AIR QUALITY IMPROVEMENT PLAN
JOHN WAYNE AIRPORT
ORANGE COUNTY, CALIFORNIA
## CONTENTS

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>1. INTRODUCTION</strong></td>
<td>1</td>
</tr>
<tr>
<td>1.1 2016 AQMP Background</td>
<td>1</td>
</tr>
<tr>
<td>1.2 Workshops and Public Outreach</td>
<td>1</td>
</tr>
<tr>
<td>1.3 Airport Mobile Source Inventory Overview</td>
<td>3</td>
</tr>
<tr>
<td>1.4 Air Quality Improvement Plan</td>
<td>4</td>
</tr>
<tr>
<td>1.5 Memorandum of Understanding</td>
<td>4</td>
</tr>
<tr>
<td><strong>2. REGULATORY BACKGROUND</strong></td>
<td>5</td>
</tr>
<tr>
<td>2.1 Existing Mobile Source Regulations</td>
<td>5</td>
</tr>
<tr>
<td>2.1.1 SCAQMD Light-, Medium-, and Heavy-Duty Fleet Rules</td>
<td>5</td>
</tr>
<tr>
<td>2.1.2 CARB In-Use Off-Road Diesel-Fueled Fleets Regulation</td>
<td>5</td>
</tr>
<tr>
<td>2.1.3 CARB On-Road Heavy-Duty Diesel Vehicles (In-Use) Regulation</td>
<td>6</td>
</tr>
<tr>
<td>2.1.4 CARB Large Spark-Ignition Engine Fleet Requirements Regulation</td>
<td>6</td>
</tr>
<tr>
<td>2.1.5 CARB Zero-Emission Airport Shuttle</td>
<td>6</td>
</tr>
<tr>
<td>2.2 Future Mobile Source Regulations</td>
<td>7</td>
</tr>
<tr>
<td>2.2.1 CARB Zero-Emission Airport Ground Support Equipment</td>
<td>7</td>
</tr>
<tr>
<td><strong>3. INITIATIVES AND MEASURES</strong></td>
<td>8</td>
</tr>
<tr>
<td>3.1 Mobile Sources</td>
<td>8</td>
</tr>
<tr>
<td>3.1.1 Measure 1: GSE</td>
<td>8</td>
</tr>
<tr>
<td>3.1.2 Measure 2: Jet Fuel Delivery Trucks</td>
<td>9</td>
</tr>
<tr>
<td>3.1.3 Measure 3: Concessions Nighttime Delivery Policy</td>
<td>9</td>
</tr>
<tr>
<td>3.1.4 Measure 4: JWA Owned Vehicle Clean Fleet Policy</td>
<td>9</td>
</tr>
<tr>
<td>3.1.5 Measure 5: Parking Shuttle Bus Electrification</td>
<td>10</td>
</tr>
<tr>
<td>3.1.6 Measure 6: Clean Construction Program</td>
<td>10</td>
</tr>
<tr>
<td>3.1.7 Measure 7: Smart Parking Features</td>
<td>11</td>
</tr>
<tr>
<td>3.1.8 Measure 8: Congestion and Passenger Vehicle Reduction</td>
<td>11</td>
</tr>
<tr>
<td>3.1.9 Measure 9: TNC Vehicle Miles Traveled Reduction Policy</td>
<td>11</td>
</tr>
<tr>
<td>3.1.10 Initiative 1: Taxi Clean Fleet Policy</td>
<td>11</td>
</tr>
<tr>
<td>3.1.11 Initiative 2: Electric Vehicle Charging Infrastructure</td>
<td>12</td>
</tr>
<tr>
<td>3.1.12 Initiative 3: Passenger Transportation Mode Shifts</td>
<td>12</td>
</tr>
<tr>
<td>3.1.13 Initiative 4: Orange County Employee Rideshare Program</td>
<td>12</td>
</tr>
<tr>
<td><strong>4. MOBILE SOURCE EMISSIONS INVENTORY</strong></td>
<td>14</td>
</tr>
<tr>
<td>4.1 GSE (Measure 1)</td>
<td>14</td>
</tr>
<tr>
<td>4.1.1 Baseline Emissions</td>
<td>14</td>
</tr>
<tr>
<td>4.1.2 BAU Emission Forecast</td>
<td>15</td>
</tr>
<tr>
<td>4.1.3 Projected Emissions Benefit</td>
<td>15</td>
</tr>
<tr>
<td>4.2 Jet Fuel Delivery Trucks (Measure 2)</td>
<td>15</td>
</tr>
<tr>
<td>4.2.1 Baseline Emissions</td>
<td>15</td>
</tr>
<tr>
<td>4.2.2 BAU Emission Forecast</td>
<td>16</td>
</tr>
<tr>
<td>4.2.3 Projected Emissions Benefit</td>
<td>16</td>
</tr>
<tr>
<td>4.3 Concession Delivery Trucks (Measure 3)</td>
<td>16</td>
</tr>
<tr>
<td>4.3.1 Baseline Emissions</td>
<td>16</td>
</tr>
<tr>
<td>4.3.2 BAU Emission Forecast</td>
<td>16</td>
</tr>
<tr>
<td>4.3.3 Projected Emissions Benefit</td>
<td>16</td>
</tr>
<tr>
<td>4.4 JWA Owned Fleet (Measure 4)</td>
<td>17</td>
</tr>
</tbody>
</table>
4.4.1 Baseline Emissions 17
4.4.2 BAU Emission Forecast 17
4.4.3 Projected Emissions Benefit 18
4.5 Parking Shuttle Buses (Measure 5) 18
4.5.1 Baseline Emissions 18
4.5.2 BAU Emission Forecast 18
4.5.3 Projected Emissions Benefit 19
4.6 Construction Equipment (Measure 6) 19
4.6.1 Baseline Emissions 19
4.6.2 BAU Emission Forecast 19
4.6.3 Projected Emission Benefit 19
4.7 Vehicles in the Parking Lot (Measure 7) 19
4.7.1 Baseline Emissions 19
4.7.2 BAU Emission Forecast 19
4.7.3 Projected Emission Benefit 20
4.8 Airport Loop Vehicle Traffic (Measure 8) 20
4.8.1 Baseline Emissions 20
4.8.2 BAU Emission Forecast 20
4.8.3 Projected Emission Benefit 20
4.9 TNCs (Measure 9) 20
4.9.1 Baseline Emissions 20
4.9.2 BAU Emission Forecast 21
4.9.3 Projected Emission Benefit 21
4.10 Taxi Fleet (Initiative 1) 21
4.11 EV Chargers (Initiative 2) 21
4.12 Passenger Transportation (Initiative 3) 21
4.13 Employee Commuting (Initiative 4) 21
4.13.1 Baseline Emissions 21
4.13.2 BAU Emission Forecast 22
4.13.3 Projected Emission Benefit 22
5. IMPLEMENTATION AND PROGRESS ASSESSMENT 23
5.1 Implementation Approach 23
5.2 Progress Assessment 23

TABLES
Table 4-1 Passenger and Commercial Air Traffic Growth at JWA
Table 4-2 JWA GSE List and Emissions for 2017 Baseline
Table 4-3 GSE Mapping to OFFROAD2017 Equipment Types
Table 4-4 JWA GSE List and Emissions for 2023 BAU
Table 4-5 JWA GSE List and Emissions for 2031 BAU
Table 4-6 GSE Emissions Summary
Table 4-7 JWA Jet Fuel Delivery Truck Emissions
Table 4-8 JWA Concession Delivery Truck Emissions
Table 4-9 JWA On-Road Fleet Vehicles and Emissions
Table 4-10 JWA Off-Road Fleet Vehicles and Emissions
Table 4-11 JWA On-Road Improved Fleet Vehicles and Emissions
TABLES (CONTINUED)
Table 4-12   JWA Fleet On-Road Vehicles and Off-Road Equipment Emissions Summary
Table 4-13   JWA Shuttle Bus Emissions
Table 4-14   Construction Equipment Emission Factors
Table 4-15   Idling Emission Factors for Parking Lot Vehicles
Table 4-16   Parking Lot Vehicle Emissions
Table 4-17   Running Exhaust Emission Factors for Light and Medium Duty Vehicles
Table 4-18   Emissions from Passenger Vehicles using Cell Phone Lot
Table 4-19   Emissions from TNC Vehicles
Table 4-20   Emission Factors for Light and Medium Duty Vehicles
Table 4-21   Emissions from Employee Commuting Policy (Bike-Share Program)
Table 4-22   Emissions from Employee Commuting Policy (Ride-Share Program)
Table 4-23   Emissions Reduction Summary

FIGURES
Figure 1:   Summary of NOx Emissions Related to JWA Operations
## ACRONYMS AND ABBREVIATIONS

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Definition</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADDs</td>
<td>Average Daily Departures</td>
</tr>
<tr>
<td>AQIP</td>
<td>Air Quality Improvement Plan</td>
</tr>
<tr>
<td>AQMD</td>
<td>Air Quality Management District</td>
</tr>
<tr>
<td>AQMP</td>
<td>Air Quality Management Plan</td>
</tr>
<tr>
<td>BAU</td>
<td>Business-As-Usual</td>
</tr>
<tr>
<td>CARB</td>
<td>California Air Resources Board</td>
</tr>
<tr>
<td>CNG</td>
<td>compressed natural gas</td>
</tr>
<tr>
<td>CY</td>
<td>Calendar Year</td>
</tr>
<tr>
<td>EFs</td>
<td>Emission Factor</td>
</tr>
<tr>
<td>EIR</td>
<td>Environmental Impact Report</td>
</tr>
<tr>
<td>EMFAC</td>
<td>Emission FACtors model</td>
</tr>
<tr>
<td>EPA</td>
<td>Environmental Protection Agency</td>
</tr>
<tr>
<td>EV</td>
<td>Electric vehicle</td>
</tr>
<tr>
<td>FAA</td>
<td>Federal Aviation Administration</td>
</tr>
<tr>
<td>FAEL</td>
<td>fleet average emission levels</td>
</tr>
<tr>
<td>GPUs</td>
<td>ground power units</td>
</tr>
<tr>
<td>GSE</td>
<td>ground support equipment</td>
</tr>
<tr>
<td>HHDT</td>
<td>heavy heavy-duty trucks</td>
</tr>
<tr>
<td>JWA</td>
<td>John Wayne Airport</td>
</tr>
<tr>
<td>LAX</td>
<td>Los Angeles Airport</td>
</tr>
<tr>
<td>LDT1/2</td>
<td>Light-duty truck</td>
</tr>
<tr>
<td>LSI</td>
<td>large spark-ignition</td>
</tr>
<tr>
<td>MHDT</td>
<td>medium heavy-duty trucks</td>
</tr>
<tr>
<td>MOU</td>
<td>Memorandum of Understanding</td>
</tr>
<tr>
<td>NOx</td>
<td>oxides of nitrogen</td>
</tr>
<tr>
<td>OCTA</td>
<td>Orange County Transit Authority</td>
</tr>
<tr>
<td>PM</td>
<td>particulate matter</td>
</tr>
<tr>
<td>PM10</td>
<td>particulate matter smaller than 10 microns in diameter</td>
</tr>
<tr>
<td>PM2.5</td>
<td>Particulate matter smaller than 2.5 microns in diameter</td>
</tr>
<tr>
<td>ROG</td>
<td>reactive organic gas</td>
</tr>
</tbody>
</table>
### ACRONYMS AND ABBREVIATIONS

<table>
<thead>
<tr>
<th>Abbreviation</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>SCAB</td>
<td>South Coast Air Basin</td>
</tr>
<tr>
<td>SCAQMD</td>
<td>South Coast Air Quality Management District</td>
</tr>
<tr>
<td>SIP</td>
<td>State Implementation Plan</td>
</tr>
<tr>
<td>SNA</td>
<td>John Wayne Airport, Orange County</td>
</tr>
<tr>
<td>SULEV</td>
<td>Super ultralow emission</td>
</tr>
<tr>
<td>TNCs</td>
<td>Transportation Network Companies</td>
</tr>
<tr>
<td>ULEV</td>
<td>Ultralow-emission</td>
</tr>
<tr>
<td>USEPA</td>
<td>United States Environmental Protection Agency</td>
</tr>
<tr>
<td>VDECS</td>
<td>Verified Diesel Emission Control Strategies</td>
</tr>
<tr>
<td>VMT</td>
<td>Vehicle Miles Traveled</td>
</tr>
<tr>
<td>ZEV</td>
<td>Zero Emission Vehicles</td>
</tr>
</tbody>
</table>
1. **INTRODUCTION**

John Wayne Airport, Orange County (SNA) (JWA or Airport), has developed this voluntary Air Quality Improvement Plan (AQIP or Plan) as part of a collaborative effort with the South Coast Air Quality Management District (SCAQMD) and other airports in the South Coast Air Basin (SCAB or Basin) (i.e., Long Beach Airport, Ontario International Airport, Hollywood Burbank Airport, and Los Angeles International Airport, collectively Basin airports) to minimize and reduce air emissions related to mobile source activities at the Airport. This AQIP was developed specifically as it relates to AQMD Measure MOB-04 from the 2016 Air Quality Management Plan (2016 AQMP). MOB-04 is a measure proposed in the 2016 AQMP to address mobile emissions from airports. The AQIP is a separate effort relative to other JWA programs to address air quality and related issues.

1.1 **2016 AQMP Background**

The 2016 AQMP is the SCAQMD’s regional blueprint for achieving federal air quality standards in the Basin. The 2016 AQMP provides an analysis of existing and potential regulatory control options for the Basin and seeks to achieve multiple goals in partnership with other entities to reduce greenhouse gases and toxic risk, as well as provide efficiencies in energy use, transportation, and goods movement in a cost-effective manner. The 2016 AQMP demonstrates how and when the Basin will attain the ozone and Particulate matter smaller than 2.5 microns in diameter (PM$_{2.5}$) standards within the latest statutory attainment date.\(^1\) The 1997 8-hour ozone attainment date is 2023 and the 2008 8-hour ozone attainment date is 2031.

The 2016 AQMP specifically identifies various measures to reduce nitrogen oxides (NOx) and reactive organic gases (ROG; also referred as volatile organic compound (VOC)) emissions to achieve regional attainment. One of those measures requires Basin airports to reduce non-aircraft emission sources at their facilities (i.e., *Facility-Based Measure for Mobile Sources Measure (MOB-04) for the Emissions Reductions at Commercial Airports*). MOB-04, which was included in the final 2016 AQMP approved in March 2017, was approved by the SCAQMD on April 7, 2017.\(^2\) The California Air Resources Board (CARB) approved the 2016 AQMP on March 23, 2017,\(^3\) and as stated in the staff report, the 2016 AQMP addressed the facility based mobile source control measures including MOB-04.\(^4\) As further described below, the workshops and public outreach resulted in the SCAQMD shifting to a Memorandum of Understanding approach to address the emission reduction objective of MOB-04.

1.2 **Workshops and Public Outreach**

In response to the Board approval and direction of the facility based mobile source control measures (notably MOB-04), the SCAQMD held a series of working group meetings. The

---


meetings were noticed and open to the public. The first introductory meeting for all facility based mobile source control measures occurred on May 8, 2017. More than 100 stakeholders, including representatives from industry, government, environmental, and community groups participated in the first working group meeting. The first MOB-04 Working Group meeting was held on May 31, 2017, where the SCAQMD presented MOB-04, including the background, working group process, metrics used to evaluate progress, measure development framework, emission sources, existing and future regulations, State Implementation Plan (SIP) credit requirements, example emission reduction opportunities, technologies currently available, and stakeholder input. There were a total of five open public meetings during the evaluation of MOB-04 culminating on February 1, 2018. In the fifth MOB-04 working group meeting, the SCAQMD presented staff’s recommendation that the Governing Board pursue a Memorandum of Understanding (“MOU”) approach with the airports to implement MOB-04. The Governing Board approved this approach in June 2018. Specifically, the Governing Board moved to “direct staff to pursue the approach for developing facility-based emission reduction strategies for commercial airports through voluntary measures only.” JWA participated in the public meetings and working group meetings in this initial MOB-04 process.

Consistent with MOB-04, JWA has engaged in a collaborative process with the SCAQMD, Airlines for America (“A4A”), airlines not part of A4A, and Basin airports to develop an AQIP and an MOU with the SCAQMD for implementation of the AQIP. As part of this process, JWA has been involved in discussions with the SCAQMD and Basin airports in order to evaluate and identity possible initiatives and measures to achieve emission reductions consistent with the requirements of MOB-04. The SCAQMD has scheduled four working group meetings as part of the public outreach process in the development of the MOU and AQIP. On February 28, 2019, the first Airport MOU Working Group was held. At this meeting, the SCAQMD presented an update on the MOU approach and the Basin airports provided a brief summary of the framework they would follow to implement MOB-04, including the development of AQIPs for each Basin airport with initiatives and measures to reduce emissions from non-aircraft mobile sources related to the airport.

The County of Orange Board of Supervisors will review and approve the AQIP during a public meeting after notice is given in accordance with the Brown Act. The public notice will specify the date of the Board of Supervisors meeting and will include the AQIP and other relevant documents. JWA will take into account the discussions with the SCAQMD, Basin airports, A4A and airlines, and other stakeholders in preparing the final draft AQIP for consideration and approval. The JWA Airport Commission will review and make a recommendation to the Orange County Board of Supervisors regarding the draft final AQIP. Staff will prepare a final agenda staff report (ASR) for Board consideration with final recommendations based on recommendations and input received from the Airport Commission and other stakeholders, and the Board will make a final determination regarding approval of the AQIP.

1.3 Airport Mobile Source Inventory Overview

The AQIP includes emissions inventory information for sources for which there are initiatives or measures, consistent with the boundaries of MOB-04, which addresses non-aircraft mobile sources. The mobile sources related to the Airport can be categorized into two primary categories: 1) those related to operations which are directly controlled by JWA (i.e., through ownership) or 2) those related to operations that are only indirectly influenced by JWA (e.g., through contract or permit mechanisms, airport design, etc.). The mobile sources related to the Airport can also be separated between sources related to commercial and general aviation operations. This AQIP only pertains to mobile sources related to commercial operations consistent with MOB-04. And thus, mobile sources related to general aviation operations are not included in this AQIP. Furthermore, and as indicated in MOB-04, the emissions related to aircraft and aircraft operations/systems (e.g., the auxiliary power unit) are excluded from this AQIP.

The emergency and rescue vehicles operated by local, state and federal enforcement agencies are also excluded from this AQIP analysis. Emergency and rescue vehicles include those necessary to respond to situations where potential threats to life or property exist, such as those operated by police and sheriff departments, fire department, hospital, medical and paramedics. While JWA provides space for these operations/vehicles, these operations are controlled by other local, state or federal jurisdictions and the functional performance for safety are the priority criteria.

The following list of mobile sources are included in the inventory that has been evaluated as part of this AQIP. These mobile sources consist of vehicles owned and operated by JWA, and those which JWA can indirectly influence (e.g., tenants, vendors, concessionaires, and the general public).

Direct Control
- Vehicles owned and operated by JWA
  - Fleet (including licensed on-road vehicles and unlicensed vehicles and equipment)
  - Parking Shuttles for employees and passengers (contracted fleet)

Not Under Direct Control
- Vehicles owned/contracted by airlines
  - Ground support equipment (GSE) and fuel trucks
- Permit vehicles (vehicles issued a permit to operate at JWA, but not owned or operated by JWA)
  - Rental cars
  - Taxi cabs and limousines
  - Delivery and catering
  - Concessionaires
  - Transportation network companies (TNCs)
- Personal vehicles owned by passengers, tenants and concessionaires
- Personal vehicles owned and operated by JWA employees
• Construction vehicles
These sources are further described in Section 3 and Section 4 of this AQIP.

The emissions inventory for these sources parallels the attainment demonstration years for the ozone standard and evaluates a baseline year consistent with the request by the SCAQMD. The baseline year in the AQIP is 2017, and the future years evaluated in the AQIP are 2023 and 2031, which are the demonstration attainment years that the SCAQMD must evaluate in the AQMP. For the future year emission inventories in 2023 and 2031, the Airport has developed both a Business-As-Usual (BAU) emissions inventory (developed to represent the scenario if no further actions were taken by JWA beyond the regulations that already exist as assumed in the AQMP) and an emissions inventory with implementation of the measures provided in the AQIP (developed to calculate the anticipated emissions reduction in 2023 and 2031). This is done per the request of the SCAQMD to facilitate SCAQMD evaluation relative to the AQMP.

The Airport emissions inventory is illustrated in Figure 1. This figure shows the distribution of NOx emissions sources related to the Airport as was reported for the Airport in Environmental Impact Report 617 (EIR 617). The mobile emissions included all of the categories except the one titled “stationary sources.” Notably, the Airport only has direct control over the “JWA owned equipment” category, which accounts for approximately 0.1% of the NOx emissions. The MOU and AQIP evaluate the “on-road licensed vehicles,” “JWA owned equipment,” and “GSE.” As discussed above, “aircraft” emissions are not covered as part of the MOU and AQIP.

JWA is exploring other non-mobile source projects that are expected to have co-benefits to reducing mobile source related emissions. JWA is developing a program to install solar panels at the Airport, and provide energy storage using a battery system. The energy will be integrated into the existing energy grid to reduce the load for the on-site cogeneration plant, especially during peak energy usage hours. The generation of energy by solar and energy storage will reduce on-site emissions from the on-site cogeneration power plant. In conjunction with JWA efforts to provide EV chargers, this clean power will help reduce mobile source related emissions by providing renewable energy to the EV chargers.

Other non-mobile source projects being implemented include:
• Battery/solar microgrid
• LED replacement lighting
• Cool roofs and window shading
• Energy efficient equipment replacement including variable speed drive upgrades
• Recycling and food waste diversion
• Water conservation

1.4 Air Quality Improvement Plan
To Be Completed as MOU framework is worked out with AQMD.

1.5 Memorandum of Understanding
To Be Completed as MOU framework is worked out with AQMD.
2. REGULATORY BACKGROUND

2.1 Existing Mobile Source Regulations

There are both existing and proposed rules and regulations that could impact mobile sources related to airport activities. The following provides the regulatory background of the existing and proposed rules and regulations that were evaluated to assist in the development of the baseline and forecast emission inventories for the AQIP.

2.1.1 SCAQMD Light-, Medium-, and Heavy-Duty Fleet Rules

The SCAQMD has various rules that are applicable to vehicle emission sources at airports. For example, Rule 1191, Clean On-Road Light- and Medium-Duty Public Fleet Vehicles, controls vehicle emissions by requiring certain fleets operating in the SCAB to utilize lower emitting vehicles. This rule applies to fleets operated by government agencies (including special districts like water, air, sanitation, school, etc.) with 15 or more non-exempt light- and medium-duty on-road gasoline, diesel, and alternative fueled vehicles. It requires applicable fleets operating within the SCAB (including those owned by or servicing JWA) to acquire low-emitting gasoline or alternative fuel vehicles beginning in July 1, 2001. Similarly, Rule 1196, Clean On-Road Heavy-Duty Public Fleet Vehicles, is regulation with the same requirements that applies to fleets of on-road heavy-duty gasoline, diesel, and alternative fueled vehicles. Both rules include similar exemptions for certain fleets, such as those used for emergency response or law enforcement.

Airport vendors must also comply with Rule 1194, Commercial Airport Ground Access, which requires all public and private fleets providing passenger transportation services out of commercial airports operating in the SCAQMD to acquire cleaner burning or alternative-fueled vehicles. This rule applies to passenger cars, light-duty trucks, and medium- and heavy-duty transit vehicle fleets of 15 or more vehicles. Contracted passenger shuttle buses and taxi cabs serving airports must comply with this rule, as well as shuttles and other fleet operations not contracted by airports.

2.1.2 CARB In-Use Off-Road Diesel-Fueled Fleets Regulation

CARB currently requires emission reductions for certain classes and ages of off-road diesel fueled fleet vehicles via the statewide In-Use Off-Road Diesel-Fueled Fleets Regulation. It applies to all off-road diesel vehicles 25 horsepower or greater and most two-engine vehicles, with exemptions for certain vehicles such as those used solely for agriculture and those for personal use. The regulation requires applicable vehicles to register with CARB and restricts certain practices like idling and adding older vehicles to fleets. The regulation also requires fleets to reduce emissions by retiring, replacing, or repowering older engines or installing Verified Diesel Emission Control Strategies (VDECS).

---

2.1.3 CARB On-Road Heavy-Duty Diesel Vehicles (In-Use) Regulation

CARB currently requires emission controls for diesel trucks and buses via the statewide On-Road Heavy-Duty Diesel Vehicles (In-Use) Regulation.\(^{11}\) It requires applicable heavy-duty vehicles to be upgraded to meet emissions standards for criteria pollutants. These upgrades involve the installation of more efficient particulate filters or complete replacement of the vehicle or engine. This replacement has been occurring on a tiered schedule that started in 2015. By 2023, nearly all trucks and buses will be required to have model year 2010 engines (or equivalent) or newer. The compliance schedule for vehicle replacement is based on factors like the existing engine model year, type of vehicle (e.g., school bus, drayage truck), and gross vehicle weight. Thus, depending on these factors, certain heavy-duty vehicles operating at JWA may already be subject to the regulation, with the remaining requiring compliance by 2023. Exemptions to this regulation include emergency response vehicles, low-weight trucks for personal use, and vehicles subject to certain other sections of the California Code of Regulations.

2.1.4 CARB Large Spark-Ignition Engine Fleet Requirements Regulation

CARB currently regulates emissions from certain vehicle types having large spark-ignition (LSI) engines via the LSI Engine Fleet Requirements Regulation.\(^{12}\) This regulation applies to off-road LSI engine forklifts, sweepers/scrubbers, industrial tow tractors, and airport GSE operated for business purposes within the State of California. Additionally, it applies only to vehicles with engines of at least 25 horsepower (hp) and 1.0 liter displacement that are part of fleets of four vehicles or more. The regulation requires that applicable fleets achieve specific fleet average emission levels (FAELs) for hydrocarbons and NOx. These standards became more stringent over time until reaching the lowest regulated FAEL in 2013.

2.1.5 CARB Zero-Emission Airport Shuttle

CARB has approved a regulation to accelerate the deployment of zero-emission airport shuttle fleets at large, medium, and small hub airports. The rule promotes the development and use of zero-emission ground transportation to and from airports around California. This will help CARB achieve the emission reduction strategies included in the State’s Mobile Source Strategy, State Implementation Plan, and Sustainable Freight Action Plan. According to information from CARB, this initiative will work in combination with the existing SCAQMD airport commercial transportation rules for shuttles. The Zero-Emission Airport Shuttle Regulation would require the following percentages of airport shuttle fleets to be zero-emission vehicles (battery electric or fuel cell): 33 percent by the end of 2027, 66 percent by the end of 2031, and 100 percent by the end of 2035.\(^{13}\)

---


2.2 Future Mobile Source Regulations

2.2.1 CARB Zero-Emission Airport Ground Support Equipment

CARB is currently in the process of developing a zero-emission initiative for GSE at airports around California. GSE is utilized for various functions at airports such as refueling aircraft, transporting cargo and passengers to and from aircraft, and providing maintenance. This new regulation would help CARB achieve the emission reduction strategies included in the State’s Mobile Source Strategy, State Implementation Plan, and Sustainable Freight Action Plan. This rule is intended to advance GSE conversion to zero-emission (i.e., electric) technologies while accelerating the goals and requirements provided in the LSI Engine Fleet Requirements Regulation. The rule will apply to the tenant airlines at JWA and their contractors of GSE.


3. INITIATIVES AND MEASURES

3.1 Mobile Sources

JWA has developed and included in this AQIP both initiatives and measures to meet the goals of MOB-04. Measures are those programs, policies and procedures which JWA is voluntarily implementing that are anticipated to result in emission reductions. Initiatives are those programs, policies, and procedures which JWA is voluntarily pursuing; however, it is less certain what emission reductions are achievable from these voluntary initiative efforts.

3.1.1 Measure 1: GSE

Background

Commercial airline tenants or contractors operate GSE as part of their airside operations. For purposes of this AQIP, GSE is defined as off-road equipment used to support aircraft operations and includes, tugs, ground power units (GPUs), and loaders. Each tenant at JWA operates a unique GSE fleet depending on the scale and nature of their operations. A GSE operator’s “Airport GSE fleet” is comprised solely of GSE operated at JWA.

To encourage tenants to continue to electrify GSE, JWA has installed an EV charging infrastructure system. All commercial gates have Level 2 EV chargers that meet current GSE charging needs, and the airport is able to address future charging demand through additional infrastructure development.

Measure 1

JWA will require an airport GSE fleet-wide average NOx emissions factor equal to or less than \[1.7\] g/bhp-hr by January 1, 2023 and \[0.9\] g/bhp-hr by January 1, 2031.*

*FIGURES IN BRACKETS ARE PRELIMINARY, SUBJECT TO REFINEMENT PER FURTHER TECHNICAL WORK AND CONSULTATION WITH STAKEHOLDERS

The reduced average emission factor can be met using a combination of approaches including, but not limited to, replacing or repowering old equipment with newer, cleaner engines, replacing traditional-fueled equipment with alternative fuel equipment, and replacing equipment with combustion engines with electric or other zero-emission technology. Upon achieving the 2023 and 2031 Emissions Targets, each GSE operator shall be required to ensure its fleet average continues to meet these targets.

JWA recognizes that successful electrification of GSE at the airport depends on:
(1) adequate, reliable power generating capacity; (2) adequate, reliable on-AIRPORT infrastructure to deliver electric power to GSE (e.g., substations, conduits and chargers); and (3) the commercial availability of reliable electric GSE on the market at reasonable prices that is capable of performing the tasks required of it at JWA safely, reliably and efficiently. Parallel requirements condition the deployment of other types of

---

16 Ground Support Equipment or "GSE" is any vehicle or equipment used to support aircraft operations that is subject to, or included in compliance plans to meet, the requirements of the California Air Resources Board (CARB) In-Use Off-Road Diesel (ORD) Vehicle Regulation Program, CARB Off-Road Large Spark-Ignition (LSI) Engine Fleet Requirements Regulation Program, or CARB Portable Equipment Registration Program and associated Portable Diesel Engine Airborne Toxic Control Measure. Furthermore, GSE as defined here only includes equipment that is not subject to compliance with SCAQMD Rule XX – RECLAIM, or included in a mobile source emission reduction credit program under SCAQMD Rule XVI.
alternatively-fueled vehicles. JWA understands that the GSE fleet data provided by airlines and third parties may incorporate (1) low-use exceptions (consistent with CARB rules and regulations), (2) allowance for GSE to reach useful life of at least 12 years (consistent with the California Health and Safety Code (HSC)\textsuperscript{17}), and (3) cost-effectiveness demonstrations regarding GSE electrification and the calculation of average NOx emissions factors will incorporate these items.

3.1.2 **Measure 2: Jet Fuel Delivery Trucks**

*Background*

The jet fuel for commercial passenger flights is currently transported via trucks to JWA. JWA has worked with tenants to implement a project to install a jet fuel pipeline to transport jet fuel for commercial passenger aviation to new airfield storage tanks to eliminate the need for the fuel trucks. This project is expected to be completed by the end of 2019.

*Measure 2*

JWA will work with JWA tenants to install a fuel pipeline to eliminate the regular routine commercial passenger jet fuel delivery by trucks by January 1, 2023.

3.1.3 **Measure 3: Concessions Nighttime Delivery Policy**

*Background*

The concessions (goods) delivery to JWA has traditionally occurred throughout the day. These trucks deliver goods to various locations at JWA. During the daytime, the traffic at JWA is considerably heavier than that during the nighttime. The delivery trucks contribute to congestion for other vehicles and result in greater idling time for all vehicles. The shifting of such deliveries to nighttime will reduce idling by vehicles traveling on the roads in and around the airport.

*Measure 3*

JWA will voluntarily create a policy to require concession deliveries to be performed after 11 p.m. and before 6 a.m.

3.1.4 **Measure 4: JWA Owned Vehicle Clean Fleet Policy**

*Background*

JWA maintains a fleet of vehicles for travel around the airport, travel to on- and off-site locations (e.g., for JWA employee personnel), and for maintenance operations. The vehicle fleet includes those that are licensed for public roadway travel (on-road) and those that are unlicensed (off-road). This fleet consists of automobiles, trucks, and sweepers (note that portable equipment such as pressure washers and lighting trailers are not included in this AQIP). Light- and medium-duty vehicles included in this fleet are purchased in accordance with the Orange County Fleet Services Vehicle Replacement Guide and Standard Specifications, which is an approved policy by the County of Orange Board of Supervisors. This policy provides the guidelines for replacement of vehicles based on several criteria, including mileage, age, utilization, condition, and operating costs. The policy also contains a list of approved replacement vehicles, which is guided by CARB and SCAQMD mobile source

\textsuperscript{17} California Health and Safety Code § 43021 (Division 26 Air Resources, Part 5 Vehicular Air Pollution Control, Chapter 1)
regulations and a Buy America requirement. Improving the fleet will help reduce emissions from the operation of these vehicles. JWA has reviewed the current light- and medium-duty fleet status versus this existing policy and the infrastructure demands to develop this Measure.

**Measure 4**

JWA will voluntarily increase the percentage of new electric, alternative fuel, or hybrid vehicles through a replacement process of existing vehicles. JWA will develop a written policy to guide the purchase of new and replacement of existing 1) on-road and licensed vehicles and 2) unlicensed vehicles and equipment larger than 50 horsepower. The policy will be subject to the annual budget constraints available to JWA for the purchase of new and replacement vehicles and equipment.

**3.1.5 Measure 5: Parking Shuttle Bus Electrification**

**Background**

JWA currently operates parking shuttle buses for passengers and airport employees (i.e., JWA and tenants). The shuttle buses pick up and drop off at parking lots along Main Street and the Airport. Currently, JWA operates 12 shuttle buses daily, between the hours of 5 a.m. and 12 a.m. for passengers and 24 hours per day for airport employees. The buses are owned and operated by contracted vendors and are currently powered by compressed natural gas (CNG).

**Measure 5**

Replace a minimum of 50% and 80% of airport employee and passenger remote parking compressed natural gas (CNG) shuttle buses with battery-electric shuttle buses by 2023 and 2031, respectively. The airport may continue to reserve non-battery-electric shuttle buses for standby and emergency use.

**3.1.6 Measure 6: Clean Construction Program**

**Background**

Construction projects at JWA will require the use of off-road construction equipment. Requiring higher tier construction equipment and use of power supplies other than generators will reduce emissions.

**Measure 6**

JWA will voluntarily implement a policy to require higher tier construction equipment on construction projects. The policy is anticipated to include:

- JWA will require heavy duty, off-road, diesel-powered construction equipment to meet or exceed the USEPA’s Tier 4 off-road emissions engine standards during Airport construction projects in order to reduce construction-related NOx emissions. Exceptions may be allowed for unique circumstances requiring the Airport Director’s approval. In addition, airport construction projects will be required to draw power from utility poles and lines, where available.

---

18 The Buy America requirement establishes compliance with 49 USC § 50101.
3.1.7 **Measure 7: Smart Parking Features**

*Background*

There are mobile emissions from idling and circling vehicles in parking lots. Smart parking features can help reduce these emissions.

*Measure 8*

JWA will voluntarily install smart parking features to reduce idling and circling vehicles in the parking lots. These smart parking features may include but may not be limited to 1) notification of the number of parking spaces available on each floor; 2) availability light notifications above each parking space; 3) credit card entry systems; and/or 4) pay on foot stations.

3.1.8 **Measure 8: Congestion and Passenger Vehicle Reduction**

*Background*

There are mobile emissions from idling and circling vehicles traveling around the airport loop. Infrastructure design can minimize and reduce these emissions, such as cell phone and taxi waiting lots. The cell phone waiting lot allows pick-up vehicles to wait in the lot until the passenger(s) arrive, and then proceed to the pickup point at the terminals. This reduces the trips around the airport waiting for passengers to arrive, as well as idling time. The taxi lot provides a parking and waiting area, and works in the same manner as the cell phone lot. Taxi vendor stands at the terminals allow the vendor to call the taxi lot and request a taxi, which then proceeds to the pickup area, immediately loads the passenger(s) and leaves. Again, this reduces the idling time for taxis while waiting for passengers to arrive. The Airport has previously constructed two lots (i.e., cell phone lot, completed in the 1990s and taxi parking lot, completed in 2015) to achieve these reductions.

*Measure 9*

JWA voluntarily constructed two lots to reduce airport loop vehicle travel. The two lots include a cell phone waiting lot for passenger pickup, and a taxi parking/waiting lot.

3.1.9 **Measure 9: TNC Vehicle Miles Traveled Reduction Policy**

*Background*

TNCs continue to increase their share of travel to and from the Airport. JWA works with the TNCs to ensure safe and efficient service at the Airport. Three TNCs currently operate at the Airport: Uber, Lyft, and Wingz. The improvement of the TNC operation will help reduce vehicle miles traveled (VMT).

*Measure 12*

JWA will collaborate with the TNCs to optimize their operation efficiency at the Airport. JWA will designate pickup/drop-off locations in the three main terminal parking structures and establish a re-matching system to allow the vehicle dropping off a passenger to pick up another passenger within 30 seconds of drop-off.

3.1.10 **Initiative 1: Taxi Clean Fleet Policy**

*Background*
JWA has implemented a requirement in the operating agreements for taxicab operators to improve their fleets by using alternative fuels or hybrid vehicles. This policy will be continued, with an emphasis on increasing the use of vehicles with the lowest emissions.

Initiative 7

JWA will include the following in taxicab operating agreements:

"Any taxicab placed into operation at the Airport must comply with all applicable CARB, SCAQMD, and Orange County Transportation Authority (OCTA) requirements including SCAQMD Rule 1194, which requires fleet operators to acquire or lease cleaner burning passenger and medium duty vehicles (those certified by CARB as ultralow-emission [ULEV], super ultralow-emission [SULEV], or zero-emission [ZEV] vehicles) when replacing existing or purchasing new vehicles. Said vehicles shall not be more than four (4) years older than the current year model."

3.1.11 Initiative 2: Electric Vehicle Charging Infrastructure

Background

The conversion of mobile sources to electric power from traditional fossil fuel power will reduce emissions. JWA has already installed 110 EV chargers in passenger parking decks since 2013.

Initiative 10

JWA will voluntarily install EV chargers in passenger and employee parking decks to meet increasing demand. JWA will study the traffic makeup to determine the number of chargers needed.

3.1.12 Initiative 3: Passenger Transportation Mode Shifts

Background

OCTA provides bus service to and from the Airport. The service connects the Metro, Metrolink and Amtrak rail lines, and Greyhound bus depots to the Airport. It also provides local bus service to and from the Airport to neighboring cities in Orange County.

In addition to OCTA, there are on-call shuttle bus services to and from the Airport. Currently 15 different shuttle bus vendors are permitted to access the Airport. These shuttle buses provide mass transportation services locally, as well as to other airports in the region, such as Los Angeles International Airport. The presence of these services and design reduces the idling and circling of buses.

Initiative 11

JWA will continue to evaluate and support these services as provided by OCTA and other vendors. This will include the assignment of a JWA liaison with OCTA, and regular and periodic communications. JWA will focus on facilitating transit options to JWA and explore options to provide electric charging infrastructure to support transit vehicles.

3.1.13 Initiative 4: Orange County Employee Rideshare Program

Background
The County of Orange has established a ride share program for employees.\textsuperscript{19} This includes the following programs: guaranteed ride home, carpool and vanpool match-list, train and bus start-up subsidy, commuter choice, monetary incentives for purchase and use of electric vehicles or plug-in hybrid vehicles for travel to and from work, bonus and monetary incentives for club rideshare memberships, Inland Empire commuter and rideshare programs, and OCTA vanpool lease subsidies. These programs and incentives are offered to all employees, including employees at JWA. Access for all programs is provided by web-based systems. As previously indicated, rideshare, bus and multi-passenger pickup and drop-off is provided at the dedicated vehicle transportation lot in the middle of the Airport.

\textit{Initiative 13}

JWA will continue to implement the County Rideshare Program.

\textsuperscript{19} Available at: \url{http://www.ocgov.com/gov/hr/hrresources/rideshare}. Accessed: June 2019.
4. MOBILE SOURCE EMISSIONS INVENTORY

This section describes the emissions evaluation for the initiatives and measures discussed in Section 3. The following categories of emissions are evaluated in this section:

1. Baseline Emissions – ROG and NOx emissions for calendar year (CY) 2017;
2. BAU Emission Forecast – ROG and NOx forecast emissions inventory for CY 2023 and 2031, which describes a future baseline for the AQIP. The BAU emissions inventory assumes that the airport continues to operate while incorporating changes due to growth and existing regulations. The growth factors are generally based on EIR 617. Table 4-1 shows growth in commercial aircraft activity and passengers at JWA assumed in this AQIP. As part of the settlement agreement between JWA, the City of Newport Beach and two community groups, commercial aircraft activity at the Airport is limited to 10.8 million passengers (MAP), 11.8 and 12.2 or 12.5, for the years 2020, 2025 and 2030, respectively. The average daily departures (ADDs) for Class A aircraft at the Airport are limited to 85 ADDs in 2020 and 95 ADDs in 2025 and 2030. The analysis incorporates the assumptions on regulations as currently incorporated in EMFAC2017 and OFFROAD2017; and
3. Projected Emissions Benefit – Projected ROG and NOx emissions reductions from the initiatives and measures, as outlined in Section 3, in CY 2023 and 2031.

4.1 GSE (Measure 1)

4.1.1 Baseline Emissions

GSE emissions are calculated for 2017 based on an inventory of GSE equipment at JWA provided by A4A, as well as from Delta Airlines and Frontier Airlines, which serve JWA but are not part of A4A. The A4A inventory contained information on equipment type, fuel type, engine model year and engine horsepower. Information gaps within the Delta Airlines and Frontier Airlines inventories were filled in based on typical parameters of similar equipment operating at JWA. Equipment listed as being non-motorized (e.g., baggage carts without motors, tow bars) and on-road vehicles (e.g., pickup truck, van) were excluded from the inventories provided by Delta Airlines and Frontier Airlines. Table 4-2 shows the list of GSE assumed to be operating at JWA in baseline year 2017. The inventory provided by A4A, Delta, and Frontier did not include usage information (e.g., hours or fuel consumption).

Annual equipment usage hours were calculated for 2017 using activity data from the OFFROAD2017 database. Total annual usage hours in OFFROAD2017 for Orange County in 2017 for each type of GSE (e.g., aircraft tractor) was divided by total GSE population to calculate annual average hours of usage and assigned to each equipment of that type listed in the GSE inventory.

The OFFROAD2017 database was used to calculate exhaust ROG and NOx emissions from GSE for the baseline year. Table 4-2 shows the emission factors and load factor used for each GSE. Each GSE was mapped to a corresponding OFFROAD2017 equipment type, as shown in Table 4-3. Model year-specific emission factors derived from the OFFROAD2017 database for each equipment type, horsepower bin and fuel type operating in Orange County in 2017. Default load factors from OFFROAD2017 was used for each GSE equipment type. Emission factors were multiplied by annual hours of use, load factor and horsepower for each equipment to calculate total emissions in 2017. Where an exact model year and/or horsepower bin match did not exist, the closest horsepower bin was used to look up emission factors.
factors. An emission factor of zero was used for electric vehicles. Average daily emissions were calculated assuming operation for 365 days in a year. Table 4-2 shows the average daily exhaust ROG and NOx emissions from each GSE as well as total emissions from all GSE at JWA for the 2017 baseline year.

4.1.2 BAU Emission Forecast

The BAU emissions inventory for GSE followed a similar methodology to that used to calculate baseline emissions. GSE was aged from the baseline by increasing the model years of all equipment by an amount equal to the modeled future year (2023 or 2031) minus the baseline year (2017) such that the average fleet age remained the same as the baseline year. Annual hours of usage in 2023 and 2031 are calculated by scaling baseline hours of usage by the ratio of ADDs at JWA in 2025 and 2030, as published in EIR 617.

Emission factors were obtained from the OFFROAD2017 database by horsepower bin and the forecast engine model year in 2023 or 2031. If the database did not contain an inventory of equipment for the exact model year and horsepower bin, the closest available model year and horsepower bin was used. An emission factor of zero was used for electric vehicles. Average daily emissions were calculated assuming operation for 365 days in a year.

Table 4-4 shows the assumed model year, emission factors, load factors and average daily emissions for GSE in 2023. Table 4-5 shows the assumed model year, emission factors, load factors and average daily emissions for GSE in 2031.

4.1.3 Projected Emissions Benefit

The emissions reductions for GSE from future-year improvements in 2023 and 2031 are calculated based on a GSE fleet that achieves the proposed fleet-average NOx emission target of approximately [1.7] g/bhp-hr in 2023 and [0.9] g/bhp-hr in 2031. Table 4-6 shows a summary of emission reductions in the improved future years relative to BAU. From this measure, NOx emissions are expected to be reduced by [26.3] pounds (lb)/day in 2023 and [21.5] lb/day in 2031 compared to the BAU emissions inventory. ROG emissions are expected to be reduced by [3.2] lb/day in 2023 and [3.1] lb/day in 2031 compared to the BAU emissions inventory. (NOTE, NUMBERS IN BRACKETS ARE PRELIMINARY, SUBJECT TO REFINEMENT PER FURTHER TECHNICAL WORK AND CONSULTATION WITH STAKEHOLDERS.)

4.2 Jet Fuel Delivery Trucks (Measure 2)

4.2.1 Baseline Emissions

The baseline jet fuel delivery truck exhaust emissions for 2017 are calculated based on the number of delivery trips per year in 2017, an average round trip distance traveled by the delivery trucks, and emission factors from EMFAC2017. The number of annual truck trips in 2017 is calculated using historical truck trips from 2010 and 2011,20 scaled up to 2017 using the number of annual commercial aircraft operations at JWA in 2010/2011 and 2017.21 Average round trip distance for fuel truck trips is assumed to be 31.9 miles, based on the average miles driven by fuel delivery trucks to JWA over 2008-2011.22 Fleet-averaged

---

exhaust emission factors for ROG and NOx were obtained from EMFAC2017 for Heavy-Heavy Duty Trucks (HHDT) in Orange County in 2017. Average daily emissions were calculated assuming operation for 365 days in a year. Table 4-7 shows the assumptions and daily average emissions of ROG and NOx from jet fuel delivery trucks.

### 4.2.2 BAU Emission Forecast

The BAU emissions inventory for jet fuel delivery trucks followed the same methodology used to calculate baseline emissions. The number of annual truck trips in 2023 and 2031 is calculated by scaling baseline truck trips by the growth in ADDs between 2017 and 2023/2031. The emission factors from EMFAC2017 for 2023 and 2031 are used for this BAU emissions inventory. Table 4-7 shows the assumptions and the daily average emissions of ROG and NOx from jet fuel delivery trucks.

### 4.2.3 Projected Emissions Benefit

The emission reductions from the installation of the jet fuel delivery pipeline are calculated based on the removal of the fuel delivery trucks (see Table 4-7). The expected emission reductions from this measure are 9.3 lbs/day of NOx in 2023 and 8.3 lb/day of NOx in 2031, and 0.1 lb/day of ROG in 2023 and 0.08 lb/day of ROG in 2031 compared to the BAU emissions inventory.

### 4.3 Concession Delivery Trucks (Measure 3)

#### 4.3.1 Baseline Emissions

Exhaust emissions from concession delivery trucks for 2017 are calculated based on the number of delivery trips in 2017, an average idling duration per delivery trip, and idling emission factors from EMFAC2017. The number of annual truck trips in 2017 is calculated to be 3,237 based on a survey of concession tenants. Average idling duration per trip is assumed to be 15 minutes per trip. Fleet-averaged idling emission factors for ROG and NOx were obtained by running the EMFAC2017 project-level analysis tool for Orange County and calculating a fleet-average emission factor by weighting emission rates according to the number of trips of HHDT, Light Duty Trucks (LDT1/2), Medium-Heavy Duty Trucks (MHDT), Other Bus (OBUS) and School Bus (SBUS) vehicle categories. Average daily emissions were calculated assuming operation for 365 days in a year. Table 4-8 shows the assumptions and daily average emissions of ROG and NOx from concession delivery trucks.

#### 4.3.2 BAU Emission Forecast

The BAU emissions inventory for concession delivery trucks followed the same methodology as that used for the baseline emissions. The number of annual truck trips in 2023 and 2031 is calculated by scaling baseline truck trips by the growth in million annual passengers (MAP) at JWA between 2017 and 2023/2031. The emission factors from EMFAC2017 for 2023 and 2031 are used for this BAU emissions inventory. Table 4-8 shows the assumptions and the daily average emissions of ROG and NOx from concession delivery trucks.

#### 4.3.3 Projected Emissions Benefit

The emissions reduction from the implementation of night-time concession deliveries is calculated based on the reduced idling time. The calculation assumes that vehicle idling times in traffic are reduced from 15 minutes per trip during the day to 5 minutes per trip during the night. BAU emissions for 2023 and 2031 from concession delivery trucks are scaled according to the ratio of improved idling times and are shown in Table 4-8. From this measure, NOx emissions are expected to be reduced by 0.13 lb/day in 2023 and 0.11 lb/day
in 2031 compared to the BAU emissions inventory. ROG emissions are expected to be reduced by 0.03 lb/day in 2023 and 0.02 lb/day in 2031 compared to the BAU emissions inventory.

### 4.4 JWA Owned Fleet (Measure 4)

#### 4.4.1 Baseline Emissions

Baseline emissions from JWA’s fleet of on-road and off-road vehicles for 2017 are calculated based on the inventory of vehicles owned by JWA. The inventory, shown in Table 4-9 (on-road) and Table 4-10 (off-road), contains year, make and model of the vehicles; fuel type; mileage in 2017 (for on-road vehicles); and horsepower (for off-road vehicles) and hours of usage per year (for off-road vehicles). For the equipment where annual mileage/hours of usage in 2017 were not known, the annual usage from 2013 as published in JWA’s EIR 617 was assumed. Portable equipment (e.g., lights, pressure washers, paint strippers, etc.) and stationary equipment (e.g., sign boards, emergency generators, etc.) were not considered mobile sources and therefore are not included in this analysis. Electric vehicles were assumed to have an emission factor of zero for this analysis.

On-road emission factors for exhaust, idling and starting ROG and NOx, as well as evaporative ROG from hot soak, running losses, resting losses and diurnal losses were obtained from EMFAC2017 based on vehicle model year, vehicle category and fuel type in Orange County in 2017. EMFAC is the name of a California model EMission FACtor (EMFAC) that calculates emissions for cars, trucks motorcycles, motor homes and buses. Vehicles were mapped to EMFAC categories based on gross vehicle weight. Exhaust emission factors were calculated to be the average of the emission factors at the 5 miles per hour (mph) and 10 mph speed bins in EMFAC, since the speed limit within the airside areas of JWA is 10 mph. Average daily emissions were calculated assuming operation for 365 days in a year, and each vehicle was assumed to perform one trip per day when calculating starting, running loss and hot soak-related emissions.

Exhaust emission factors for off-road equipment were obtained from the OFFROAD2017 database for equipment operating in Orange County in 2017. Each equipment was mapped to an OFFROAD2017 vehicle type, and emission factors are looked up based on vehicle category, engine model year, horsepower bin and fuel type. Where an exact model year and/or horsepower bin match was not identified, the closest horsepower bin was selected for the emission factor. Diesel emission factors were conservatively assumed for propane-fueled equipment since the OFFROAD2017 database does not have emission factors for propane-fueled equipment.

Table 4-9 and Table 4-10 list the daily average ROG and NOx emissions from JWA’s on-road and off-road fleet, respectively. Average daily emissions were calculated assuming operation for 365 days in a year.

#### 4.4.2 BAU Emission Forecast

The BAU emissions inventory for JWA’s fleet of on-road and off-road equipment followed the same methodology as that used to calculate baseline emissions. The fleet-averaged emission factors from the EMFAC2017 and OFFROAD2017 databases are used instead of model-year specific emission factors. Annual hours of usage in 2023 and 2031 are assumed to be the same as baseline hours of usage given that JWA does not have planned expansion of the Airport or airfield infrastructure at this time.
Table 4-9 and Table 4-10 list the daily average ROG and NOx emissions from JWA’s on-road and off-road fleet, respectively, for the two 2023 and 2031 BAU scenarios. Average daily emissions were calculated assuming operation for 365 days in a year.

### 4.4.3 Projected Emissions Benefit

The emissions reduction from the improved JWA owned fleet is calculated based on the usage of cleaner equipment. The calculation assumes that the measure will result in an accelerated turnover and therefore a cleaner fleet than that assumed in the BAU emissions inventory. The turnover time period and availability of alternative fueled vehicles will influence the upgrades. Table 4-11 lists the improved on-road fleet in 2023 and 2031, along with emissions calculated for each vehicle. While the off-road equipment shown in Table 4-10 are part of JWA’s fleet of equipment, no improvements are expected to occur in the future beyond BAU and therefore they are not part of this measure. Table 4-12 shows a summary of emission reductions in the improved future years relative to BAU. From this measure for the JWA on-road fleet, NOx emissions are expected to be reduced by [0.01] lb/day in 2023 and [0.04] lb/day in 2031 compared to the BAU emissions inventory. ROG emissions are expected to be reduced by [0.01] lb/day in 2023 and [0.08] lb/day in 2031 compared to the BAU emissions inventory. There are no emission reductions anticipated from JWA’s off-road fleet compared to BAU. (NOTE, NUMBERS IN BRACKETS ARE PRELIMINARY, SUBJECT TO REFINEMENT PER FURTHER TECHNICAL WORK AND CONSULTATION WITH STAKEHOLDERS.)

### 4.5 Parking Shuttle Buses (Measure 5)

#### 4.5.1 Baseline Emissions

The baseline parking shuttle bus emissions for 2017 are calculated based on the shuttle bus counts currently in operation as shown in Table 4-13. JWA does not currently own shuttles that transport passengers to its premises. However, the Airport contracts with a vendor to provide shuttle service from the Main Street off-site parking and employee parking lots to the Airport terminal. The calculations are based on shuttle bus model year, average travel speed, fuel type, and VMT in 2017.

On-road emission factors for exhaust, idling and starting ROG and NOx, as well as evaporative ROG from hot soak, running losses, resting losses and diurnal losses were obtained from EMFAC2017 based on vehicle model year, vehicle category and fuel type in Orange County for each scenario’s calendar year. Vehicle model year is 2017 for the baseline scenario and aggregated for the future scenarios. Exhaust emission factors were calculated to be the average of the emission factors at the 25 mph speed bins in EMFAC, as an average speed representation for the predominant travel route. Average daily emissions were calculated assuming operation for 365 days in a year. Table 4-13 summarizes the daily average ROG and NOx emissions from the parking shuttle buses.

#### 4.5.2 BAU Emission Forecast

The BAU emissions inventory for parking shuttle buses followed the same methodology as that used for the baseline emissions. The number of parking shuttle trips in 2023 and 2031 is calculated by scaling baseline parking shuttle trips by the growth in MAP at JWA between 2017 and 2023/2031. The emission factors from EMFAC2017 for 2023 and 2031 are used for this BAU emissions inventory. Table 4-13 shows the assumptions and the daily average emissions of ROG and NOx from parking shuttle buses.
4.5.3 Projected Emissions Benefit

The emissions reduction from the electrification of parking shuttle buses is calculated based on the upgrading of the parking shuttle buses. The calculation assumes that electric buses have zero emissions. Table 4-13 shows the emission reductions expected from this measure. NOx emissions are expected to be reduced by 0.90 lb/day in 2023 and 1.58 lb/day in 2031. ROG emissions are expected to be reduced by 0.17 lb/day in 2023 and 0.30 lb/day in 2031 compared to the BAU emissions inventory.

4.6 Construction Equipment (Measure 6)

4.6.1 Baseline Emissions

Construction activity levels vary each year, and there is no anticipated consistency or predictability for JWA construction activities that would support SIP creditable reductions. Therefore, a baseline construction emissions inventory was not prepared as part of this analysis. The ROG and NOx exhaust emission factors for the default fleet mix of construction and mining equipment in Orange County in 2017 are extracted from CARB’s OFFROAD2017 database and shown in Table 4-14.

4.6.2 BAU Emission Forecast

There is no BAU emissions inventory for construction equipment. The construction fleet mix is represented based on exhaust emission rates for general fleet mix available in the region for CY 2023 and CY 2031 (see Table 4-14). Similar to the baseline, these factors are obtained using the OFFROAD 2017 “construction and mining” fleet mix.

4.6.3 Projected Emission Benefit

There is no emissions inventory for construction equipment as discussed in Section 4.6.1. Based on the measure, future construction fleet mixes will be Tier 4 equipment and the emission factors are shown in Table 4-14, which are based on OFFROAD and as provided in CalEEMod User’s Guide, Appendix D, Table 3.5. The potential emissions benefit is represented in terms of percent reduction in emission factors when comparing to the BAU scenario.

4.7 Vehicles in the Parking Lot (Measure 7)

4.7.1 Baseline Emissions

Baseline emissions associated with vehicles idling in the parking lot for 2017 are calculated using average trips per day for a parking area. Average daily entry/exit counts from August 2018 for each of JWA’s six parking lots is used to represent baseline (2017) average daily vehicle trips. Emissions are calculated using idling exhaust emission factors from EIR 617 (obtained from EMFAC 2011 for CY 2016) along with idling time of three minutes per vehicle in JWA’s parking lots. The vehicle emission factors used are tabulated in Table 4-15, and the assumptions and the daily average ROG and NOx emissions are shown in Table 4-16.

4.7.2 BAU Emission Forecast

The BAU emissions inventory for vehicles traveling in the parking lot followed the same methodology as that used for the baseline emissions. BAU parking lot activity in 2023 and 2031 is calculated by scaling baseline parking lot activity by the growth in MAP at JWA between 2017 and 2023/2031. BAU emissions are calculated using idling exhaust emission factors from EIR 617 (obtained from EMFAC 2011 for CY 2021 and CY2026, respectively) along with idling time of three minutes per vehicle in JWA’s parking lots. Table 4-15 shows
the emission factors used, and Table 4-16 shows the assumptions and the daily average emissions of ROG and NOx from vehicles in the parking lot.

4.7.3 Projected Emission Benefit
The emission reduction due to Smart parking features is calculated based on an estimate of reduced idling time. For purposes of this analysis, it is assumed that the idling time is reduced by 50% to 1.5 minutes for the future year scenario (see Table 4-16). From this measure, NOx emissions are expected to be reduced by 0.49 lb/day in 2023 and 0.43 lb/day in 2031 compared to the BAU emissions inventory. ROG emissions are expected to be reduced by 0.30 lb/day in 2023 and 0.26 lb/day in 2031 compared to the BAU emissions inventory.

4.8 Airport Loop Vehicle Traffic (Measure 8)

4.8.1 Baseline Emissions
Baseline emissions for airport loop traffic for 2017 are based on data collected by JWA for the number of vehicles entering the cell phone waiting lot. Average daily entry/exit counts from August 2018 for JWA’s cell phone lot is used to represent the baseline (2017). The vehicle miles avoided by waiting at these lots are calculated based on the distance around the airport loop (1.23 miles as measured by Google Earth) and an assumption that on average a person would otherwise circle the airport loop two times, resulting in 1,589 miles/day for baseline (2017). Emissions are calculated using running exhaust emission factors from EMFAC2017 (for CY 2017) along with the vehicle miles avoided. The vehicle emission factors used are tabulated in Table 4-17. The assumptions and the daily average ROG and NOx emissions are shown in Table 4-18.

4.8.2 BAU Emission Forecast
The BAU emissions inventory for vehicles traveling on the airport loop followed the same methodology as that used for the baseline emissions. Cell phone lot vehicular traffic in 2023 and 2031 is calculated by scaling baseline traffic entering the cell phone lot by the growth in MAP at JWA between 2017 and 2023/2031. Emissions are calculated using running exhaust emission factors from EMFAC2017 (for CY 2023 and CY 2031, respectively) combined with the vehicle miles avoided (1,737 miles/day for CY 2023 and 1,839 miles/day for CY 2031). Tables 4-17 shows the emission factors used, and Table 4-18 shows the assumptions and the daily average emissions of ROG and NOx from vehicles on the airport loop.

4.8.3 Projected Emission Benefit
The emission reduction due to airport loop vehicle reduction is equal to vehicle miles avoided emissions, as explained in Section 4.8.2 (see Table 4-18). From this measure, NOx emissions are expected to be reduced by 0.17 lb/day in 2023 and 0.09 lb/day in 2031 compared to the BAU emissions inventory. ROG emissions are expected to be reduced by 0.04 lb/day in 2023 and 0.02 lb/day in 2031 compared to the BAU emissions inventory.

4.9 TNCs (Measure 9)

4.9.1 Baseline Emissions
Baseline emissions for TNCs in 2017 are based on data collected by JWA for the number of passenger pick-ups performed at the airport. Average daily passenger pick-up counts from November 2018 is used to represent the baseline (2017). The vehicle miles are calculated based on the distance around the airport loop (1.23 miles as measured by Google Earth) and an assumption that on average TNC vehicles would circle the airport loop two times while
waiting for a pick-up to be scheduled. The baseline represents vehicle miles that would be
avoided by the implementation of this measure. This results in 3,070 miles/day for baseline
(2017). Emissions are calculated using running exhaust emission factors from EMFAC2017
(for CY 2017) along with the vehicle miles traveled. The vehicle emission factors used are
tabulated in Table 4-17. The assumptions and the daily average ROG and NOx emissions
are shown in Table 4-19.

4.9.2 BAU Emission Forecast
The BAU emissions inventory for TNC vehicles followed the same methodology as that used
for the baseline emissions. TNC vehicular traffic in 2023 and 2031 is calculated by scaling
baseline traffic by the growth in MAP at JWA between 2017 and 2023/2031. Emissions are
calculated using running exhaust emission factors from EMFAC2017 (for CY 2023 and CY
2031, respectively) combined with the vehicle miles avoided due to implementation of this
measure (3,354 miles/day for CY 2023 and 3,553 miles/day for CY 2031). Table 4-17
shows the emission factors used, and Table 4-19 shows the assumptions and the daily
average emissions of ROG and NOx from TNC vehicles at the airport.

4.9.3 Projected Emission Benefit
The emission reduction due to TNC vehicle miles reduction policy is based on the vehicle
miles avoided by not traveling around the airport loop while waiting for pick-ups, as
explained in Section 4.9.2. Emission reductions are tabulated in Table 4-19. From this
measure, NOx emissions are expected to be reduced by 0.33 lb/day in 2023 and 0.17 lb/day
in 2031 compared to the BAU emissions inventory. ROG emissions are expected to be
reduced by 0.08 lb/day in 2023 and 0.03 lb/day in 2031 compared to the BAU emissions
inventory.

4.10 Taxi Fleet (Initiative 1)
Since the initiative is to help enforce an existing regulation, the inventory is not compiled.

4.11 EV Chargers (Initiative 2)
It is unclear how the SCAQMD can claim SIP creditable reductions for EV charger installation.
Therefore, an emissions inventory was not prepared as part of this analysis. The ROG and
NOx exhaust emission factors for the default fleet mix of light-duty vehicles in Orange
County in 2017 are extracted from CARB’s EMFAC2017 database and shown in Table 4-17.

4.12 Passenger Transportation (Initiative 3)
This initiative does not have a well-defined achievement to support SIP creditable emission
reductions. Therefore, an emissions inventory was not prepared as part of this analysis.

4.13 Employee Commuting (Initiative 4)
4.13.1 Baseline Emissions
   a. Bike-Share Program
Baseline emissions associated with employees commuting for 2017 are calculated using
information from 2018 JWA employee rideshare survey results. Daily employee vehicle miles
are calculated assuming two trips per vehicle (commute to and from home), one vehicle per
employee driving alone to work and employee mileage of 13.08 miles per trip per day, which
is the average trip length from EIR 617. Emissions are calculated using vehicle emission
factors from EMFAC2017 (for CY 2017) combined with employee commute miles. The vehicle
emission factors used are tabulated in Table 4-20. The assumptions and the daily average ROG and NOx emissions are shown in Table 4-21.

b. **County Ride-Share Program**

Baseline emissions associated with employees commuting are discussed above. In addition to employees who drive alone to work, approximately 4.5 percent of the employees participated in carpool in CY 2018 based on the survey data. The calculations conservatively assume 5-person occupancy per carpool vehicle. Daily vehicle miles are calculated assuming two trips per vehicle (commute to and from home). The vehicle emission factors used are tabulated in Table 4-20. The assumptions and the daily average ROG and NOx emissions are shown in Table 4-22.

4.13.2 BAU Emission Forecast

a. **Bike-Share Program**

The BAU emissions inventory for employee commuting followed the same methodology as that used for the baseline emissions. BAU emissions for future year scenarios (CY 2023 and CY 2031) are calculated by assuming 5% growth for employee commute miles (from driving alone) combined with vehicle emission factors from EMFAC 2017. The vehicle emission factors used are tabulated in Table 4-20. The assumptions and the daily average ROG and NOx emissions from vehicles on the airport loop are shown in Table 4-21.

b. **County Ride-Share Program**

The BAU emissions inventory for employee commuting via ride share follows that for the bike-share program. The vehicle emission factors used are tabulated in Table 4-20. The assumptions and the daily average ROG and NOx emissions are shown in Table 4-22.

4.13.3 Projected Emission Benefit

a. **Bike-Share Program**

The emissions reduction due to the bike-share program is calculated based on an improvement in participation. The calculation assumes a 1 percent reduction in employee vehicle commute in the future years (CY 2023 and CY 2031) due to increased participation in the bike-share program. From this measure, NOx emissions are expected to be reduced by 0.006 lb/day in 2023 and 0.003 lb/day in 2031 compared to the BAU emissions inventory. ROG emissions are expected to be reduced by 0.007 lb/day in 2023 and 0.005 lb/day in 2031 compared to the BAU emissions inventory (see Table 4-21).

b. **County Ride-Share Program**

The emissions reduction due to the County Ride-Share Program is calculated based on an improvement in participation. The calculation assumes a 1 percent improvement in participation of carpooling. From this measure, NOx emissions are expected to be reduced by 0.017 lb/day in 2023 and 0.011 lb/day in 2031. ROG emissions are expected to be reduced by 0.023 lb/day in 2023 and 0.017 lb/day in 2031 compared to the BAU emissions inventory (see Table 4-22).

A summary of emissions results (baseline, BAU forecast, and emissions reduction) is provided in Table 4-23.
5. IMPLEMENTATION AND PROGRESS ASSESSMENT

5.1 Implementation Approach

JWA will lead the implementation of the initiatives and measures through their Facilities Planning and Development Department. The Airport Environmental Manager within that department will be responsible for coordinating the Airport’s efforts for the initiatives and measures as described in Section 3 of this AQIP. The approach will be developed on a case-by-case basis given the variety of Airport operations, tenants, and third parties that may be involved for each initiative and measure.

5.2 Progress Assessment

JWA will assess the progress of each initiative and measure on an annual basis. Information relative to each initiative and measure will be collected routinely to provide an annual assessment of progress towards the initiative or measure target as discussed in Section 3.
<table>
<thead>
<tr>
<th>Initiative/Measure</th>
<th>Scenario</th>
<th>ROG(^1) (lb/day)</th>
<th>NO(_X)^1 (lb/day)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Measure 1: GSE</strong></td>
<td>Baseline (2017)</td>
<td>19.94</td>
<td>122.06</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2023)</td>
<td>13.81</td>
<td>82.58</td>
</tr>
<tr>
<td><strong>Reduction (2023)</strong></td>
<td></td>
<td>3.22</td>
<td>26.32</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2031)</td>
<td>9.00</td>
<td>54.66</td>
</tr>
<tr>
<td><strong>Reduction (2031)</strong></td>
<td></td>
<td>3.15</td>
<td>21.49</td>
</tr>
<tr>
<td><strong>Measure 2: Jet Fuel Delivery Trucks</strong></td>
<td>Baseline (2017)</td>
<td>0.85</td>
<td>20.22</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2023)</td>
<td>0.10</td>
<td>9.35</td>
</tr>
<tr>
<td><strong>Reduction (2023)</strong></td>
<td></td>
<td>0.10</td>
<td>9.35</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2031)</td>
<td>0.08</td>
<td>8.35</td>
</tr>
<tr>
<td><strong>Reduction (2031)</strong></td>
<td></td>
<td>0.08</td>
<td>8.35</td>
</tr>
<tr>
<td><strong>Measure 3: Concessions Nighttime Delivery Policy</strong></td>
<td>Baseline (2017)</td>
<td>0.05</td>
<td>0.22</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2023)</td>
<td>0.05</td>
<td>0.20</td>
</tr>
<tr>
<td><strong>Reduction (2023)</strong></td>
<td></td>
<td>0.03</td>
<td>0.13</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2031)</td>
<td>0.04</td>
<td>0.17</td>
</tr>
<tr>
<td><strong>Reduction (2031)</strong></td>
<td></td>
<td>0.02</td>
<td>0.11</td>
</tr>
<tr>
<td><strong>Measure 4: JWA Owned Vehicle Clean Fleet Policy - On-Road Vehicles</strong></td>
<td>Baseline (2017)</td>
<td>0.57</td>
<td>1.57</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2023)</td>
<td>0.34</td>
<td>1.16</td>
</tr>
<tr>
<td><strong>Reduction (2023)</strong></td>
<td></td>
<td>0.01</td>
<td>0.01</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2031)</td>
<td>0.22</td>
<td>0.97</td>
</tr>
<tr>
<td><strong>Reduction (2031)</strong></td>
<td></td>
<td>0.08</td>
<td>0.04</td>
</tr>
<tr>
<td><strong>Measure 4: JWA Owned Vehicle Clean Fleet Policy - Off-Road Vehicles</strong></td>
<td>Baseline (2017)</td>
<td>0.08</td>
<td>0.70</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2023)</td>
<td>0.03</td>
<td>0.31</td>
</tr>
<tr>
<td><strong>Reduction (2023)</strong></td>
<td></td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2031)</td>
<td>0.02</td>
<td>0.18</td>
</tr>
<tr>
<td><strong>Reduction (2031)</strong></td>
<td></td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td><strong>Measure 5: Parking Shuttle Bus Electrification</strong></td>
<td>Baseline (2017)</td>
<td>0.31</td>
<td>1.65</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2023)</td>
<td>0.34</td>
<td>1.79</td>
</tr>
<tr>
<td><strong>Reduction (2023)</strong></td>
<td></td>
<td>0.17</td>
<td>0.90</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2031)</td>
<td>0.36</td>
<td>1.90</td>
</tr>
<tr>
<td><strong>Reduction (2031)</strong></td>
<td></td>
<td>0.30</td>
<td>1.58</td>
</tr>
<tr>
<td><strong>Measure 6: Clean Construction Program</strong></td>
<td>Emissions Reductions Not Quantified</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Measure 7: Smart Parking Features</strong></td>
<td>Baseline (2017)</td>
<td>0.71</td>
<td>1.25</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2023)</td>
<td>0.59</td>
<td>0.98</td>
</tr>
<tr>
<td><strong>Reduction (2023)</strong></td>
<td></td>
<td>0.30</td>
<td>0.49</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2031)</td>
<td>0.53</td>
<td>0.87</td>
</tr>
<tr>
<td><strong>Reduction (2031)</strong></td>
<td></td>
<td>0.26</td>
<td>0.43</td>
</tr>
</tbody>
</table>
Table 4-23. Emissions Reduction Summary
John Wayne Airport AQIP
Santa Ana, California

<table>
<thead>
<tr>
<th>Initiative/Measure</th>
<th>Scenario</th>
<th>ROG$^1$ (lb/day)</th>
<th>NOX$^1$ (lb/day)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Measure 8: Congestion and Passenger Vehicle Reduction</td>
<td>Baseline (2017)</td>
<td>0.10</td>
<td>0.37</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2023)</td>
<td>0.04</td>
<td>0.17</td>
</tr>
<tr>
<td></td>
<td><strong>Reduction (2023)</strong></td>
<td><strong>0.04</strong></td>
<td><strong>0.17</strong></td>
</tr>
<tr>
<td></td>
<td>BAU Future (2031)</td>
<td>0.02</td>
<td>0.09</td>
</tr>
<tr>
<td></td>
<td><strong>Reduction (2031)</strong></td>
<td><strong>0.02</strong></td>
<td><strong>0.09</strong></td>
</tr>
<tr>
<td>Measure 9: TNC Vehicle Miles Traveled Reduction Policy</td>
<td>Baseline (2017)</td>
<td>0.19</td>
<td>0.72</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2023)</td>
<td>0.08</td>
<td>0.33</td>
</tr>
<tr>
<td></td>
<td><strong>Reduction (2023)</strong></td>
<td><strong>0.08</strong></td>
<td><strong>0.33</strong></td>
</tr>
<tr>
<td></td>
<td>BAU Future (2031)</td>
<td>0.03</td>
<td>0.17</td>
</tr>
<tr>
<td></td>
<td><strong>Reduction (2031)</strong></td>
<td><strong>0.03</strong></td>
<td><strong>0.17</strong></td>
</tr>
<tr>
<td>Initiative 1: Taxi Clean Fleet Policy</td>
<td>Emissions Reductions Not Quantified</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Initiative 2: Electric Vehicle Charging Infrastructure</td>
<td>Emissions Reductions Not Quantified</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Initiative 3: Passenger Transportation Mode Shift</td>
<td>Emissions Reductions Not Quantified</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Initiative 4a: Orange County Employee Rideshare Program - Bike-Share Program</td>
<td>Baseline (2017)</td>
<td>1.16</td>
<td>1.19</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2023)</td>
<td>0.75</td>
<td>0.57</td>
</tr>
<tr>
<td></td>
<td><strong>Reduction (2023)</strong></td>
<td><strong>0.01</strong></td>
<td><strong>0.01</strong></td>
</tr>
<tr>
<td></td>
<td>BAU Future (2031)</td>
<td>0.50</td>
<td>0.32</td>
</tr>
<tr>
<td></td>
<td><strong>Reduction (2031)</strong></td>
<td><strong>0.01</strong></td>
<td><strong>0.00</strong></td>
</tr>
<tr>
<td>Initiative 4b: Orange County Employee Rideshare Program - County Ride-Share Program</td>
<td>Baseline (2017)</td>
<td>1.16</td>
<td>1.19</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2023)</td>
<td>0.75</td>
<td>0.57</td>
</tr>
<tr>
<td></td>
<td><strong>Reduction (2023)</strong></td>
<td><strong>0.02</strong></td>
<td><strong>0.02</strong></td>
</tr>
<tr>
<td></td>
<td>BAU Future (2031)</td>
<td>0.50</td>
<td>0.32</td>
</tr>
<tr>
<td></td>
<td><strong>Reduction (2031)</strong></td>
<td><strong>0.02</strong></td>
<td><strong>0.01</strong></td>
</tr>
<tr>
<td>Summary</td>
<td>Baseline (2017)</td>
<td>23.96</td>
<td>149.94</td>
</tr>
<tr>
<td></td>
<td>BAU Future (2023)</td>
<td>16.13</td>
<td>97.43</td>
</tr>
<tr>
<td></td>
<td><strong>Reduction (2023)</strong></td>
<td><strong>3.97</strong></td>
<td><strong>37.72</strong></td>
</tr>
<tr>
<td></td>
<td>BAU Future (2031)</td>
<td>10.80</td>
<td>67.68</td>
</tr>
<tr>
<td></td>
<td><strong>Reduction (2031)</strong></td>
<td><strong>3.97</strong></td>
<td><strong>32.29</strong></td>
</tr>
</tbody>
</table>

Notes:
$^1$ Emissions summerized from previous tables for individual initiatives or measures.

Abbreviations:
BAU - business-as-usual
GSE - ground support equipment
JWA - John Wayne Airport
lb - pound

NOX - oxides of Nitrogen
ROG - reactive organic gases
TNC - Transportation Network Company