

Timeline Exhibit for Regular Variance Hearing on September 8, 2025
Maruchan, Inc. Case #6274-1

December 3, 2024	Petitioner's normal source testing company conducted the triennial source test on Fryer E, Equipment Identification Number D44 (" <i>Fryer E</i> ") and Fryer F, Equipment Identification Number D45 (" <i>Fryer F</i> ").
February 25, 2025	The source testing company sent the December 2024 test report to Petitioner.
February 26, 2025	Petitioner worked with its normal source testing company and immediately scheduled a retest for April 16, 2025 to confirm the accuracy of the December 2024 Test.
May 6, 2025	SCAQMD Inspector Douglas Williams issued NOV# P80169 for the failed source test.
July 7, 2025	The source testing company indicated that the April 2025 test results were not yet final and had been sent back to the lab for a review.
July 11, 2025	The source testing company preliminarily indicated that after reviewing the revised lab data, it suggested that the fryers may not have passed the April 2025 test. Montrose informed Petitioner of the preliminary result and initially suggested a variance petition may be pursued if the fryers do not pass the source test.
July 14, 2025	Petitioner met with Montrose to have a preliminary discussion about the potential implications of the pending test results, and the variance process after a written report is issued by the testing company.
July 15, 2025	The source testing company sent the written report providing the April 2025 results to Petitioner indicating the failed results. Montrose confirmed the failed April 2025 test results after receiving a copy of the report and informed Petitioner and recommends the variance petition process including an interim and regular variance.
July 21, 2025	Petitioner met with Montrose at its Deere plant to discuss the variance petition and process so it could explain the situation to Management in Japan.
July 22, 2025	Petitioner requested that Montrose begin preparing the variance petition.
July 23, 2025	Montrose delivered the first draft of the variance petition to Petitioner.
July 24, 2025	Petitioner provided Montrose with a redline of the draft variance petition and Montrose prepared revisions to the draft petition accordingly. Petitioner hired an alternative test company that could provide expedited testing and results. The test company conducted a source test on Fryer F.

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July 25, 2025	Petitioner met with its upper management to review the draft variance petition, variance process, and determine next steps.
July 29, 2025	The test company conducted a source test on Fryer E.
July 30, 2025	Petitioner approved the final variance petition, signed the petition, and had Montrose duplicate and deliver the final petition and copies to the Clerk of the Board.
July 31, 2025	Montrose and Petitioner coordinated with the Clerk of the Board to schedule the interim variance hearing for August 13, 2025. The regular variance was scheduled for September 9, 2025.
August 1, 2025	The Clerk of the Board sent Petitioner the hearing board fee invoice and it was paid the same day by Petitioner.
August 5, 2025	The Clerk of the Board issued public notification for the regular variance hearing and provided a copy to Petitioner.
August 7, 2025	The source test company issued its source test report for the July 24 and 29, 2025 testing on Fryers E and F to Petitioner. The source test company confirmed within its report that Fryer E had pass the source test (" <i>Fryer E Passing Source Test Report</i> ").
August 8, 2025	SCAQMD Prosecutor John Jones contacted Petitioner and Montrose to negotiate proposed variance conditions. Montrose and Petitioner immediately began preparing a redline of the proposed variance conditions.
August 11, 2025	The source test company conducted a new source test on Fryer F.
August 12, 2025	Petitioner provided a redline of the draft proposed variance conditions to John Jones and met with the Prosecutor to discuss revisions to the variance conditions. Final proposed variance conditions were agreed upon.
August 13, 2025	The interim variance hearing was held, the interim variance was granted to Petitioner, and Petitioner started following the proposed variance conditions, as submitted to the Hearing Board.
August 19, 2025	Petitioner submitted its first compliance report to its inspector per the proposed variance conditions.
August 20, 2025	The source test company issued its source test report for the August 11, 2025 testing on Fryer F to Petitioner stating that Fryer F had passed the test and is in compliance (" <i>Fryer F Passing Source Test Report</i> ").

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August 26, 2025	Montrose submitted the Fryer E Passing Source Test Report and Fryer F Passing Source Test Report to SCAQMD Source Testing Division (Rodney Davis) on behalf of Petitioner, with a request for expedited review (222-XST) including issuing the additional fee for the expedited review. Petitioner submitted its second compliance report to its inspector per the proposed variance conditions.
September 2, 2025	Petitioner submitted its third compliance report to its inspector per the proposed variance conditions.
September 5, 2025	SCAQMD Prosecutor John Jones contacted Petitioner and Montrose to negotiate proposed variance conditions for the regular variance hearing. Montrose and Petitioner immediately reviewed and began to finalize the terms of the proposed variance conditions for the regular variance.
September 8, 2025	SCAQMD Prosecutor John Jones, counsel for Petitioner, and Montrose reviewed on a video conference call the terms of the proposed variance conditions and reached an agreement on the proposed variance conditions, which are being submitted in advance of the regular variance hearing for approval by the Hearing Board.