

Exhibit A:

Lineage Logistics PFS,
LLC Presentation for
South Coast AQMD
Hearing Board



South Coast AQMD Hearing Board

LINEAGE LOGISTICS PFS, LLC

August 5, 2026



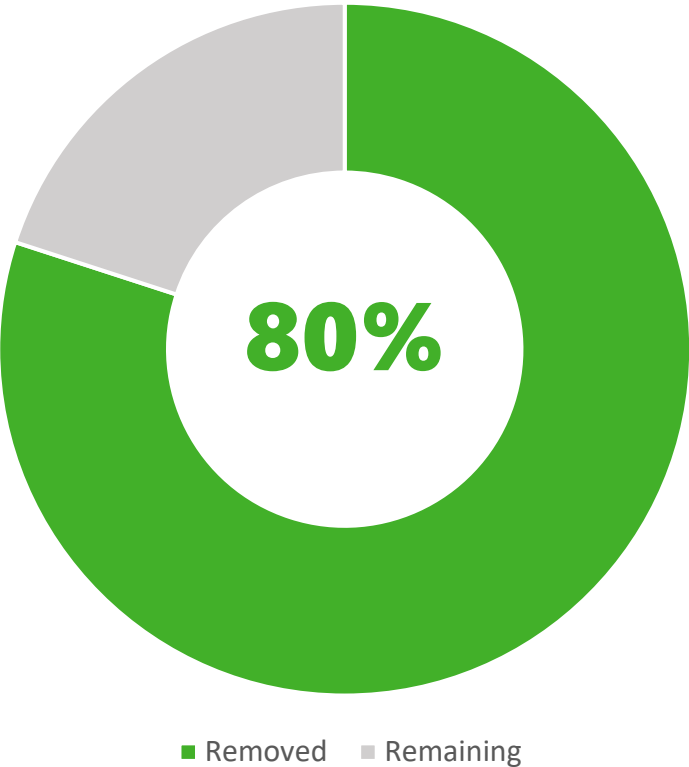
Lineage has remained committed to the fastest remediation possible at an expected cost of \$80-100 million, prioritizing health, safety and regulatory compliance.

- Fire caused severe structural damage
- Suspected cause: solar panels owned by Altus Power
- Volume of food complicates cleanup
- Working under extensive regulatory oversight (20+ agencies)
- Engaged world-class remediation experts
- Around-the-clock cleanup effort
- Ongoing community stakeholder engagement

Goal: Complete Bulk Food Waste Removal From The Site Next Week



Estimated Completion Of Total Food Waste Removal



Disposal Facilities

Material	Freezer	Approved Facility
Food Material	1	Simi Valley
Food Material	1	El Sobrante
Food Material	1	Hazmat TSDF
Fire Impacted Food Material - 88 End Dumps; Food Material - 32 Bins	1 & 2	Copper Mountain
Fire Impacted Food Material	2	Sycamore
Fire Impacted Food Material	2	Yuma, AZ Landfill
*Scrap Metal	2	SA Recycling (Terminal Island)
*Scrap Metal	2	SA Recycling (Carson)
*Scrap Metal	2	CWS

End dumps are from Freezer 2 and Rolloff Bins (Bins) are from Freezer 1.

Cleanup Progress In Photos



BUILDING PRE-CLEANUP | JULY 5



BUILDING CURRENT STATE | AUGUST 4



Cleanup Removal Process



Prioritize Safety

Move with Speed

Prioritize Food
Removal

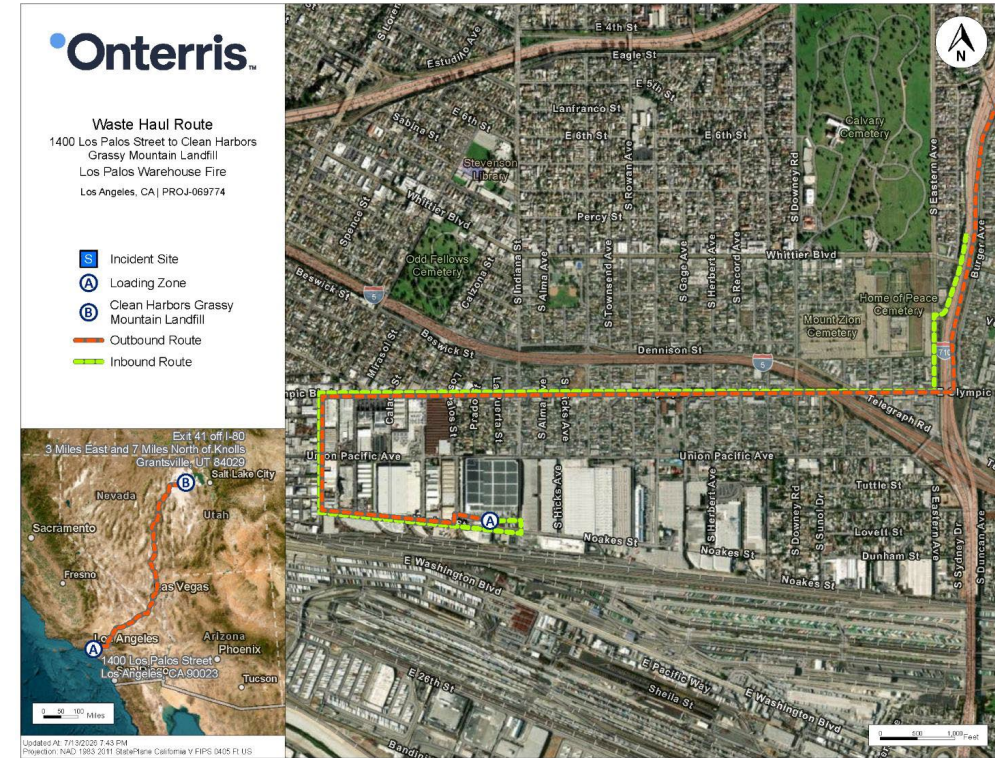
Minimize the Smell



Cleanup Truck Routes



Sample of Routes



Outbound trucks depart via

Primary Route: Noakes St → Esperanza St → E Olympic Blvd → S Eastern Ave, Interstate 710

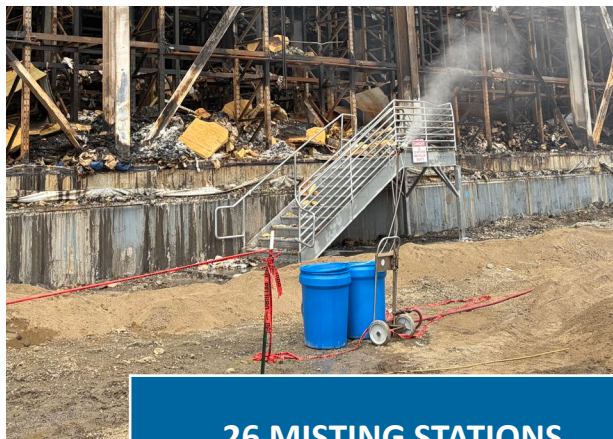
Secondary Route: Noakes St → Esperanza St → E Olympic Blvd → S Downey, Interstate 5

Cleanup Schedule Status



Project Phase	Status	Notes
Freezer 1 Food Material Removal Since Site Transfer on July 7, 2026	On Schedule	Freezer #1 presents a highly complex work environment, which requires a deliberate and safety-focused removal approach. The size of the space, limited access, reduced visibility, overhead hazards, and elevated work areas make this a significant operational challenge.
Freezer 2 Bulk Removal of Fire Impacted Food Material Since Site Transfer on July 7, 2026	Completed.	Completed.
Freezer 2 Gross Decontamination	Imminent	Separating steel from fire debris and segregating into separate piles. Clean steel will be hauled for recycling and fire debris will be hauled for disposal.
Deconstruction of Freezer 2 Since Site Transfer on July 7, 2026	Completed.	Completed.
Demising Wall / Installation of Storm Wrapping	Completed.	Completed.
Material Disposal	Ongoing	Material disposal tracking operations will continue to collect and update total tonnage of removal operations based on facility validated field tickets.

Odor Control Measures Onsite



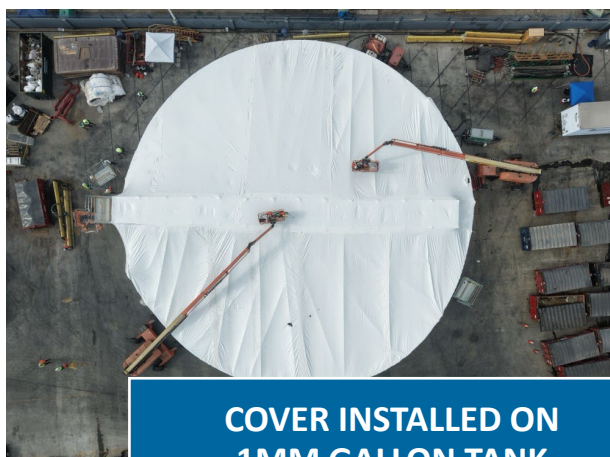
26 MISTING STATIONS



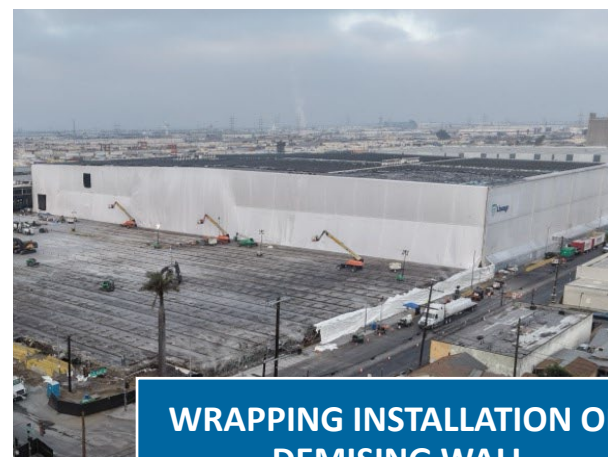
9 CARBON SYSTEMS – FREEZER 1



**1 CARBON SYSTEM –
1MM GALLON TANK**



**COVER INSTALLED ON
1MM GALLON TANK**



**WRAPPING INSTALLATION ON
DEMISING WALL**

Neighborhood Door-to-Door Outreach

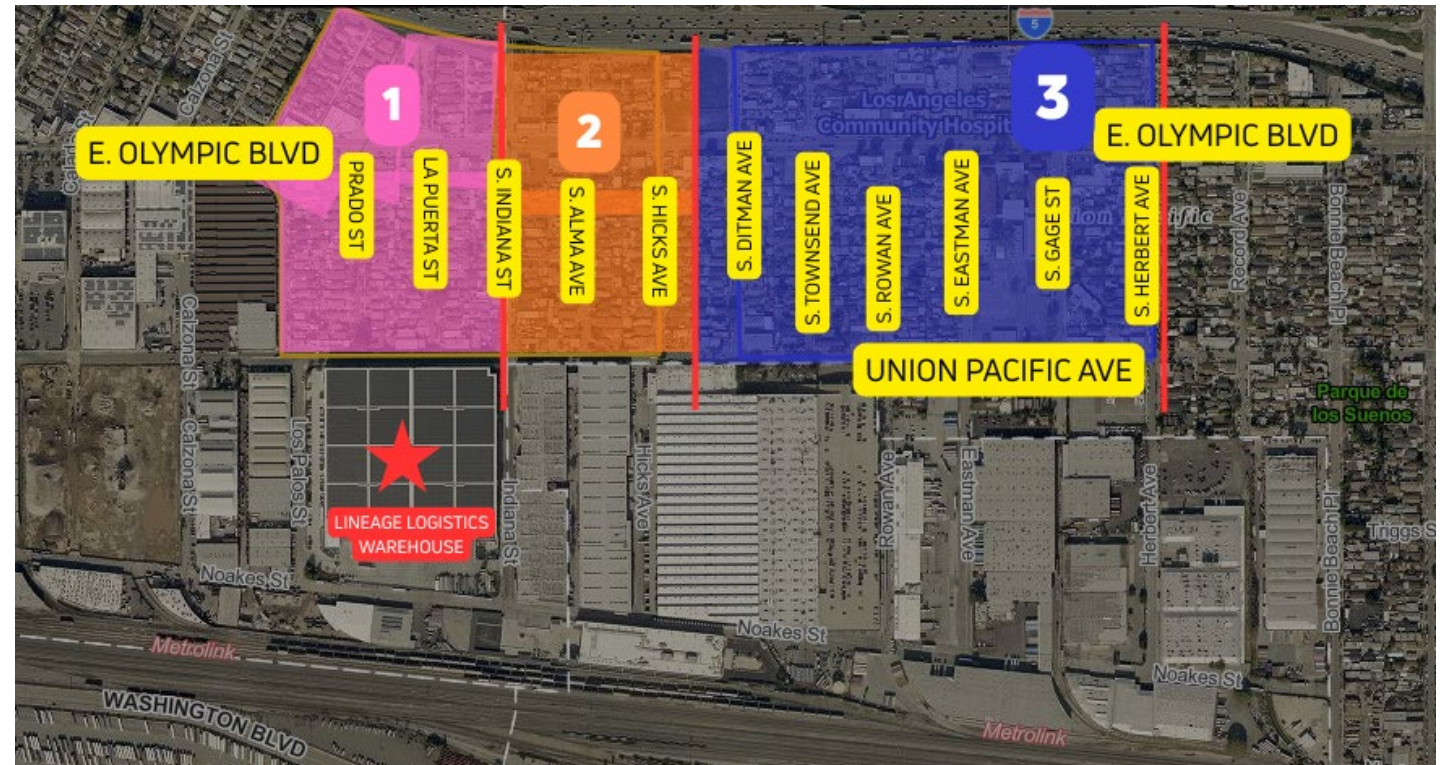


Areas 1, 2 & 3

- **Housing vouchers for short-term** hotel or rental support during cleanup
- **\$100 Grocery vouchers** redeemable at Food4Less and Kroger
- **Air purifiers, air conditioning units, masks**
- **Bottled water**
- **Fly control devices**
- **Informational flyers** on cleanup progress + resources

Areas 1 & 2

- **Utility assistance** via LADWP (1) and SoCal Edison (2)
- **Cash assistance** for eligible residents in the support area



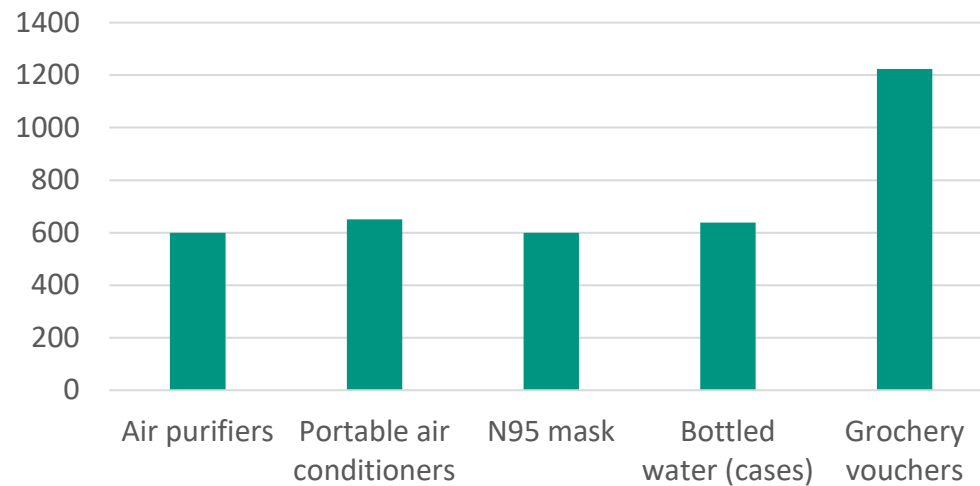
Consistent Community Support



DOOR-TO-DOOR OUTREACH

795	687	+85%	+4,000
TOTAL HOUSEHOLDS ATTEMPTED CONTACT	TOTAL HOUSEHOLDS SUCCESSFULLY CONTACTED	PERCENT OF HOUSEHOLDS SUCCESSFULLY CONTACTED	ITEMS DISTRIBUTED

Demand on Assistance Offered



OVERALL VALUE OF SUPPORT

Description	Estimated Value
Donation to California Community Foundation (CCF)	\$2,000,000
7,000 Meal Kits (Los Angeles Regional Food Bank)	\$210,000
Air conditioning units	\$159,801
Air purifiers	\$127,958
Grocery vouchers (\$100 each)	\$122,300
Cash assistance cards (\$1,000 each)	\$113,000
Donation to Housing (United Way 211 ¹)	\$100,000
Donation to Utilities (LADWP, SoCal Edison)	\$76,000
Prepared Meals	\$43,969
Bottled water	\$41,265
Fly traps	\$22,493
N95 masks	\$4,775
Total	\$3,021,561

Focus on Transparent and Open Communication



Public Information Hub

onelineage.com/lospalos

Launched 6/19



Dedicated Email Inbox

boyleheights@onelineage.com

Launched 6/22



Dedicated Instagram Account

[@lineagelospalos](https://www.instagram.com/lineagelospalos)

Launched 7/8



Door-to-Door Outreach with Local Volunteers

Launched 7/10



Bilingual Community Support Line

1-866-317-1115

Launched 7/13

Boyle Heights Response & Recovery

Top Questions

Cleanup Progress

Latest Updates

Air Monitoring

FAQs

En Español | English

Response & Recovery Overview

Since a fire broke out on the roof of our Los Palos Street facility on June 17, our team has been focused on doing everything we can to contain the fire, support the community and help with cleanup and recovery efforts. This page provides updates on Lineage's response, cleanup progress, air monitoring information, community resources, FAQs, and latest updates.

[Read letter to the community from Lineage's President & CEO](#)

Top Questions

- ▼ How is Lineage providing information to the community?
- ▼ How has Lineage kept local government officials and agencies informed?
- ▼ Is the air safe? Is it okay for me to be outside?
- ▼ What chemicals were released in the fire?
- ▼ Is the fire still burning?
- ▼ Why is it taking so long to clean up?
- ▼ What is Lineage doing to reduce odors during cleanup?
- ▼ How is Lineage managing flies, rats, and other pests during the cleanup?
- ▼ Who caused the fire? Is anyone being held responsible?

Donating \$2MM to California Community Foundation



To help meet immediate community needs, Lineage contributed \$2 million to CCF days after the fire began.

CCF's network, funded groups to provide:

- ✓ Cash assistance
- ✓ Food and household supplies
- ✓ Air purifiers and PPE
- ✓ Medical and mental health services
- ✓ Housing assistance
- ✓ Small business support
- ✓ Community outreach & recovery

Groups funded via CCF to do this work:





Appendix

Site Conditions | Tuesday, August 4



Site Conditions Progression (from Indiana St)



Sunday, July 5



Monday, July 20



Monday, August 3

