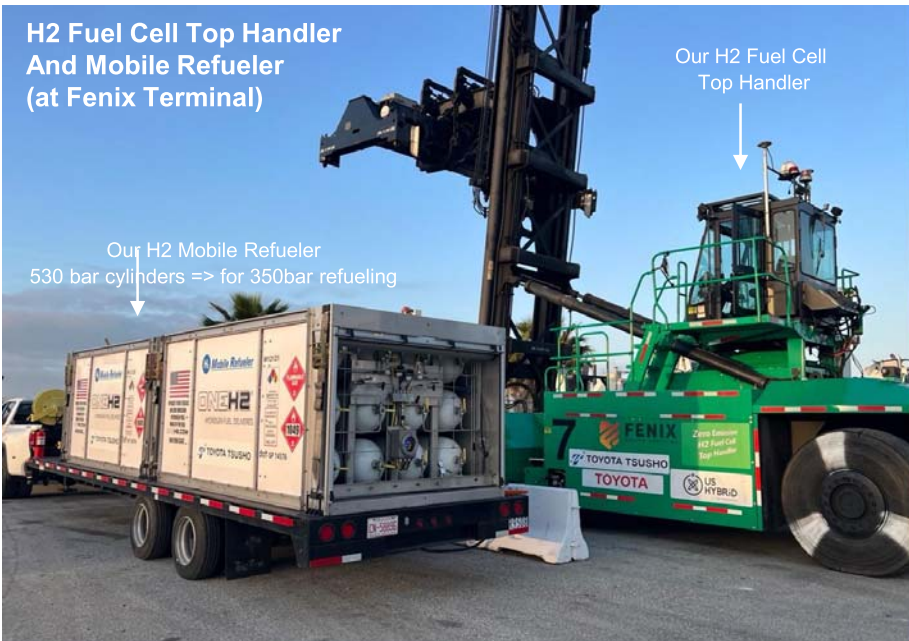
Diesel Refueling at LA port terminal (between 3am – 7 am)



**We refuel hydrogen the same way as diesel refueling.**

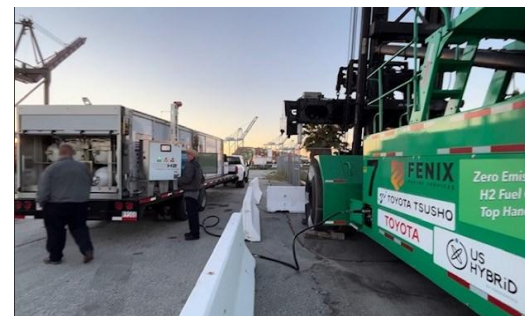
**(Terminal and ILWU preferred method: No change in refueling labor work, very small footprint, agile and flexible)**

H2 Fuel Cell Top Handler  
And Mobile Refueler  
(at Fenix Terminal)

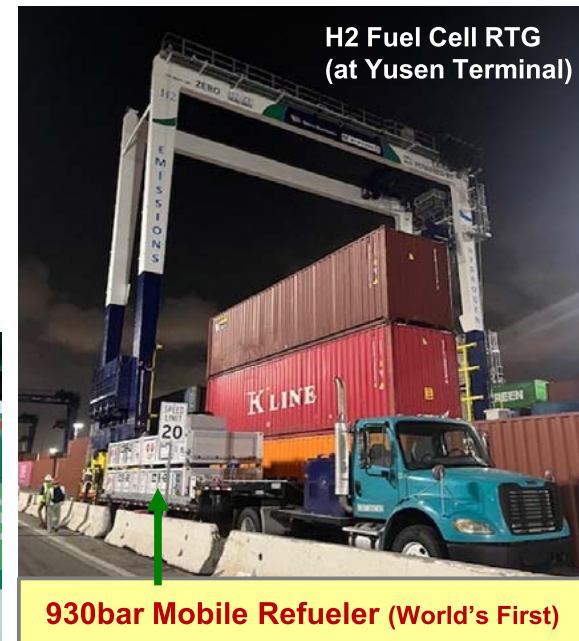


Our H2 Fuel Cell  
Top Handler

Our H2 Mobile Refueler  
530 bar cylinders => for 350bar refueling



H2 Fuel Cell RTG  
(at Yusen Terminal)



**930bar Mobile Refueler (World's First)**

## Findings: Hydrogen vs battery in Port Equipment

(In case of Top Handler)



### ▪ High Power Output

It requires over 1MWh in port operation (rail yard)

### ▪ Long Duty Cycle (2 shift = 16 hours)

Refueling/charging hour 3am to 7am (4 hours)

Terminal operators want one refueling / day.

### ▪ Refueling/Charging Time

H2: 30 – 50 min (60kg/100kg)

Battery: 4 hrs.( 1MWh battery (@250kWh)

### ▪ Battery Life

Fast charge (high voltage) everyday means

=>degrade and shorten the life of battery.

### ▪ Infrastructure for charging

If a terminal (ex Fenix Marine) has 50 top handlers

Ex. 1MWh x 50 units = 50MWh !

**Port Equip = High Power & Long Duty Cycle = Hydrogen is a must ENERGY source.**



# Simultaneous H2 Time-Fill Refueling System

We are seeking funding opportunity

## How to Refuel H2 to Port Equipment/Drayage Trucks when scale arrives ?

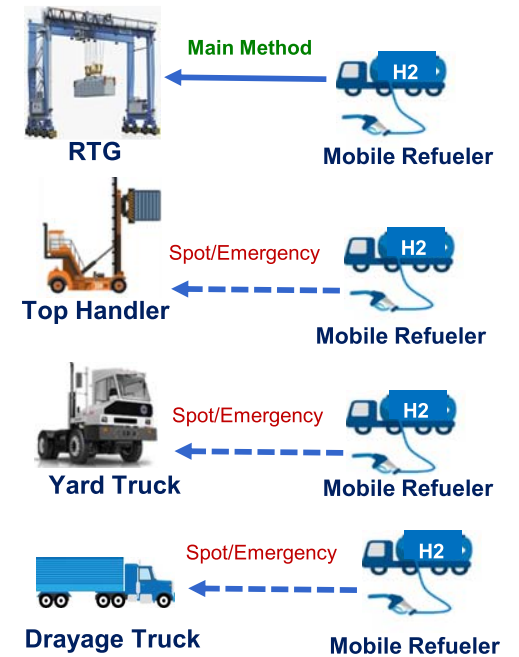
Below: View of Port Terminal and Drayage Truck yard



### Use of Mobile Refueler (Once scale arrives)

#### Challenges with Mobile Refueler:

- Many need for mass refueling.
- Many refueler operator need.
- Loading Capacity at H2 Load Hub

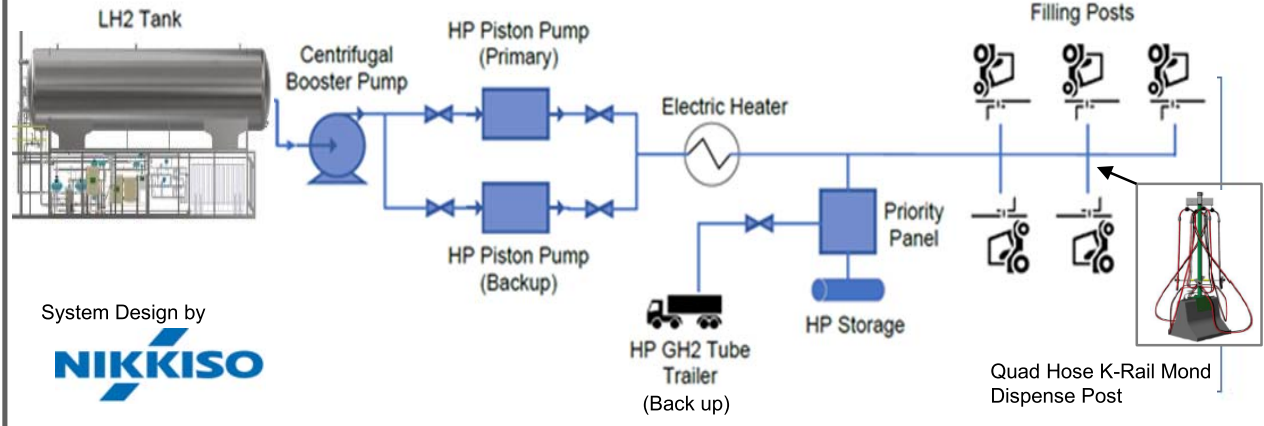


### Next Solution for Mass Refueling ?



# Simultaneous H2 Time-Fill Refueling, Future Concept

## Our Simultaneous Time-Fill Demonstration System Design (Nobody has done it.)



**Simultaneous Time Fill System**  
(Common Refuel Method for CNG fleet trucks)

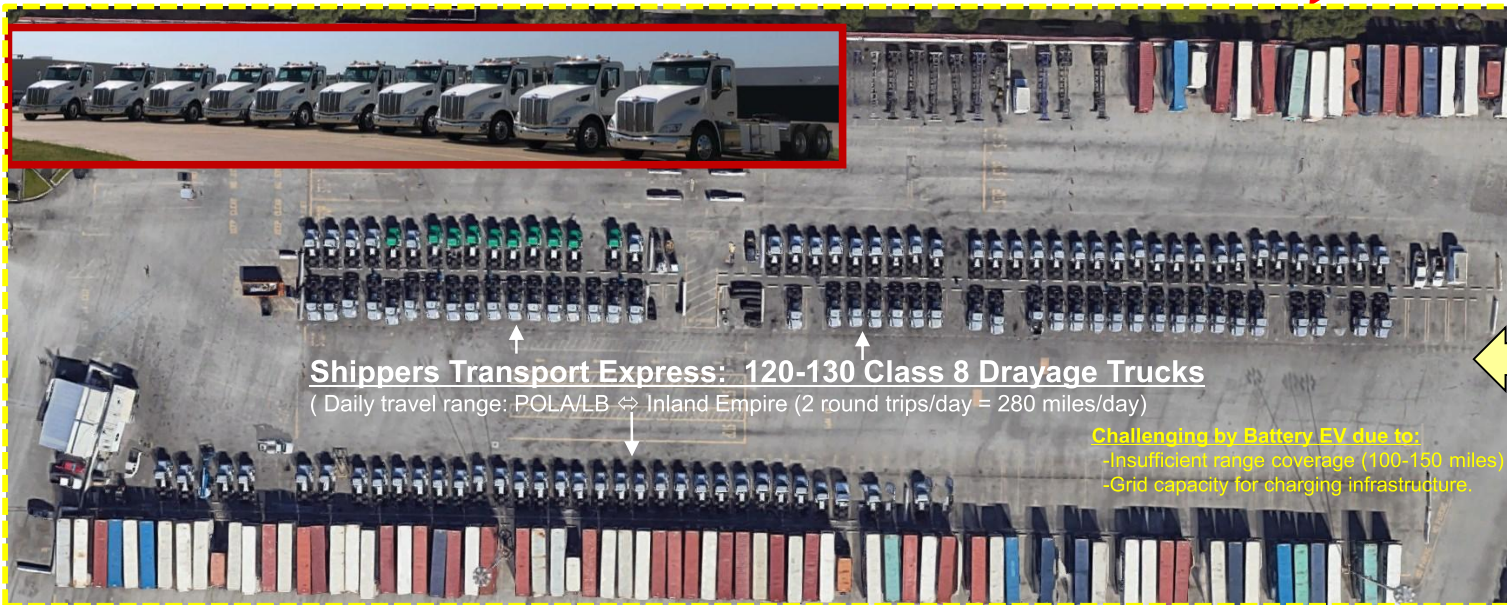
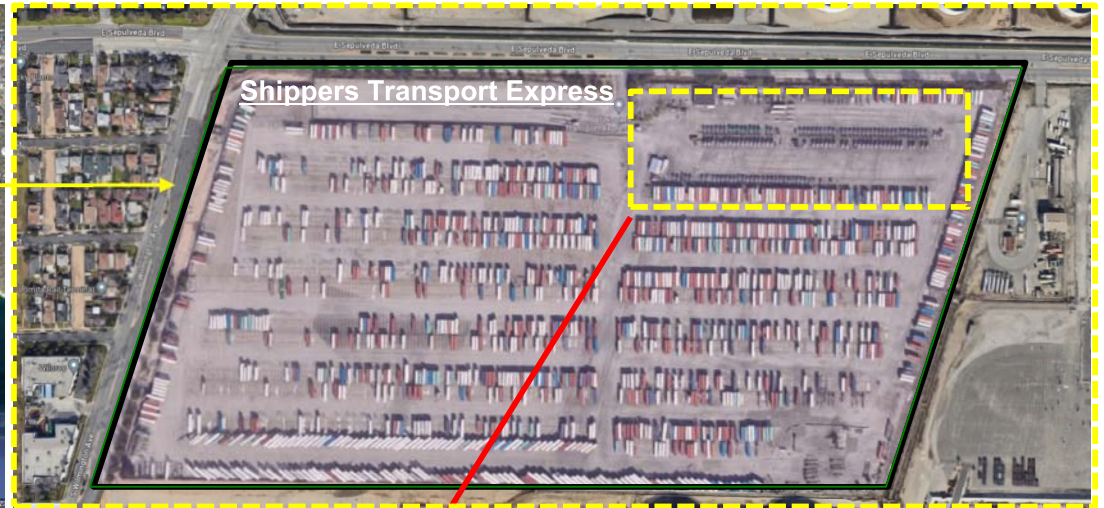


**Advantages: 1) Simultaneous fill, 2) Established (Reliable) Technology, 2) Low in CAPEX/OPEX cost**

**We would like to do a demo project to verify “Technical”, “Economic”, “Operational” feasibility.**

# Same Concept for Drayage Trucks application

(Shippers Transport Express – Class 8 Drayage Truck Fleet Operator)



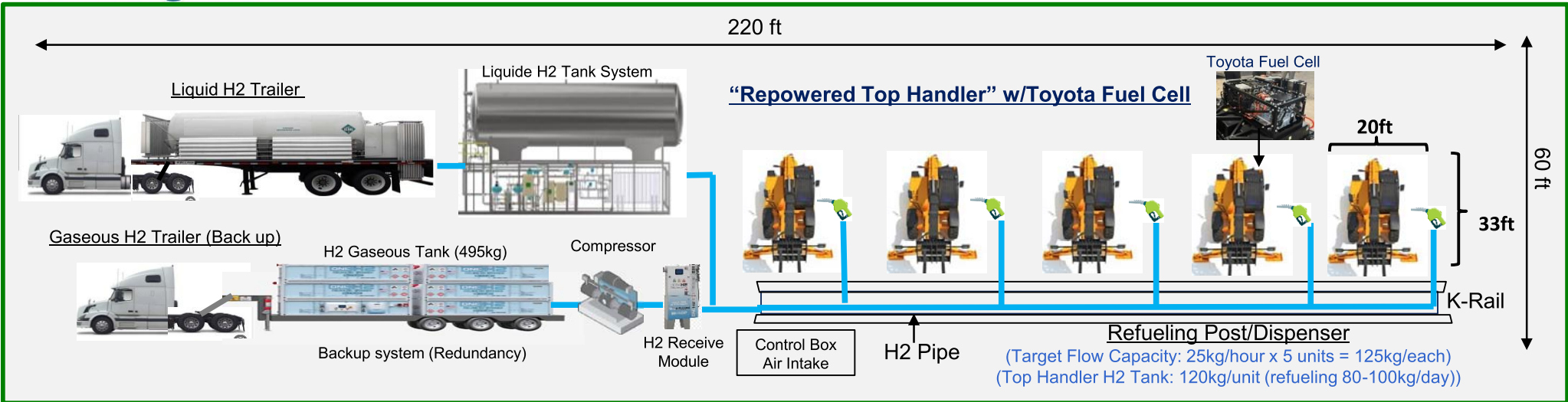
Challenging by Battery EV due to:  
 -Insufficient range coverage (100-150 miles)  
 -Grid capacity for charging infrastructure.

## Another Application for Time-Fill H2 Refueling



Shippers Transport Express prefers hydrogen fuel cell class-8 trucks for zero emission solution for range coverage and for concerns of potential requirement for large investment grid upgrade (sub-station).

# Simultaneous H2 Time-Fill Refueling, Demonstration Concept



## Why Hydrogen “Simultaneous Time-Fill” Refueling System?

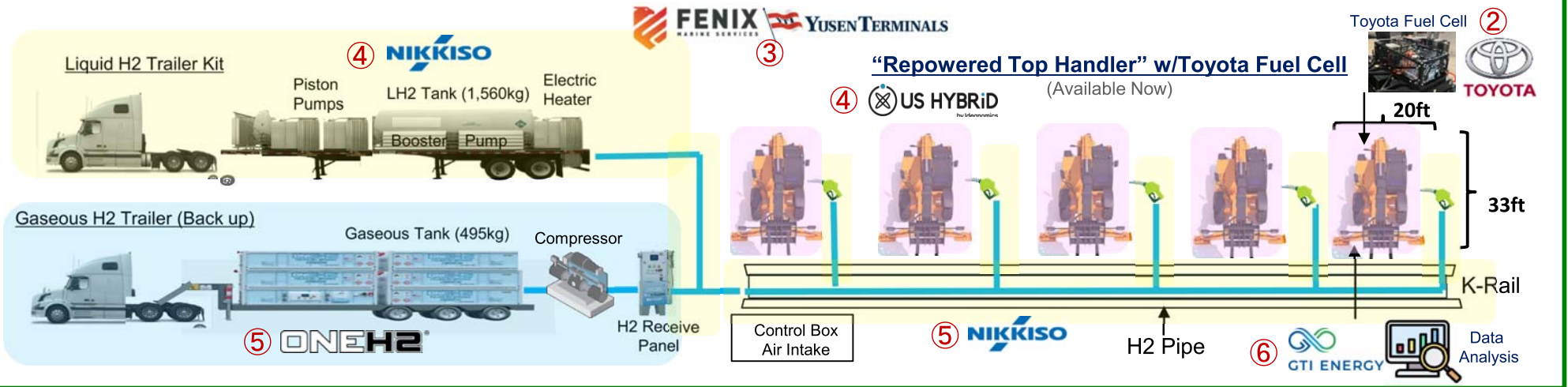
- **Simultaneous Fill** => No need for que up Equipment/Trucks Reliable like H2 station setup.
- **Established Technology** for CNG fleets => Reliable. (H2 needs temp & pressure control)
- **Cost Effective:** No high flow nozzle, Nearly automated, Low maintenance/repair.

## We will validate thru this project for :

- **Technical and Economic feasibility.**  
(H2 temp & pressure control, H2 flow rate thru first to last unit, maintenance/repair cost)



① Project Leader: Toyota Tsusho America, Inc.



	Logo	Company Name	Company Role	Remarks
1		Toyota Tsusho America, Inc. (TAI)	Project Developer/Leader/H2 provider (LH2)	<ul style="list-style-type: none"> <li>• TAI is conducting 2 on-going demo projects at Fenix and Yusen Terminal</li> <li>• Plans to collaborate with large industrial gas company for H2 production. (2027~)</li> </ul>
2		Toyota Motor North America	Fuel Cell Provider	<ul style="list-style-type: none"> <li>• As known, Toyota's fuel cell is most used and reliable in mobility industry.</li> <li>• Toyota fuel cells are used all of TAI's port demo at Fenix and Yusen.</li> </ul>
3		Fenix or Yusen Terminal	Operation Host/Top Handler Provider	<ul style="list-style-type: none"> <li>• Both Fenix and Yusen are TAI's current 2 on-going port demo host partners.</li> <li>• Both terminals want to implement the time-fill system after successful demo.</li> </ul>
4		US Hybrid	System Integrator (Repower)	<ul style="list-style-type: none"> <li>• System integrator (repower) for TAI's current demo project at Fenix and Yusen.</li> <li>• One of the few integrator in the U.S with fuel cell equipment expertise.</li> </ul>
5		Nikkiso	LH2 Trailer Kit & Time-Fill refuel system	<ul style="list-style-type: none"> <li>• Over 75 years of experience in design, sales and service of cryogenic machinery, process systems and heat transfer equipment.</li> </ul>
6		OneH2	GH2 Tank Trailer/Compressor/H2 Provider	<ul style="list-style-type: none"> <li>• Current H2 provider/mobile refueler manufacture for TAI demo (Fenix and Yusen)</li> <li>• They are the only company who manufactures 930 hydrogen mobile refueler.</li> </ul>
7		GTI Energy	Project Management/Data Analysis	<ul style="list-style-type: none"> <li>• Current data-analysis partner for TAI's demo project at Fenix and Yusen Terminal.</li> <li>• Project developer for FC-Yard Truck (Capacity) demo project at Trapac Terminal.</li> </ul>

# Thank you!

**For contact:**

**Toru Sugiura**

Senior Manager, Sustainable Business Development  
Toyota Tsusho America, Inc. (Torrance Office)  
Tel: 619-414-6976  
E-mail: [toru\\_sugiura@taiamerica.com](mailto:toru_sugiura@taiamerica.com)

**Tomoaki Sakai**

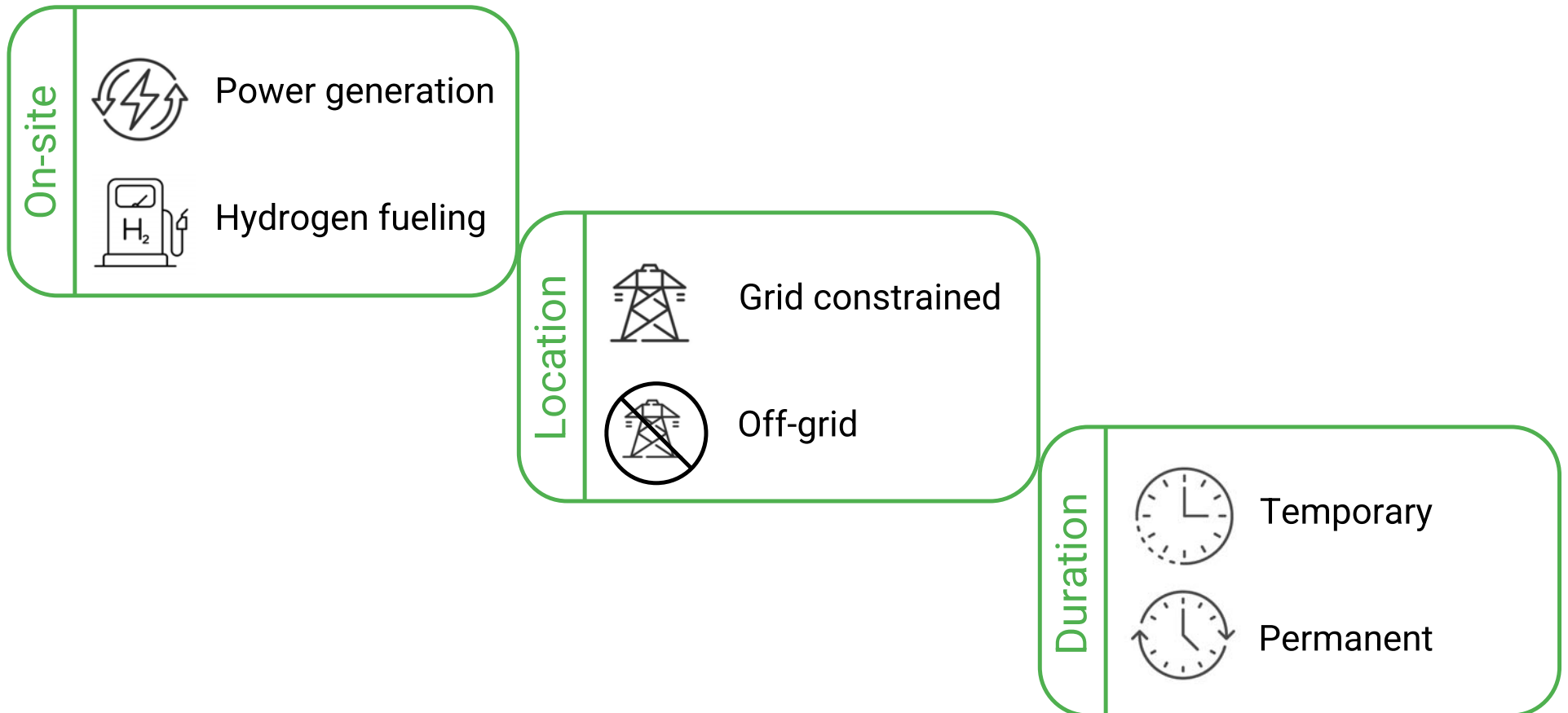
Project Manager, Sustainable Business Development  
Toyota Tsusho America, Inc. (Torrance Office)  
Tel: 424-731-2938  
E-mail: [tomoaki\\_sakai@taiamerica.com](mailto:tomoaki_sakai@taiamerica.com)



**KAIZEN**  
Clean Energy



## WHAT WE DO



## KCE MICROGRID PRODUCTS

**Hydrogen fuel cell-based power**

**Methanol as a hydrogen carrier**

**Containerized; transportable**

**No permanent infrastructure**

**Scalable to MWs**

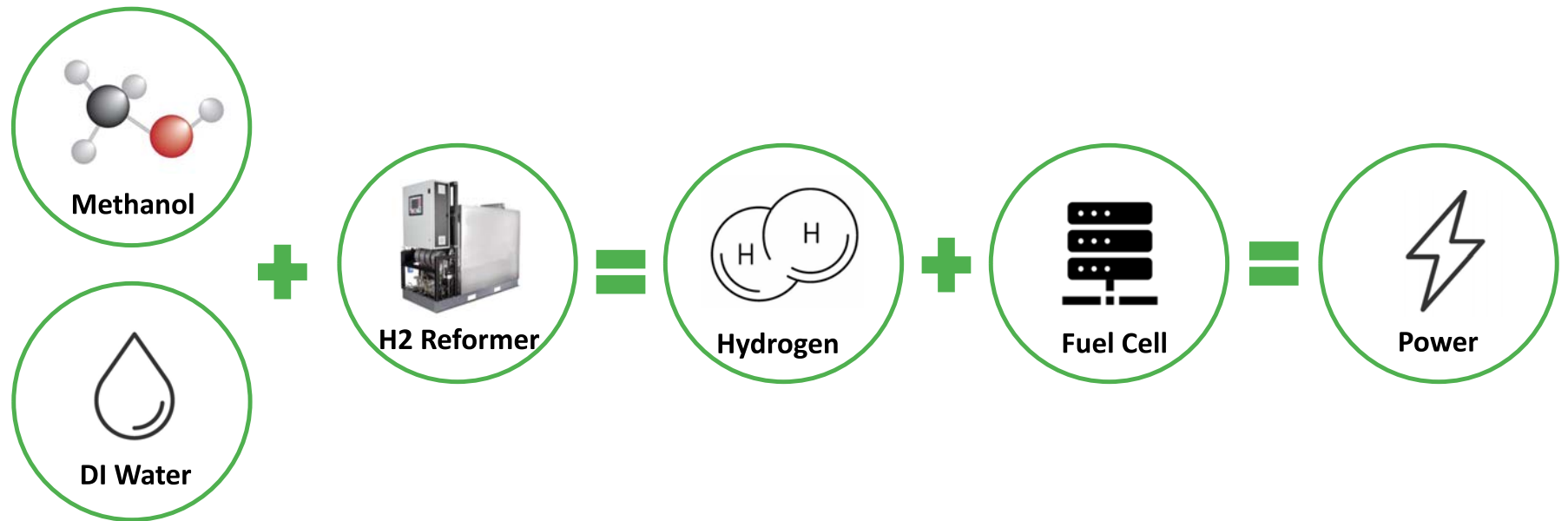
**Unmatched energy security**



**KCE150**

**Power Output:  
150kW Base  
300kW Peak  
Immediate Demand Response**

# HOW KAIZEN'S MICROGRIDS WORK



# APPLICATIONS

Fleet EV Charging



Fleet Hydrogen Fueling



Diesel Generator Replacement



## KCE150'S IN SERVICE

### Element 1

- 150kW EV charging unit
- On and off grid solution



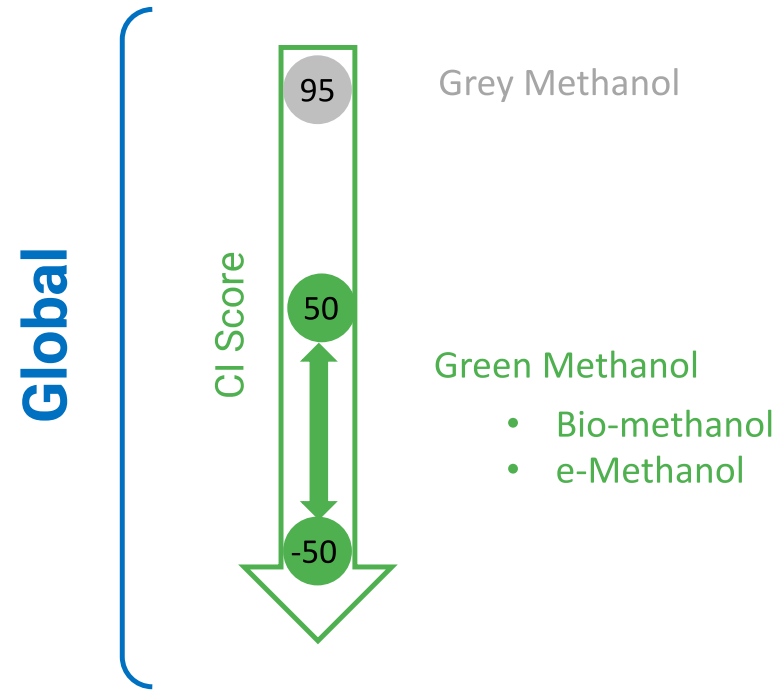
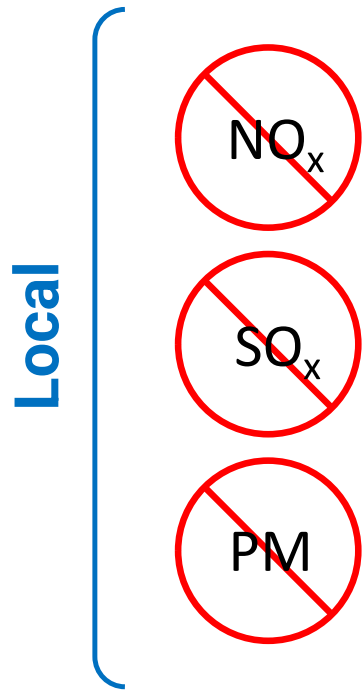
### Extreme E

- 150kW DC to DC microgrid
- 100% off-grid power generation system



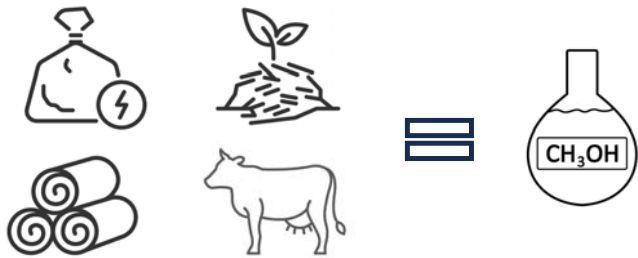
Proven technology ready for deployment

# KCE150 EMISSIONS



# GREEN METHANOL SOURCES

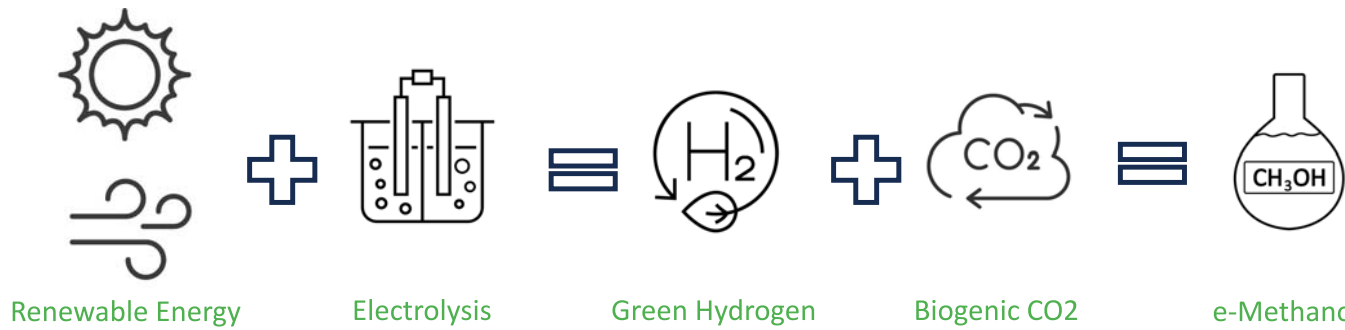
Bio-methanol



RNG Sources

Bio-methanol

e-methanol



Renewable Energy

Electrolysis

Green Hydrogen

Biogenic  $\text{CO}_2$

e-Methanol

## WHY METHANOL



Liquid



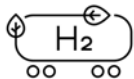
Densest hydrogen carrier



Lowest cost hydrogen carrier (per DOE)



Safe



Existing distribution network



## EARLY ADOPTERS OF METHANOL



- Future fuel of choice in maritime industry
- 230 methanol dual fuel vessels on order



- 30,000 methanol cars
- 140 methanol fueling stations



- Multiple methanol-to-power start-ups
- Forefront of e-Methanol technology

An aerial photograph of a parking lot with several cars parked in rows. In the background, there is a large, light-colored building with a blue door. The image is darkened to serve as a background for the text.

**Zeem**

SCAQMD Governing Board Retreat

## What We Do

Zeem enables fleet electrification by providing EV charging infrastructure solutions for fleets through:

Standalone  
Depots

Co-Located  
Depots

In-Yard  
Infrastructure

## Why We Do It

Zeem was founded to provide value-add solutions for fleets to seamlessly transition to electric by facilitating daily EV fleet operations management and removing the heavy CapEx burden required for infrastructure development

## How We Do It

Zeem builds, develops and operates EV charging infrastructure, helping reduce operating costs while meeting sustainability goals and government mandates



# 1 Robust Site Deployment Process

## Diligent Market Assessment

Paul to provide data for a 10-mile radius and confirm all numbers

- Zeem has built a proprietary EV fleet database by making over 1.7 million calls to fleets across the country

### Outreach Process

1. **Direct engagement with fleets** → Zeem has targeted discussions with fleet operators across the country based on data acquired from the Department of Transportation
2. **Collect direct fleet data** → Sites are scored based on the total number of vehicles and zero-emissions timeline of the fleet, in addition to data around vehicle composition and duty cycles
3. **Identify customer demand hotspots** → Focus on fleets near seaports, airports, distribution centers and high-volume corridors
4. **Make decision on services and site selection** → Locations are prioritized and decisions are made after utility engagement, policy analysis, site visits and financial modeling

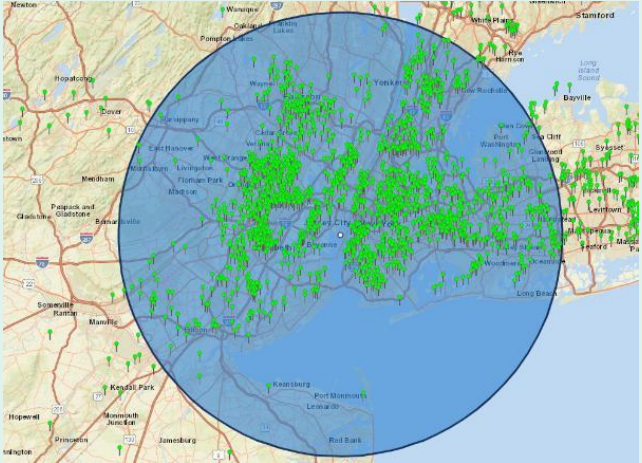
*Detailed fleet data such as plans to electrify, potential fleet size and daily routes can be used to inform site qualification and configuration*

### Current Database

- National database of over 15,500 qualified fleets totaling [700,000] Class 2b - Class 8 vehicles
- Database informs Zeem's pipeline of 7 high-priority sites, 15 medium-term sites and 10 long-term potential sites
- Serves as Zeem's customer acquisition resource which provides information for potential customers at a given location, informing revenue predictability and de-risking new site identification

• Source: Company information.

### Case Study 2 NY/NJ Port District



#### Class 2b – Class 8 Qualified Fleets

- Over [1,980] qualified leads in a 10-mile radius of the Statue of Liberty
- Approximately [45,000] vehicles to electrify, including [380] cargo vans, [3,110] shuttles, [610] Class 4, [3,480] Class 5, [4,650] Class 6, [7,400] Class 7, and [8,640] Class 8

# Platform Internals

QUALIFIED OPORTUNITIES 1079

Aggregates Legend Markers

Fleet Size	Sum:	47,610
	Avg:	44
Class 4 Count	Sum:	617
	Avg:	1
Class 5 Count	Sum:	987
	Avg:	1
Class 6 Count	Sum:	5,312
	Avg:	5



## LAX Depot

- Zeem holds a first-mover position with the largest operational commercial EV charging hub in the US

### Zeem's flagship LAX site is a multi-lot depot with several key attributes

- Operational since December 2021 and fully energized in February 2024
- Supports up to 550 third-party EVs with high-speed charging throughout the day
- Easy access to LAX, the I-405 and I-105 freeways with capacity for up to 170 electric medium and heavy-duty vehicles overnight
- Full-suite of depot services, including multiple maintenance bays at both sites and vehicle washing services

### Key Stats:

**78**

Fast-Charging  
Ports

**53**

Level 2  
Chargers

**7.5 MW**

Utility  
Interconnection

**3.1**

Acres  
Combined

**170**

Depot Services  
Capacity

**550**

Contract Charging  
Capacity



## Leading Infrastructure Operator

### Zeem Is Accelerating Electrification by Providing Customized Solutions for Fleets in the US

- ✓ 78 Direct Current Fast Charging (DCFC) and 53 Level 2 chargers in operation
- ✓ Over 7,700 vehicles served
- ✓ 26,000 charging sessions with 1 GWh delivered in 2023
- ✓ Over 680 Mt of CO<sub>2</sub>e avoided
- ✓ 7 depots under active development
- ✓ Near-term pipeline representing >150 GWh dispensed annually

#### Real Operational Experience

Zeem's management team has substantial knowledge and insights into fleet EV demand and deployments, enabling Zeem to identify, select and build sites near demand hotspots

#### Unmatched Customer Understanding

Over the past 24+ months of delivering exceptional service to leading national fleets, Zeem has fine-tuned its business model to meet customers wherever they are on their electrification journey

#### Trusted Fleet Manager

Zeem supports customers throughout every stage of fleet electrification, from consulting on vehicle selection to engaging with utilities to handling significant aspects of infrastructure development and fleet operations

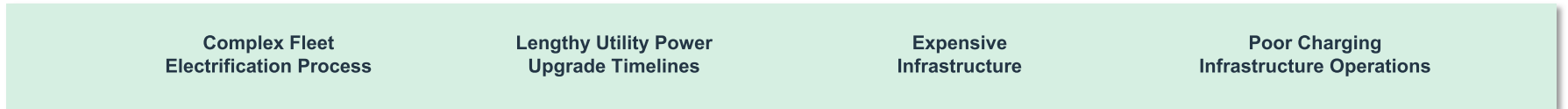
#### Reliable Services

A 24 / 7 / 365 focus on providing premium fleet charging services that enable an excellent customer experience, improved charger and vehicle uptime and site safety

# The Zeem Solution

- Zeem provides comprehensive charging solutions by developing shared depot and in-yard infrastructure for fleets

## Marketplace Challenges



## 2023 Real-World Results



Source: Company information.

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## Infrastructure Challenge

- Utilities cannot move fast enough to provide power for new EV charging sites
- Zeem is working with vendors and suppliers to provide power for EV charging in advance of utility upgrades using containerized power, Hydrogen or Batteries
- Pairs of battery containers operate in tandem – one discharges at a depot to charge EVs while the other travels a short distance to a charging hub, is recharged, and is returned to the depot – then the cycle repeats every 3 to 4 hours
- A charging depot needs 1 MW to charge 30 Class 8 trucks overnight
- Zeem is developing sites with 10+ MW capacity to serve as charging hubs and building sites at power plants owned by Arclight
- An initial demo program is planned with LAWA at LAX to start this year

## Description sample #1

### Scalable

- 150kW scalable to MWs

### Environmentally friendly

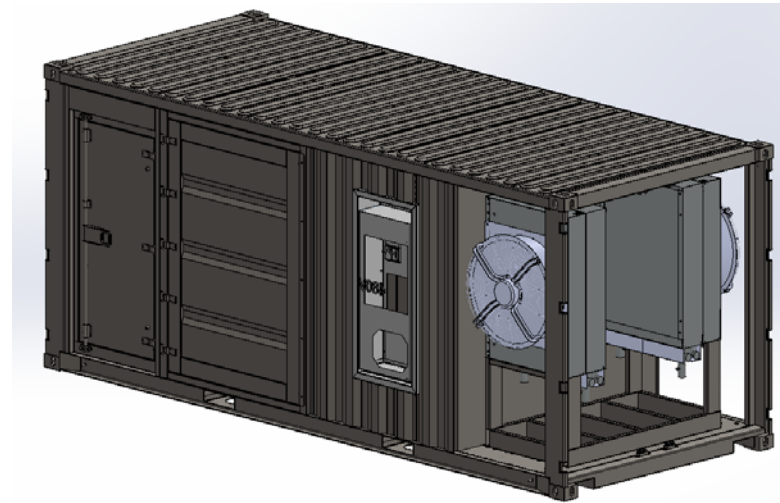
- No local emissions
- Carbon emissions of 0-95 gCO<sub>2</sub>e/MJ.

### No permanent infrastructure

- Transportable containerized units

### Unmatched energy density

- 3.6MWh per day from 20' container
- 48MWh stored in 9,000g fuel tank

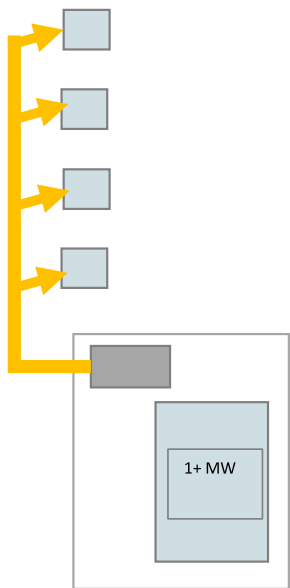


### Performance

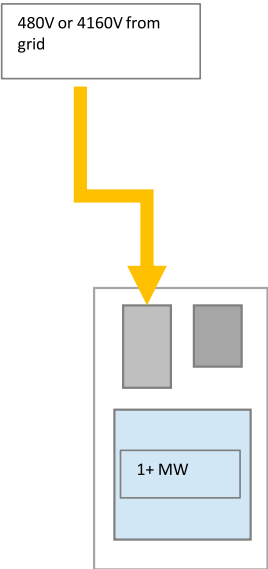
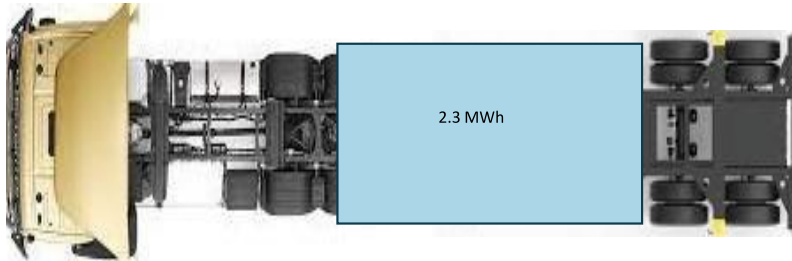
Base Power Output	150kW
Peak Power Output	300kW
Output Voltage	AC 480v, 3-phase
Demand Response	Immediate
Operating Conditions	-40F to 120F

**KCE150 – 150kW base load with 300kW peaking**

# ROLLING BATTERIES PROVIDE 1 MW FOR EV DEPOT WITHOUT GRID CONNECTION



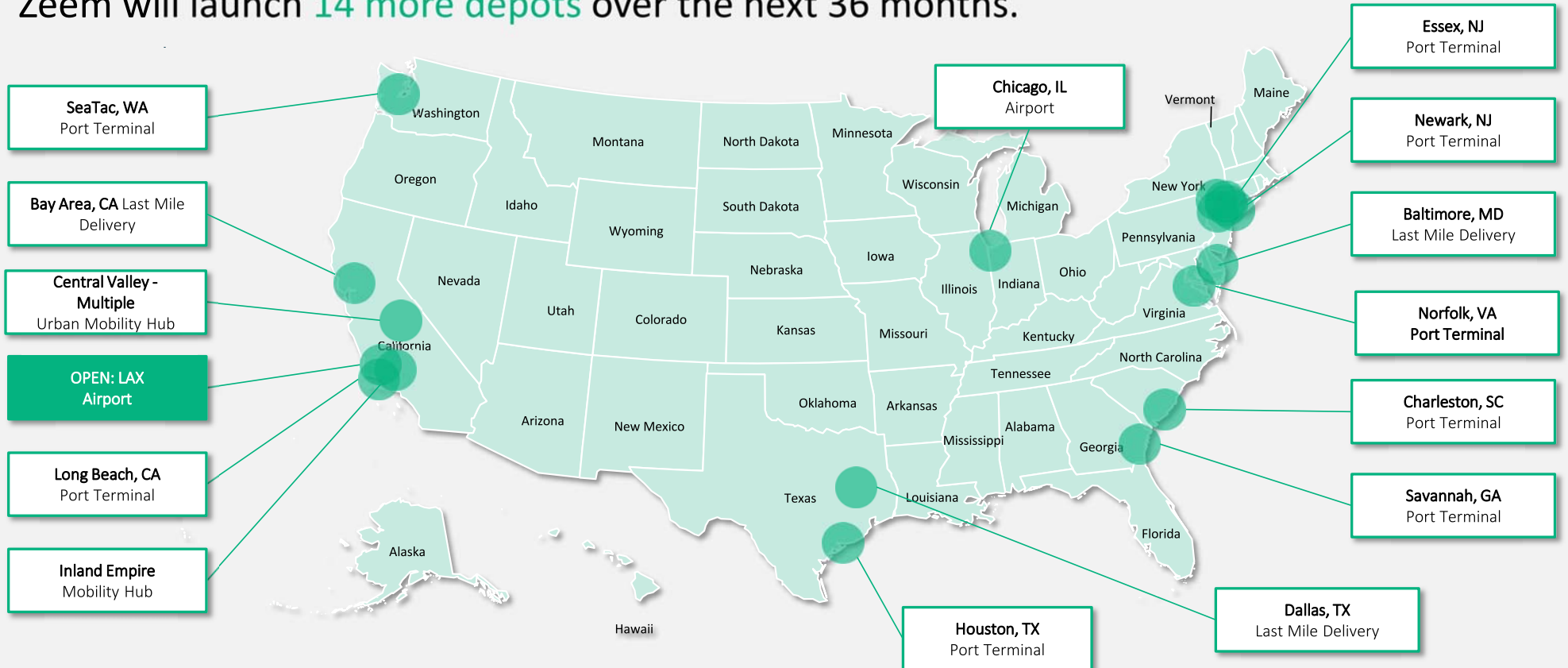
EV Depot



Power Hub

# Taking Our Network Coast to Coast

Zeem will launch **14 more depots** over the next 36 months.





Agenda Item 1e. International Maritime  
Organization's Role in Shipping Emissions

# **International Maritime Organization's Role in Shipping Emissions**

Galen Hon

U.S. Department of Transportation Maritime Administration

2024 South Coast AQMD Board Retreat

May 9, 2024



## **Galen Hon**

# **U.S. Department of Transportation Maritime Administration**

Mr. Hon has 20 years of experience developing technically focused strategy and policy for the maritime sector spanning leadership and technical roles with NGOs, private industry, and government.

With the US DOT's Maritime Administration (MARAD), he develops and manages projects for the Maritime Environmental and Technical Assistance Program. His project portfolio focuses primarily on climate change, energy transition, and air quality and he serves as a subject matter expert on these issues for the Administration.

In addition to this work, Mr. Hon co-leads a US interagency team drafting a domestic maritime climate action plan and represents MARAD on the US delegation to the International Maritime Organization's (IMO) Marine Environmental Protection Committee. At the IMO, Mr. Hon is on a small team with the State Department developing and negotiating IMO's emerging greenhouse gas regulations.

# Regulating Air and Climate Emissions at the International Maritime Organization (IMO)



**SCAQMD Board**

**Retreat**

9 May, 2024

**Galen Hon**

Office of Environment and Innovation  
United States Maritime Administration

1200 New Jersey Ave., SE | Washington, DC | 20590

[marad.dot.gov](http://marad.dot.gov)

**MARAD**  
U.S. MARITIME ADMINISTRATION



# Introduction

## About me:

- 20+ years in ports and maritime
- Specialized in air quality, climate, and energy strategy and policy
- Led maritime programs for the Rocky Mountain Institute, and International Council on Clean Transportation (ICCT).
- 8 years as strategic and technical consultant for industry on air and climate
- 14 years at the IMO, representing ports, NGOs, industry, government
- Currently serving on the US delegation on behalf of DOT's MARAD





# Presentation Overview



## Regulating Emissions at the IMO:

- Introduction to MARAD and the IMO
- Overview of Vessels and Regulations
- History of IMO Emission Regulatory Activity
- Current Work on Emissions at the IMO
- Related Activities and Paths for Engagement

# US DOT's Maritime Administration



U.S. Department of Transportation

National Highway Traffic Safety Administration (NHTSA)

Federal Aviation Administration (FAA)

Federal Highway Administration (FHWA)

Pipeline and Hazardous Materials Safety Administration (PHMSA)

Federal Motor Carrier Safety Administration (FMCSA)

Federal Railroad Administration (FRA)

Federal Transit Administration (FTA)



U.S. Department of Transportation

Maritime Administration

**Established:** 1950

**Mission:** To foster, promote and develop the *maritime industry of the United States* to meet the nation's economic and security needs

# The US Fleet: Smaller vessels, big impact



**AMERICAN MARITIME**  
 The economic cornerstone of our country

**AMERICAN JOBS** NEARLY **500,000**

**\$29 BILLION** IN LABOR INCOME

**\$92.5 BILLION** IN U.S. ECONOMIC OUTPUT

**937M** TONS OF CARGO

MAJOR CARGOES INCLUDE GRAIN, COAL, PETROLEUM PRODUCTS, CRUDE MATERIALS, FOOD & FARM PRODUCTS, AND CONSUMER GOODS.

**AMERICAN MARITIME PARTNERSHIP**

## ENERGY EFFICIENCY AND DECARBONIZATION TECHNICAL GUIDE

NOVEMBER 2022



### MARAD

### Maritime Environmental Technical Assistance Program (META):

#### Maritime Energy Transition Collaborations

- Vessel Energy Efficiency and Decarbonization Guide
  - Completed 2022
- Microgrid Demonstration
  - Pasha Operations at POLA
- Smartships GHG Emissions Calculator
- Global Routing Energy and Emission Network for Transportation (GREEN-T)
- Battery Electric Workboat Techno-economic Analysis
- Vessel Carbon Capture and Storage
- Future Energy Options Studies
  - Great Lakes
  - California

# IMO: Regulating the Global Fleet

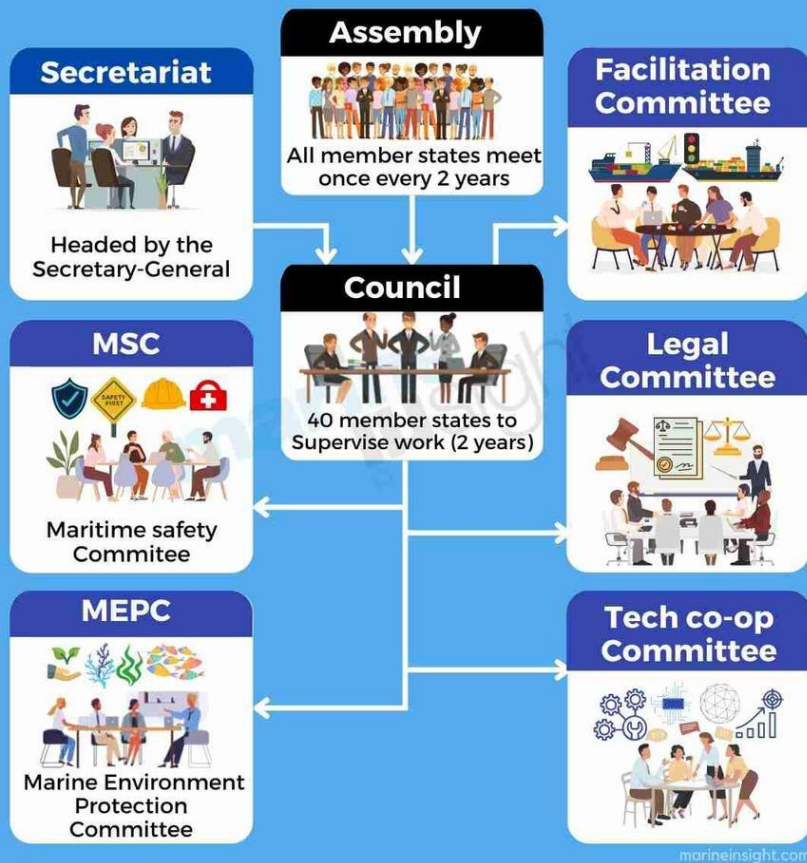
MARAD  
X K N D K E



# IMO Organization, Governance and Outputs



## IMO STRUCTURE



Combining Regulations & Good Practice

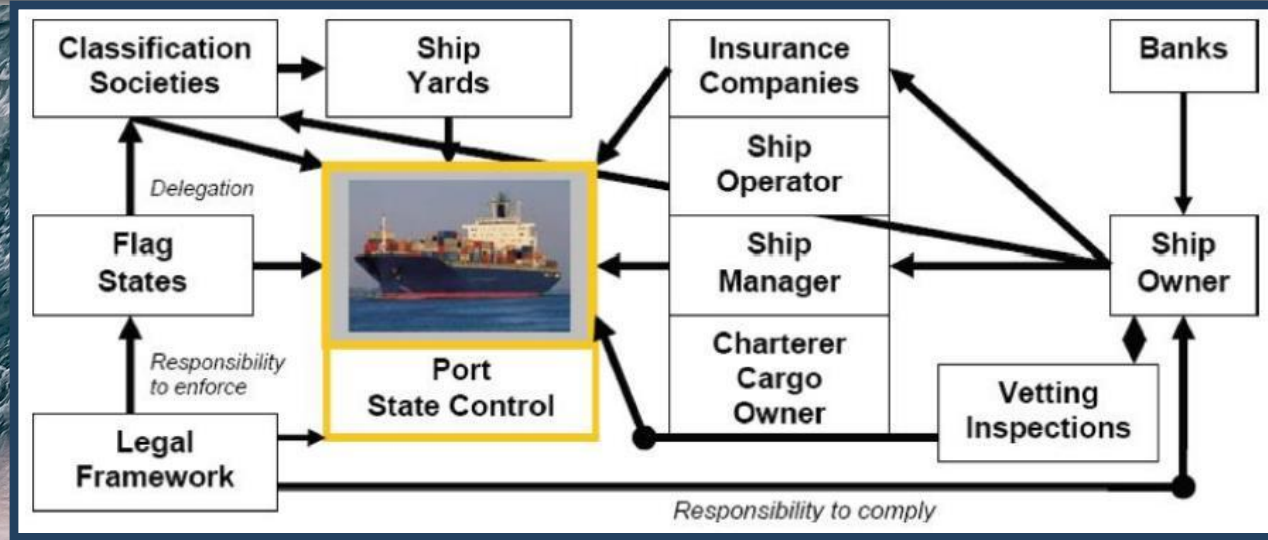
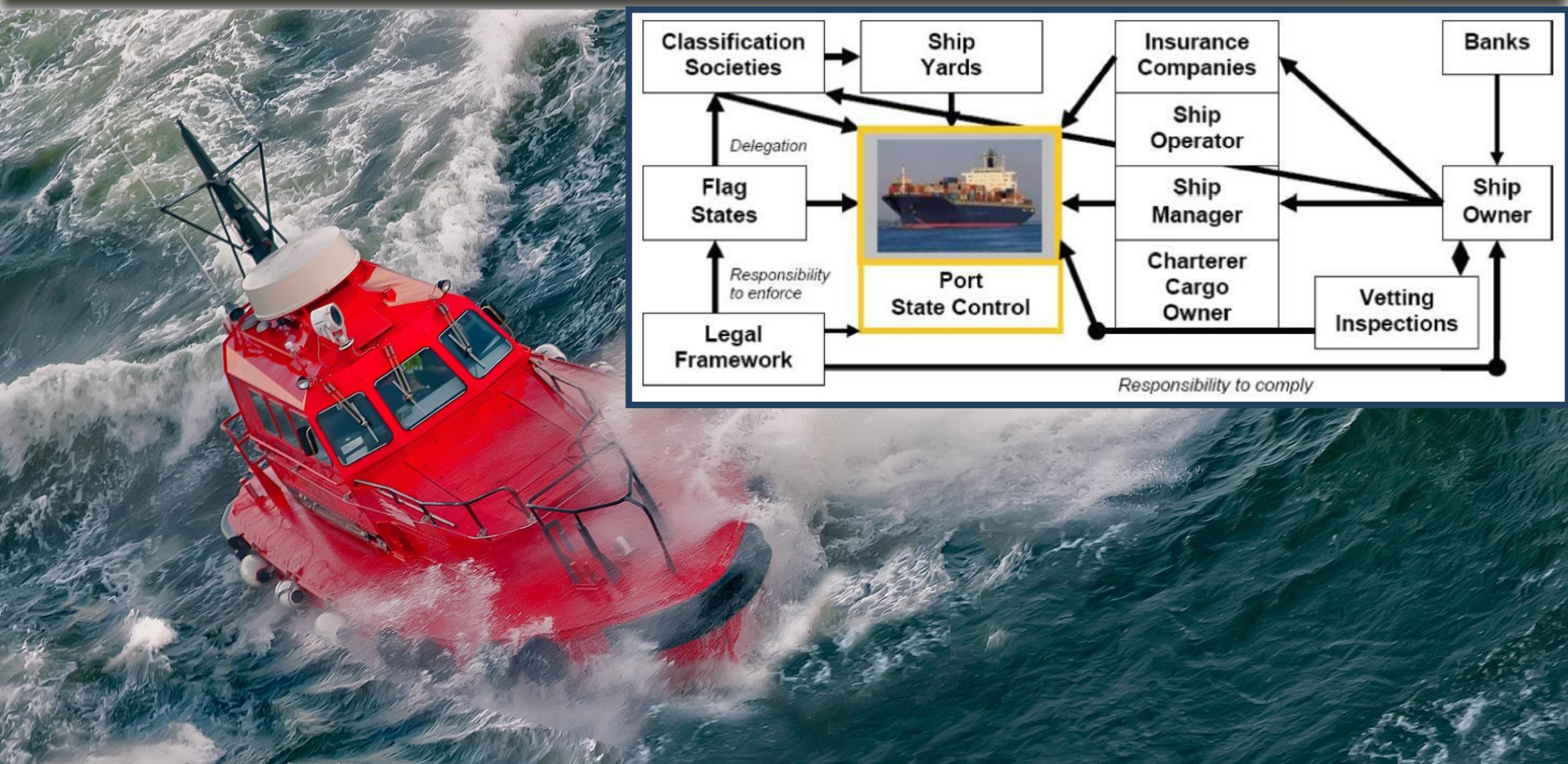


# IMO: A Complex Organization for Complex Issues

MARAD  
X K O K E



# Layers of regulation and enforcement authorities





# IMO Regulations for *MAR*ine *POL*lution: “*MARPOL*”

The International Convention for the Prevention of Pollution from Ships (MARPOL) contains six annexes:



## *OIL*

### **ANNEX I**

Prevention of Pollution by Oil  
(entered into force 2 October 1983)



## *SEWAGE*

### **ANNEX IV**

Prevention of Pollution by  
Sewage from Ships (entered into  
force 27 September 2003)



## *NOXIOUS LIQUID SUBSTANCES*

### **ANNEX II**

Control of Pollution by Noxious  
Liquid Substances in Bulk (entered  
into force 2 October 1983)



## *GARBAGE*

### **ANNEX V**

Prevention of Pollution  
by Garbage from Ships (entered  
into force 31 December 1988)



## *HARMFUL SUBSTANCES*

### **ANNEX III**

Prevention of Pollution by Harmful  
Substances Carried by Sea in  
Packaged Form (entered into  
force 1 July 1992)



## *AIR*

### **ANNEX VI**

Prevention of Air Pollution from Ships  
(entered into force 19 May 2005)

- IMO was founded in 1948, but its **first effort on environmental regulation started in 1973**, targeting discharges of oil
- Subsequent regulations address other types of pollution to water.
- **Air pollution regulation came later, starting in 1997**, which would begin to address **SO<sub>x</sub>**, **NO<sub>x</sub>**, and **PM emissions**, leading to ANNEX VI of MARPOL
- Subsequent amendments to MARPOL Annex VI have strengthened these protections.

# US Engagement at IMO



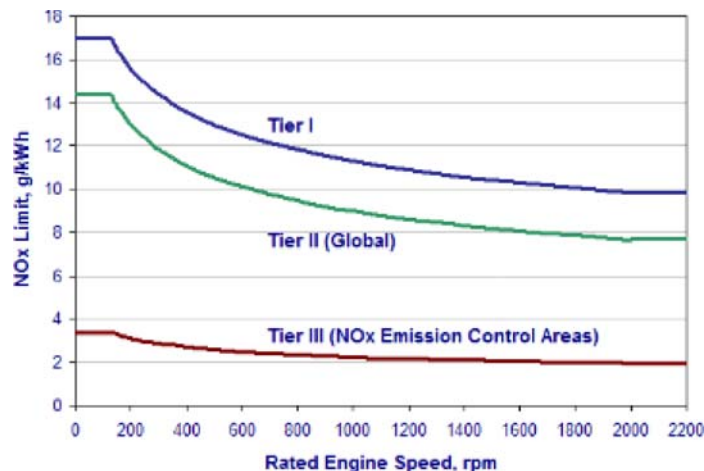
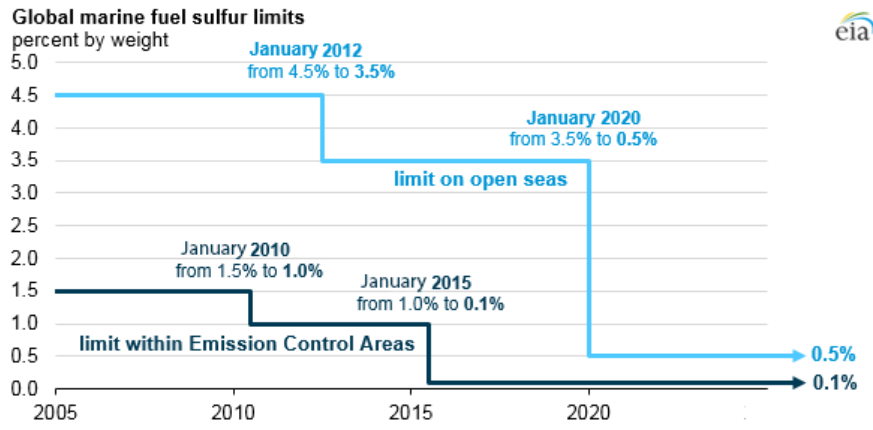
- 176 “Member States” at the IMO, like the United States, are comprised of delegations that contribute specialized knowledge to policy and technical committees and working groups to address specific issues.
- The US delegation is led by the USCG and, for environmental regulations, supported primarily by NOAA, EPA, and MARAD.
- Any Member States can raise concerns and weigh in substantively on potential ways to address those concerns.

# Limits of IMO Authority



- **IMO regulations only apply to:**
  - Large vessels
  - Internationally trading vessels
  - Vessels owned by and operating among signatories to the MARPOL convention
- Individual countries **can pass MORE stringent regulations** for international vessels that are **registered in that country**. Most countries do not because it is a major competitive disadvantage.
- Countries can also have more or less stringent regulations for domestic vessels that are not covered by

# Air Quality Regulation at IMO



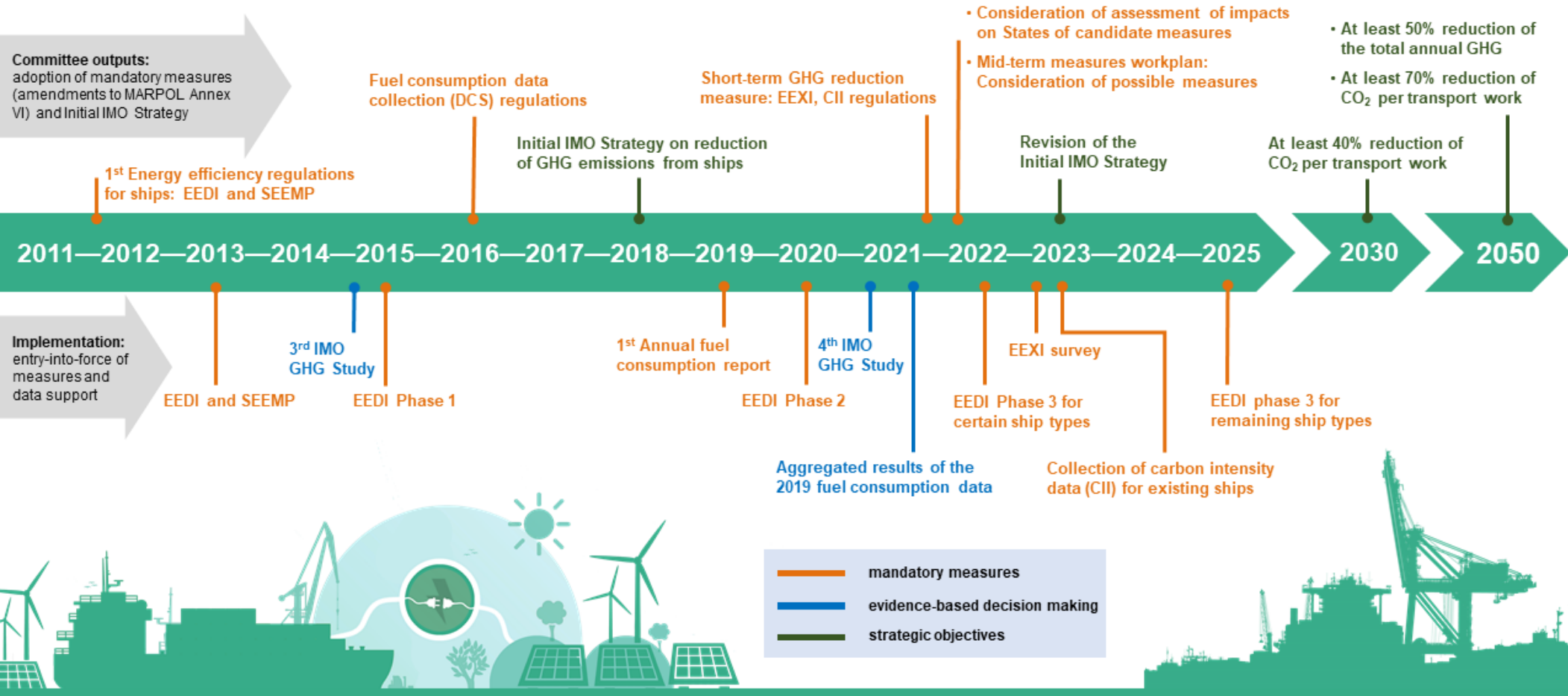
- Regulations for **Sulfur Oxides (SOx)** are addressed through fuels standards or exhaust treatment (scrubbers).
- Apply to **ALL vessels**, with more stringent standards for Emissions Controls Areas (ECAs) like in the US
- Regulations for **Nitrogen Oxides (NOx)** are addressed with engine modifications and/or exhaust treatment technologies
- NOx standards apply **ONLY** to **new ships** built after a certain date (2016 for highest standards) and are more stringent in ECA areas.
- In general, major new environmental regulation at the IMO **takes 8-10 years** to fully enter into force IF everyone is generally supportive.

# IMO Regulations - Beyond Implementation Dates

- Even with the long development and phase-in for regulations, the complexity of technologies, regulatory language, and the industry overall requires continual work and adjustment to the regulation
- With NOx Tier III regulations, IMO is actively working to solve new issues, such as emissions at low speed
- While EPA leads the US work on these issues, any agency can contribute research and suggestions to inform the US position through EPA.

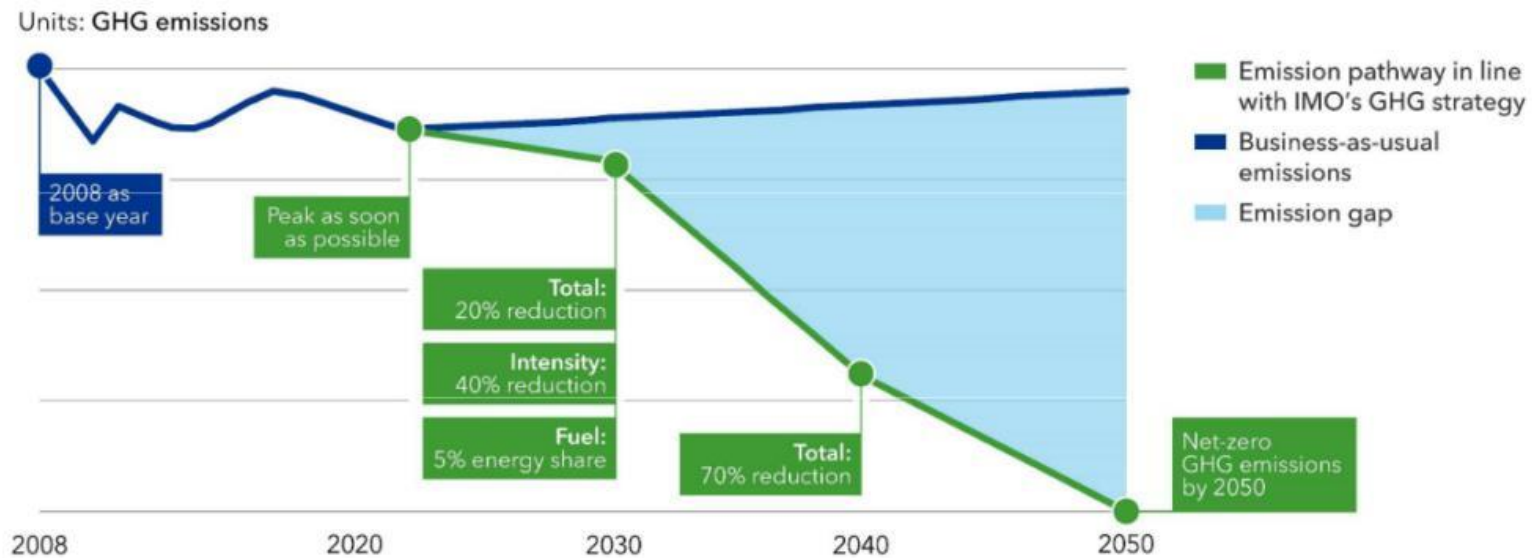


# Climate Regulation at the IMO



# IMO's 2023 "Revised Strategy" for GHGs

- US and IMO aligned with goal to achieve net zero by 2050.
- IMO 2023 Revised GHG Strategy: decarbonization with interim "checkpoints"



Total: Well-to-wake GHG emissions; Intensity: CO<sub>2</sub> emitted per transport work; Fuel: Uptake of zero or near-zero GHG technologies, fuels and/or energy sources

# Beyond Regulation at IMO



- Country specific focus
- Identifying opportunities for potential pilot projects in developing countries
- Through the GreenVoyage2050 Accelerator, help to develop pilot ideas into bankable proposals (e.g through undertaking of feasibility studies)
- Support developing NAPs/ policies for green shipping
- Develop global tools (Online info portals, studies, training etc.)

Norway funded / Approx. 7.1 Million USD



- Connecting national, regional (MTCCs) and global level needs and solutions
- Showcasing technology solutions and supporting innovation in response to developing region challenges
- Connecting MTCCs to global level solutions

Kingdom of Saudi Arabia funded / Approx. 1.5 Million USD



- "Google of maritime decarbonization projects, initiatives"
- Call/proposals for route based maritime decarbonization action



- Support innovation and R&D development and deployment, with a focus on developing country needs especially LDCs and SIDS
- Showcase innovation models that may support further maritime decarbonization/sustainable shipping

Norway funded / Approx. 650 Thousand USD

## FIN – SMART

- Showcase models of successful maritime decarbonization investments
- Support scale-up on IMO major project pilots/enable investment in working pilots
- IMO-World Bank-EBRD FIN-SMART Roundtable of key international Financial Institutions, developing countries participating in current IMO major projects and other interested stakeholder, with aim to propose innovative financial solutions to maritime decarbonization



- Regional Focus
- Providing practical demonstration of energy efficiency technologies in developing regions
- 5 Maritime Technology Cooperation Centres (MTCCs) ensuring close engagement with local stakeholders and regional dissemination of results

European Commission funded / 10 Million EURO



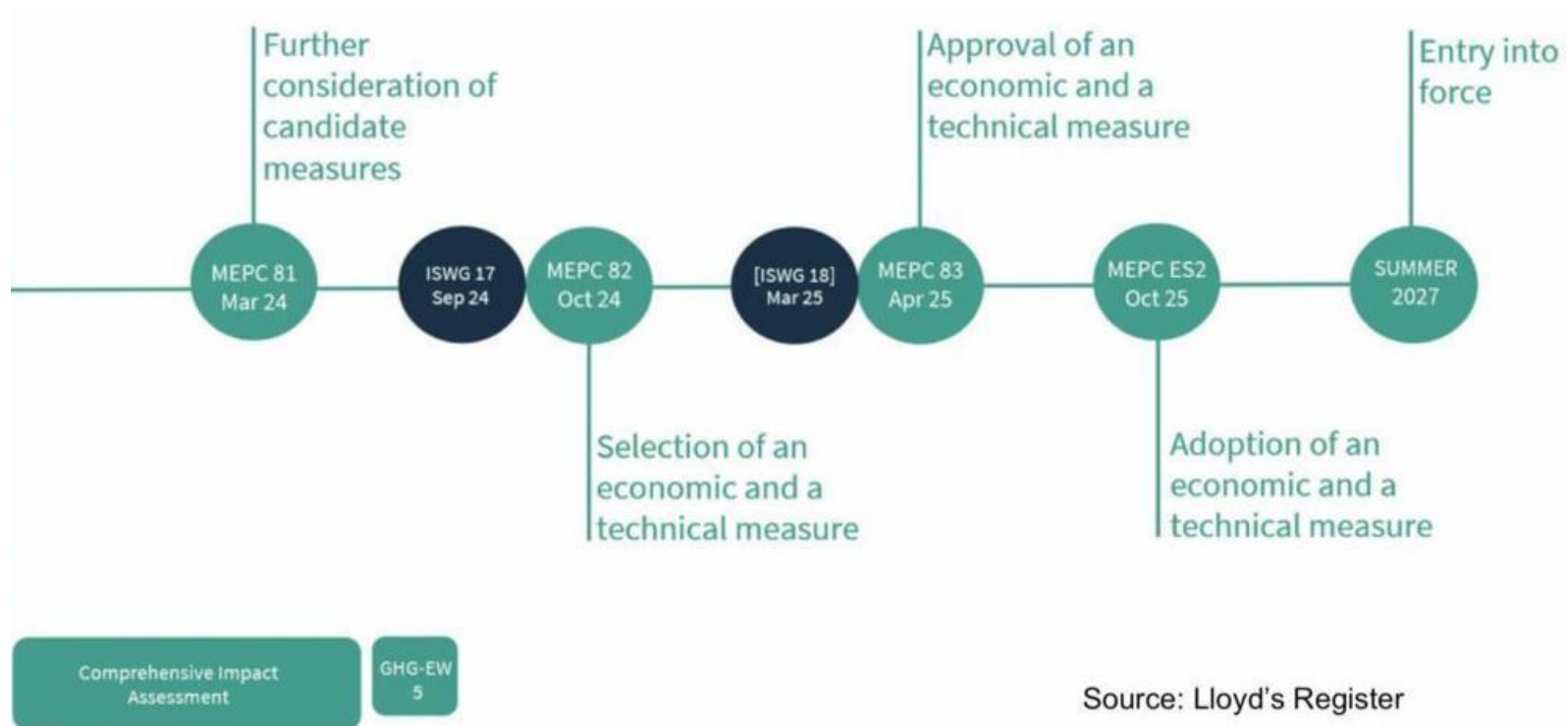
- Annual training programme for least developed countries (LDCs) and small island developing states (SIDS)
- Supports LDCs and SIDS capacities to implement the IMO GHG Strategy
- Individual training support, assignments and follow-ups with participants, alongside online core training and in person practical training with site-visits
- The programme establishes two (2) annual scholarships for an in-person Master of studies at the World Maritime University (WMU) for two (2) participants, one male and one female in line with gender equality

Republic of Korea funded / Approx. 2.5 Million USD

- Beyond regulation, IMO is a significant **convening body** for maritime issues.
- These are climate-related initiatives, but there are many more for safety, security, and other topic areas.



# Timeline and Key Elements of IMO GHG Regulation



# IMO GHG Regulations: Implications for the U.S.

## ZERO-CARBON BUNKER FUELS

- LIQUEFIED BIOMETHANE
- BIOETHANOL BIOMETHANOL

BIOFUELS

- GREEN HYDROGEN
- BLUE HYDROGEN
- GREEN AMMONIA
- BLUE AMMONIA

HYDROGEN AND AMMONIA

- GREEN LIQUEFIED SYNTHETIC METHANE
- GREEN SYNTHETIC METHANOL
- BLUE SYNTHETIC METHANOL

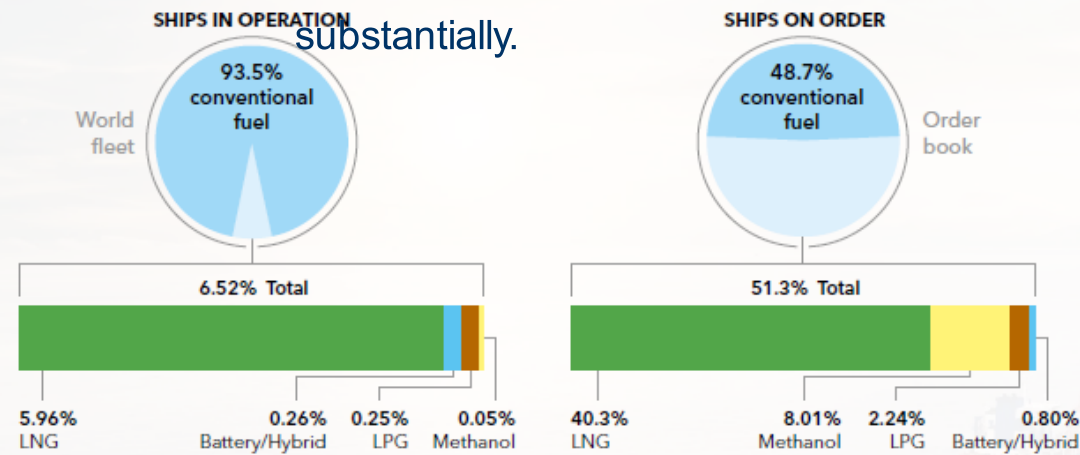
SYNTHETIC CARBON-BASED FUELS

- New fuel types will develop and deploy quickly to supply international vessels
- A “de-facto” **carbon price** will make these fuels much less expensive for the international market



- **Rising volumes and price reduction** will affect supply and uptake for domestic maritime fleets - and potentially for on-road vehicles.
- **Demand for electricity**, for charging and to create “e-fuels” will increase substantially.

Alternative fuel uptake in the world fleet by gross tonnage



Sources: IHSMarkit (ihsmarkit.com) and DNV's Alternative Fuels Insights for the shipping industry - AFI platform (afi.dnv.com)

# US Interagency “Maritime Action Plan”



**THE U.S. NATIONAL  
BLUEPRINT FOR  
TRANSPORTATION  
DECARBONIZATION**  
A Joint Strategy to  
Transform Transportation



- Building on the “US National Blueprint for Transportation Decarbonization” an interagency team is creating a plan with **specific actions and milestones** needed to achieve national goal of “net-zero GHG emissions by 2050.”
- Plan will be released late-August, 2024



# Summary



- IMO is a **complicated but effective** governing body for *international shipping*
- The IMO regulatory process is necessarily **complex and time consuming**, but produces **robust and practicable** outcomes
- Air quality and climate regulations at IMO continue to **evolve with changing needs**, demonstrates that IMO can manage both technical and highly political issues
- The **US continues to play a central role** in developing environmental regulation that is

Thank You

MARAD  
X K H K H



**Galen Hon**

Office of Environment and Innovation

United States Maritime Administration

[galen.hon@dot.gov](mailto:galen.hon@dot.gov)



# Role of Hydrogen in the Road to Zero Emissions

Matt Miyasato  
FirstElement Fuel

2024 South Coast AQMD Board Retreat  
May 9, 2024




# Matt Miyasato, Ph.D.

## FirstElement Fuel

Dr. Matt Miyasato is the Chief Public Policy & Programs Officer for FirstElement Fuel and leads the government affairs activities, interfacing with public agencies on strategic hydrogen policies, as well as directly managing grant and incentive opportunities. In this role, Dr. Miyasato is helping to implement the state's aggressive hydrogen and fuel cell policies, deploy hydrogen stations with local air agencies, and expand FirstElement Fuel's presence into other regions. Dr. Miyasato also represents FirstElement Fuel at industry organizations, conferences and with the public.

Prior to joining FirstElement Fuel, Dr. Miyasato served as the Chief Technologist at the South Coast Air Quality Management District, the largest local air district in the United States. In that capacity, Dr. Miyasato led the research, development, demonstration and deployment program and initiated many large programs for early hydrogen refueling and zero-emission vehicles. Dr. Miyasato served as the District's representative on the EPA's Mobile Source Technical Review Subcommittee, the Hydrogen Fuel Cell Partnership, the California Stationary Fuel Cell Collaborative, Veloz, the Natural Gas Vehicle Partnership, the Ports Supply Chain Technical Working Group, CalStart, as well as many other ad hoc advisory groups.

Dr. Miyasato earned his Bachelors, Masters and Ph.D. from UC Irvine in Mechanical Engineering. He also previously worked at Southern California Edison, UC Irvine and General Electric.



Hydrogen in Marine Port Applications  
South Coast AQMD Board Retreat  
May 9, 2024



Matt Miyasato, Ph.D.  
Chief Public Policy & Programs Officer



# FirstElement Fuel: Who We Are

*We are Driven...*

*To foster the widespread adoption of hydrogen across all energy sectors.*

*To improve the economics of fuel and energy consumption and reduce its footprint on our planet. To change the energy industry.*

*And with it, the world.*



## Funding Partners



- Founded in California in 2013 to build & operate a hydrogen station network with a focus on the customer.
- Initial financing from OEMs (Toyota and Honda) and California Agencies. Private financing has grown to over \$340M.
- 130 Employees.
- Launched our True Zero brand, which represents the largest hydrogen network in the world, greater than 80% market share in California.
- Created world-leading proprietary hydrogen station designs and SOPs to improve performance and increase scale
- Developed and currently owns assets of more than \$25 Million in upstream supply
- Operates the True Zero Hydrogen Innovation Center to conduct R&D and in-house fabrication



# Driving Innovation in the Hydrogen Refueling System

Over the past 10 years FirstElement has driven innovation to develop a commercially viable system for hydrogen supply and refueling, after quickly discovering that none existed.



## First Generation Retail HRS

Equipment Supplier Design

200 kilograms per day

1 Dispenser

Supplied by gaseous hydrogen

Hydrogen Station Systems that were available at the time were not commercially viable as cars began to enter the marketplace.

## High Capacity Retail HRS

FEF Proprietary Design

1,600 kg/day capacity

4 Dispensers

Supplied by liquid hydrogen

To enable suitable performance, scaling, and repeatability, FEF developed the first commercially viable network of liquid hydrogen, cryopump-based stations. Fast fills, simultaneous refueling, higher volume overall.

## Commercial Vehicle HRS

FEF Proprietary Design

18,000 kg/day capacity

2 HD Truck Dispensers + 4 MD/LD Dispensers

Supplied by liquid hydrogen

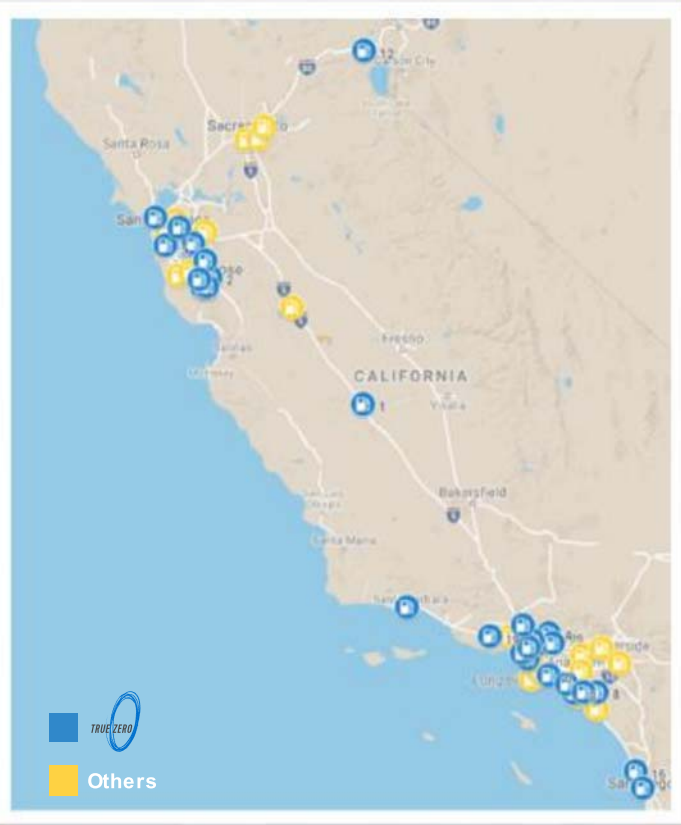
Technology developed by FEF to achieve scale and performance has enabled the development of commercial-scale hydrogen truck stop.

# Implementation of the FEF Hydrogen Refueling System

FEF has been putting our hydrogen refueling system into practice.

- 41 retail station locations with 92 dispensers in operation supporting over 16,000 fuel cell vehicles
- 1 Truck Stop near opening, 2 Truck Stops in development, and 12 more Truck Stops in Development
- All trucks stops are planned to have a fueling island for light duty/commercial vehicles as well

## Network Spans Key Markets in CA



## Records Set by FEF to Date

\*Zero Emission Vehicle

<b>Hydrogen Dispensed</b>	6.8 Million kilograms
<b>Vehicle Fills</b>	2.49 Million
<b>ZEV* Miles Driven from FirstElement's Stations</b>	442 Million
<b>Single Day Record at one station</b>	857 kilograms 317 fills
<b>Single Day Record across FirstElement's Network</b>	6,112 kilograms 2,226 fills
<b>Monthly Record across FirstElement's Network</b>	162,850 kilograms 62,245 fills

## Heavy Duty:

**More than 200 demonstration fills on HD Trucks**  
**Over 50 fills and more than 2000 kgs dispensed on HD trucks during past 30 days while commissioning FEF's first HD Truck Station**

# Port of Oakland Hydrogen Station

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## FEF is opening the world's first Commercial Hydrogen Truck Stop at the Port of Oakland, CA

(1) 700 bar fills; (2) capable of simultaneous fast fills, back-to-back; (3) up to 200 trucks per day

- FirstElement Fuel Proprietary design including patented technologies
- Developed under the NorCal Zero project, in partnership with Hyundai, and funded by the CARB and CEC
- 18,000 kilogram per day pumping capacity: achieves simultaneous, back-to-back fast fills and supports up to 200 trucks per day;
- First Commercial Installation of High-Flow Truck Dispensers by Tatsuno: <10 min fills of up to 80 kilograms per fill;
- 2 HD Truck fueling positions and 4 MD/LD fueling positions;
- Commitment of 30 Hyundai trucks + refueling agreement signed with Nikola for a committed volume helps overcome the chicken-or-the-egg challenge












# Marine Port Applications

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- Why Hydrogen?
  - Heavy payload
  - Fast refueling requirements
  - Range or duty-cycle
- Potential applications
  - RTGs
  - Top picks
  - “Wet hosing”

# FUEL CELLS OFFER MORE PAYLOAD & RANGE

Missions	
Local-Haul	
Yard Trucks / On-Site	
Ports & Drayage	
Regional Middle-Mile	
Long-Haul	

ZEV Truck Weight Capacity to Travel Different Distances							
	FCEV			Pounds	BEV		
	Chassis	Powertrain	Payload		Chassis	Powertrain	Payload
200 Miles	23k	2k	55k	53k	4k	23k	80k
250 Miles	23k	2k	55k	51k	5k	23k	80k
300 Miles	23k	2k	55k	50k	7k	23k	80k
350 Miles	23k	2k	55k	49k	8k	23k	80k
400 Miles	23k	3k	54k	47k	9k	23k	80k
500 Miles	23k	5k	52k	43k	14k	23k	80k
625 Miles	23k	5k	52k	39k	17k	23k	80k
750 Miles	23k	6k	51k	36k	21k	23k	80k
875 Miles	23k	6k	51k	32k	24k	23k	80k
1000 Miles	23k	7k	50k	29k	28k	23k	80k

Legend: ■ Chassis ■ Powertrain ■ Payload

*Fuel cells have higher payload capacity than BEVs, particularly for longer distances*

Sources: KPMG Analysis; NREL

Courtesy of Hyundai



# FUEL CELLS NEED MUCH LESS SPACE TO REFUEL

## Missions

Local-Haul



Yard Trucks / On-Site



Ports & Drayage



Regional Middle-Mile



Long-Haul



## Estimated Size of Fueling Stations based on Technology (Port of LA/LB)

FCEV

BEV

Square Acreage of Respective Sites Imposed over Port of Long Beach Terminal



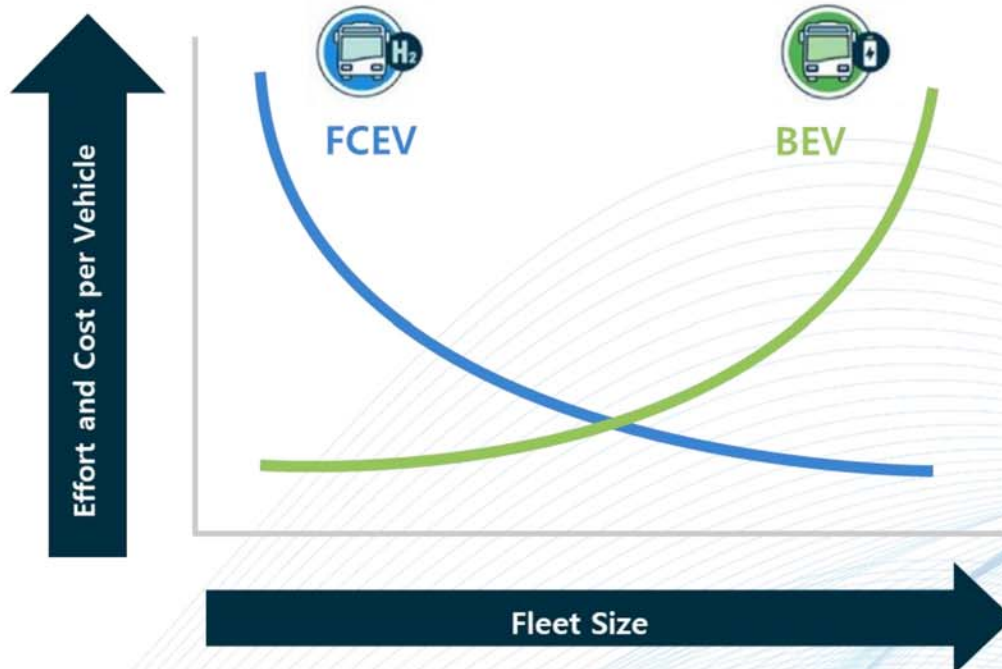
Hours in a Day	24	24
Time to Refuel (hrs.)	+0.50	+2.23
# of Trucks/Bay	48.0	10.4
# of Daily Trucks	6,511	6,511
# of Trucks/Bay	+48	+11
# of Chargers Needed	136	624
Total SQFT/Bay <sup>1</sup>	x 31,050	X 31,050
<b>SQFT Required</b>	<b>4.2M</b> (97 Acres)	<b>19.4M</b> (445 Acres)

**FCEV requires roughly 22% of space required by BEV to refuel vehicles**

Notes: (1) Includes sq.ft per truck (655 sq ft) + sq. ft for egress, ingress, and parking space for waiting or dormant trucks (30,395 sq. ft)  
Sources: KPMG Analysis; NREL (Port of New York and New Jersey Drayage Electrification Analysis)

Courtesy of Hyundai

# FUEL CELL INFRASTRUCTURE PAYS OFF WITH SCALE



## Foothill Transit and CTE Achieve Groundbreaking Refueling Efficiency at Hydrogen Station

OCTOBER 10, 2023

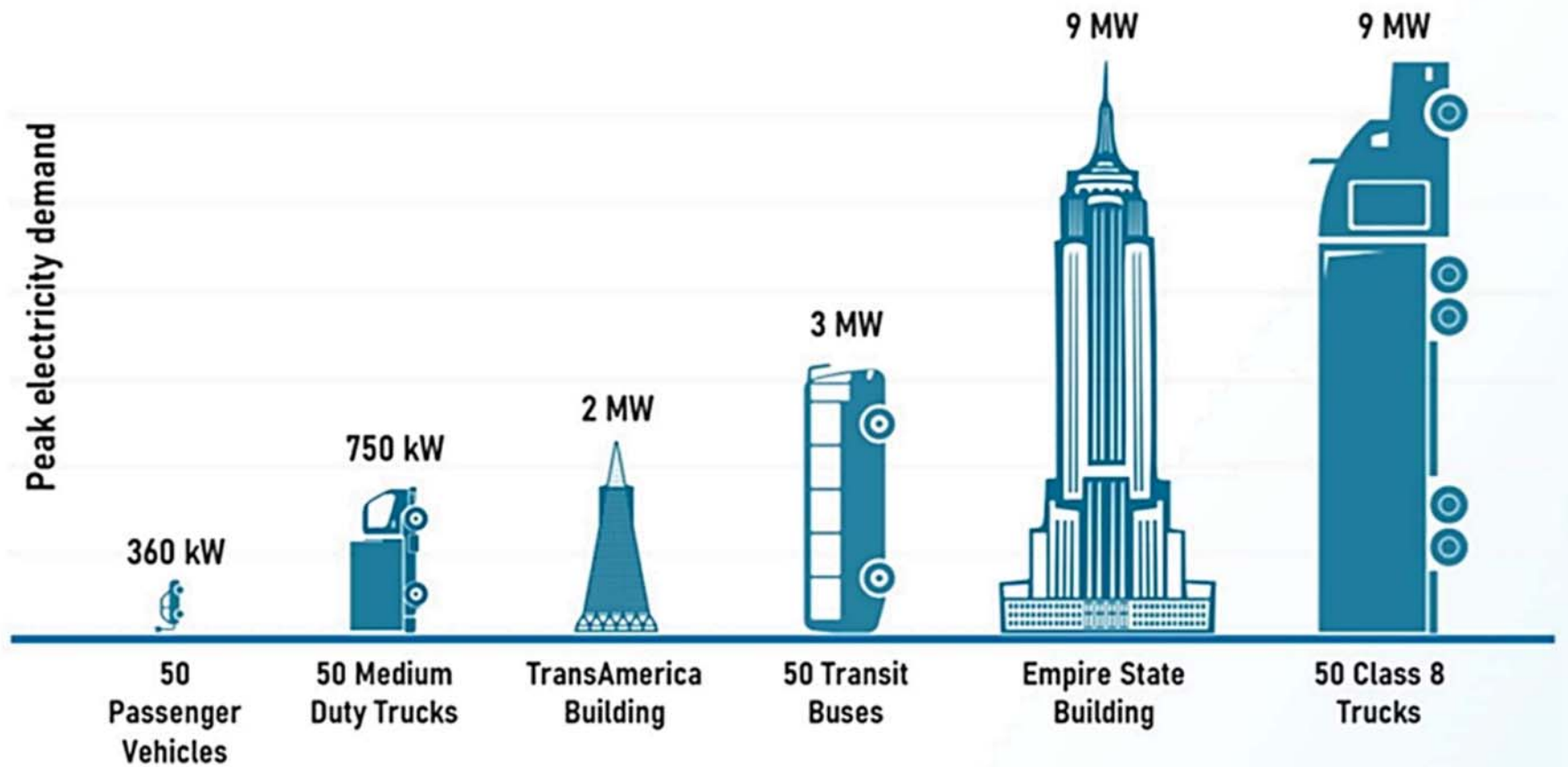


During a recent performance test conducted by station developer Clean Energy (with technology support and design services from Messer), Foothill Transit successfully refueled 18 fuel cell buses back-to-back in a 90-minute timeframe. This was accomplished by utilizing two dispensers simultaneously, showcasing the station's efficiency and its commitment to seamless refueling operations. Using data from the performance test, CTE's models predict that Foothill will be able to achieve its standard fill of 19.1 kg of hydrogen in approximately 6.5 minutes.

Source: CTE

Courtesy of Hyundai

# EV CHARGING IS A MAJOR CHALLENGE FOR HEAVY DUTY APPLICATIONS



~ 7,000 homes

Source: Duke Energy

Courtesy of Hyundai

# Hyster Fuel Cell Top Pick

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- Fenix Marine at POLA
- 2 x 45 kW Nuvera fuel cells

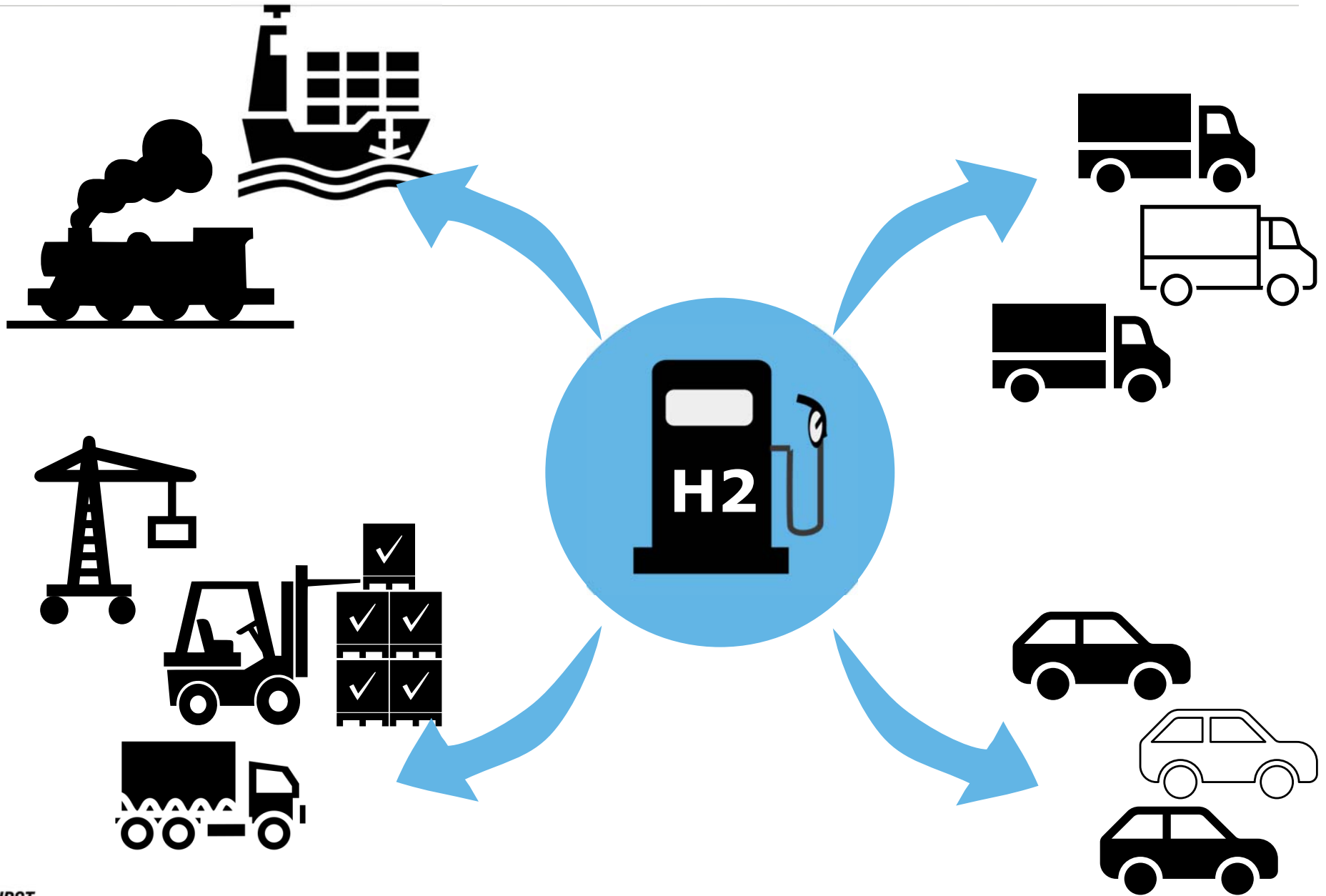


Courtesy CTE

- CARB Climate Investment grant in 2018
- CTE submitted proposal to DOE for "wet hose" concept

# Port Hydrogen Refueling Hub Concept

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# Challenges

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- Sources of H2
- Distribution
- Footprint
- Cost
- Demand – commercial products
- Supply chain
- Incentives

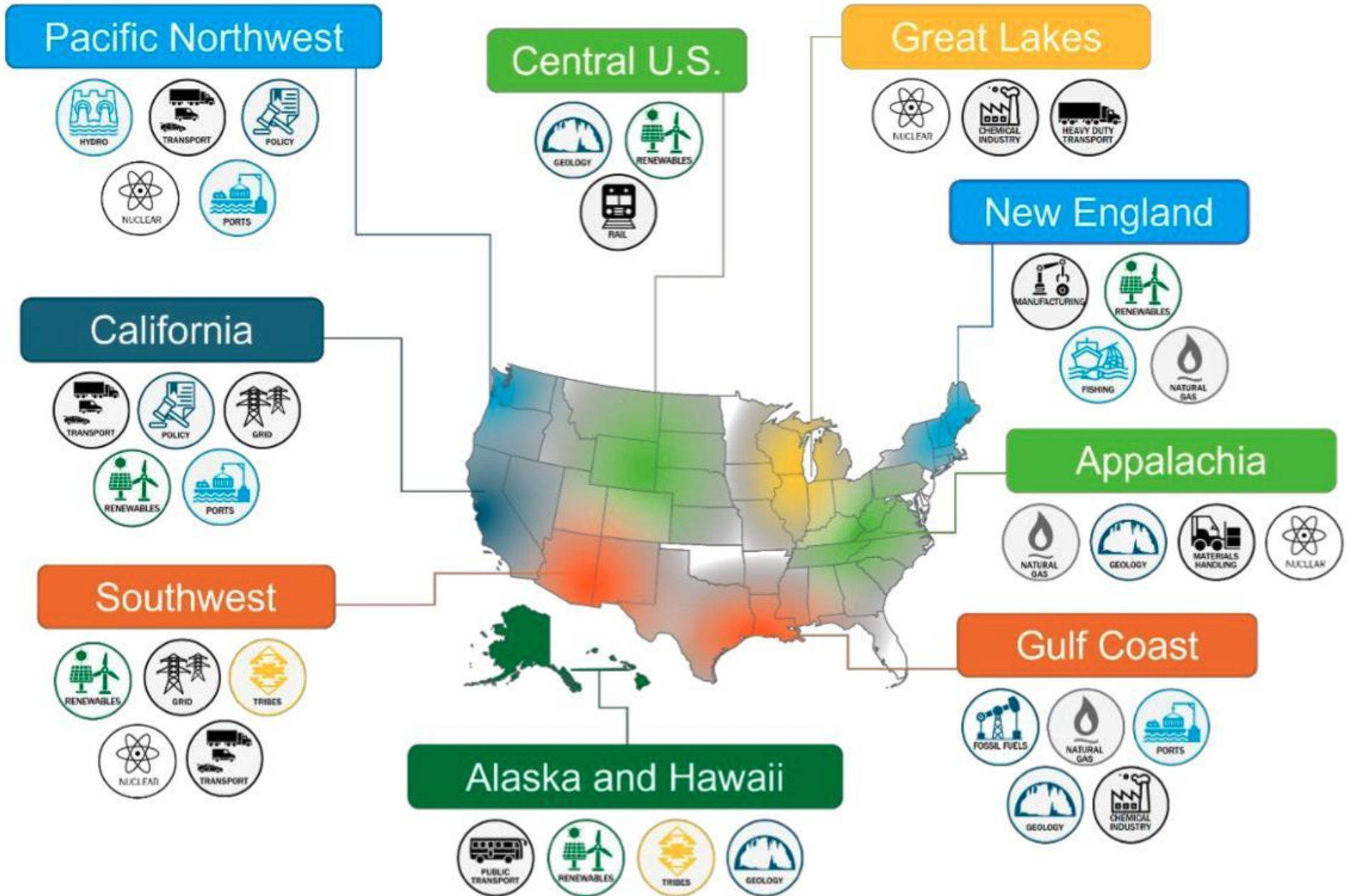
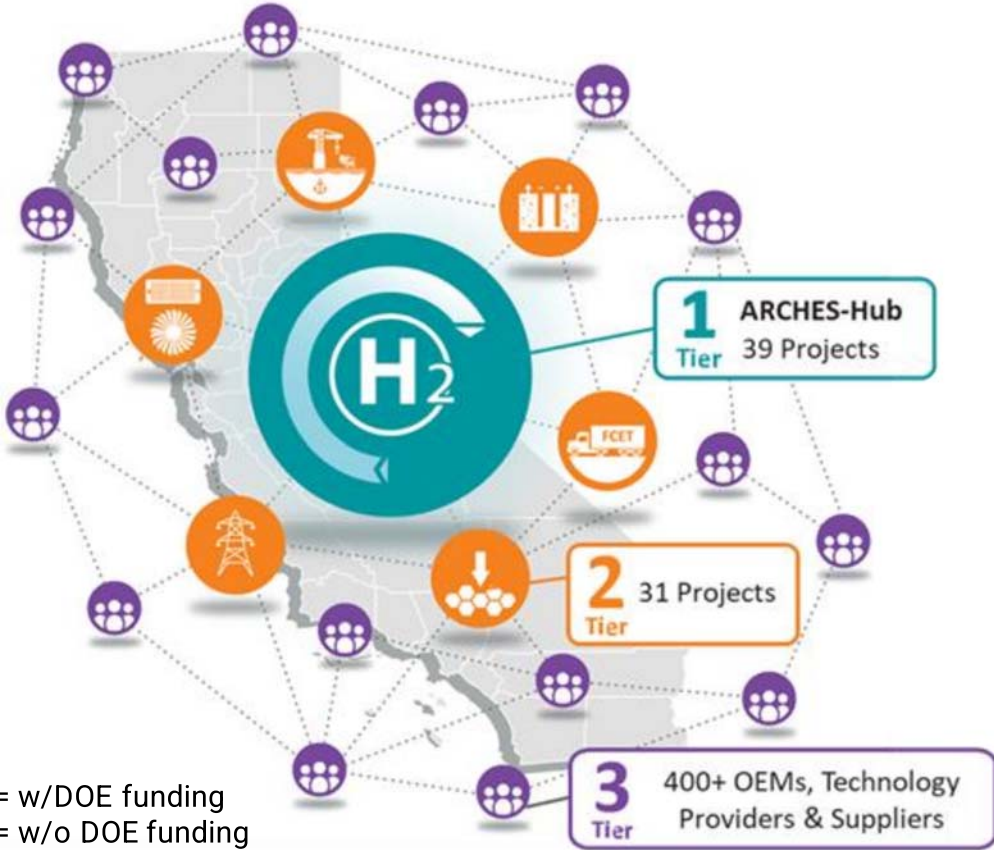


Figure 27: Examples of regions identified by responses to the Hydrogen Shot Request for Information (RFI).

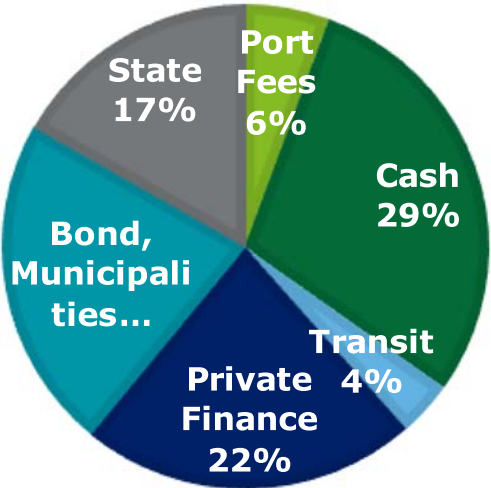


# ARCHES Projects: A Resilient Hydrogen Ecosystem for California



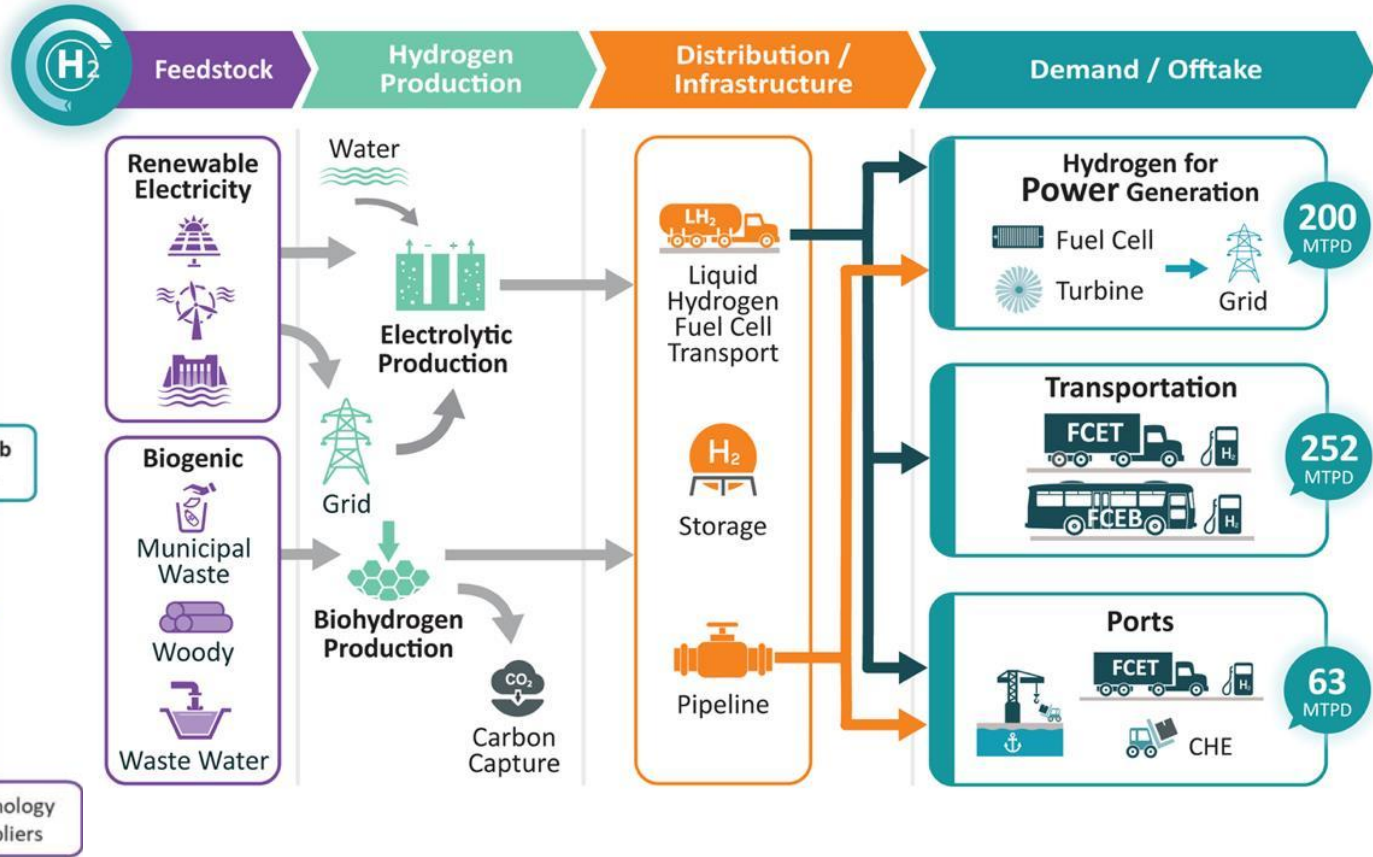
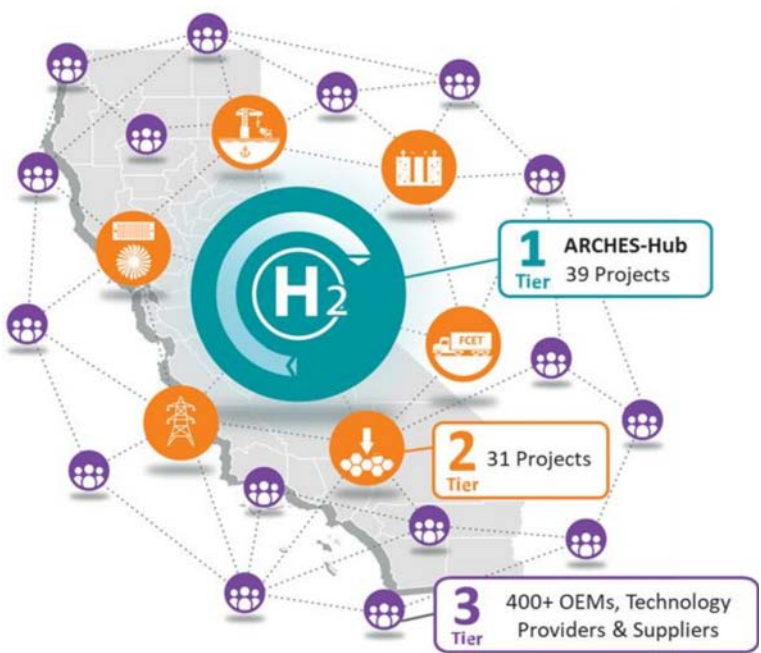
Tier 1 = w/DOE funding  
Tier 2 = w/o DOE funding

\$1.2B DOE funds unlocks \$11.7B in matching funds





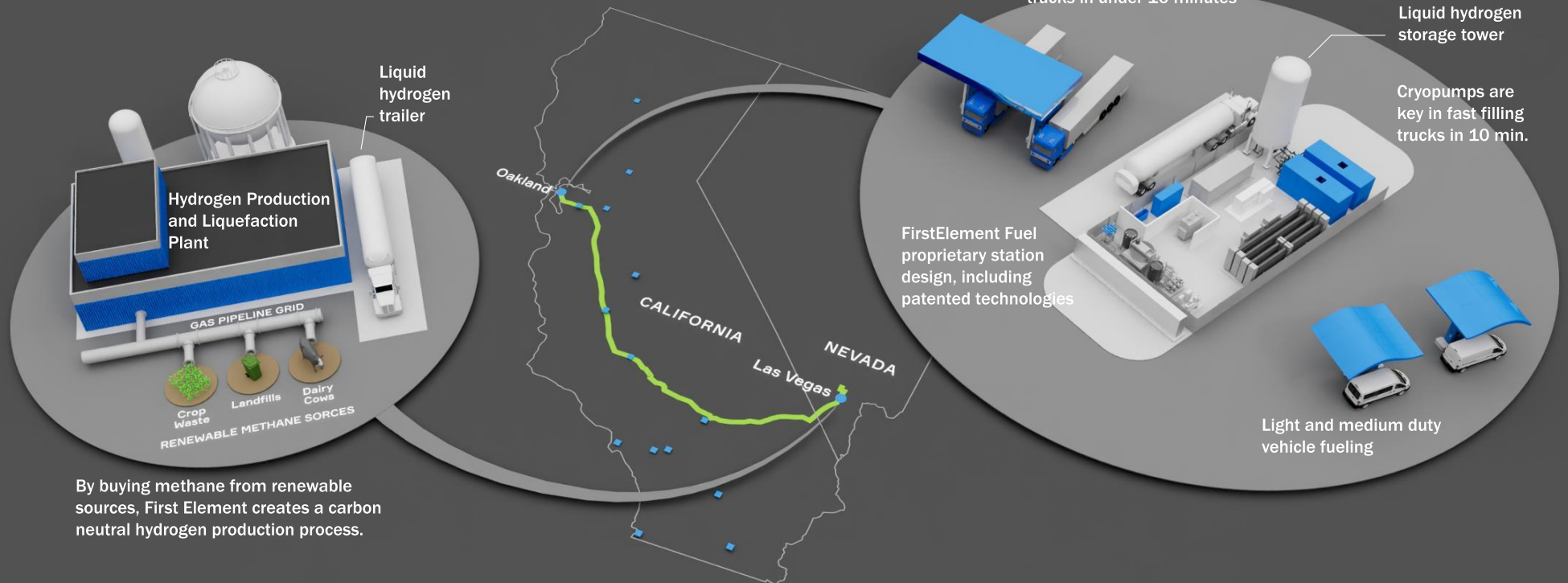
# ARCHES Projects



Tier 1 = w/DOE funding  
Tier 2 = w/o DOE funding

# The Start of Zero-Carbon Hydrogen

Here is FirstElement Fuel's supply chain for the production and distribution of zero-carbon hydrogen throughout California for trucking.



By buying methane from renewable sources, First Element creates a carbon neutral hydrogen production process.

## Zero-Carbon Hydrogen Production

FirstElement Fuel's hydrogen supplier, Air Liquide, generates and supplies stations across California with liquid hydrogen from its facility located north of Las Vegas.

## More Stations Planned

FirstElement Fuel is developing a hydrogen refueling network for long haul trucking in California and later the US

■ [Planned FirstElement hydrogen stations](#)

## Hydrogen Fueling Stations

The Port of Oakland hydrogen station will be capable of serving up to 200 commercial trucks every day and will be on pace to move 1 million kilograms of zero-carbon hydrogen annually when fully operational later this year.

Source: FirstElement

# Heavy-Duty Hydrogen Station Size and Cost

- Approx 2 acres for existing sites
- Maybe larger for future sites for more dispensers & transfill
- Initial station costs ?



# Available, Announced and Potential Products

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- Only light-duty vehicles in production
- Limited heavy-duty trucks - Nikola and Hyundai
- Demonstrations of many different applications
  - Top picks, marine ferries, yard hostlers, locomotives
- Work trucks
  - Stellantis
  - Ford – SuperTruck 3
  - GM – SuperTruck 3



# Cryopump Technology is a Critical Enabler of Hydrogen Refueling at Scale

Cryopump enables scale, efficiency, and commercial viability of hydrogen refueling stations

Why? Because to deliver fast, 700 bar fills the hydrogen needs to be cold, and high density (900 bar pressure)

Liquid hydrogen is cold and dense, and the cryopump takes advantage of those properties

## Overview:

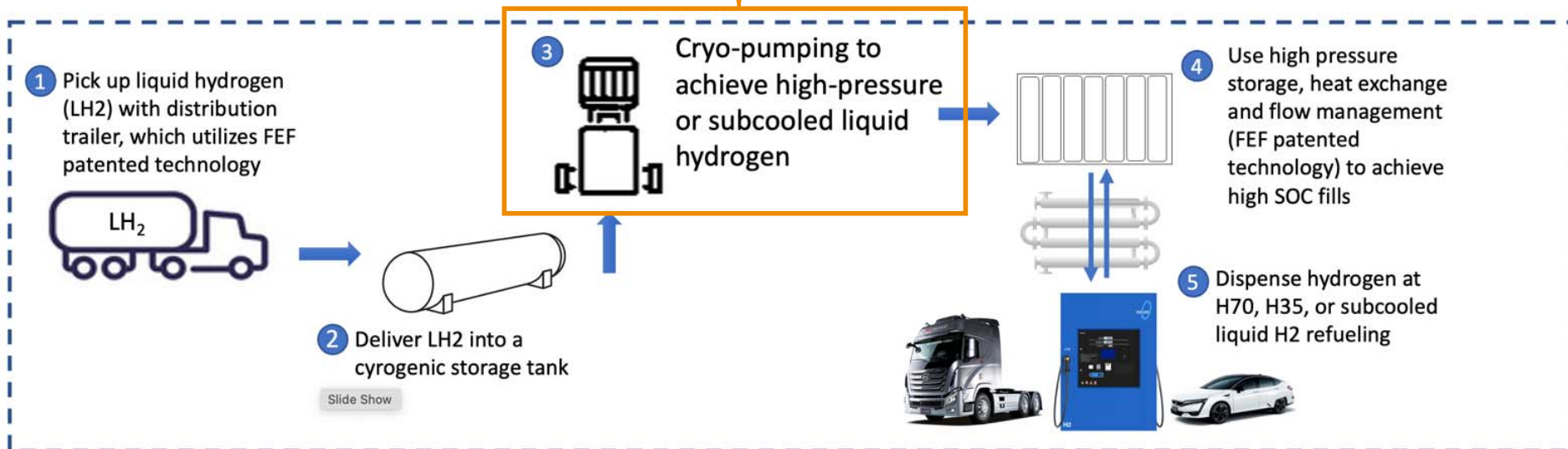
A cryopump converts liquid hydrogen into cold, compressed hydrogen in one step.

Takes advantage of the energy put in to liquefy the hydrogen centrally



## Advantages:

- Higher efficiency: 1/5 the energy consumption of a compressor
- Reduced footprint: higher capacity in 1/30 the amount of space
- Greater and more efficient storage density with liquid hydrogen
- Puts complexity upstream, simplifies downstream



# Incentives

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- There is a critical need to ensure there are sufficient incentives for both vehicles/equipment and infrastructure
- Sends a market signal to manufacturers and end-users of viability
- Infrastructure can provide benefits to both on-road and off-road/port equipment

# Concluding Thoughts

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## Lessons learned from passenger vehicle infrastructure

- “Go big” if you want to achieve scale (throughput and economics)
- Liquid H2 is most suited for distribution... currently
- Leverage existing commercial products – incentive to expand the supply chain – passenger vehicles

## The market is too nascent to overly constrain

- Significant GHG and PM2.5 benefits with just replacing diesel with H2
- DOE H2 Hub should help with supply but likely > 5 years away
- Scale and scope too large for electricity alone

## Local air agencies can have much greater and earlier impact

- Moyer infrastructure funding
- AB 617
- Collaborating with others, e.g. MSRC, Ports, COGs, Metro, etc.

# 2024 (today)

## Passenger Vehicle Sales

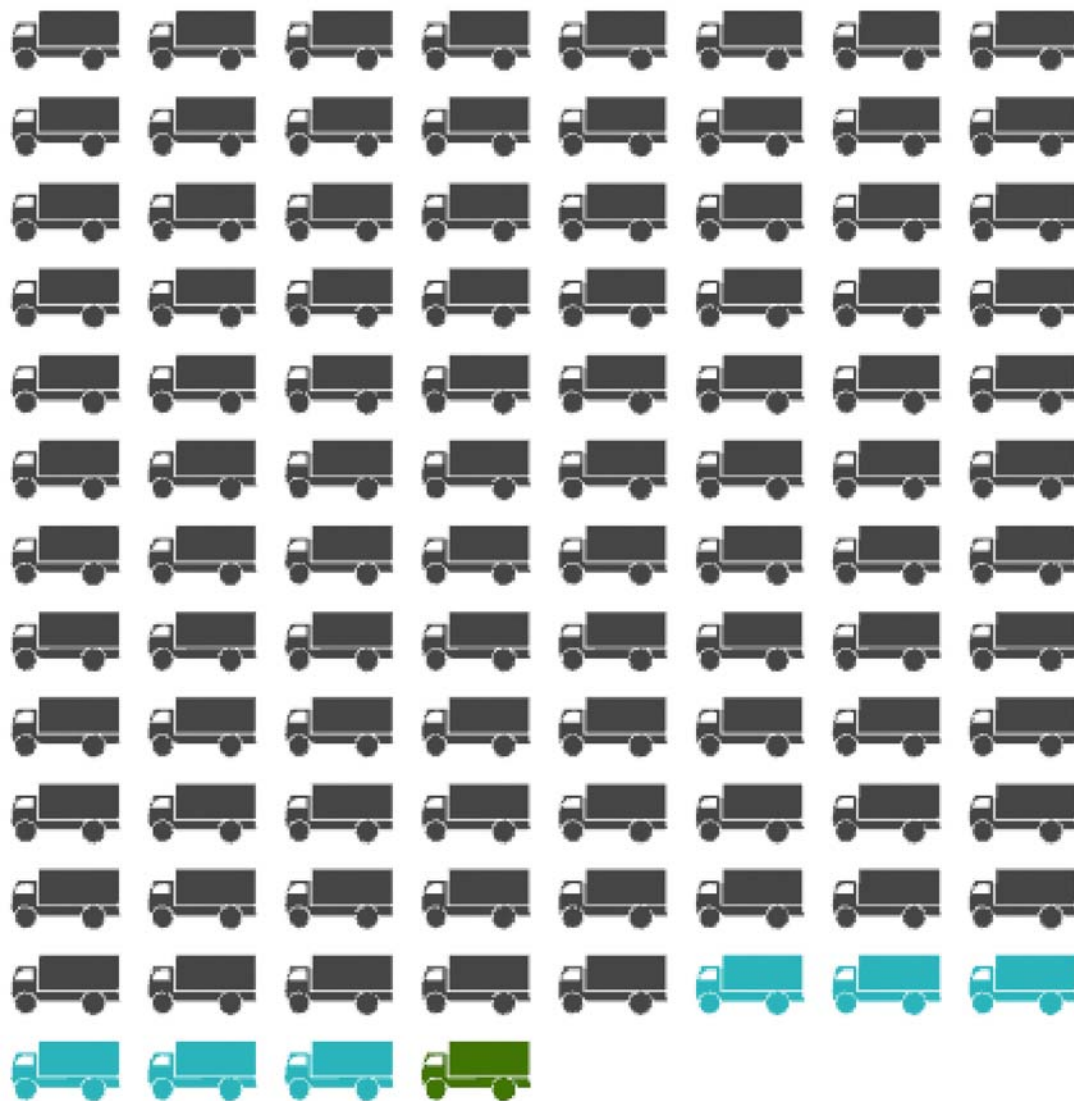


  
16 Million

  
ZEVs  
282,492

  
FCVs  
2,707

## Drayage Trucks



  
205,000

  
ZEVs  
135

  
FCVs  
30



# 2035 (11 years)

## Passenger Vehicle Sales



16 Million



ZEVs



FCVs

## Drayage Trucks



205,000



ZEVs

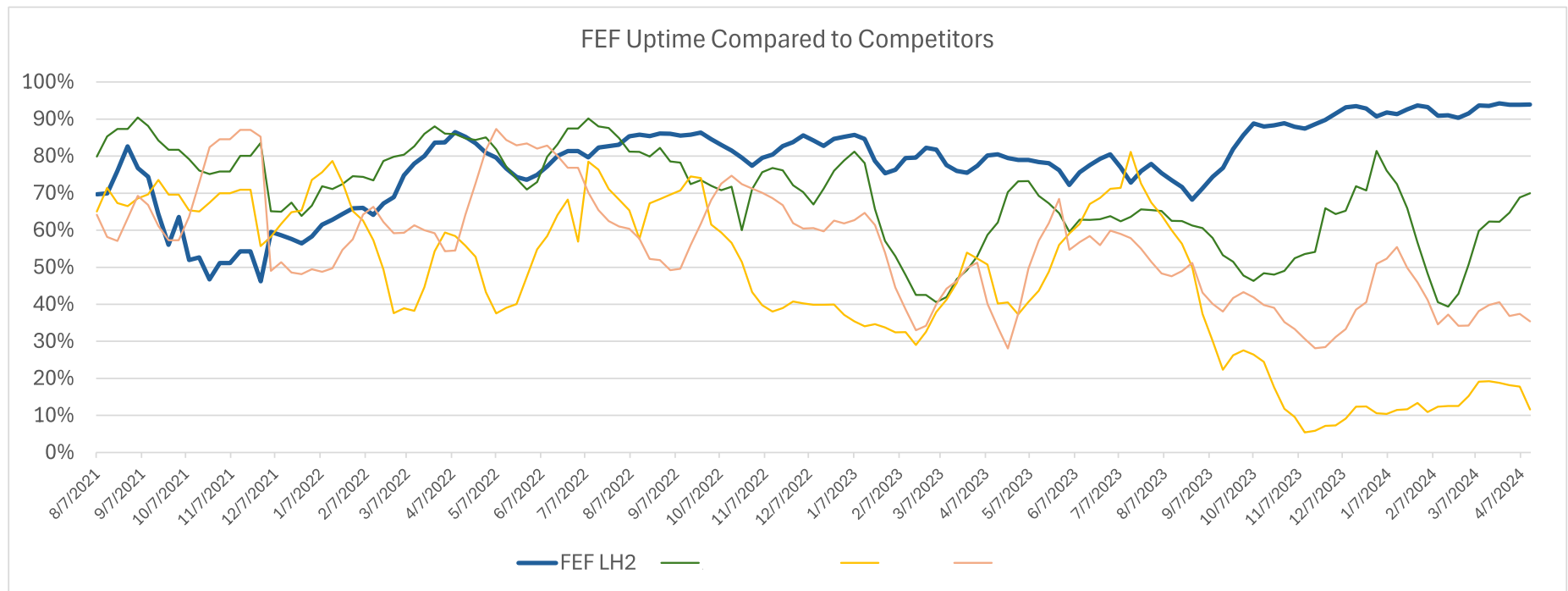


FCVs

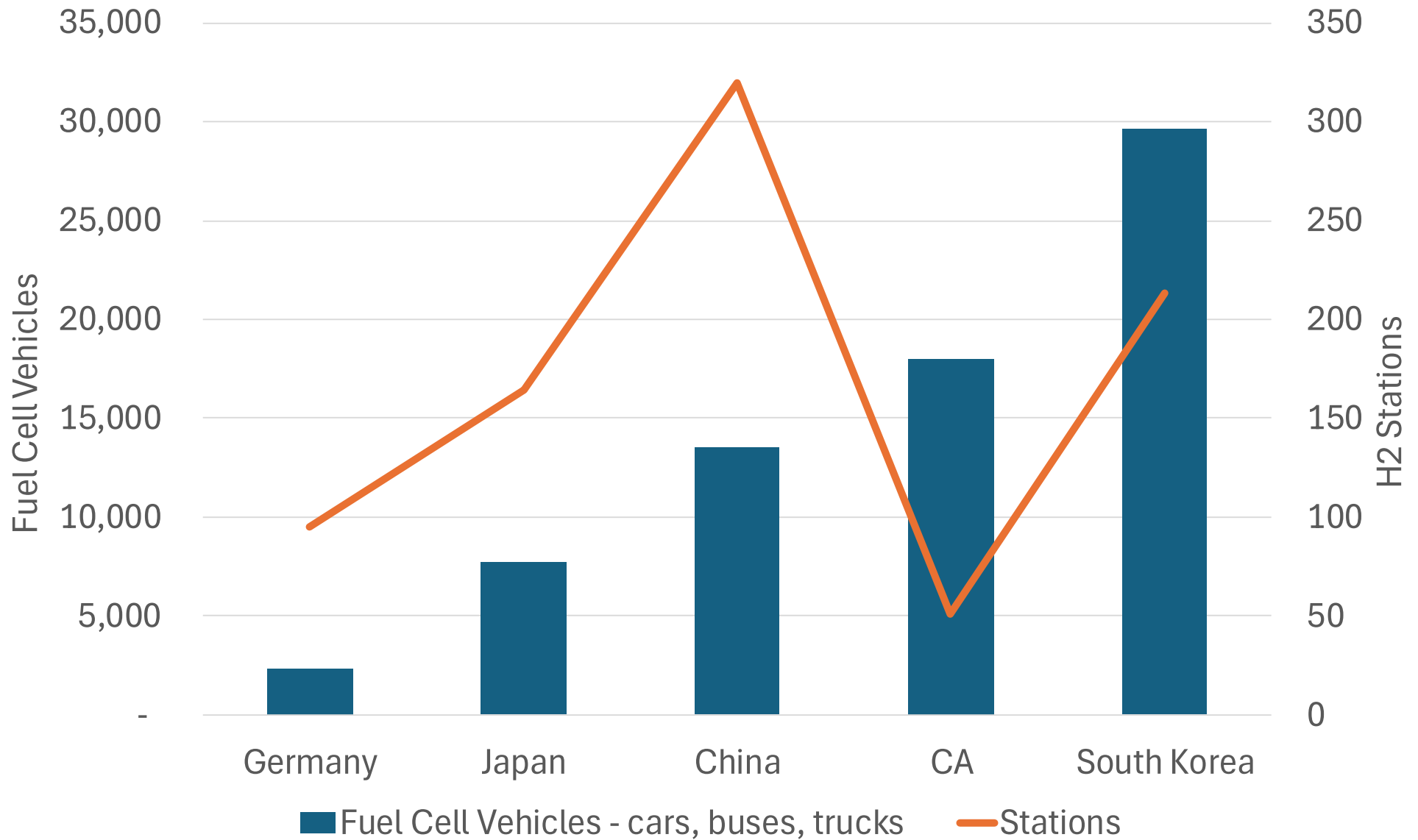


# Backup Slides

# Best-in-class reliability through proprietary technology



- Unrivaled hydrogen expertise
- Vertically integrated up the value chain
- Custom made components
- Proprietary technology
- Pioneered the move to liquid hydrogen
- World class H2 technicians
- H2 distribution expertise





Agenda Item 2c. South Coast AQMD's  
Proposed Pilot Program for Residential  
Incentives

# South Coast AQMD's Proposed Pilot Program for Residential Incentives

Michael Krause  
South Coast AQMD  
Assistant Deputy Executive Officer  
2024 South Coast AQMD Board Retreat  
May 10, 2024



## Michael Krause South Coast AQMD

Michael Krause is Assistant Deputy Executive Officer in Planning, Rule Development and Implementation. In this role he oversees stationary source rule development for toxics, and criteria pollutant rules, CEQA, and AB617 efforts. Michael started his career at the South Coast AQMD in 1991 as an Assistant Air Quality Engineer in permitting working on a variety of air polluting sources, then progressively promoted to his current position.

Over his 31 years he oversaw a number of rule projects, including regulation of refinery equipment, continuous emissions monitoring systems (CEMS), flares, fence line monitoring, combustion equipment, toxics, coatings, and adhesives, and upgrades to the Flare Event Notification System (FENS). Michael as the lead for area source control measures for the 2022 AQMP and was instrumental in the development of the 2012 and 2016 AQMPs. Earlier in Michael's career, he wrote dozens of CEQA environmental assessments, as well as leading the effort to create the California Emission Estimator Model used statewide.

# Introduction

- Staff is proposing a rebate program to help offset costs to replace NOx-emitting appliances with zero-emission units
  - Expected program launch in fourth quarter 2024
  - Funded by Rule 1111 and Rule 1121 mitigation fees
  - Considering allocating 75 percent of the funding to overburdened communities
- Needed for implementing 2022 AQMP control measures and building appliances rules



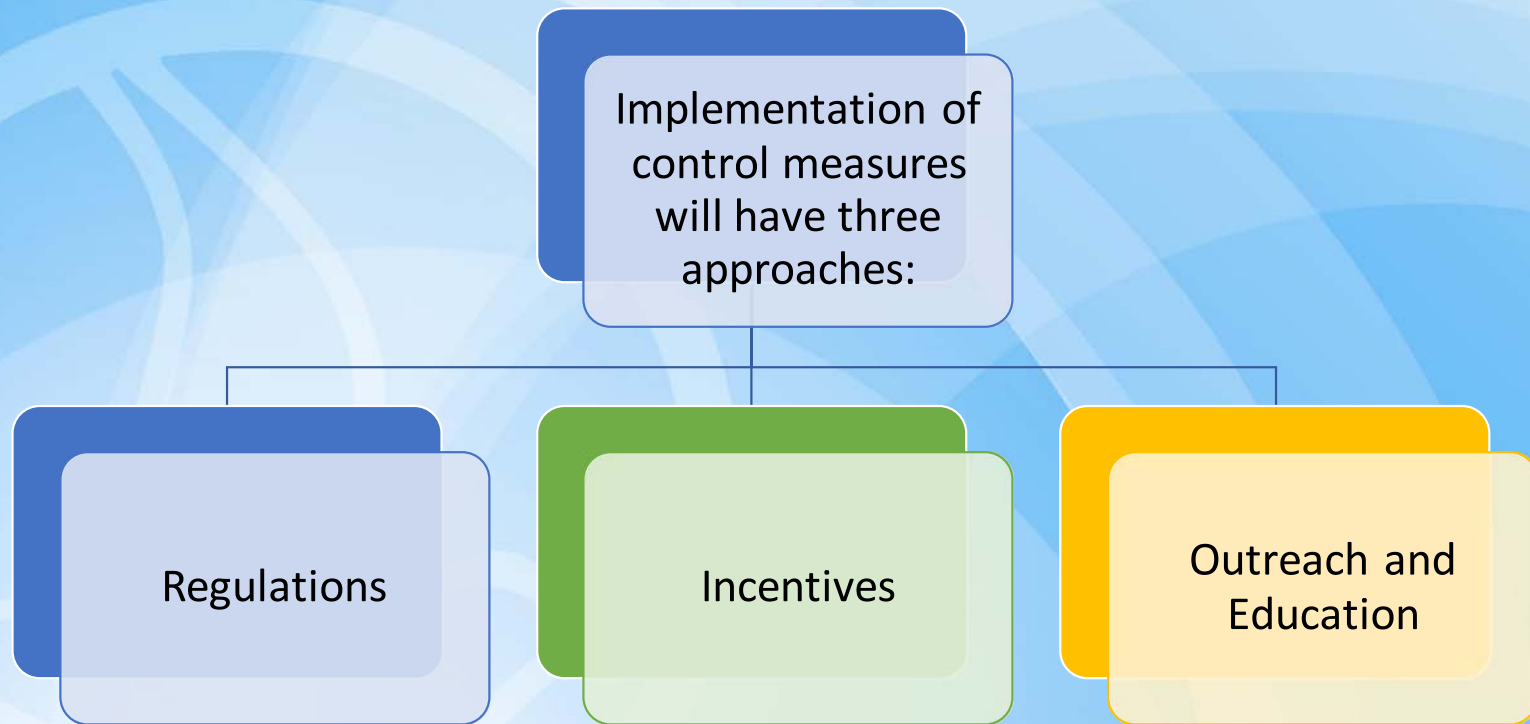
# 2022 Air Quality Management Plan (AQMP)

- Includes seven control measures seeking zero-emission or near-zero-emission technologies across all sectors
- Emission reductions needed to meet National Ambient Air Quality Standards for ozone
- Strong focus on zero-emission standards for building appliances
- AQMP Resolution directed staff to:
  - Develop a program to incentivize the installation and operation of zero-emission technologies
  - Deploy funding to overburdened communities
    - Aligns with Chair's priority to direct funding to underserved communities





# Control Measure Implementation



# Zero-Emission Technologies



## Electric Resistance

- Uses heating coils to generate heat (similar to toaster oven)



## Solar

- Uses energy from the sun to heat water



## Fuel cells

- Uses chemical energy to generate electricity that can be used for heat

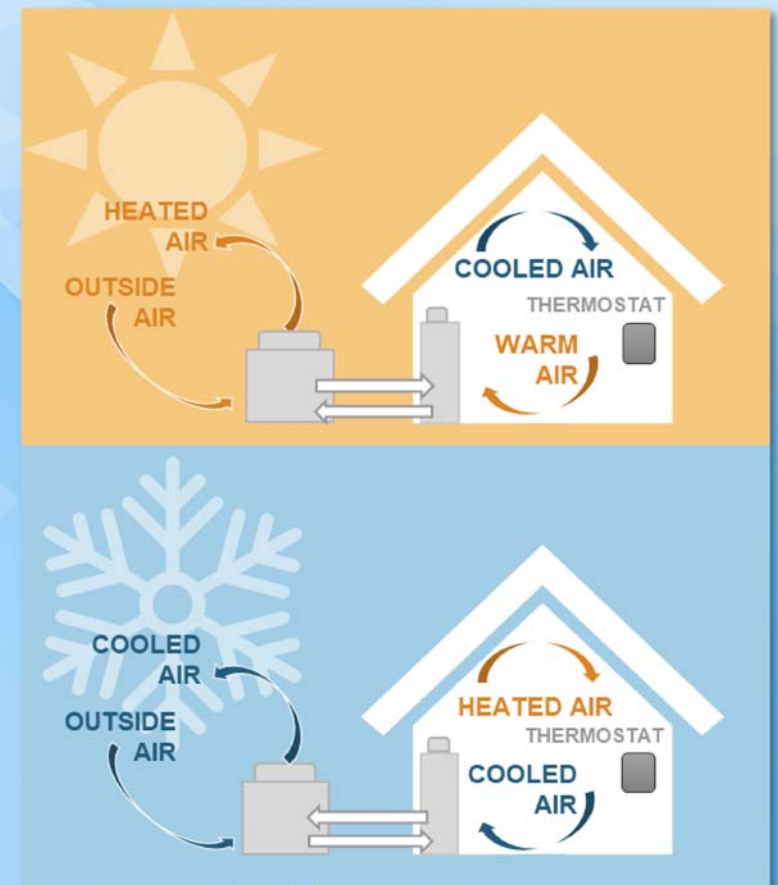


## Heat pumps

- Collects heat from air, water, or ground source (similar to an air conditioner)

# Space and Water Heater Heat Pumps

- Heat pumps have highest market penetration due to efficiency
  - Can be 3 – 5 times more efficient than conventional unit
  - Results in lower operating costs
- Can provide hot water (heat pump water heaters)



## Incentive Programs Are Needed

Residences and businesses would need to meet zero-emission standards upon unit replacement

Hurdles to implementation include costs (e.g., capital, installation, and operational) and consumer acceptance

Incentives are critical to assist overburdened communities and small businesses

# South Coast AQMD's CLEANair Furnace Rebate Program

The CLEANair Furnace Rebate Program was previously developed to incentivize early adoption of clean furnaces

- \$6.5 million allocated, 25% of funding reserved for overburdened areas
  - **Phase 1** (2018-2019) incentivized low NOx furnaces
  - **Phase 2** (2020-2023) incentivized zero-emission furnaces
- \$1,500 rebate per unit
- Successful program resulted in the installation of 2,500 zero-emission units

**BREATHE BETTER AIR AND SAVE WITH NEW CLEANair REBATES**

Furnace Type	% Remaining Funds
Full Electric Heat Pump System with Ducted Air Handler	41.22
Ultra Low NOx High Altitude Furnaces	98.97
Ultra Low NOx Weatherized Furnaces	46.07

Are You Eligible for a CLEANair Furnace Rebate?  
Check the Fast Sheet Before You Apply. [CLICK HERE](#)

# Proposed New Appliance Rebate Program

Incorporate lessons learned from the Clean Air Furnace Program

Expand to incentivize both space and water heating appliances

Help address cost concerns to implementing zero-emission standards

Implemented in phases to allow for program adjustments

- Pilot phase will focus on single family, multifamily, and small businesses

# Objectives of the Appliances Rebate Program

Dedicate significant percentage of funds to overburdened communities to increase zero-emission technology adoption

Maximize funding through collaborating with local, state, and utility programs

Promote outreach to end users

Incentivize consumers to replace NOx-emitting appliances with zero-emission appliances

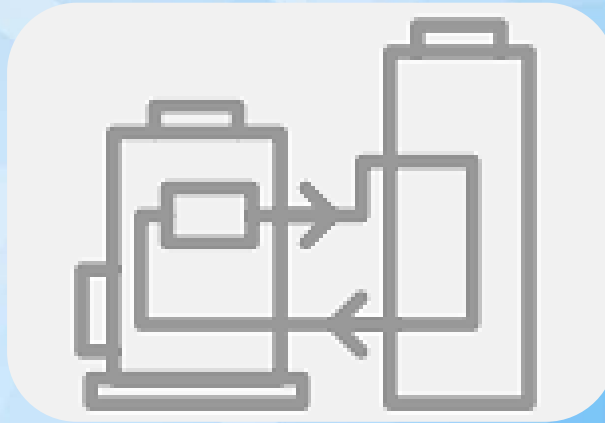
Explore opportunities to partner with other organizations to facilitate workforce training



# Implementation Approach



Public meetings to gain stakeholder feedback on program details



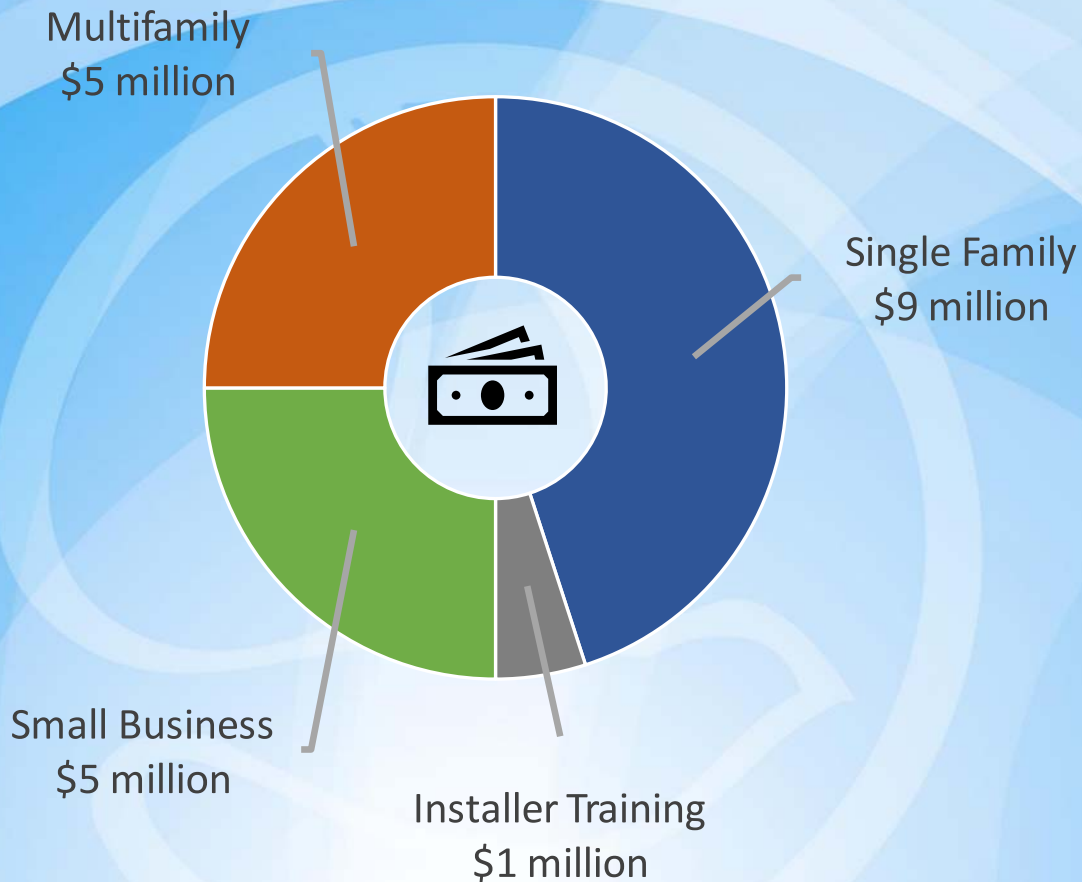
Initial phase focused on all-electric heat pumps for space and water heating



Third-party contractor will administer the program



# Pilot Rebate Program Funding



Initial proposal to fund program with \$20 million

- Three times more funding than previous Clean Air Furnace Program
- Funded by Rule 1111 and Rule 1121 mitigation fees
- Includes third-party contractor administration and outreach costs

Funds to be distributed on a first-come, first-served basis

75% of funding for overburdened communities (identified by CalEnviroScreen)

# Suggested Program Features

Monitor implementation in overburdened communities (e.g., feedback on technology) – help to enhance future program phases

Focus on ease of use for applicants – stacking other rebates, address language barriers, outreach, and application assistance efforts

Collaborate with funding institutions to provide funding upfront

# Rebate Program Summary

Rebate Program will focus on three areas:

- Single Family Residential
- Multifamily Residential
- Small Businesses

Incentives doubled for overburdened communities

Additional incentive for high efficiency equipment

Training program to familiarize installers with heat pump technology

# Residents Could Stack Federal and State Incentives with South Coast AQMD Rebates

Federal Tax Credits – Available Through 2032

Federal Rebates – Forthcoming mid-2024

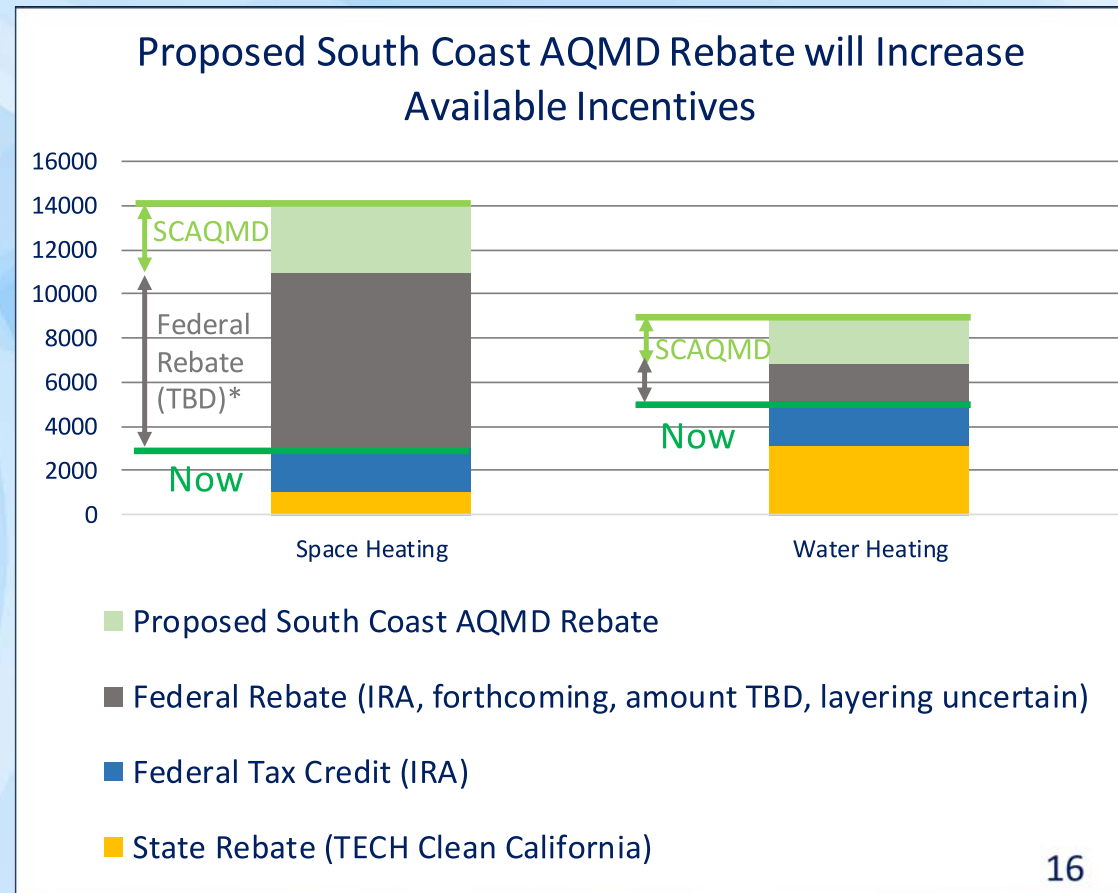
State Rebates – Available Now

State GoGreen Financing/loans for heat pumps in low-income communities

Utility electricity discounts for low-income residents

Layering rebates will help residents adopt zero-emission technology earlier:

- Up to \$14,000 for space heating
- Over \$8,000 for water heating



# Next Steps (subject to change)

Stationary Source Committee – June 2024

Request approval and release Request For Proposal – August 2024

Present contractor selection to Stationary Source Committee – October 2024

Request approval for contractor to implement program – November 2024

Program Launch – First Quarter 2025



2d. Update on the South Coast AQMD's DEI Programs

# Update on the South Coast AQMD's Diversity, Equity, and Inclusion (D.E.I.) Programs

Dr. Anissa "Cessa" Heard-Johnson  
Deputy Executive Officer  
D.E.I. with Community Air Programs  
South Coast AQMD Board Retreat  
May 9-10, 2024



## Anissa “Cessa” Heard-Johnson, Ph.D. South Coast AQMD

Dr. Anissa “Cessa” Heard-Johnson is the Deputy Executive Officer of Diversity, Equity, and Inclusion. In her role, she focuses on creating and implementing equity-based programming, training, and policy and procedure review.

Cessa has over twenty years of experience in fostering inclusive environments, supervising diversity practitioners, and creating equity-based programming, training in business, social service agencies, and educational organizations. Prior to joining the South Coast AQMD Cessa was an adjunct professor at UC Santa Cruz and Oregon State University, teaching women’s studies and diversity/social justice. She founded cultural and LGBTQIA+ centers and developed equity initiatives for Racial and Ethnic-based communities, Foster Youth, Gender Equity, Food and Housing Insecure, Promise Scholarship Recipients, Re-Entry, and Undocumented students and Veterans.

Cessa obtained her BA in elementary education with a minor in African American studies at San Diego State University, earned her MS in higher education policy and management at the University of Oregon, and graduated with her Doctorate Degree in Educational Leadership from Seattle University in August 2021.

# Fabulous Female Friday

## Elizabeth C. Yeampierre

### Civil Rights and Environmental Activist

Executive Director of UPROSE, Brooklyn's oldest Puerto Rican community-based organization

Co-Chair of the national alliance Climate Justice Alliance

Co-founder of #OurPowerPRnyc (a grassroots initiative of the Puerto Rican diaspora guided by the Jemez Principles of Democratic Organizing)

Advocates for just, sustainable development, environmental justice, and community-led climate adaptation

Featured speaker at numerous local, national, and international forums and media outlets

Played major role in organizing the People's Climate March Mobilization in 2014, Proposed adoption of Jemez principles for democratic organizing



[VIDEO LINK](#)



# Presentation Overview

## Overall Goals and Priorities Update

- Incident Response and Support
- Events
- Fabulous Female Fridays
- Displays
- Infographics
- J.E.D.I. Think Tanks
- J.E.D.I. Book Clubs

## Employee Resource Groups (ERG)

## Young Leaders Advisory Council (YLAC)

## Critical Community Conversations for Purposeful Outreach (C3PO)

## Statewide DEI Efforts

## Upcoming and Ongoing DEI Initiatives

# D.E.I. Goals and Priorities 2023-2024

	Equity Related Staff Resources	Employee Resource Groups Initiatives	Staff Training and Development
<b>FY 23-24 Annual Goals</b>	<b>24</b>	<b>42</b>	<b>16</b>
<b>FY 23-24 Year to Date</b>	<b>23</b>	<b>31</b>	<b>10</b>
<b>FY 24-25 Annual Goals</b> (modified for the upcoming year)	<b>24</b> DEI events	<b>64</b> including meetings, events and initiatives	<b>14</b> Including agency-wide trainings, J.E.D.I Think Tanks and J.E.D.I. Book Clubs

YTD: On target to meet goals for this year

Can attribute these metrics to ongoing engagement with employee resource groups and community groups

NEW: Critical Community Conversations for Purposeful Outreach is serving as community engagement focused training

Modified the goals and indicators for success for the upcoming fiscal year



## A Brief Yet Not So Distant HISTORY OF HATE SPEECH



Words can hurt. Hate speech is a denial of the values of tolerance, diversity, inclusion, and the essence of human rights principles<sup>1</sup>. Hateful, derogatory terms, pejoratives, and slurs continue to be used across social media and in-person encounters. In response to derogatory remark: Board Meeting on I Inclusion team has and resources to et

The N-word is used as a term of endearment to describe African American men. University Professors know that even if you use it as a term of endearment, there's nothing wrong with its use back to respect to North America. It inflicts pain and reinforces discrimination of the Association for the Advancement of the Arts and Sciences a resolution that states to engage any person in an artistic endeavor through the use of the word, or that does reinforcing its ban.

The K-Word is an expression of faith. Although the theory suggests one reference for having at Ellis Island<sup>4</sup>. The antisemitism in the discrimination and newspapers, books

### What is XENOPHOBIA?

Xenophobia is the fear and contempt of strangers/foreigners or a conviction that certain foreign individuals and cultures represent a threat to the authentic identity of one's own nation<sup>6</sup>. Xenophobia is just one source of many sources of existing anti-immigrant sentiment that often leads to discriminatory practices and behavior such as hate speech.

### Additional RESOURCE

Right To Be is a non-profit that started an international movement of educating and empowering individuals to help end all forms of harassment. Right To Be empowers allies to support others who experience harassment with the "5Ds of Bystander Intervention": Distract, Delegate, Delay, and Direct<sup>7</sup>.

- DISTRACT** a subtle and creative way to intervene with the goal of derailing the incident of harassment by interrupting it.
- DELEGATE** asking a third party for help with intervening in harassment.
- DOCUMENT** involves either safely and responsibly recording/taking notes on an instance of harassment
- DELAY** helping reduce a person's trauma by speaking to them after an instance of harassment.
- DIRECT** responding directly to harassment by naming the inappropriate behavior thereby confronting the person doing harm.

Right To Be also offer free Bystander Intervention Trainings including meetings that center around Xenophobia<sup>8</sup>.

# Incident Response and Support

**Education and Awareness:** Providing ongoing training and resources to increase awareness and understanding of diversity issues, including the impact of hate speech.

**Protocol Review:** Regularly reviewing and recommending updates to our policies and procedures to ensure they reflect our commitment to diversity, equity, and inclusion, including clear guidelines for addressing hate speech and incidents of injustice.

**Support and Resources:** Offering support and resources to those affected by hate speech, including access to counseling services and avenues for reporting incidents.

[Click Here to View Full Infographic](#)

# D.E.I. Events 2023-2024

## AFRICAN AMERICAN HERITAGE MONTH COMMEMORATION


**I am: new narratives** JOIN US FOR A VIRTUAL TOUR OF **AFRO-LATINX** **molaa** MUSEUM OF LATIN AMERICAN ART

**Tuesday, February 6, 2024**  
**1:00pm-2:00pm**


In commemoration of African American Heritage Month, South Coast AQMD invites you to experience a virtual tour of the Museum of Latin American Art. This tour will focus on the I Am New Afro-Latinx Narratives exhibition currently at MOLAA. This exhibit honors African heritage and its significant influence in Latin American countries.

**REGISTRATION REQUIRED**  
Due to licensing restrictions, space for this event is limited. Register early to secure your space. You will receive an email with confirmation of your registration and the zoom link.


**CLICK HERE TO REGISTER**  
<https://www.scaqmd.com/2024/02/06/afro-latinx>



**Eusebio Ortiz**



**Daniel Lind-Ramos**



**Glendalya Medina**

Together, these artists also address social and racial inequality, struggle, lack of opportunities and critically, the re-examination and re-examination of hope for a better present and better representation.

South Coast AQMD

## Pride Month Commemoration

featuring guest speaker



**Finn Gornick**  
(He/him/his)

SOUTH COAST AQMD

## NATIONAL HISPANIC HERITAGE MONTH

2023 COMMEMORATION

SOUTH COAST AQMD

## WOMEN'S HERSTORY MONTH | 2024

COMMEMORATION

FEATURING SUPERVISOR **HOLLY J. MITCHELL**



South Coast AQMD

## EARTH DAY COMMEMORATION

TUESDAY, APRIL 23, 2024  
1:00PM - 2:00PM • HYBRID

Featuring South Coast AQMD Governing Board Member Gideon Kracov



# Fabulous Female Fridays 2023-2024



# D.E.I. Infographics



Pride Month  
 Loving Day  
 Memorial Day  
 Juneteenth  
 Hispanic Heritage Month  
 Mid Autumn Festival  
 Mehregan

Filipino American History Month  
 Indigenous People's Day  
 National Coming Out Day  
 Día de los Muertos  
 Diwali  
 Veterans Day  
 Transgender Day of Remembrance

Multicultural Observances  
 Dr. Martin Luther King Jr. Day  
 African American Heritage Month  
 Rosa Parks Day  
 Lunar New Year  
 Japanese Internment Remembrance Day  
 Women's Herstory Month

Nowruz  
 Holi  
 National Farmworker Awareness Week  
 Cesar Chavez Day  
 Day of Silence

# D.E.I. Displays 2023-2024



# J.E.D.I. Think Tanks 2023-2024



Aug.

- Gender Pronouns

Sept.

- Communicating Science

Feb.

- Race and Racism

"I have family and friends that are nonbinary. Seeing this topic discussed at work was touching. It's also so relevant for our work. We can't do this work without connection with our residents and acknowledging identities plays a critical role in that."

"I see how valuable engagement is in creating connections with community and I like that the method for communication presented is fun and can help open dialogues between our agency and community members. I hope our agency does more of a story approach, especially in social media."

"Often times, I am uncomfortable, so I tend to approach discussions [about racism] on the defensive end. This gave me strategies to work through that."



# J.E.D.I. Book Club 2023-2024



## Event Highlights:

- Expanding staff's knowledge of community activism within AB 617 communities
- DEI and Environmental Justice victories can be small and impactful (offering translations)

"This event was eye opening about the issues our communities face and how important our persistent presence is. This work is necessary and this glimpse into how our communities advocate is invaluable."

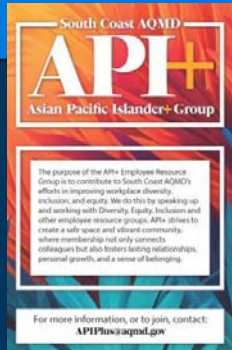
"I appreciate events like this. The way Dr. Kim shared her insight into the community perspective was inspiring and invigorating. I can be a part of the small victories that create impactful change."



# Employee Resource Groups



Allies and Advocates



Asian and Pacific Islander+



Black Employees Resource of Change



Hispanic and Latinx Organization for Success



Lesbian, Gay, Bisexual, Queer/Questioning, Intersex & Asexual+



Persian



Veterans and Active-Duty Military Family

# Employee Resource Group Initiatives



Allies and Advocates

**API+**  
Asian Pacific Islander+ Group

PRESENTS

**ADVANCING JUSTICE IN DIVERSE COMMUNITIES**

A Conversation with Connie Chung Joe, CEO of AJSOCAL

Thursday, March 21, 2024  
11:00am-12:00pm

Dr. William A. Burke Auditorium  
Zoom Link | Meeting ID: 948 7285 4144  
(Calendar invite attached)

Asian and Pacific Islander+

HISPANIC AND LATINX ORGANIZATION FOR SUCCESS

**NATIONAL FARMWORKER AWARENESS WEEK**

Tuesday, March 26, 2024 - Friday, March 29, 2024

**IN COMMEMORATION AND SERVICE A LONG SLEEVE SHIRT DRIVE**

In commemoration of National Farmworker's Awareness Week, South Coast AQMD will collect donations of new or gently used long-sleeve shirts to be donated to the Association of Farmworker Opportunity Programs. Donated shirts must be light colored and made of natural fabric. These shirts will be distributed by the Association of Farmworker Opportunity Programs to help farmworkers prevent exposure to pesticide residues and prevent suffering from heat-related illness.

**DONATION DETAILS**

**When:**  
Tuesday, March 26 - Friday, March 29

**Where:**  
Donations accepted in the DEI Center (by the main lobby elevators)

**Shirt Requirements**

- New/Gently Used
- Long-Sleeved
- Light Colored
- Made of Natural Fabric

Hispanic & Latinx Organization for Success



# Young Leaders Advisory Council

Facilitation of the YLAC committee has been transferred to Diversity Equity and Inclusion with Community Air Programs as of January 2024

Represents a continuation of engaging community members through a DEI lens

Provides an opportunity for South Coast AQMD to increase our knowledge and awareness of issues at the intersection of youth and environmental injustice

## Los Angeles County Members

- Gabriela Ballesteros
- Emanuel De Jesús Cruz
- Mai Nguyen Do
- Aditi Gajurel
- Matthew Patara Hui
- Yifan Li
- Vanessa Melesio
- Michael Lyle Schumer
- Linh Tran
- Celina Vargas

## Orange County Members

- Marc Anthony Flores

## Riverside County Members

- M. Andres Coronel
- Ryan Drover
- Norah Kyassa
- Ciara Christina Thrower

## San Bernardino County Members

- Roxana Marina Barrera
- Yolanda Aguilar Candelario
- Angel Delgado Lira
- Joshua Scheel



## Critical Community Conversations for Purposeful Outreach (C3PO)

### Goals

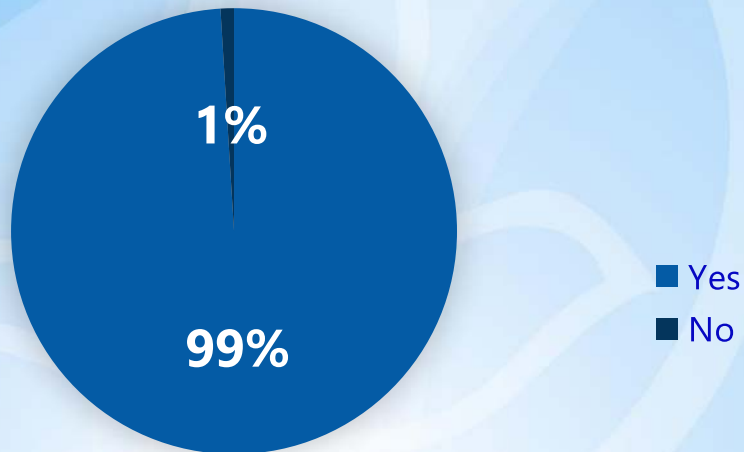
- Engage in purposeful and meaningful connections within each of our CSC communities
- Increase staff's understanding of intersectional issues impacting our communities

# C3PO Survey

**Survey Goals:** To measure the effectiveness of DEI initiatives in increasing staff cultural competency

- 9 question survey was conducted at the end of each C3PO event
- 85% response rate (103 responses of 120 possible)

## Did this C3PO event achieve its goals?



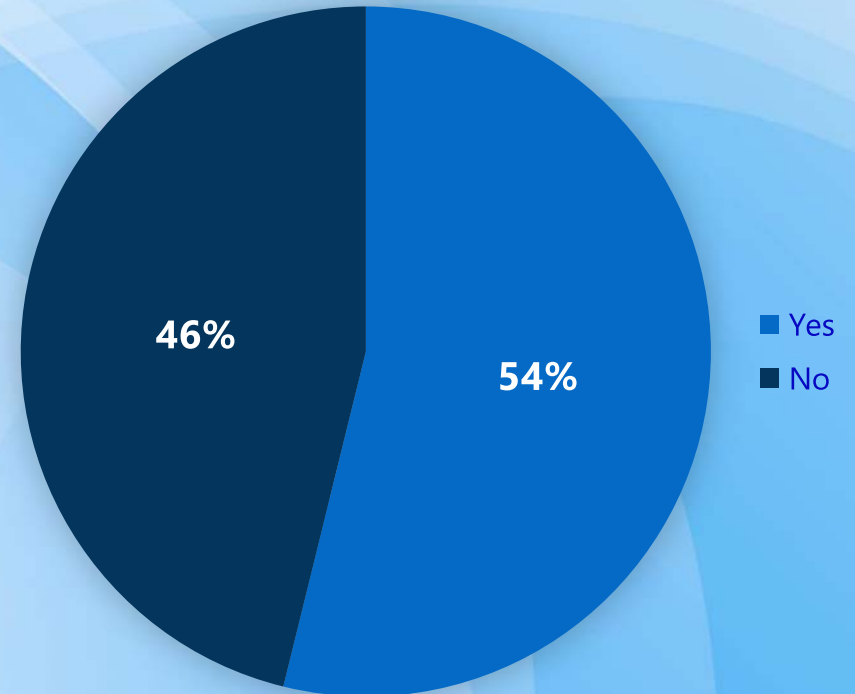
## SCHEDULE FY 23/24

- June – South Los Angeles (SLA)
- August – Southeast Los Angeles (SELA)
- September – Wilmington, Carson, West Long Beach (WCWLB)
- January – San Bernadino, Muscoy (SBM)
- February – East Los Angeles, Boyle Heights, West Commerce (ELABHWC)
- March – CARB Headquarters, Riverside

# C3PO Survey



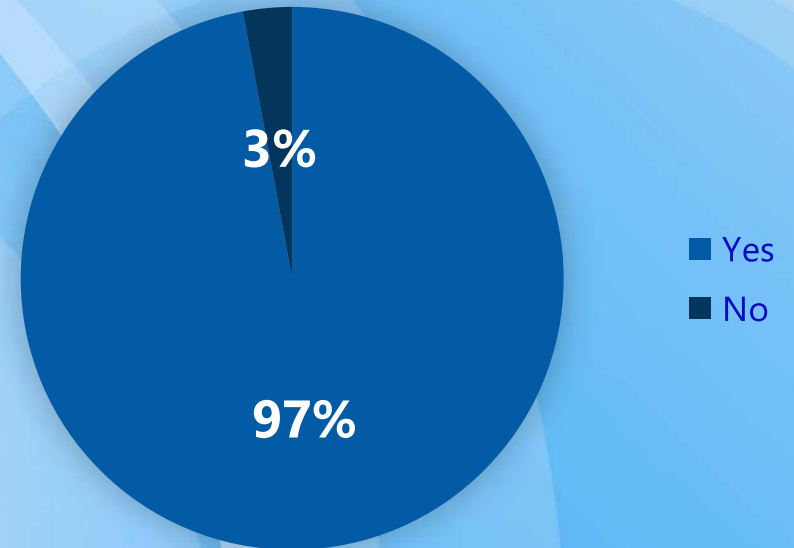
Have you been to this area before?





# C3PO Survey

Do you think this experience broadened your perspective on issues within this community?

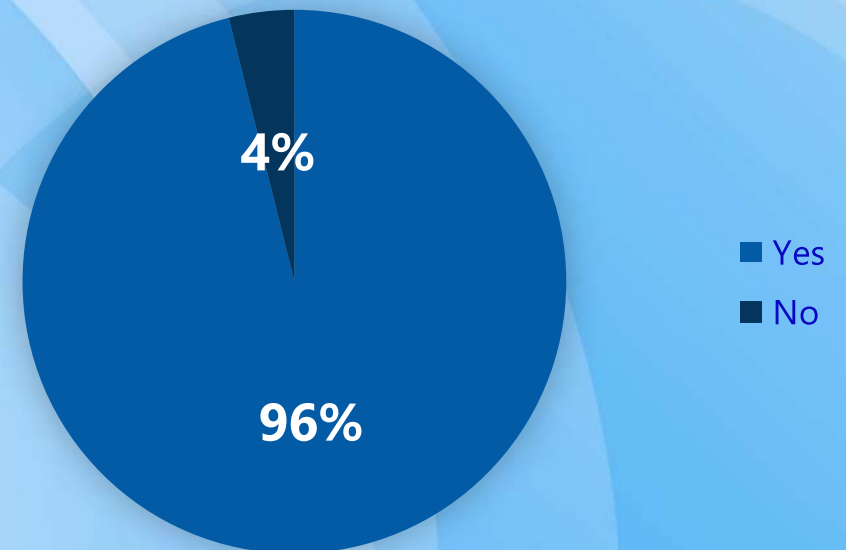






# C3PO Survey

**Did this C3PO reinvigorate your connection to the South Coast AQMD mission and/or inspire you to pursue environmental and social solutions that are equitable, just, and inclusive?**



# C3PO Survey

## What new ideas/strategies did you gain from this C3PO?

- I learned how community members felt more engaged and have buy-in with government community development projects when they are entrusted with program management and/or have a role in decision-making processes.
- It renewed my belief that it is vital for our staff to get out into the communities they serve and hear directly from the folks our rules/regulations are affecting.

## What are action items that come to mind based on your experience with this C3PO?

- I see why green spaces are so important to so many CSC members.
- I see why they are so tired of all the heavy-duty diesel trucks. They are everywhere in this area.
- I would like to see this program rolled out wider to EC, our Board, and eventually all staff. I think every employee should attend one of these events to put their work in perspective.

# Statewide DEI

## Purpose

- To increase understanding of statewide diversity, equity and inclusion issues and concerns relevant to Air Quality
- To apply critical thinking approaches to DEI problem solving and develop best practices
- To develop standards of statewide DEI goals and priorities, benchmarks, and indicators
- To mobilize DEI professionals across multiple contexts to address growing diversity related issues and concerns

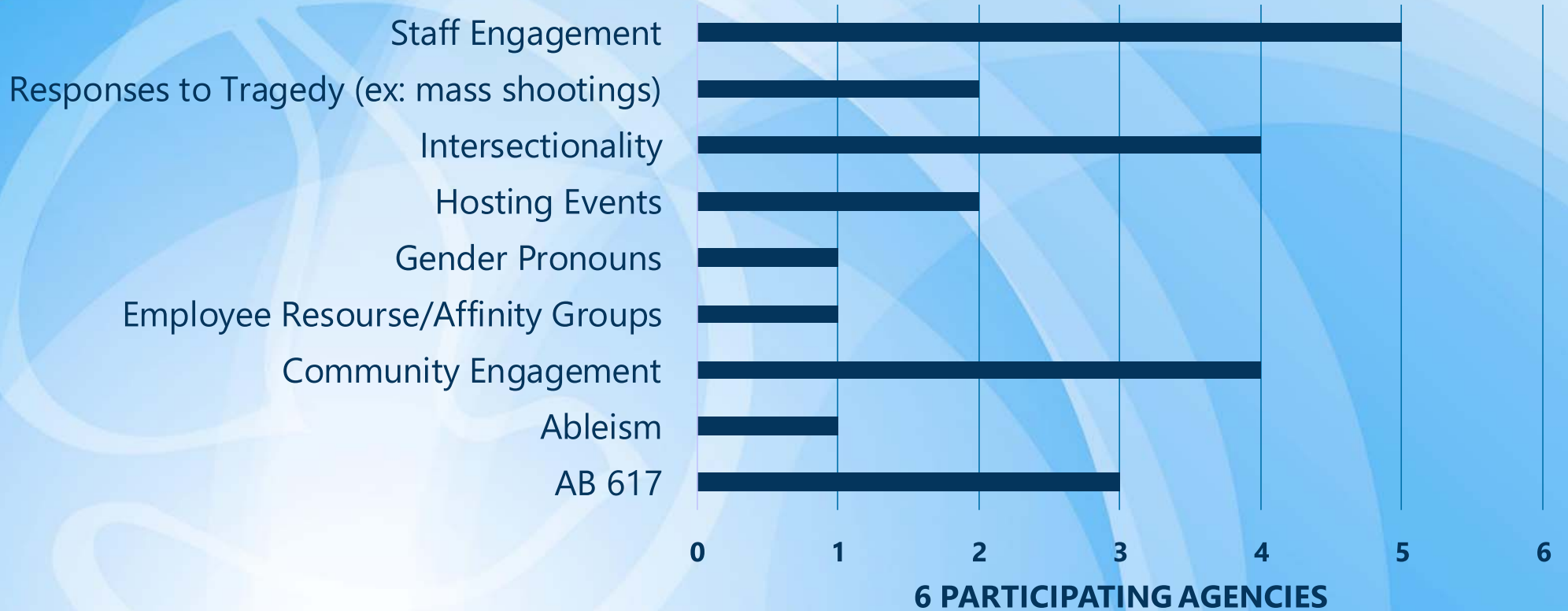
## Initiatives

- Development of repository of DEI Resources
- CAPCOA DEI/Environmental Justice Working Group
- Subject matter experts to advance the intellectual diversity agenda of agencies

Monthly meetings with representatives from 6 Air Districts and CARB

# Statewide DEI

## 2023/2024 Subject Matter Prioritization Survey



# CAPCOA DEI/EJ Working Group

**Community C (Yosso)**

**SOCIAL CAPITAL**  
Networks within your community that can provide resources and support.

**CULTURAL CAPITAL**

**NAVIGATIONAL CAPITAL**  
Skills of maneuvering through institutions (e.g. college).

**ASPIRATIONAL CAPITAL**  
Maintaining hopes and dreams in the face of barriers.

**COMMUNITY CULTURAL WEALTH**

**RESISTANT CAPITAL**  
Knowledge and skills developed through challenging inequality.

**FAMILIAL CAPITAL**  
Cultural knowledge developed through family (immigrants, widowed, or chosen).

**LINGUISTIC CAPITAL**  
Intellectual and social skills learned through communication in more than one language.

**Common Types of Bias**

**Likeability bias**  
Likeability bias is rooted in age-old expectations. We expect men to be assertive, so when they lead, it feels natural. We expect women to be kind and communal, so when they assert themselves, we like them less.<sup>11</sup>

**Performance bias**  
Performance bias is based on deep-rooted—and incorrect—assumptions about women's and men's abilities. We tend to underestimate women's performance and overestimate men's.<sup>9</sup>

**Maternal bias**  
Motherhood triggers false assumptions that women are less committed to their careers—and even less competent.<sup>12</sup>

**Attribution bias**  
Attribution bias is closely linked to performance bias. Because we see women as less competent than men, we tend to give them less credit for accomplishments and blame them more for mistakes.<sup>10</sup>

**Affinity bias**  
Affinity bias is what it sounds like: we gravitate toward people like ourselves in appearance, beliefs, and background. And we may avoid or even dislike people who are different from us.<sup>13</sup>

**Intersectionality**  
Bias isn't limited to gender. Women can also experience biases due to their race, sexual orientation, a disability, or other aspects of their identity.

**Thinking a, 1997)**

**DEFICIT THINKING**

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## South Coast AQMD Presentation - May 2023

- Increased awareness of terminology, resources and theoretical foundations that ground DEI
- Increased awareness of DEI initiatives at South Coast AQMD
- Equip attendees with resources to identify the increasing complex DEI issues and incorporate into individual district work

# Ongoing DEI Initiatives



## Continuation of Support for Employee Resource Groups

- Expansion of ERG repository of resources



## Continuation of Community Engagement

- Critical Community Conversations for Purposeful Outreach (C3PO)
- Young Leaders Advisory Council



## Equity Center

- Expansion of DEI Library and Resources
- Work with AHR to provide DEI Trauma responsive training for employees



## Statewide DEI

- Creation of Community of Practice Networks for DEI/EJ
- Creation of DEI/EJ Repository of Resources



Agenda Item 2f. Climate Change and Air Quality

# Climate Change and Air Quality

Sarah Rees, Ph.D.  
South Coast AQMD  
Deputy Executive Officer  
2024 South Coast AQMD Board Retreat  
May 9, 2024



## **Sarah Rees, Ph.D. South Coast AQMD**

Dr. Sarah Rees is the Deputy Executive Officer in the Planning, Rule Development and Implementation Division at the South Coast AQMD. In her role she oversees all activities of the Division, including development of State Implementation Plans and the Air Quality Management Plan, strategies and rules for air pollution control, meteorology and forecasting, air quality evaluation, air toxics risk assessment, emissions inventories, and transportation programs, Prior to her current position she served as Assistant Deputy Executive Office focusing on the implementation of transportation and mobile source programs, as well as development of the Air Quality Management Plan.

Sarah has more than twenty years of experience in air quality and climate change matters at the state and federal level. Prior to joining South Coast AQMD, Sarah directed the Office of Regulatory Policy and Management in EPA's Office of Policy where she oversaw the Agency's regulatory agenda and advised senior Agency management on the development of high-profile regulations. Previously, she served several roles within Washington State's Department of Ecology, including directing programs to address climate change, and leading the planning and rules section within Ecology's Air Quality Program.

Trained as a chemical engineer, Sarah received her law degree from Rutgers Law School and practiced environmental law for several years before obtaining a Ph.D. in Engineering and Public Policy from Carnegie Mellon University.



# Summary

- There is a critical need to act on climate change
- As a local air quality agency, our focus is on addressing criteria pollutants
- Current AQMP strategies to address Ozone and PM will also reduce GHG emissions

# Outline

- Background on climate change and greenhouse gases (GHGs)
- GHG emission trends and sources
- Current status and impacts
- International, national and state policies and regulations
- Role of local air districts & limitations on authority

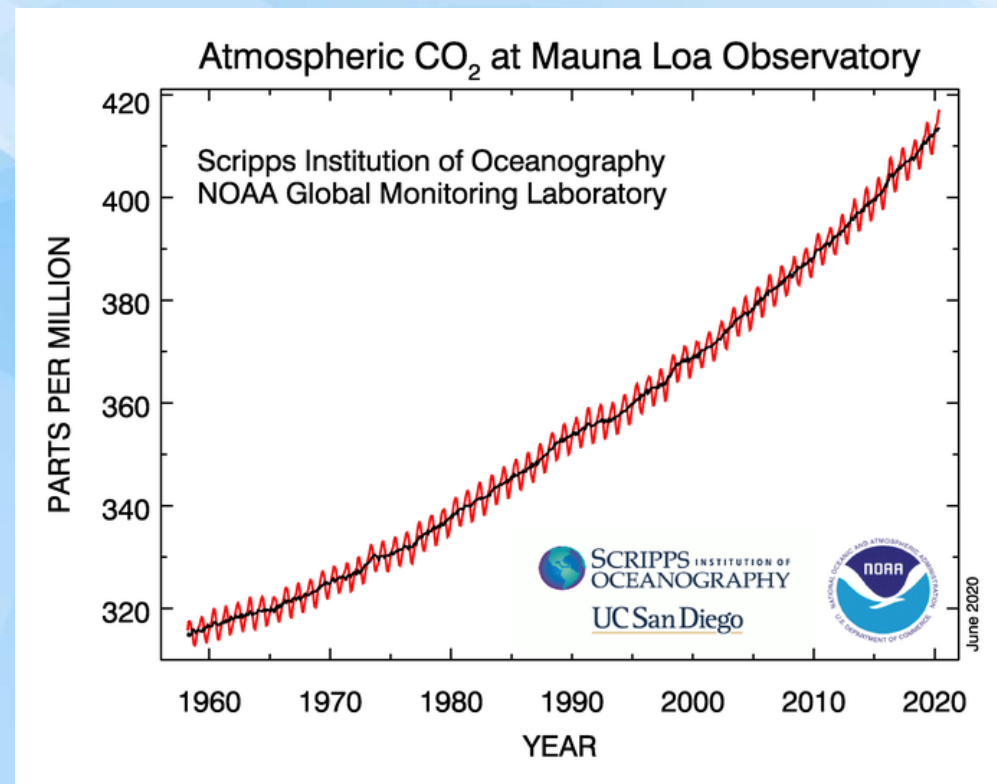
# What is Climate Change?

- Long-term shifts in global temperature and weather patterns
  - Measured over hundreds of years
  - Different from shorter term weather patterns
  - Signs of climate change
    - Higher temperatures, but also
      - Change in rainfall patterns
      - Sea level rise
      - Warming ocean temperatures
      - More frequent and intense extreme weather events
- Can be naturally-occurring or man-made
  - For the past ~200 years changes in climate caused mostly by human activities

# What Caused the Current Climate Change Patterns?

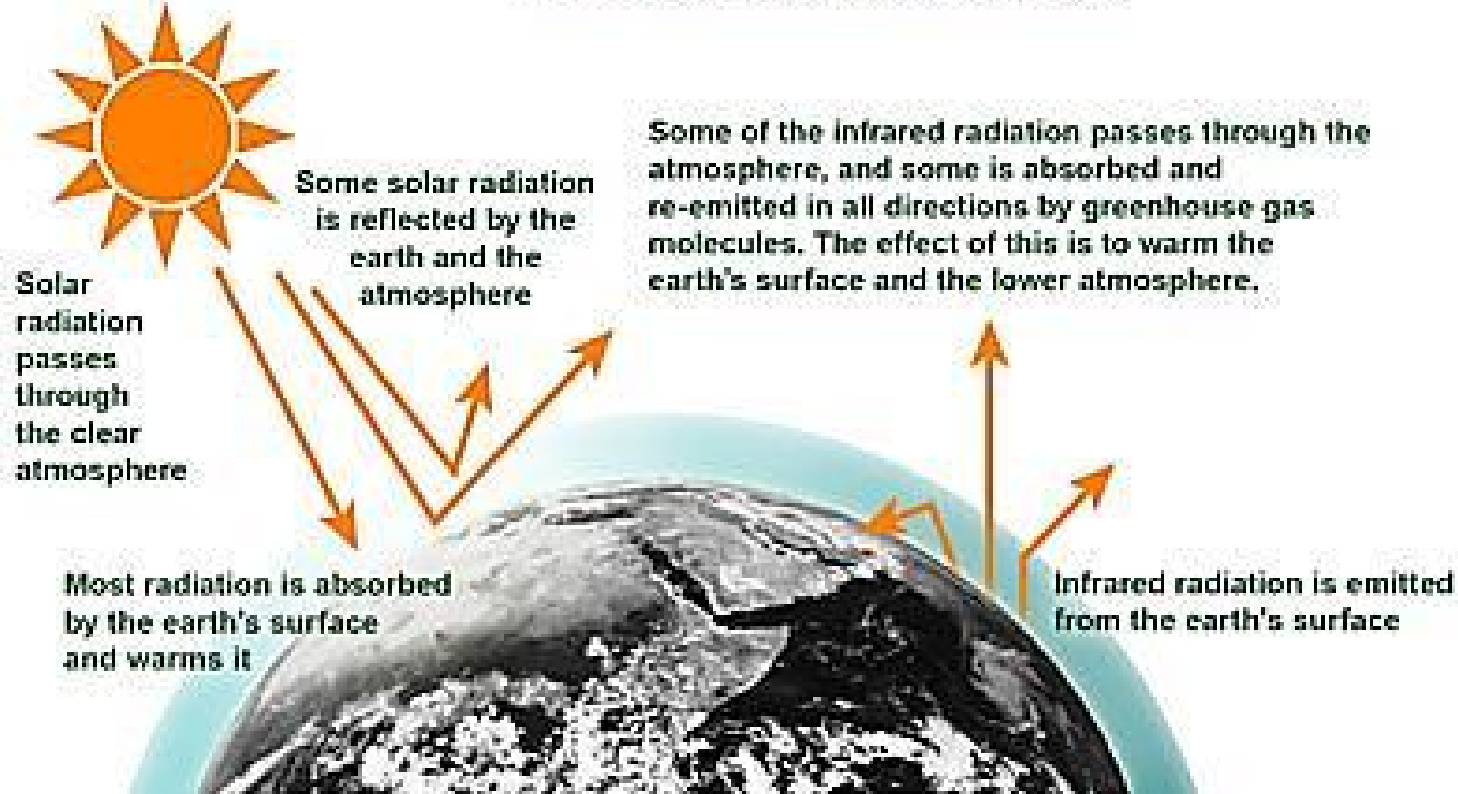
- Elevated levels of Greenhouse Gases (GHGs) trap heat from the sun in our atmosphere (Greenhouse Effect)
  - Aerosols can also cause climate change by cooling the atmosphere
- Since the industrial revolution the burning of fossil fuels has resulted in very high levels of GHGs

Current CO<sub>2</sub> levels are >400 ppm, levels that the atmosphere hasn't experienced in several million years



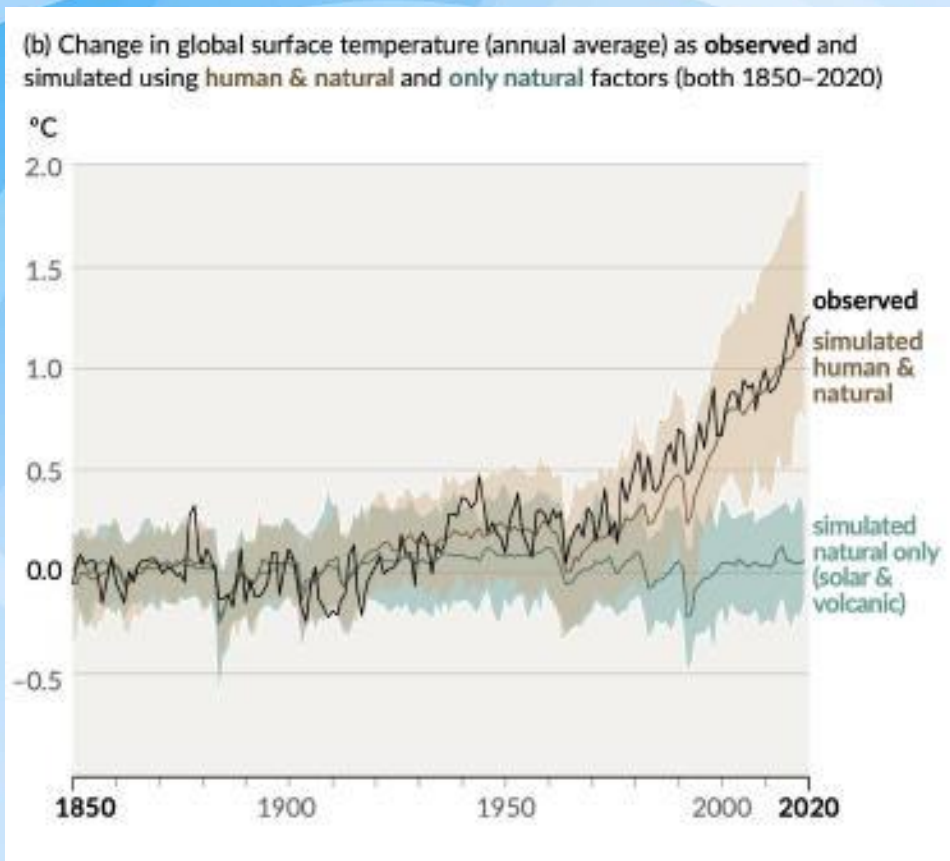
# The Greenhouse Effect Causes Warming Trends

## The Greenhouse Effect



Source: EPA [The Effect of Climate Change on Water Resources and Programs](#), [Watershed Academy Web | US EPA](#)

# How do we know climate change is caused by humans?



Observed temperatures deviated consistently above what would be expected from natural factors since ~1950

# Types of GHGs

- Carbon Dioxide (CO<sub>2</sub>)
- Methane (CH<sub>4</sub>)
- Nitrous Oxide (N<sub>2</sub>O)
- Fluorinated gases (e.g., HCFCs, SF<sub>6</sub>, etc)

## Other Important GHGs



# Global Warming Potential (GWP)

- Different GHGs have different potential to warm the atmosphere
  - CO<sub>2</sub> is the reference: GWP=1
  - Other gases, particularly fluorinated gases, are more potent
- GHGs are therefore usually expressed as CO<sub>2</sub> equivalents (CO<sub>2</sub>e)
- Of total GHG emissions ~80% due to CO<sub>2</sub>

GHG	GWP
CO <sub>2</sub>	1
CH <sub>4</sub>	28-36
N <sub>2</sub> O	273
SF <sub>6</sub>	23,500

These are global warming potentials over 100 year time span



# Sources of GHGs

## CO<sub>2</sub>: Burning of fossil fuels



## CH<sub>4</sub>: Biological processes/oil and gas



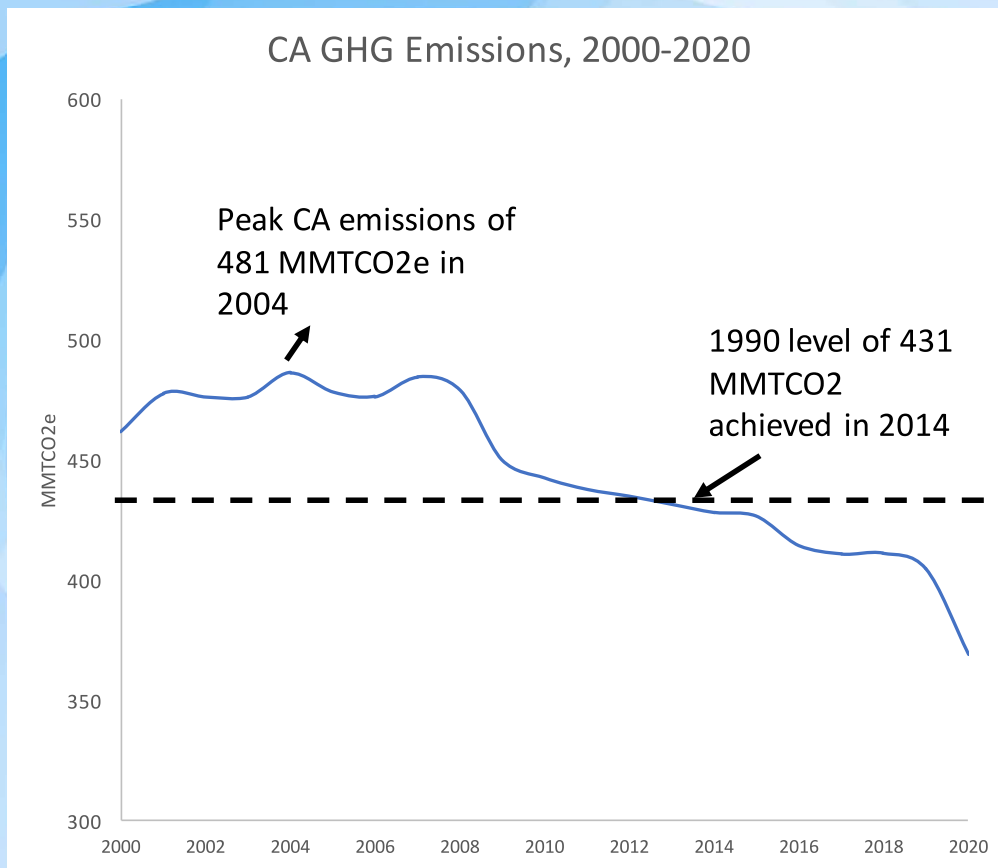
## N<sub>2</sub>O: Biological processes/combustion



## SF<sub>6</sub>: Industrial Gas



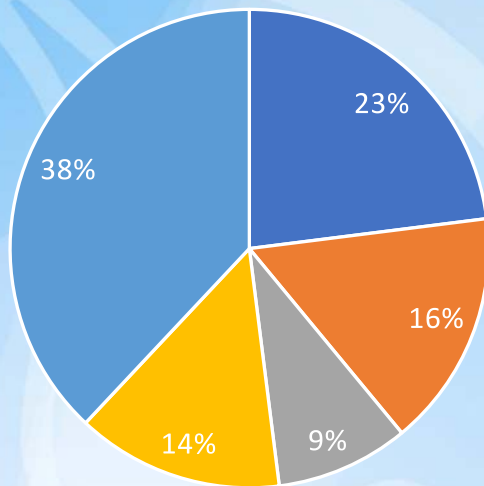
# CA GHG Trends and Targets



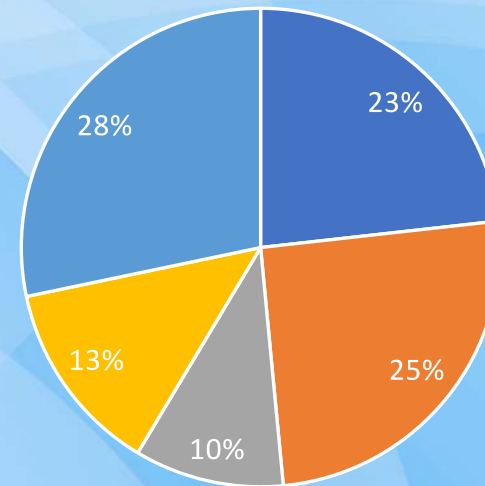
- 2022 Scoping Plan Targets
  - Reduce GHG emissions:
    - 48% from 1990 levels by 2030
    - 85% from 1990 levels by 2045
  - Achieve carbon neutrality by 2045

# GHG Emission Sources in CA v US

CA 2020 GHG Emissions, 369 MMTCO<sub>2</sub>e



US 2020 GHG Emissions, 6,340 MMTCO<sub>2</sub>e



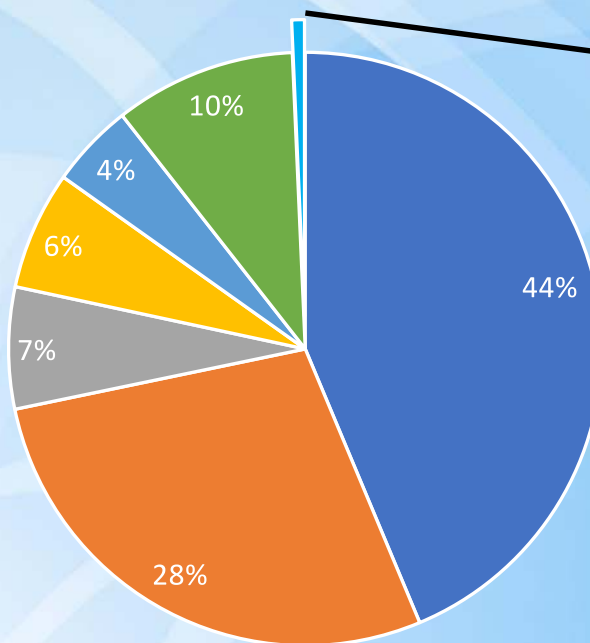
■ Industrial   ■ Electricity   ■ Ag & Forestry   ■ Residential & Commercial   ■ Transportation

Transportation is the largest source of GHGs for CA; transportation, electricity and industrial sources are approximately evenly split in the US

# CA GHG Emissions are a Fraction of Global Emissions

2020 Global GHG Emissions

Total Global Emissions:  
530,567 MMTCO<sub>2</sub>e



Note that CA is < 1% global GHG emissions

■ All Others ■ China ■ India ■ EU ■ Russia ■ US ■ California

# Current Status and Projections

Global average surface temperature has increased 2°F since pre-industrial times

2023 was the warmest year on record

11 warmest years have all occurred since 2010

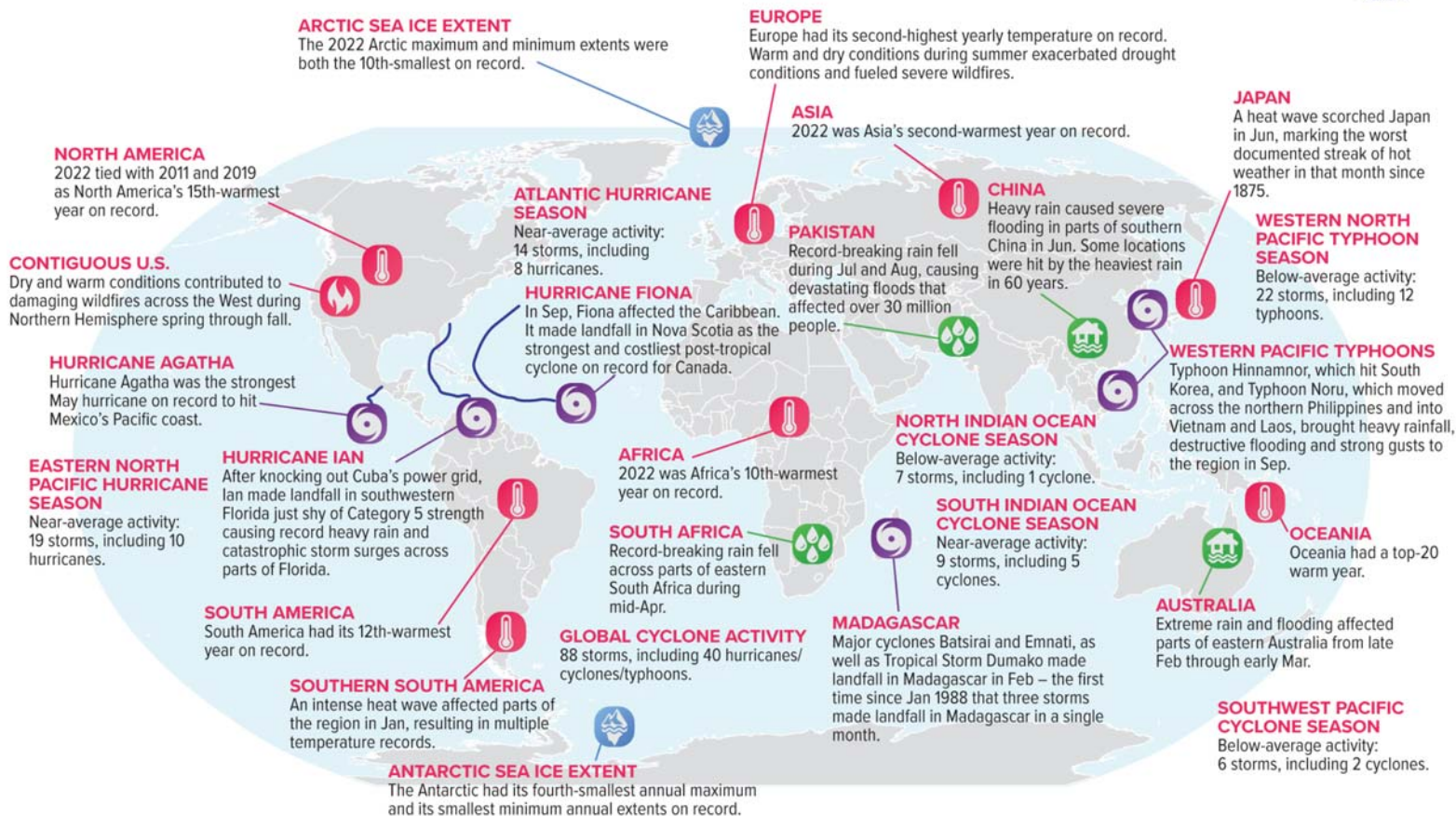
There is a 1 in 3 chance that 2024 will be warmer;  
99% chance that it will rank in the top 5

The rate of warming is almost twice as fast 1981-current v. 1880-1980

# Selected Significant Climate Anomalies and Events in 2022

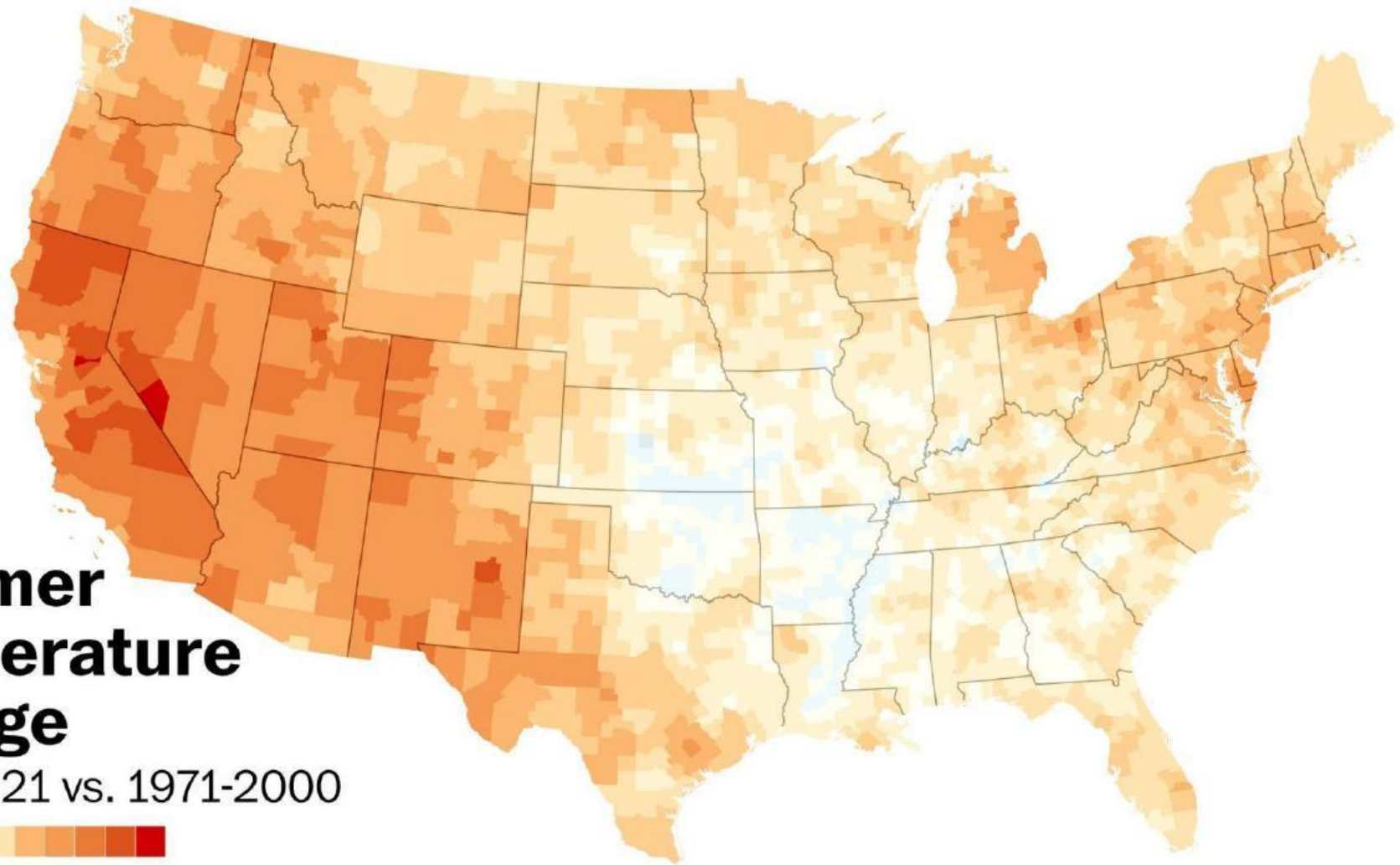


**GLOBAL AVERAGE TEMPERATURE**  
The Jan-Dec 2022 average global surface temperature was the sixth highest since global records began in 1880.



Please note: Material provided in this map was compiled from NOAA's State of the Climate Reports. For more information please visit: <https://www.ncei.noaa.gov/access/monitoring/monthly-report/global/>

Source: NOAA, [Assessing the Global Climate in 2022 | News | National Centers for Environmental Information \(NCEI\) \(noaa.gov\)](#)



# Summer temperature change

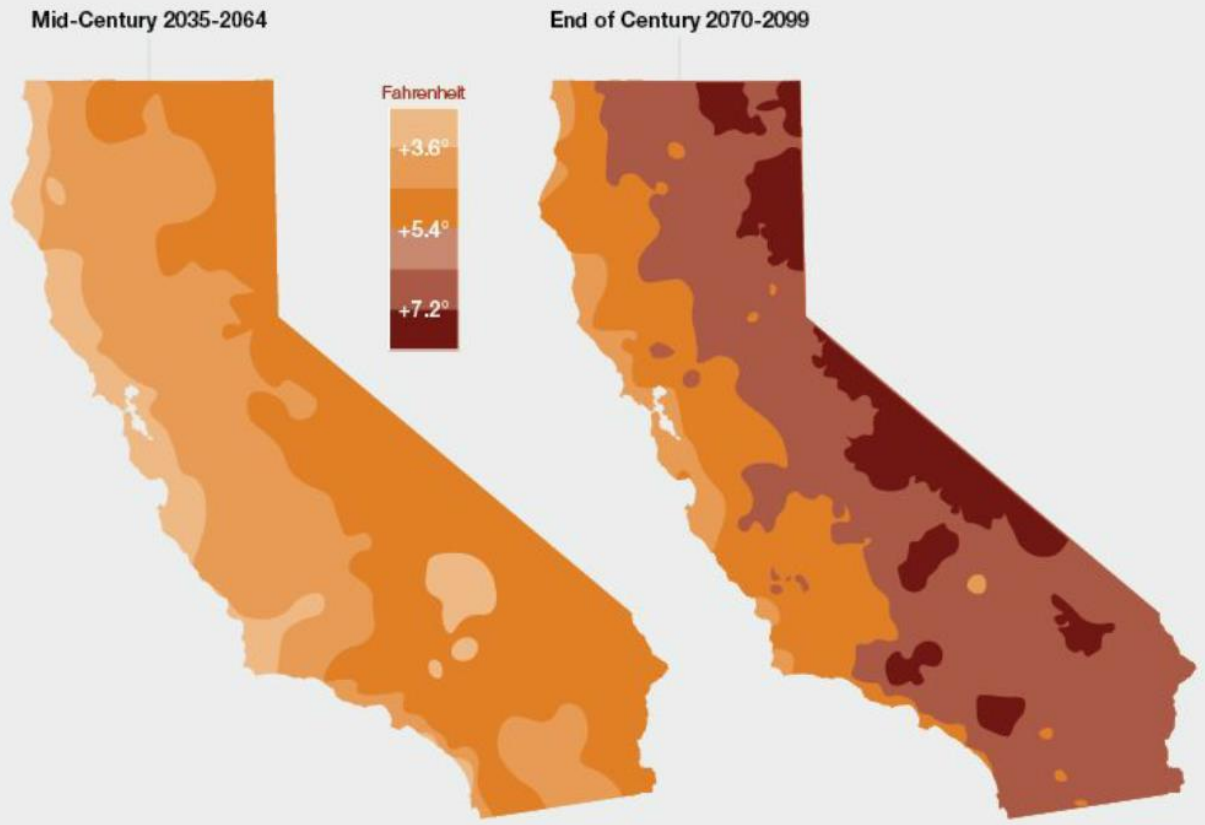
2017-2021 vs. 1971-2000



Cooler | Warmer

Figure 1

### Projected Increases in Average Maximum Temperatures Are Greatest in Inland and Southern California



Reflects changes from historical baseline 30-year average maximum temperatures (1961-1990). These estimates assume the moderate climate change scenario of "RCP 4.5," in which international practices result in the rate of worldwide greenhouse gas emissions slowly declining in the coming decades.

Data from [www.Cal-Adapt.org](http://www.Cal-Adapt.org)

LAO

# California's Future Maximum Temperatures



# Consequences of Increasing Temperatures



Air  
Quality



Wildfires



Drought

# Measures to Address Climate Change

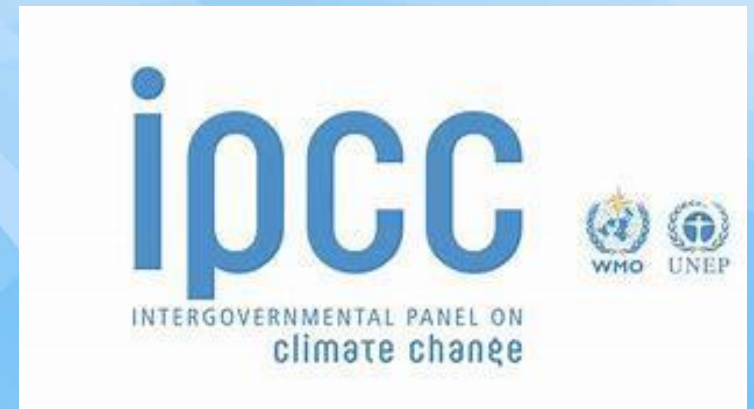
- **Mitigation** – reducing GHG emissions to reduce the magnitude and rate of future climate change
  - Cap and trade programs
  - Implementation of emission and fuels standards
  - Pivot to zero emission technologies
- **Adaptation** – actions to prepare for and adjust to the impacts associated with current and future climate change
  - Defenses for flooding/sea level rise
  - Strategies to reduce wildfires and promote forest management
  - Reducing urban heat island effect

***Need to have both types of actions in place***

# International Framework to Address Climate Change (IPCC)

## Intergovernmental Panel on Climate Change (IPCC)

- UN body responsible for assessing the state of science regarding climate change
- Informs the development of strategies under UNFCCC



## IPCC Observations

- *Human activities*, principally through emissions of greenhouse gases, *have unequivocally caused global warming*, with global surface temperature reaching 1°C above 1850–1900 in 2011–2020
- Global GHG emissions in 2030 implied by nationally determined contributions (NDCs) announced by October 2021 make it likely that warming will exceed 1.5°C during the 21st century and make it harder to limit warming below 2°C



# UN Framework Convention on Climate Change (UNFCCC)

- In effect March 1994 – current
- Currently ratified by 198 countries – these are the “parties to the convention”
- “Conference of parties” (COP) held annually – decision-making body of the UNFCCC
- US participation led by Department of State
- Designed to stabilize global GHG concentrations
  - “At a level that would prevent dangerous anthropogenic (human induced) interference with the climate system”
  - Within a time-frame sufficient to allow ecosystems to adapt naturally to climate change, to ensure that food production is not threatened, and to enable economic development to proceed in a sustainable manner



# UNFCCC Approach

Developed countries lead the way

Funds directed to assist developing countries

Parties report on GHG emissions and steps taken to reduce emissions

Paris Agreement (2015)

Hold global warming to within 2°C of pre-industrial levels

Try to limit to less than 1.5°C

# National Efforts to Address Climate Change

- Regulations
  - Emissions standards new light and heavy-duty vehicles
  - GHG standards for aircraft
  - Renewable Fuel Standard
  - Rules for power plants, oil and gas, and landfills
  - GHG emissions reporting
- Funding
  - Climate Pollution Reduction Grant Program (CPRG)
- Plans
  - Blueprint for Transportation Decarbonization
  - Zero Emissions Freight Corridor Strategy

# US Global Change Research Program (USGCRP)

- Congressionally-mandated group with 14 member agencies to coordinate US climate research
- National Climate Assessment Report – peer-reviewed by National Academies of Sciences
  - 5<sup>th</sup> National Climate Assessment issued 2023





# California Statutory Emission Reduction Targets

Meet 1990  
levels by 2020

At least 40%  
below 1990  
levels by 2030

At least 85%  
below 1990  
levels by 2045  
*and* goal of  
net-zero

# California's Efforts to Address Climate Change

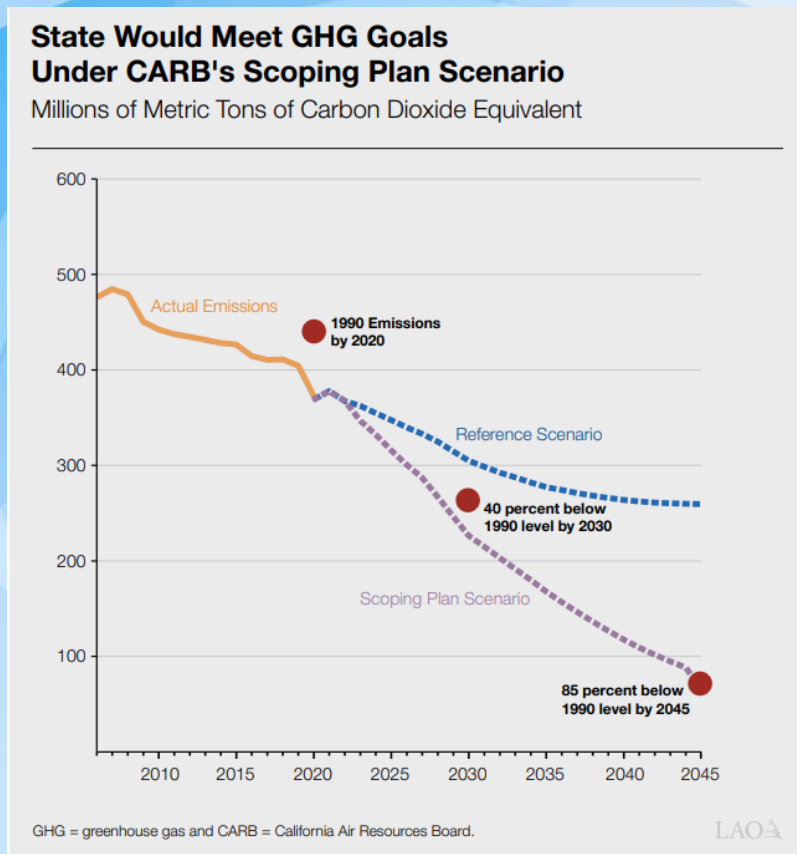
- 2022 Scoping Plan
- Cap and Trade Program
- Vehicle Emission Standards
  - Advanced Clean Cars
  - Advanced Clean Fleets
  - Omnibus Rule
- Low Carbon Fuel Standard
- Renewable Portfolio Standard
- Green Building Standard
- Greenhouse Gas Reduction Fund



## 2022 Scoping Plan for Achieving Carbon Neutrality



# Challenges Meeting California's GHG Goals



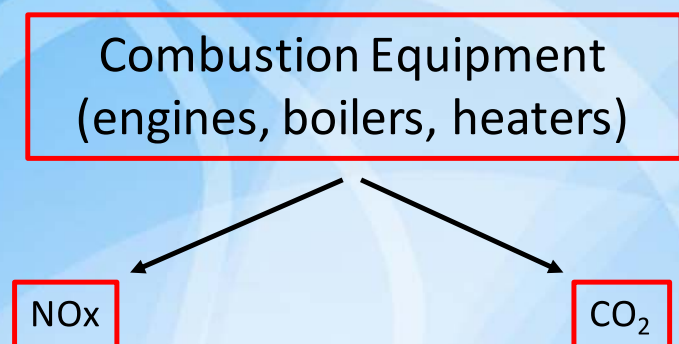
- 2020 target met by 2014
- Sharp dip in emissions in 2020 due to the pandemic; expected to rebound
- CARB's Scoping Plan shows path to meet 2030 and 2045 targets
- Strategies in CARB's pathway require widespread transformation to a zero-emissions economy at a rapid pace

# Limitations on Air District's Authority to Regulate GHGs

- AB 398 (Garcia, 2017) - **SEC. 12.**
- Section 38594 of the Health and Safety Code amended:  
**38594.**
  - (a) Except as provided in subdivision (b), nothing in this division shall limit or expand the existing authority of any district.
  - (b) A district shall not adopt or implement an emission reduction rule for carbon dioxide from stationary sources that are also subject to a market-based compliance mechanism adopted by the state board pursuant to subdivision (c) of Section 38562.

**Limits the ability of local air districts to regulate major sources of GHGs that are subject to CARB's cap and trade program ~80% of statewide emissions**

# Strategies Needed to Meet Air Quality Standards will Also Reduce GHGs



Control measures that incorporate zero emission technologies will reduce NOx *and* CO<sub>2</sub> emissions



# 2022

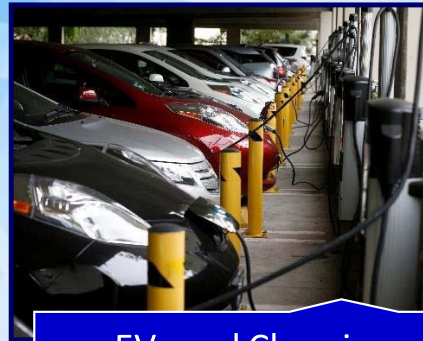
## AIR QUALITY MANAGEMENT PLAN



# Battery/Fuel Cell Technologies and Alternative Fuels for Mobile Sources



Hydrogen Fueling and FCHV



EVs and Charging Infrastructure



Electric Fleets



Shore Power and Electric Equipment at Ports



Battery EV and Fuel Cell Trucks at the Port



Battery EV

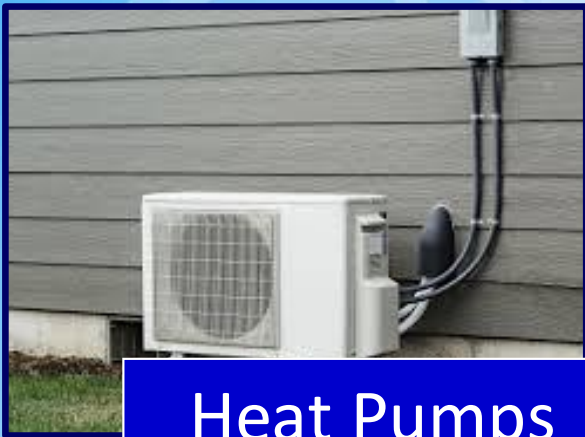


ZE Switchers



Electric Equipment at Airports

# Heat Pumps, Fuel Cells, and Battery Storage for Stationary Sources



Heat Pumps



Fuel Cells



Battery Storage

## Concluding Remarks

- Local governments can use their authority and resources to reduce greenhouse gases and climate change impacts within this overarching framework
- South Coast AQMD must continue to work to achieve National Ambient Air Quality Standards
- South Coast AQMD's strategies to achieve federal air quality standards will also help meet climate goals