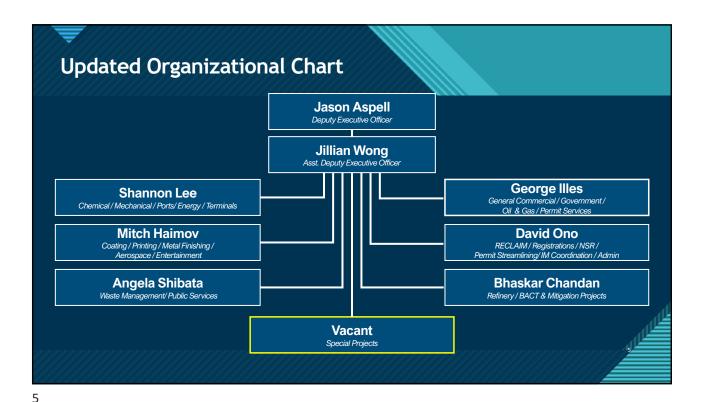




Organizational Updates



Recruitment Update

- Peak 2023 E&P vacancy rate >20%
- Aggressive recruiting, interview, and promotional efforts
- 27 additions to engineering staff since June 2023 update
 - (94 total engineer positions)
 - 22 new hires
 - 4 promotions
 - 1 transfer
- 37 total additions to engineering staff in CY 2023 (~40%)
- Current 9.1% division-wide vacancy
- Targeted E&P 10% vacancy



Discussion on Experience Levels

Based on standard convention/terminology, expertise in a given role could be described as:

0-2 Years – Apprentice 2-5 Years – Journey 5+ Years – Expert

- An ideal distribution includes at least half the staff at a subject matter expert level
- Productivity can be expected to be significantly affected when less than a quarter of the staff is at the expert level
- Action is required to maintain "Green" status in staffing

Staffing Expertise Status	Advanced Level Percentage (%)	
Green	<u>></u> 50+%	
Amber	≥ 25 to < 50%	
Red	< 25%	

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Staffing Experience Levels

Non-Supervisory

Team*	# of Positions	2018 # >5	2018 > 5 (%)	2023 # > 5	2023 > 5 (%)
		# / 0	- 3 (70)	#/3	7 3 (70)
Α	16	7	44%	1	6%
B / B1	19	7	37%	2	11%
С	14	6	43%	4	29%
D1 / D / E / F	23	17	74%	6	26%
0	9	3	33%	1	11%
PS/R	11	4	36%	1	9%
SP**	2	N/A	N/A	0	0%

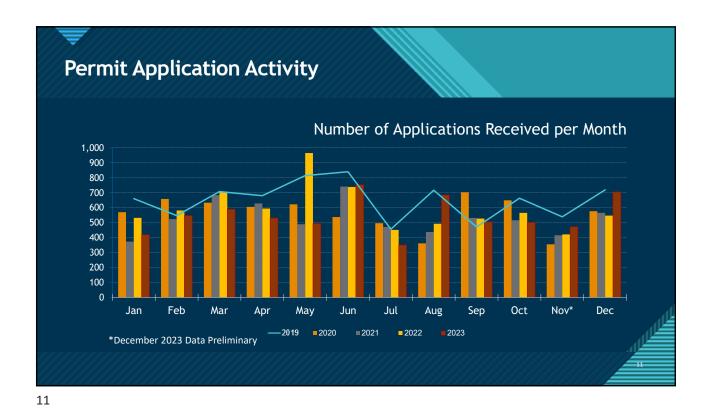
- In 2018, staffing expertise levels were nearly ideal in the aggregate
- At the end of 2019, a large recruitment lowered the vacancy rate
- The pandemic hiring freeze and continuing attrition from retirements and separations has led to the current "red" condition
- Staffing is expected to be a challenging issue for the next 3-5 years

South Coast AQMD committed to an increased and accelerated training program

^{* -} BACT includes two supervisory staff; **- New Team

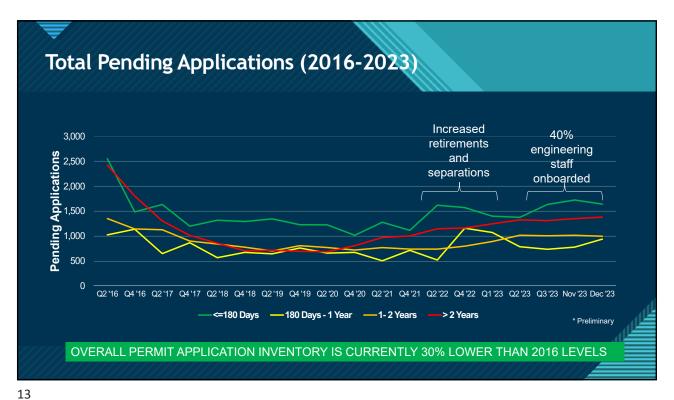




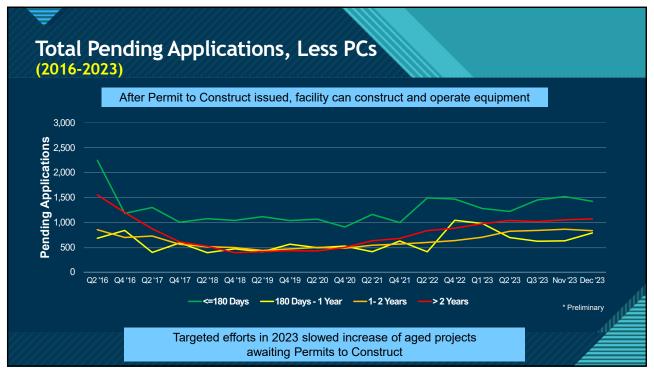


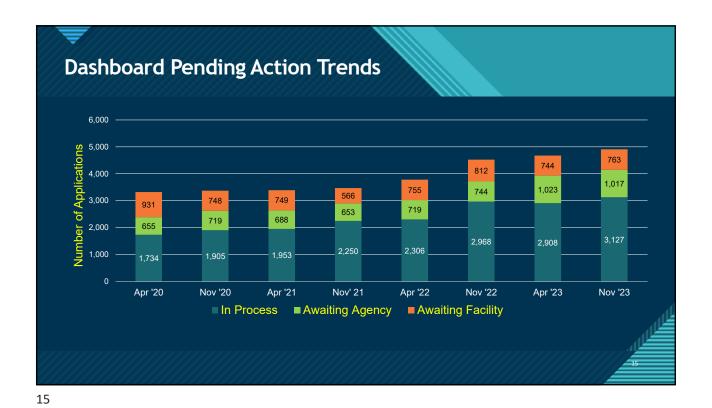
Re-evaluation of Goals

- 2016 Permit Inventory Reduction
 - Focused on reducing overall number of permit applications in inventory
 - Did not consider changing application trends
 - Permit to Construct/Permit to Operate (PC/PO) to consolidate permitting actions
- Revisiting strategies that decreased efficiencies
 - Unforeseen issues after PC/PO might cause additional permit submittals or enforcement action
 - Previous goals prioritized quick completions
 - Complex projects or Title V renewals became aged
- Shifting strategies will change baseline of expected inventory numbers
 - Staff issues Permit to Construct and application remains in inventory
 - Applicant can construct and operate equipment
 - Two step permitting process (PC then PO) allows better flexibility during construction



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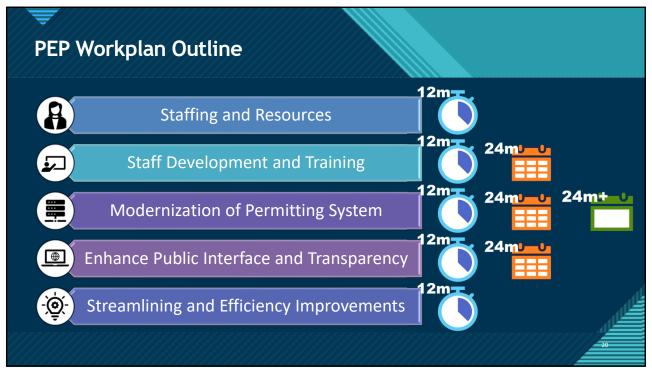
Pending Permit Application Status Dashboard November 2023 Snapshot Completeness Determ. **Awaiting South Coast Awaiting Facility Action** In Process AQMD Action (Facility Action) Add'l Info. Req. 7% 63% Compliance 14% Engineering < 1% Supv/Mgr Review Related App A/I Evaluation and Review Draft Related App Proc. 1% 4% Administrative Source Test Review 1% Conduct Source Test Policy Review 2% 1% Processing < 1% Awaiting Constr. Field Eval Public Notice < 1% Other Agency Review < 1% Training and experience impacting supervisory levels New Waste Management Team supervisor to be onboarded February 2024

Pending Permit Application Status Dashboard November 2023 Snapshot - Aged Apps (> 2 years) Completeness Determ. **Awaiting South Coast In Process Awaiting Facility Action** (Facility Action) **AQMD Action** Engineering Add'l Info. Req. 10% 50% Compliance Supv/Mgr Review 13% Related App A/I Evaluation and Review Draft Related App Proc. 5% 1% 2% 1% Administrative Other Agency Rev. Processing Conduct Source Test 4% Source Test Review 3% Awaiting Constr. Policy Review 1% Field Eval < 1% **Public Notice** < 1% Higher portion of aged applications are awaiting facility action

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PEP Overview

- Generally mirrors ongoing Permit Streamlining Task Force initiatives
- Additional efforts focused on:
 - Closing staff vacancies and onboarding training
 - Outreach through web page enhancements
- Additional metrics through Dashboard enhancements and refined operational goals
- Includes completion of a web and GIS-based tool for Health Risk Assessments

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Staffing Overview

- Staged onboarding of new engineers
 - Orientation and training
 - September and October 2023 onboarding sessions
 - Seeking training opportunities through industry
- Special Projects Team
 - Engineering positions staffed
 - Additional staff for Public Noticing pending
- Additional filling of supervisory staff
 - 1 Manager, 1 Supervisor, 1 Senior
- Consultant support continuing
- Continuing strategic use of retiree support

Public Interface and Transparency

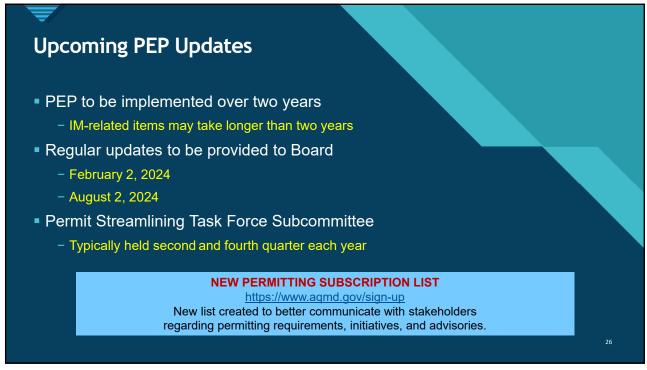
Overview - 12 and 24 Month Actions

- Revisit web pages and overall outline
- New targeted web page branches for applicants and for other interested stakeholders
- Identify additional opportunities for branches to supporting pages:
 - Finance (Online payment)
 - Small Business Assistance
 - Public Participation
 - Compliance and Complaints
 - Other

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Refined Goals All Applications Timely Processing Goal Timely Completion Goal All Applications (Q2, FY 23/24) Maintain current completion 1,600 rate of 70% within 180 days 1,400 of being deemed complete 1,200 1,000 For most recently completed 800 quarters, met or exceeded 600 target 400 200 Deemed Complete Compl. ≤ 180 Days Pending ≤ 180 Days - 70% Completion Rate









Background

- Modernize South Coast AQMD's Risk Assessment Procedures
- Developed a web-based health risk tool to replace hard copies of screening tables and Excel risk tool
- Web-based health risk tool will allow for timely updates to OEHHA health values used
- Added screening tables for E85 and mobile fuelers to streamline permitting for those equipment categories
- Looking for volunteers to assist with beta testing

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Tier 4 Emergency, Stationary I.C. Engine Source Testing Guidance

Emergency, Stationary I.C. Engine BACT/LAER Requirements

- Guidance developed to streamline and expedite permitting process
- BACT/LAER determination
 - Effective date: September 2, 2022
 - Established BACT/LAER limits: Tier 4 Final emission standards
 - Applicability: Stationary Emergency I.C. Engine ≥1000 BHP located at Major Polluting Facilities
 - Compliance pathways:

	Certified Tier 4 Final	Compliant Tier 4 Final	Retrofitted Tier 4 Final
Description	New Tier 4F engine, certified by the U.S. EPA	New engine, certified by U.S. EPA to a lower tier level and retrofitted with an OEM aftertreatment equipment	New or existing engine, certified by U.S. EPA to a lower tier level, but retrofitted with third party aftertreatment equipment
Initial Source Test	Not required	Required	Required
Subsequent Testing	Not required	Every 5 years	Every 5 years
Test Loads	N/A	50% and 75% (± 5%)	50% and 75% (± 5%)

Emergency, Stationary I.C. Engine

Stakeholder Comments and Concerns

- Certified v/s Compliant Tier 4 Final Engines Inducement feature
- Additional hours of operation needed for source testing
- Source testing and monitoring requirements
- Test Method: ISO 8178 testing requirements with five loads testing is too cumbersome; recommended modified testing
 - PM Testing: Cumbersome and time consuming; availability of source testing companies with specialized equipment is limited
 - Pooled Testing: For identical Compliant engines, pooled testing should be allowed
 - Alternative Testing Option for Mass Emission Limits: Concentration limits should be allowed in lieu
 of the mass limits
 - Alternative NOx Testing/Monitoring Option: Use of data from datalogger should be allowed in lieu
 of source testing
 - Portable Analyzers: Use of portable analyzers should be allowed in lieu of source testing

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Emergency, Stationary I.C. Engine **Key Permit Streamlining Activities** Developed a Source Testing Guidance to: - Provide flexibility and pathways to comply with current BACT/LAER requirements - Standardize and streamline source testing requirements - Develop permit condition templates to streamline and expedite permit processing Compliance **Streamline Testing: Permit Templates:** Pathways: Modified test method Equipment U.S. EPA Certified No PM testing for CARB-verified DPF Descriptions Tier 4 Final (no Permit conditions Pooled testing options testing will be including operating No initial testing for OEM tested required) parameters. engines Compliant Tier 4 Final emission limits, and Allow ppm emissions limits v/s mass Retrofitted Tier 4 testing requirements Final



- Developed Guidelines to Streamline permitting and Source Testing
- Developed permit templates to include:
 - Equipment Description
 - Operating Requirements
 - Emission Limits
 - Source Testing and Monitoring Requirements
 - Test Method: Modified ISO 8178 testing requirements for operating cycles, conducted at two loads 50% and 75% (± 5%)
 - PM Testing: No PM testing for engines equipped with valid CARB-verified Level 3 DPF
 - Pooled Testing: For Tier 4F Compliant OEM identical engines, pooled testing will be allowed
 - Alternative Testing Option for Mass Emission Limits: If the applicant decides to opt for concentration limits, it is required to provide necessary information from the manufacturer with the permit application package for staff to review

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Emergency, Stationary I.C. Engine Implementation Timeline

- Staff will start implementing the guidance memo immediately on pending and future applications
- The guidance memo is available on our website: https://www.aqmd.gov/docs/default-source/bact/policy-and-guidance-documents/policy-guidance_source-testing-demonstrate-compliance-with-ice-tier-4-emissions-std.pdf
- Staff will periodically review the guidelines and consider revising based on information received from permitted engines and/or other sources
- Staff will continue to monitor:
 - Alternate NOx Compliance Option: information from facilities/OEM on dataloggers for compliant and retrofitted engines
 - Portable Analyzers allowance: information from other Districts



Permitting Advisory Background

- South Coast AQMD is distributing a GDF permitting advisory
- Advisory provides permitting guidance to GDF owners/operators
- High rate of incoming GDF E85 applications
 - USDA's "Higher Blends Infrastructure Incentive Program"
 - Gasoline and E-85 applications are typically submitted in pairs
- Permitting timelines have been affected
 - Advisory will increase transparency, improve permit application submittals, and streamline permitting process
- Now available online:
 - Permitting Advisory (www.aqmd.gov/docs/default-source/permitting/gdf-permitting-advisory-
 - FAQ (www.aqmd.gov/home/permits/gasoline-dispensing)
 - Newsletter sign up (www.aqmd.gov/sign-up)

Basic GDF Application Requirements

- Permit application must be submitted for:
 - Installation of new equipment
 - Modification of existing equipment
- Application package must include correct forms and fees to be considered a complete submittal
- Gasoline and E-85 equipment each require a separate permit application
- Owner/operator may need to reduce existing permitted gasoline throughput to allow for desired E-85 throughput
 - Owner/Operator needs to propose the throughput reduction

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Reasons for Rejection of a GDF Permit Application

- An application will be rejected if owner/operator does not:
 - Sign Forms 400-A or 400-CEQA
 - Pay the required filing fee at time of application filing
 - Provide sufficient information to evaluate the application
- Owner/operator can authorize third party to represent and sign
 - Must submit notarized service agreement between the parties and signed by owner/operator with each application

Factors That Affect Application Processing Timelines

- Incomplete permit applications
 - Scope change after permit application is submitted
 - Slow response to requests for additional information
- Public Notice
 - Failure to identify nearby schools on Form 400-A
 - Rule 212 Public Notice is required due to nearby school
- Health Risk Analysis
 - Failure to identify sensitive receptors on Form 400-PS
 - Tier 4 HRA may be required for the requested gasoline or E-85 throughput
- Emission Reduction Credits
 - May be required to offset requested throughput increase

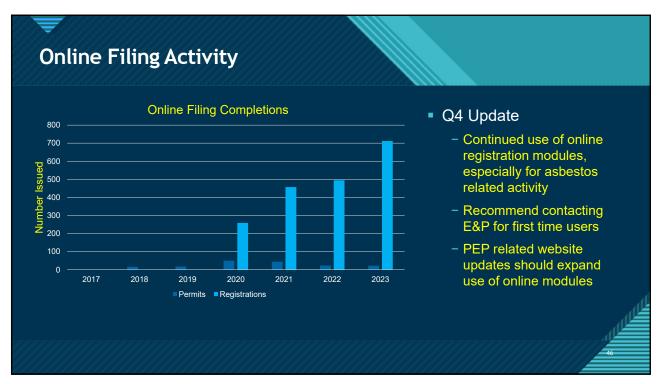
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Additional Helpful Information

- Owner/operator should remain engaged with Engineer throughout entire permitting process
- Expedited permit processing is available
 - Requires expedited fee and is dependent on staff availability
- Two-step permitting process: Permit to Construct → Permit to Operate
- Permit to Construct valid for one year
 - Extension may be granted if written request is submitted prior to expiration
- All GDF permits include a monthly throughput limit
- Visit South Coast AQMD's F.I.N.D. page to track application progress
 - www.aqmd.gov/nav/FIND
- Visit Sign Up page to receive periodic GDF newsletter
 - www.aqmd.gov/sign-up
- Team Hotline (909) 396-3396





Available Online Modules

Rule 222 Registrations

- 222-A, Negative Air Machines (Asbestos)
- 222-B, Boilers (1-2 mmBtu/hr)
- 222-C, Commercial Charbroilers
- 222-CT, Cooling Towers
- 222-TP, Tar Pots
- 222-PW, Pressure Washers
- 222-FO, Food Oven
- 222-OS, Storage of Odorants
- 222-U, Equipment Used to Store Aqueous Urea Solutions
- 222-AT, Asphalt Day Tanker

Rule 222 Registrations (cont.)

- 222-AH, Asphalt Pavement Heater
- 222-DB, Diesel Fueled Boiler
- 222-MT, Micro-Turbines
- 222-PH, Portable Diesel Fueled Heater

Permit to Operate

- Dry Cleaners
- Automotive Repair Facility Spray Booths
- Certified Emergency Engines Registration Permit
- Gasoline Dispensing Facilities (offline)

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Development

- Remaining R222 Forms
 - Remainder of Rule 222 items are infrequently used
 - All Rule 222 forms to be converted to online filing
 - Some online filed registrations to be processed manually to validate eligibility
- PEP Integration
 - Dashboard Enhancement
 - · Incorporate historical reporting for analysis of trends
 - · Develop workplan accounting tools for aged applications
 - Engineering Permitting Portal

Initiated workflow project (IM system enhancement / streamlining)









