

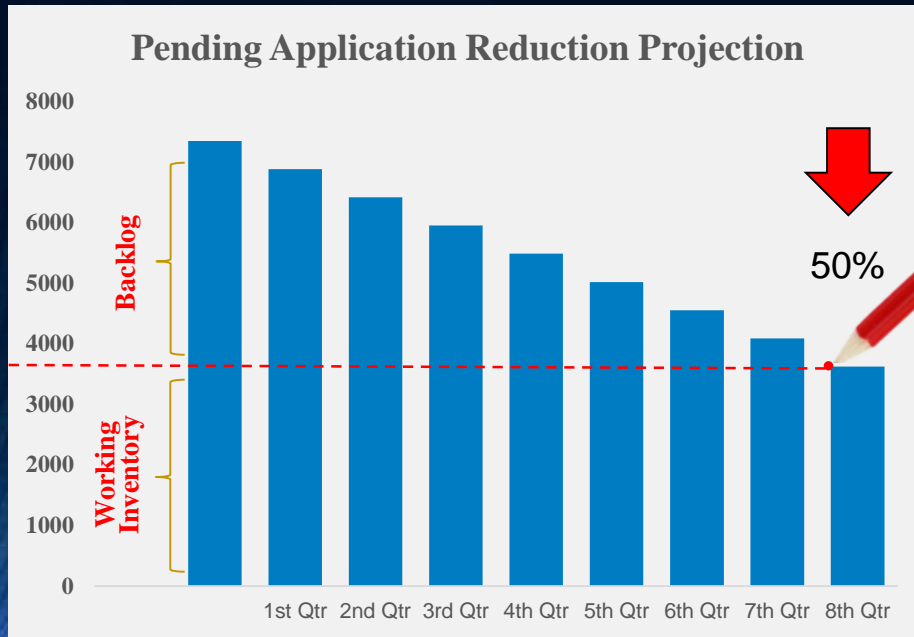


Status Report on Backlog Reduction Efforts

Governing Board Meeting

June 1, 2018

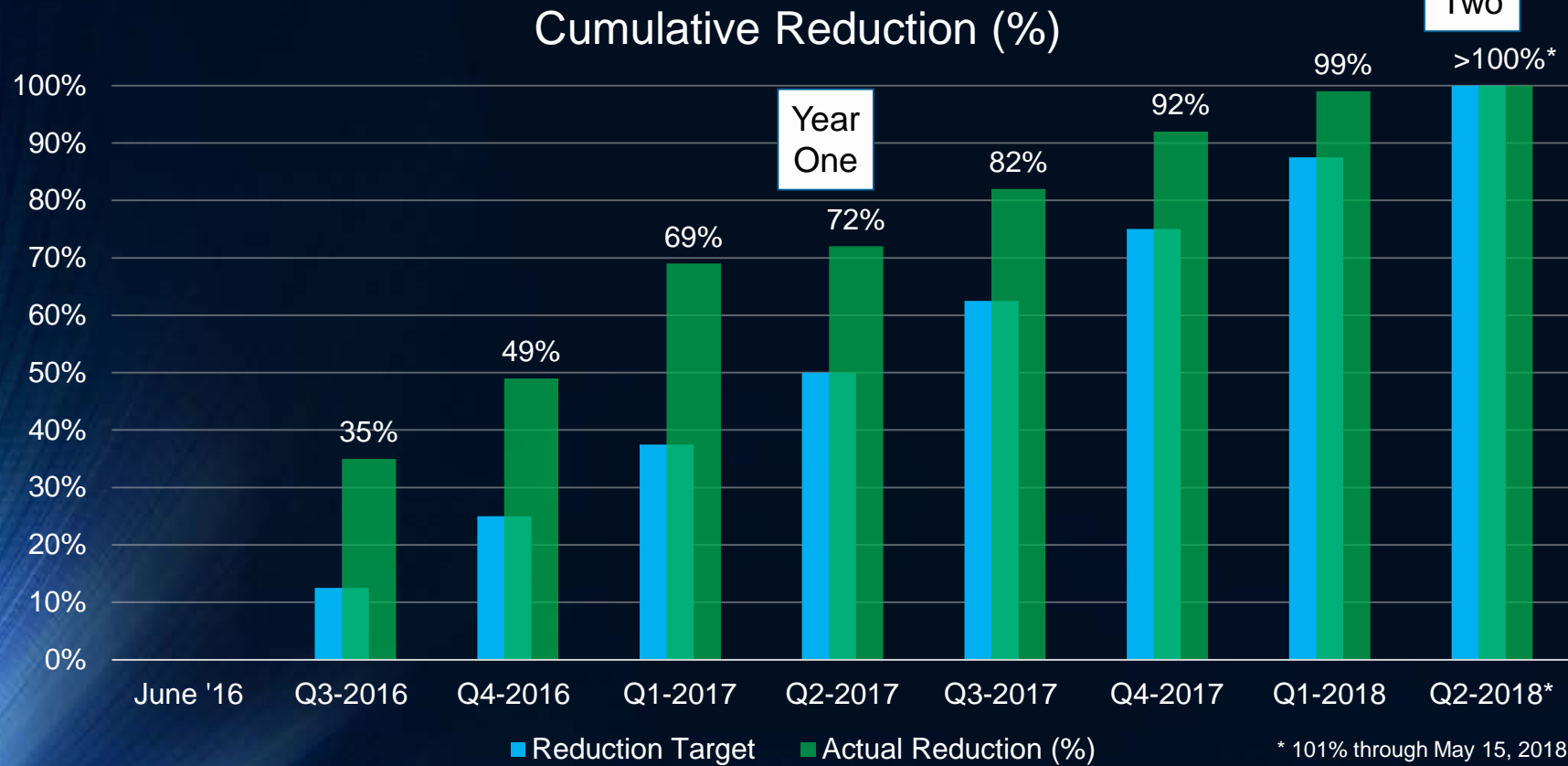
Background



October 2016 Plan

- **Board direction October 2016**
 - Reduce pending application inventory by 50% within two years
 - Authorized \$4.4 million for effort
- **Regular updates to Stationary Source Committee**

Pending Applications (2016 – 2018)

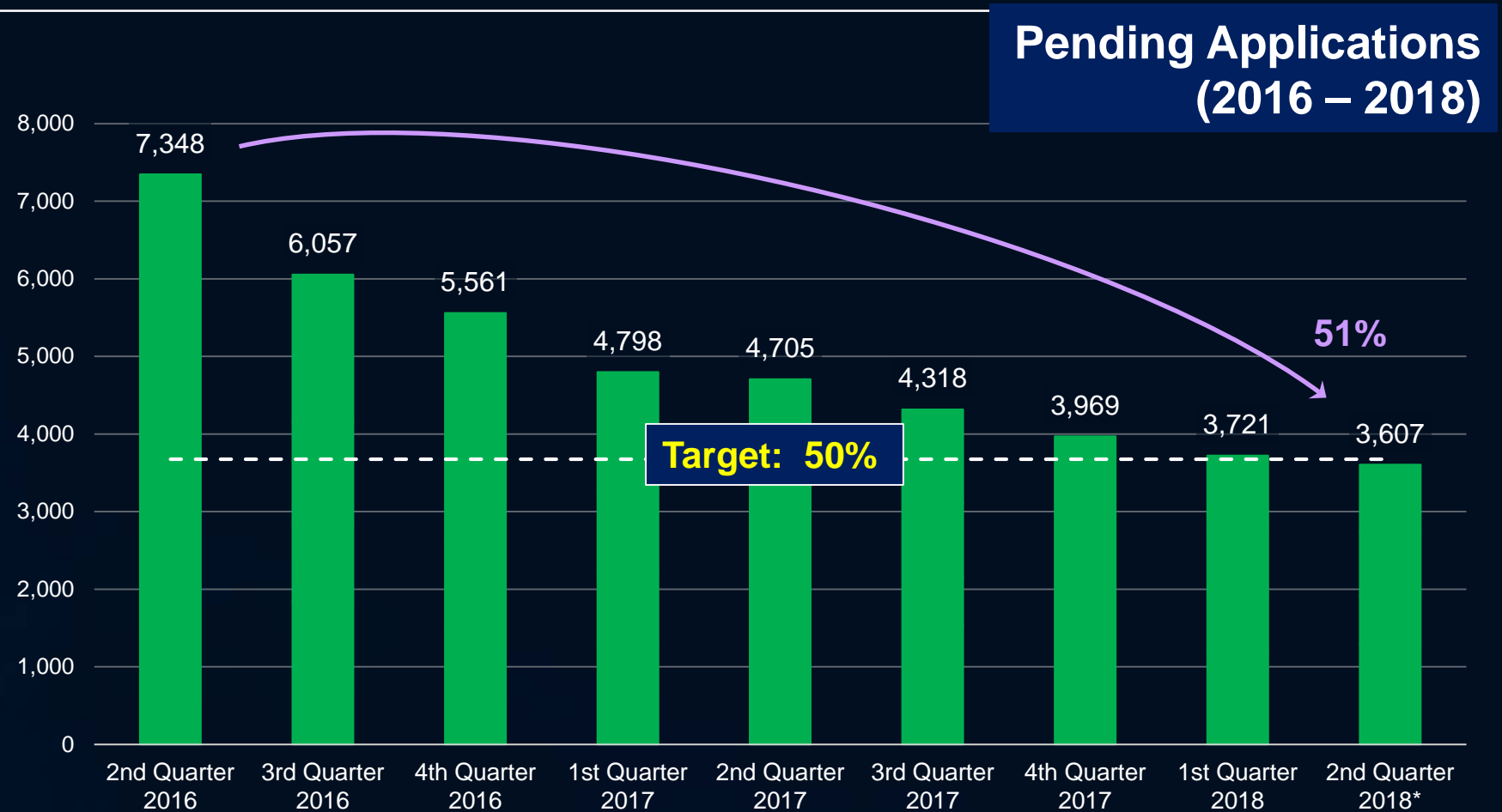


Progress

- Recently surpassed final target
- Ahead of time
- Under budget

Backlog Update

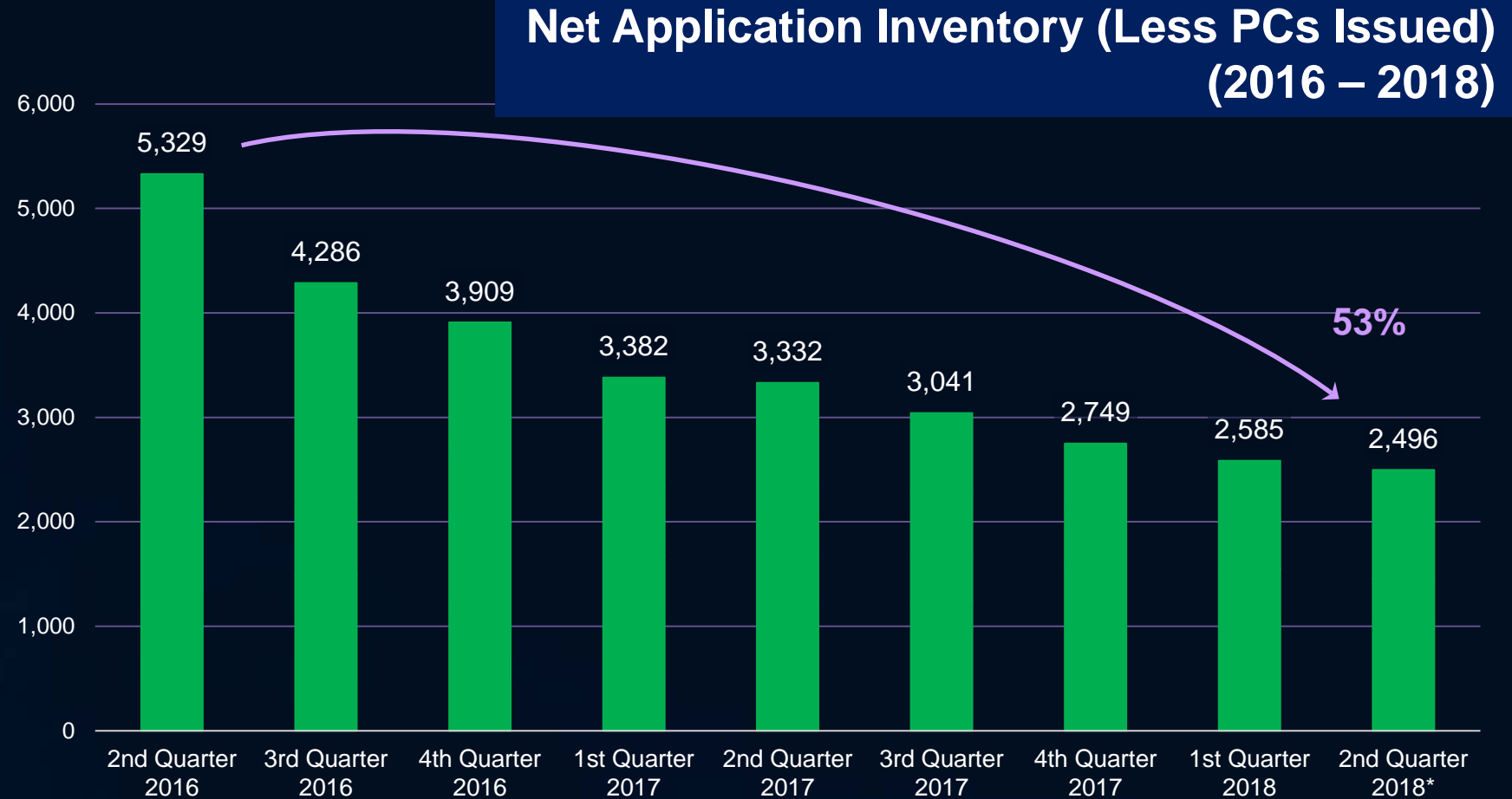
- Lowest inventory in 30+ years
- Efforts to continue to build cushion to address RECLAIM transition



* Through May 15, 2018

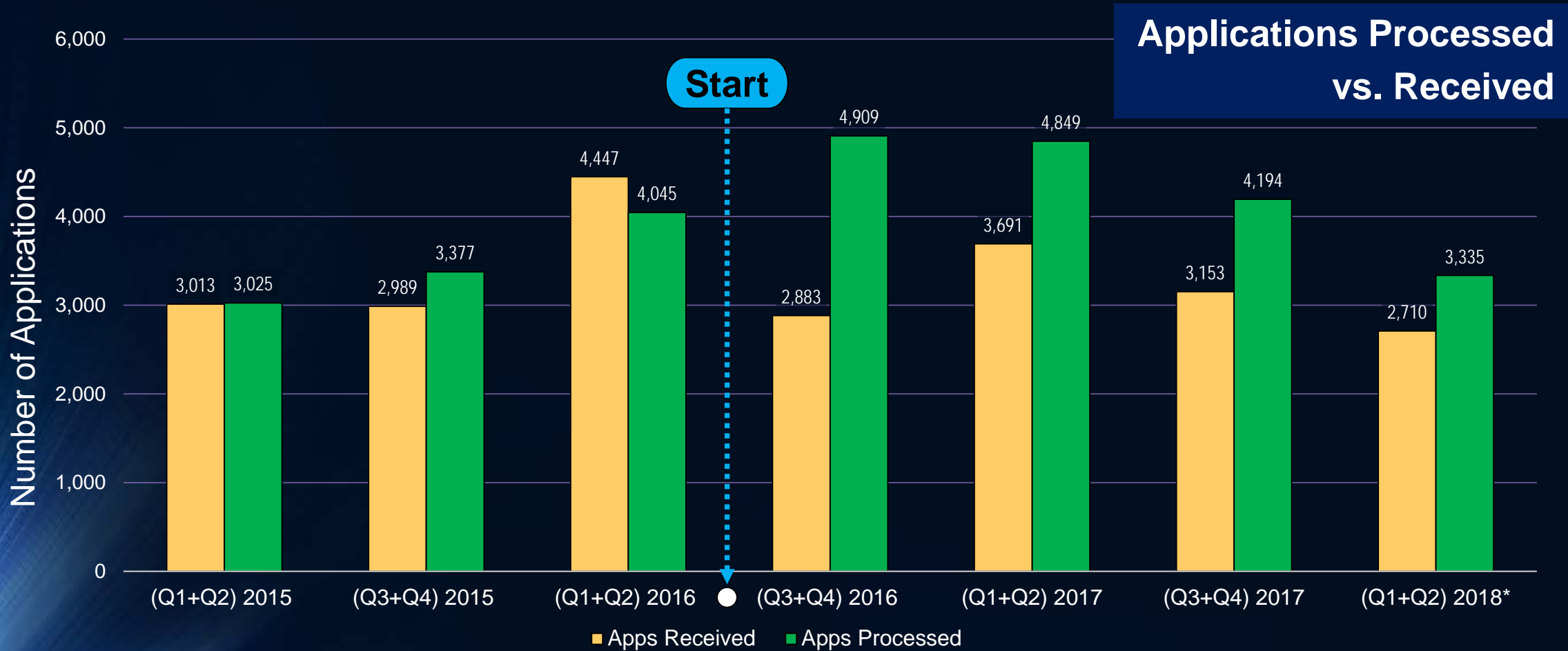
Backlog Update (cont.)

Accounting for permits to construct issued, the application inventory has been further reduced



* Through May 15, 2018

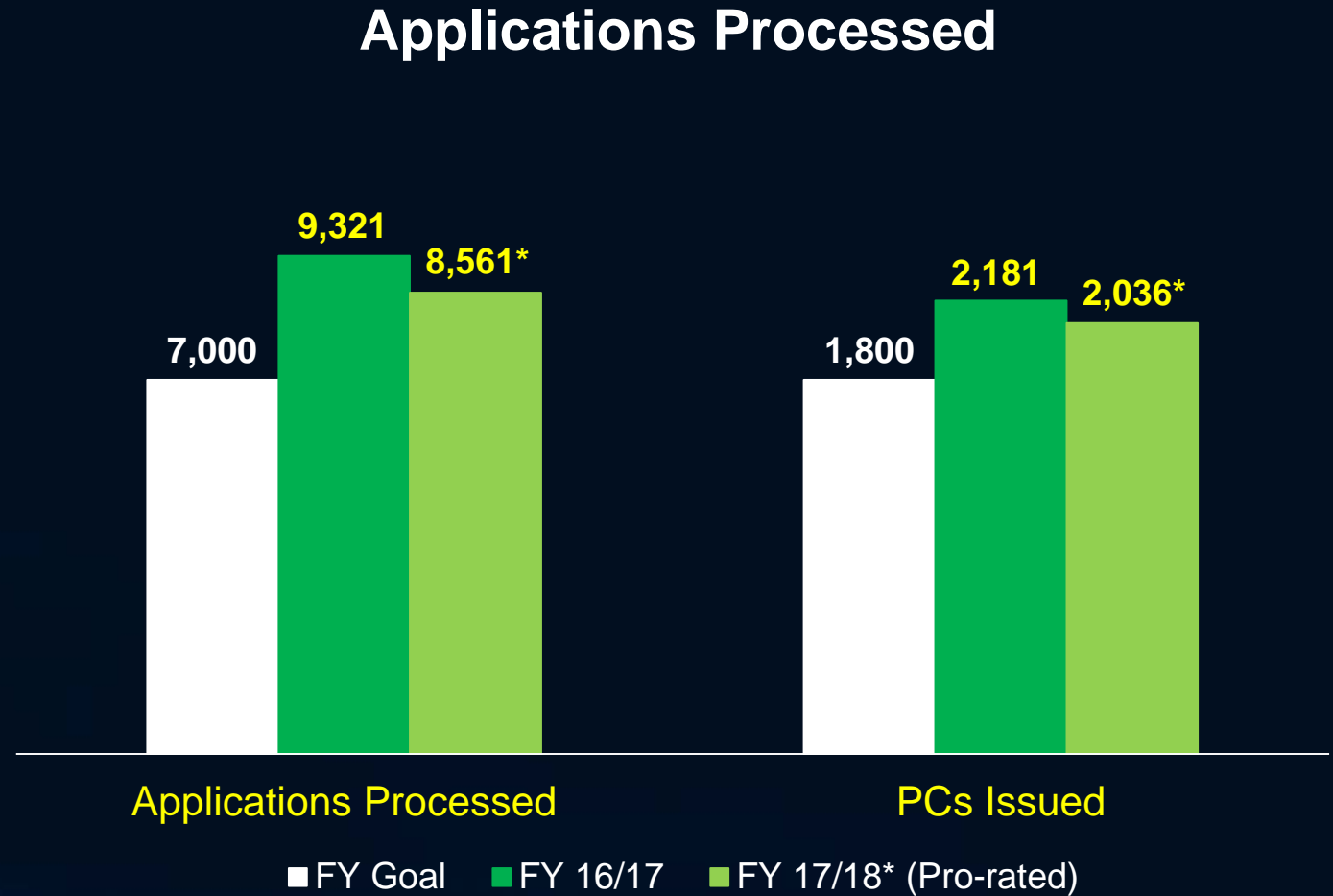
Improved Production Rates



* Through May 15, 2018

Highlights

- Exceeding production milestones
- Initiated employee recognition program



Online and Automation Initiatives

Goals

Improved permit processing and service to stakeholders

- Migrate to all electronic application submittals
- No more paper forms / submittals
- Transparency, responsiveness and efficiency

Phase I - Online permitting

- Dry Cleaning Facilities
- Automotive Spray Booths
- Gasoline Dispensing Facilities



Online and Automation Initiatives (cont.)

Phase II

Online Filing / Paperless processing

- Boilers, process heaters
- Oil production wells
- Negative air machines
- Charbroilers

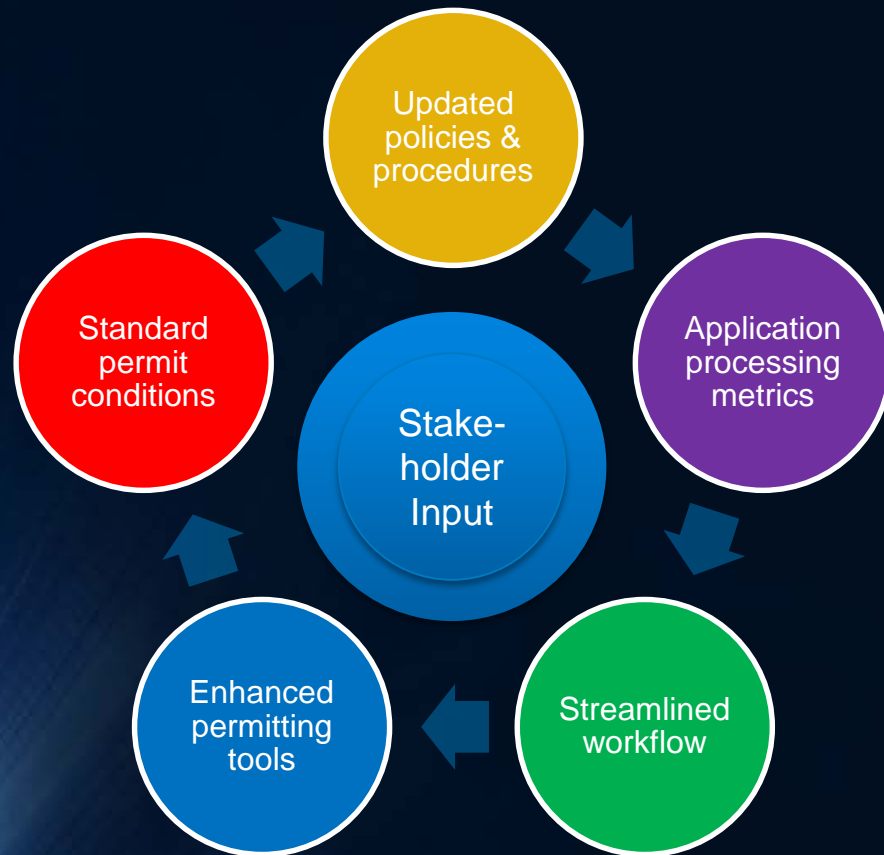


Application status dashboard

- Public accessibility
- Enhanced metrics



Fostering Culture of Excellence



Continual Improvement Cycle

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Recognizing
Performance



Accountability



Transparency

Moving Forward



- Continue progress
- Mindful of challenges
 - Processing residual aged apps of increasing complexity and challenges
 - Managing RECLAIM transition
 - Maintaining lower vacancy rate
- Celebrate milestone achievement

*More hopeful than ever
for continued success!*