

# Budget



Fiscal Year  
2026-2027



South Coast Air Quality Management District



**SOUTH COAST**

**AIR QUALITY MANAGEMENT DISTRICT**

# **BUDGET**

## **FISCAL YEAR 2026-2027**

Prepared by Finance  
Sujata Jain, Chief Financial Officer



South Coast  
Air Quality Management District

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**SOUTH COAST AIR QUALITY MANAGEMENT DISTRICT**

**GOVERNING BOARD**

MICHAEL A. CACCIOTTI  
Chair  
Cities of Los Angeles County  
Eastern Region Representative

LARRY McCALLON  
Vice-Chair  
Cities of San Bernardino County Representative

VANESSA DELGADO  
Senate Rules Committee Appointee

CURT HAGMAN  
County of San Bernardino Representative

PATRICIA LOCK DAWSON  
Cities of Riverside County Representative

HOLLY J. MITCHELL  
County of Los Angeles Representative

ADRIN NAZARIAN  
City of Los Angeles Representative

JANET NGUYEN  
County of Orange Representative

BRENDA OLMOS  
Cities of Los Angeles County  
Western Region Representative

VERONICA PADILLA-CAMPOS  
Speaker of the Assembly Appointee

V. MANUEL PEREZ  
County of Riverside Representative

CARLOS RODRIGUEZ  
Cities of Orange County Representative

CEDRIC JAMIE RUTLAND, MD, FCCP  
Governor's Appointee

WAYNE NASTRI  
Executive Officer



# South Coast Air Quality Management District

21865 Copley Drive, Diamond Bar, CA 91765-4178  
(909) 396-2000 • www.aqmd.gov

May 1, 2026

South Coast Air Quality Management District Board and Stakeholders

## Transmittal of the Executive Officer's Fiscal Year 2026-27 Budget and Work Program

This document represents South Coast Air Quality Management District's (South Coast AQMD) proposed General Fund Budget and Work Program for FY 2026-27. The budget was developed in accordance with statutory requirements and in consultation with South Coast AQMD's executive and program staff.

In the upcoming year, South Coast AQMD will continue to face fiscal challenges and uncertainties, including the global economic impacts and financial market fluctuations. South Coast AQMD staff will closely monitor the financial impacts and, if significant changes occur in the economic landscape, will make adjustments to the FY 2026-27 budget being proposed.

This budget presents a multi-year financial summary detailing all revenues, expenditures, and staffing allocations across South Coast AQMD's programs, which are dedicated to cleaning the air and protecting the health of all residents in the South Coast Air District through practical and innovative strategies. The proposed budget for FY 2026-27 includes \$225.2 million in expenditures, \$223.9 million in revenue, and 1,030 positions. It aligns with the long-term financial projection approved in the FY 2025-26 adopted budget and strategically utilizes prior-year revenues to supplement estimated FY 2026-27 funding.

The proposed FY 2026-27 expenditure level, reflecting a 2.5 percent increase from the FY 2025-26 adopted budget, is primarily attributed to higher costs for salaries and benefits. This increase is due to the labor agreements approved in FY 2023-24. Additionally, this budget proposal requests a net decrease of four positions to support ongoing efficiency improvements.

The proposed revenue budget for FY 2026-27 is \$223.9 million, up 3.9 percent from the FY 2025-26 adopted budget. This includes steady progress in South Coast AQMD's implementation of the US EPA's Climate Pollution Reduction Grants (CPRG) program, Carl Moyer program, AB 617 implementation programs, and CAPP (incentives) programs. At \$137.0 million, or 61 percent of the projected revenue budget, stationary source revenues, represent the largest revenue source.

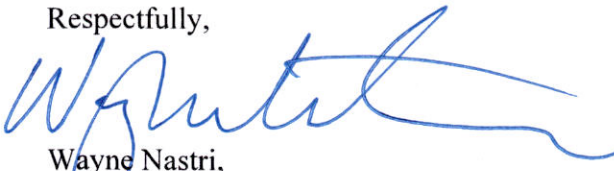
While substantial effort has been dedicated to developing a comprehensive budget for the upcoming fiscal year, including a five-year projection, uncertain economic factors, such as inflation, present challenges. These challenges are compounded by global economic impacts and fluctuations in financial market, which will influence the performance of South Coast AQMD's

retirement investments and in return affect pension liabilities. Additionally, challenges include the need for significant information technology and building infrastructure improvements, as well as annual variations in penalties and settlement revenue. South Coast AQMD staff will closely monitor funding sources, retirement plan performance, and actual financial results throughout the fiscal year, and is prepared to make timely and strategic adjustments to resource allocations as necessary. Furthermore, the proposed budget includes an assigned/unassigned general fund balance of 42 percent of FY 2026-27 revenues, providing a reasonable financial safety net to ensure South Coast AQMD can maintain stability and respond effectively to unforeseen challenges.

The public and the business community have multiple opportunities to participate in the budget development process. This includes Budget Advisory Committee meetings which consist of representatives from the business and environmental communities, a public consultation meeting to discuss the proposed budget and work program, and two Governing Board meetings where key budget decisions are made. The public consultation meeting and Governing Board meetings are publicly noticed through direct mail and email to permitted facilities and other stakeholders, as well as through print media, and South Coast AQMD website to ensure broad awareness and participation.

In summary, I am proposing a budget for FY 2026-27 that enables South Coast AQMD programs to operate efficiently, transparently, and in a manner sensitive to public agencies, businesses, and the public, while providing continued emission reductions and health benefit improvements. The proposed FY 2026-27 Budget serves to ensure the continued strength and stability of the South Coast AQMD as we make progress toward attaining the federal and state clean air mandates and further protect public health.

Respectfully,



Wayne Natri,  
Executive Officer

SJ:JK



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished Budget Presentation  
Award*

PRESENTED TO

**South Coast Air Quality Management District  
California**

For the Fiscal Year Beginning

**July 01, 2025**

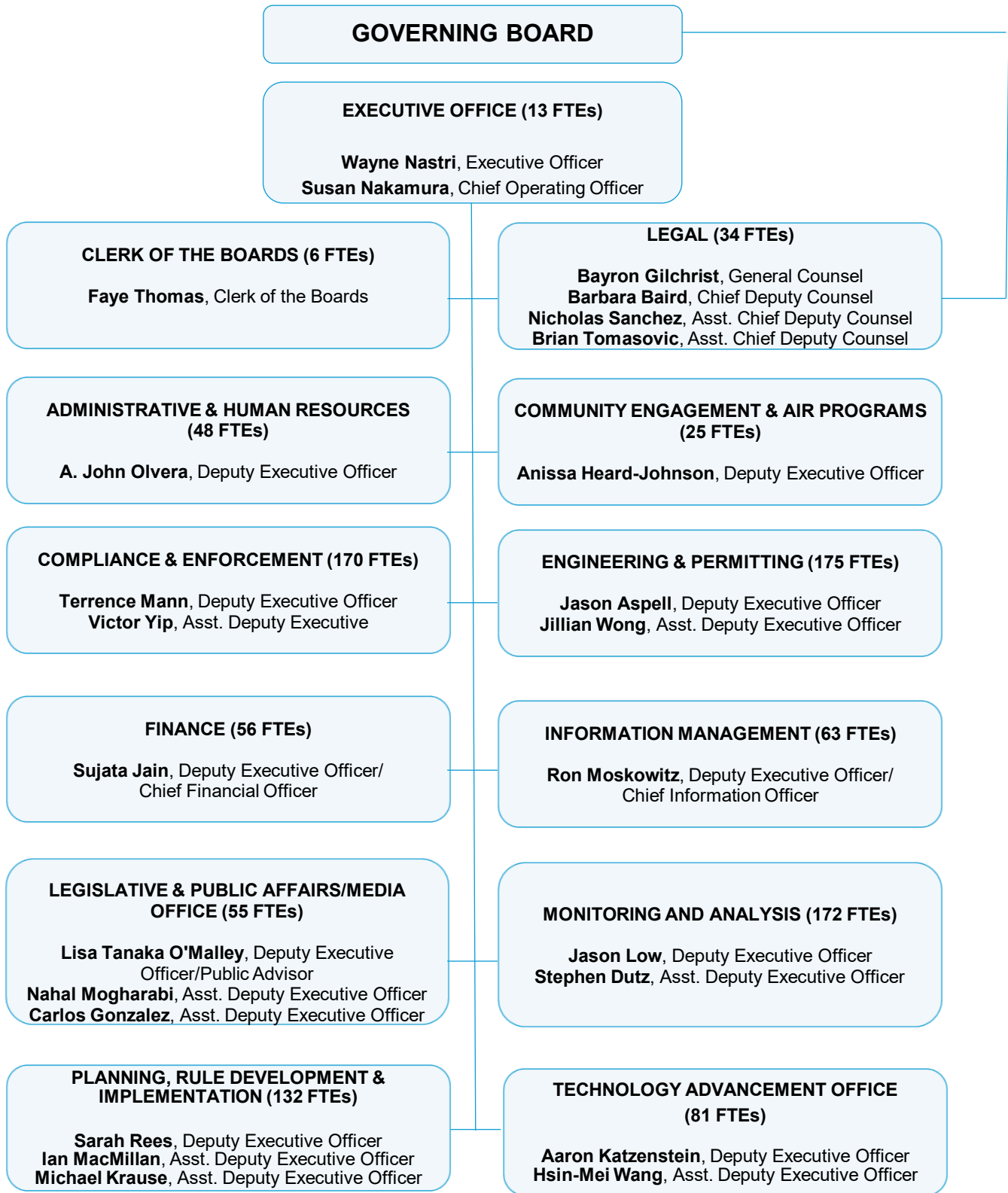
*Christopher P. Morill*

**Executive Director**

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to South Coast Air Quality Management District, California, for its Annual Budget for the fiscal year beginning July 01, 2025. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

**SOUTH COAST AIR QUALITY MANAGEMENT DISTRICT  
(1,030 FTEs)**



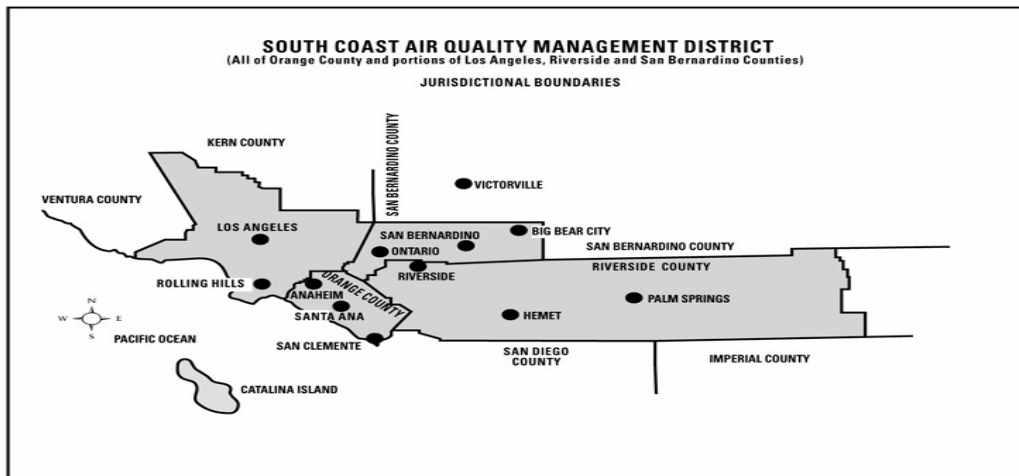
# SUMMARY

## Preface

This document represents the proposed FY 2026-27 Budget and Work Program of the South Coast Air Quality Management District (South Coast AQMD). The proposed budget was available for public review and comment during the month of April. A public consultation meeting was held to discuss the proposed budget and proposed fees changes on April 7, 2026. In addition, a Governing Board Budget and Fee Workshop was held on April 10, 2026. A final Proposed Budget and Work Program, which may include changes based on input from the public and Board, was presented for adoption at a public hearing on May 1, 2026.

## Introduction

The South Coast Air Quality Management District (South Coast AQMD) began operation on February 1, 1977 as a regional governmental agency established by the California Legislature pursuant to the Lewis Air Quality Management Act. The South Coast AQMD encompasses all of Orange County and parts of Los Angeles, San Bernardino, and Riverside Counties. It succeeded the Southern California Air Pollution Control District (APCD) and its predecessor four county APCDs, of which the Los Angeles County APCD was the oldest in the nation, having been formed in 1947. The South Coast AQMD Governing Board is composed of 13 members, including four members appointed by the Boards of Supervisors of the four counties in South Coast AQMD's jurisdiction, six members appointed by cities in the South Coast AQMD's jurisdiction, and three members appointed by the Governor, the Speaker of the State Assembly, and the Rules Committee of the State Senate, respectively. The members appointed by the Boards of Supervisors and cities consist of one member of the Board of Supervisors of Los Angeles, Orange, Riverside, and San Bernardino Counties, respectively, and a mayor or member of the city council of a city within Orange, Riverside, and San Bernardino Counties. Los Angeles County cities have three representatives, one each from the western and eastern portions and one member representing the City of Los Angeles.



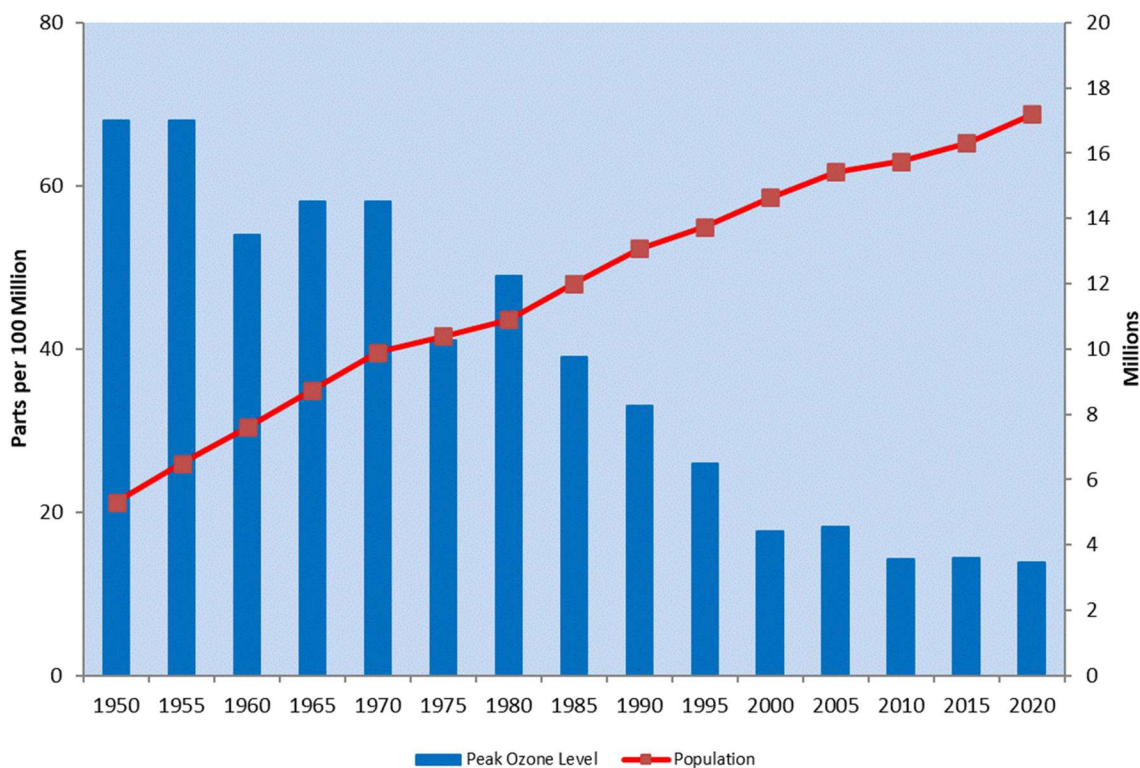
## Air Quality History

The South Coast Air Basin (Basin) has suffered unhealthy air since its rapid population growth and industrialization during World War II. While air quality has improved, the residents of the Basin still breathe some of the most polluted air in the nation.

The 70-year history of the region's air pollution control efforts is, in many ways, one of the world's key environmental success stories. Peak ozone levels have been cut by almost three-fourths since air monitoring began in the 1950s. Population exposure was cut in half during the 1980s alone.

Since the late 1940s, when the war on smog began, to 2020, the region's population has more than tripled from 4.8 million to 17.2 million; the number of motor vehicles has increased more than six-fold from 2.3 million to 14.1 million; and the area has grown into one of the most prosperous regions of the world. This phenomenal economic growth illustrates that pollution control and strong economic growth can coincide.

### 70 Years of Progress in Reducing Ozone Levels



## **Mission**

South Coast AQMD's mission is to clean the air and protect the health of all residents in the South Coast Air District through practical and innovative strategies. This mission is pursued through a comprehensive program of planning, regulation, education, enforcement, compliance incentives, technical innovation, and promoting public understanding of air quality issues. The South Coast AQMD has implemented a policy of working with regulated businesses to ensure their participation in making the rules which will impact them. This cooperative approach has resulted in greater business support of rulemaking efforts for air that is more healthful to breathe.

To carry out its mission, South Coast AQMD develops a set of Goals and Priority Objectives which are evaluated and revised annually and presented as part of the budget proposal. The following proposed goals have been identified as being critical to meeting South Coast AQMD's Mission for FY 2026-27:

- I. Achieve Clean Air Standards.
- II. Enhance Public Education and Equitable Treatment for All Communities.
- III. Operate Efficiently and Transparently.

These goals are the foundation for South Coast AQMD's Work Program categories. Each goal is supported by multiple activities, which target specific areas of program performance.

## **Air Quality**

### Overview

South Coast AQMD has jurisdiction over an area that includes large portions of Los Angeles, Riverside, San Bernardino, and Orange counties. There are three air basins within this region: the South Coast Air Basin, the Riverside County portion of the Salton Sea Air Basin (Coachella Valley), and the Riverside County portion of the Mojave Desert Air Basin. The South Coast Air Basin (Basin) and the Coachella Valley have some of the highest air pollution levels in the United States. The federal government has designated seven pollutants that are pervasive enough to warrant federal health standards, called National Ambient Air Quality Standards (NAAQS). Known as "criteria pollutants," these are: ozone (O<sub>3</sub>); nitrogen dioxide (NO<sub>2</sub>); particulates (PM<sub>10</sub>); fine particulates (PM<sub>2.5</sub>); carbon monoxide (CO); lead (Pb); and sulfur dioxide (SO<sub>2</sub>).

In addition, the State of California sets ambient air quality standards for these same pollutants through the California Air Resources Board (CARB). California's standards are in some cases tighter than the United States Environmental Protection Agency's (U.S. EPA) standards, which strengthens the public health protection. Toxic compounds also are a potential problem. More toxic pollutants are emitted into the air in the Basin than in any other region in California. Large number of motor vehicles and stationary sources, including large and small facilities and households are the sources of criteria air pollutants and air toxics.

### Air Quality Trends

While our air quality has improved significantly over the past several decades, the Basin continues to have some of the worst air pollution in the country. Ozone levels have fallen by more than three-quarters since peaks in the mid-1950s, but the Basin fails to meet current federal ozone standards. Based on preliminary data, in 2025, the 2015 8-hour ozone NAAQS was exceeded in the Basin on 108 days. The Basin also exceeded the former 2008 8-hour ozone and 1997 8-hour ozone NAAQS on 87 and 54 days, respectively. The 2015 8-hour ozone NAAQS was exceeded in the Basin on 138 days in 2024 and 115 days in 2023. The 2015 8-hour ozone NAAQS was exceeded on 48 days in 2025 in the Coachella Valley. The Coachella Valley continues to meet the 1997 8-hour ozone NAAQS in 2023-2025, based on preliminary measurements subject to removal of one or more potential exceptional events caused by wildfire smoke. Smoke from the Gifford and Rosa fires potentially caused exceedances of the 1997 8-hour ozone NAAQS at Palm Springs on August 8 and 9, 2025 and smoke from Lake and Vista Fires potentially caused exceedances on July 8 and 9, 2024. If South Coast AQMD submits an exceptional events demonstration for August 8 and 9 2025 or either July 8 or July 9, 2024 and U.S. EPA concurs on the exclusions, then the 2023-2025 1997 NAAQS would be 0.08 ppm, and the Coachella Valley would meet the 1997 NAAQS. The 2015 8-hour ozone NAAQS was exceeded in the Coachella Valley on 65 days in 2024 and 36 days in 2023, after removal of the Rabbit fire exceptional events. Coachella Valley first met the 1997 NAAQS in the 2022-2024 period after U.S. EPA concurrence of an exceptional events demonstration showing that two high ozone days at the Palm Spring monitor in the summer of 2023 were caused by wildfire smoke emissions from the Rabbit, Reche, and Highland wildfires.

Though the ozone air quality has improved substantially over the long term, ozone levels in the South Coast Air Basin have remained relatively stable over the past decade and a half. However, continued reductions in ozone precursor emissions are expected to improve ozone air quality. Meteorological conditions such as hot temperatures, prolonged stagnation and limited vertical mixing contribute to year-to-year variability. Changes in the relative emissions of volatile organic compounds (VOCs) or oxides of nitrogen (NOx) also affect the chemistry of ozone formation and can lead to marginal short-term increases in ozone concentrations in certain locations as NOx is reduced. While the ozone control strategy continued to reduce precursor emissions from man-made sources in the Basin, emissions of natural ozone precursors are not controllable. Ozone-forming emissions transported from frequent summer wildfires throughout California and year-to-year changes in the VOC emissions from vegetation resulting from dry and wet rainy-seasons can affect year-to-year differences in ozone concentrations. The maximum observed ozone levels also show some year-to-year variability. The highest 8-hour ozone level in the 2025 data in the Basin was 112 ppb, compared to 131 ppb in 2024 and 118 ppb in 2023.

PM2.5 levels have decreased dramatically in the Basin since 1999. In 2025, the 24-hour PM2.5 NAAQS was exceeded on 24 days in the South Coast Air Basin based on preliminary PM2.5 measurements. In 2024, there were 26 exceedance days, based on continuous and filter-based PM2.5 measurements. Because the highest PM2.5 concentrations typically occur during the rainy-season, design values are heavily dependent on the frequency of wintertime storm

systems, which increase ventilation and remove PM when rainfall is present. PM<sub>2.5</sub> concentrations are also significantly influenced by firework emissions and wildfire smoke, which can be transported across wide distances. PM<sub>2.5</sub> levels during Independence Day on July 4<sup>th</sup> and 5<sup>th</sup> are typically among the highest days of the year in the Basin. In 2025, most of the exceedances of the 24-hour standard were recorded during periods of wildfire smoke impacts during January 2025 Eaton and Palisades fires and the August 2025 Gifford fire (5 days) and periods of unfavorable meteorology in the winter months (17 days). The 2023-2025 24-hour and annual design values for the South Coast Air Basin are still under evaluation as they depend on the influence of exceptional events. PM<sub>2.5</sub> levels have remained below the 24-hour PM<sub>2.5</sub> NAAQS in the Coachella Valley, with a 2023-2025 24-hour design value of 14 µg/m<sup>3</sup> at Palm Springs based on preliminary monitoring data. In 2025 there were no exceedances of the 24-hour PM<sub>2.5</sub> NAAQS in the Coachella Valley, one exceedance day in 2024, and no exceedance days in 2023 and 2022. The Coachella Valley attains the 2024 annual PM<sub>2.5</sub> NAAQS with a 2023-2025 design value of 6.1 µg/m<sup>3</sup> at Palm Springs based on preliminary data.

In 2006, the U.S. EPA rescinded the annual federal standard for PM<sub>10</sub> but retained the 24-hour standard. The U.S. EPA re-designated the Basin as attainment of the health-based standard for PM<sub>10</sub>, effective July 26, 2013. Apart from a handful of dust events caused by high winds, ambient levels of PM<sub>10</sub> in the Basin have continued to meet the federal 24-hour PM<sub>10</sub> NAAQS through 2025. South Coast AQMD is preparing an exceptional events demonstration for October 18, 2024 and November 6, 2024 at Mira Loma (Van Buren) for PM<sub>10</sub> exceedances caused by high wind dust exceptional events. If U.S. EPA concurs on the exclusions, then the Basin will continue to meet the 24-hour PM<sub>10</sub> NAAQS for the 2023-2025 period.

In November 2008, the U.S. EPA revised the lead NAAQS from a 1.5 µg/m<sup>3</sup> quarterly average to a rolling 3-month average of 0.15 µg/m<sup>3</sup> and added new near-source monitoring requirements. The Los Angeles County portion of the Basin has been designated non-attainment for lead due to monitored concentrations near one facility prior to the 2012-2014 3-year design value period. However, starting with the 2012-2014 design value, all lead stations in the Basin have met the lead standard through 2024. 2025 concentrations are not available at the time of publication.

Nitrogen dioxide, sulfur dioxide, and carbon monoxide levels meet all federal national ambient air quality standards. In 2007, the U.S. EPA formally re-designated the Basin to attainment of the carbon monoxide NAAQS. Maximum levels of carbon monoxide in the Basin have been consistently less than one-third of the federal standards since 2004. In 2010, the U.S. EPA revised the NO<sub>2</sub> 1-hour standard to 100 ppb and the SO<sub>2</sub> 1-hour standard to 75 ppb. In 2025, the Basin attained these standards based on preliminary data.

### Mandates

South Coast AQMD is governed and directed by a comprehensive federal law (Federal Clean Air Act) and several state laws that provide the regulatory framework for air quality management in the Basin. These laws require South Coast AQMD to take prescribed steps to improve air quality.

South Coast AQMD is responsible for stationary sources such as factories. CARB and U.S. EPA are primarily responsible for motor vehicles. South Coast AQMD and CARB share responsibilities with respect to area sources which are aggregation of smaller facilities such as gas stations and combustion sources within buildings. South Coast AQMD and the Southern California Association of Governments (SCAG) share limited responsibilities with CARB regarding mobile source emissions related to transportation and land use. Control of emissions from sources such as aircrafts, ocean going vessels, trains, trucks with international and out-of-state registration, and selected off-road equipment is primarily overseen by U.S. EPA. Without adequate efforts by CARB and U.S. EPA to control emission sources under their sole authority, it is impossible for the region to reach federal clean air standards.

The following is a more specific summary of the laws governing South Coast AQMD.

**Federal Law:**

Federal Clean Air Act (CAA): The CAA requires attainment of National Ambient Air Quality Standards (NAAQS) for criteria air pollutants, i.e., pollutants causing human health impacts due to their release from numerous sources. The following criteria pollutants have been identified by U.S. EPA: ozone, particulate matters (PM10 and PM2.5), carbon monoxide, lead, nitrogen dioxide, and sulfur dioxide. Current deadlines vary by pollutant and severity of pollution in the region.

State Implementation Plans: The CAA requires each state to develop a State Implementation Plan (SIP) to attain the NAAQS by the applicable attainment deadlines. SIPs must be approved by U.S. EPA as containing sufficient measures to timely attain NAAQS and meet other requirements described below. SIPs must contain air pollution measures to be adopted as "regulatory" form. Upon approval by U.S. EPA, SIP requirements can be enforced against regulated sources by U.S. EPA and by any citizen. South Coast AQMD must develop and submit to CARB for their concurrence and submittal to U.S. EPA, an element of the SIP referred to as the South Coast AQMD Air Quality Management Plan (AQMP) demonstrating how the Basin and Coachella Valley will attain the NAAQS.

Among the numerous other CAA requirements are: a mandate that the region achieve a three percent annual reduction in emissions of ozone precursors (VOC and NOx); a requirement that new sources over 10 tons per year of VOC or NOx, and modifications to such sources, achieve lowest achievable emission rate (LEAR) and offset their emission increases by equal reductions elsewhere in the region and transportation control measures to reduce vehicle trips.

To date, the South Coast AQMD's Governing Board has adopted major AQMPs in 1989, 1991, 1994, 1997, 1999 (amendments to the plan adopted in 1997), 2003, 2007, 2012, 2017, and 2022. The 2022 AQMP, adopted in December 2022, addresses attainment of the 2015 8-hour ozone NAAQS. In addition, revisions to existing AQMP/State Implementation Plan are conducted on an as-needed basis to address newly identified requirements by U.S. EPA and/or new monitoring data.

Sanctions, Federal Implementation Plans, and Conformity Findings: The CAA mandates that sanctions be imposed on an area if a suitable SIP is not submitted to or approved by U.S. EPA. These sanctions can include loss of key federal funds and more stringent requirements on new or expanding industries. Specific requirements for South Coast AQMD's AQMP include stringent requirements plus LAER and offsets for major new sources. Federal law also requires an operating permit program for major stationary sources, known as Title V, which must be supported by permit fees. In addition, air toxics regulations adopted by U.S. EPA pursuant to Title III must be implemented by South Coast AQMD.

Motor Vehicle Emission Controls: The CAA initially required U.S. EPA to adopt emission limitations for motor vehicles. The 1990 Amendments require U.S. EPA to adopt regulations to achieve further reductions in emissions from motor vehicles, as well as from other mobile sources such as locomotives. States are preempted from adopting emission limitations for motor vehicles and certain other mobile sources. Exception: California can adopt motor vehicle standards, and standards for some --but not all-- other mobile sources, and other states can adopt the California standards.

Hazardous Air Pollutants: In addition to criteria pollutants, the CAA regulates "hazardous air pollutants," i.e., those which can cause cancer or other severe localized health effects due to emissions from a single facility. U.S. EPA is required to adopt regulations mandating that new and existing sources emitting 10 tons per year or more of such pollutants employ Maximum Achievable Control Technology (MACT) according to specified schedules. U.S. EPA is to consider further reductions in the future to eliminate any remaining unacceptable residual risk.

#### California Law:

The California Clean Air Act (CCAA): The CCAA establishes numerous requirements for Air District air quality plans to attain state ambient air quality standards for criteria air contaminants. For example, a plan must contain measures adequate to achieve five percent per year emission reductions or must contain all feasible measures and an expeditious adoption schedule. For Air Districts with serious air pollution, its attainment plan should include the following: no net increase in emissions from new and modified stationary sources; and best available retrofit control technology for existing sources.

Toxic Air Contaminants: The Air Toxic Hot Spots Act (Health & Safety Code §§ 44300, et seq.) requires facilities emitting specified quantities of pollutants to conduct risk assessments describing the health impacts to neighboring communities created by their emissions of numerous specified hazardous compounds. If an Air District determines the health impact to be significant, neighbors must be notified. In addition, state law requires the facility to develop and implement a plan to reduce the health impacts to below significance, generally within five years. Additional control requirements for hazardous emissions from specific industries are established by the state and enforced by Air Districts.

AB 617: A requirement for Air Districts to conduct air monitoring and adopt a Community Emissions Reduction Plan for communities designated by CARB under the AB 617 statewide program.

State law also includes the following measures:

- Tanner Air Toxics Process (AB 1807) which requires CARB to adopt air toxic control measures to limit emissions of toxic air contaminants from classes of industrial facilities. Local Air Districts are required to enforce these regulations or adopt equally or more stringent regulations of their own;
- Health & Safety Code §42705.5 which requires Air Districts to deploy a community air monitoring system in selected locations and Section 42706.5 which requires Air Districts to design, develop, install, operate and maintain refinery-related community air monitoring systems;
- Authority for South Coast AQMD to adopt a command-and-control regulatory structure requiring Best Available Retrofit Control Technology (BARCT);
- A requirement for South Coast AQMD to establish an expedited schedule for implementing BARCT at pre-determined greenhouse cap and trade facilities;
- A requirement for South Coast AQMD to establish a program to encourage voluntary participation in projects to increase the use of clean-burning fuels; and
- A requirement for South Coast AQMD to adopt and enforce rules to ensure no net emission increases from stationary sources.

#### Air Quality Control

Developing solutions to the air quality problem involve highly technical processes and a variety of resources and efforts to meet the legal requirements of California and federal laws.

**Monitoring:** The first step in air quality control is to determine the smog problem by measuring air pollution levels. South Coast AQMD currently operates 32 monitoring stations in the South Coast Air Basin and a portion of the Salton Sea Air Basin in Coachella Valley. These range from fully equipped monitoring stations that measure levels of criteria pollutants, as well as some air toxic pollutant levels, to those which measure a specific pollutant in critical areas. These measurements provide the basis of our knowledge about the nature of the air pollution problem and the data for planning and compliance efforts to address the problem.

**Pollution Sources:** South Coast AQMD, in cooperation with CARB and SCAG, estimates the sources of emissions causing the air pollution problem. Nature itself causes a portion of the emissions and must be considered. In general, South Coast AQMD estimates emissions from majority of stationary and selected mobile sources as well as natural sources such as emissions from vegetation and soil. SCAG develops the information such as population and traffic activity necessary to estimate emissions. CARB has primary responsibility to develop and maintain on road mobile source emissions with the input from SCAG for traffic activity and demographic information. This data is then consolidated in South Coast AQMD's AQMP for use in developing the necessary control strategies.

Air Quality Modeling: Using photochemical, meteorological and emissions models, South Coast AQMD planners predict future air quality to demonstrate attainment of the applicable air quality standards and the impacts of sources to local and regional air quality. Due to the nature of air pollution, air quality models can be very complex. Some pollutants are not emitted directly into the air but are products of photochemical reactions in the atmosphere. For example, VOCs mix with nitrogen dioxide (NO<sub>2</sub>) and react in sunlight to form ozone; similarly, nitrogen oxide gases from tailpipes and smokestacks can be transformed into nitrates or particulates (PM<sub>2.5</sub> and PM<sub>10</sub>). The planners thus must consider transport, land use characteristics, and chemical reactions of emissions in the atmosphere to evaluate air quality impacts. Using model output, planners can look at different control scenarios to determine the best strategies to reduce air pollution for the lowest cost. The considerable data required for these analyses is collected on an ongoing basis by South Coast AQMD staff. These include, but not limited to, satellite-based air quality data, sensor-based traffic volume, ocean going vessel data collected through Automatic Identification System (AIS) transponders, and aircraft data collected using Aircraft Communications, Addressing and Reporting System (ACARS).

Planning: With emissions data and an air quality model in place, planners can develop possible control strategies and scenarios. South Coast AQMD focuses most of its effort on stationary source controls. As mentioned earlier, strategies to reduce vehicle miles traveled (VMT) are developed primarily by SCAG, while mobile source standards and control programs are developed primarily by CARB and U.S. EPA. South Coast AQMD also has limited authority over mobile sources (e.g. public fleets, indirect sources), even though South Coast AQMD adopted facility based mobile source measures targeting major facilities such as commercial airports and warehouses.

Once a plan of emission controls to achieve the NAAQS is outlined, South Coast AQMD is required to hold multiple public meetings, workshops, and hearings to present the proposed control strategies and receive public input. South Coast AQMD also conducts a socioeconomic analysis of the strategies. South Coast AQMD maintains an ongoing and independent advisory group of outside experts for both its air quality modeling and socioeconomic assessment methodologies.

To meet federal air quality standards, the AQMPs and SIP submittals, including the 2022 AQMP, called for significant emissions reductions from projected baseline emissions in order to meet the NAAQS by the federal attainment deadlines (2031 for the 2008 8-hour ozone NAAQS, and 2037 for the 2015 8-hour ozone NAAQS). These combined reductions, while meeting the NAAQS, will still not result in attainment of all California State ambient air quality standards. The 2022 AQMP, the latest adopted AQMP, addresses attainment of the 2015 8-hour ozone NAAQS in the Basin and Coachella Valley in 2037. The 2022 AQMP employed a state-of-the-science emissions inventory and photochemical modeling platform. Six working groups were established to support the development of control strategies for the 2022 AQMP. There were a total of 22 working group meetings, 10 AQMP Advisory Group meetings, 8 public workshops and hearings, 2 Advisory Council meetings, and numerous public outreach meetings. This process resulted in the adoption of the most ambitious plan in the history of the agency which calls for aggressive deployment of zero emission technologies wherever feasible.

**Rulemaking:** The regulatory process, known as rulemaking, takes the concepts of control measures outlined in the AQMP and turns them into proposed rule language. This process involves the following: extensive research on technology; site inspections of affected industries to determine feasibility; typically, a year or more of public task force and workshop meetings; in-depth analyses of environmental, social and economic impacts; and thorough review with appropriate Governing Board Committees.

This extensive process of public and policymaker participation encourages consensus in development of rule requirements so that affected sources have an opportunity for input into the rules that will regulate their operations. Once the requirements are developed, the proposed rule, along with an Environmental Assessment and a socioeconomic report, is presented to South Coast AQMD's Governing Board at a public hearing. Public testimony is presented and considered by the Board before any rule is adopted. The adopted or amended rules are then submitted to CARB and U.S. EPA for their approval. It is not uncommon for rulemaking to include follow-up implementation studies. These studies may extend one or more years past rule adoption/amendment and prior to rule implementation. Such studies are typically submitted to the Governing Board or appropriate Governing Board Committees.

**Enforcement and Education:** South Coast AQMD issues permits to construct and operate equipment to companies to ensure equipment is operated in compliance with adopted rules. Follow-up inspections are made to ensure that equipment is being operated under permit conditions.

**Technical Innovation:** In the late 1980s, South Coast AQMD recognized that technological innovation, as well as rule enforcement, would be necessary to achieve clean air standards. Thus, the Technology Advancement Office was created to look for and encourage technical innovation to reduce emissions. The California State Legislature supported this effort by providing a \$1 surcharge on every DMV registration fee paid within the Basin. These funds have been matched at a ratio of approximately three-to-one with funds from the private sector to develop new technologies such as near-zero and zero emission vehicles, low-NO<sub>x</sub> burners for boilers and water heaters, zero-pollution paints and solvents, fuel cells, and other innovations.

An additional \$4 vehicle registration fee was authorized by the state legislature in 1990. These fees are administered through South Coast AQMD with \$1.20 going to South Coast AQMD for mobile source emissions reductions, \$1.60 subvended directly to cities and counties to support their air quality programs, and \$1.20 to the Mobile Source Air Pollution Reduction Review Committee (MSRC). The MSRC is an outside committee established by state law whose function is to make the decisions on the actual projects to be funded from that portion of the revenue.

**Public Education:** South Coast AQMD's efforts to clean up the air will be successful only to the extent that the public understands air quality issues and supports and participates in cleanup effort. Thus, South Coast AQMD strives to involve and inform the public through the Legislative and Public Affairs/Media Office, public meetings, publications, the press, public service announcements, and social media.

## **Budget Synopsis**

South Coast AQMD's annual budget is adopted for the General Fund for a fiscal year that runs from July 1 through June 30. The period covered by the FY 2026-2027 budget is from July 1, 2026 to June 30, 2027. The General Fund budget is the agency's operating budget and is structured by Office and account. The accounts are categorized into three Major Objects: Salaries and Employee Benefits, Services and Supplies, and Capital Outlays. The budget is supplemented with a Work Program containing nine program categories, which estimate staff resources and expenditures along program and activity lines. Each category consists of a number of Work Programs, or activities. A Work Program Output Justification form is completed for each Work Program, which identifies performance goals, quantifiable outputs, legal mandates, activity changes, and revenue categories.

The annual expenditure and revenue budget for the General Fund is adopted on a modified accrual basis. All annual expenditure appropriations lapse at fiscal year-end if they have not been expended or encumbered. Throughout the year, budget amendments may be necessary to accommodate additional revenues and expenditure needs. Any amendments due to budget increases or transfers between expenditure accounts in different Major Objects must be approved by South Coast AQMD's Governing Board. They are submitted to the Governing Board for approval at a monthly Board meeting in the format of a board letter which documents the need for the request and the source of funding for the expenditure. Budget amendments resulting from transfers between expenditure accounts within the same Major Object are approved at the Office level.

The South Coast AQMD does not adopt annual budgets for its Special Revenue Funds. Special Revenue Funds are used to record transactions applicable to specific revenue sources that are legally restricted for specific purposes. Special Revenue Fund appropriations are approved by the Governing Board on an as-needed basis at a monthly Board meeting in the format of a board letter which documents the need for the request and the source of funding for the expenditure. South Coast AQMD reports Special Revenue Funds on a modified accrual basis in the Annual Comprehensive Financial Report.

### **Budget Process**

The South Coast AQMD budget process begins with the Chief Financial Officer issuing instructions and guidelines to the Offices. Under the guidance of the Executive Officer, Chief Operating Officer, and Chief Financial Officer, the Offices also begin establishing Goals and Priority Objectives for the fiscal year. The proposed annual budget and multi-year forecast is then developed by the Offices, Finance, Executive Council, the Chief Operating Officer, and the Executive Officer, based on the Goals and Priority Objectives, as well as guidelines issued by the Executive Officer. Each Office submits requests for staffing, select Salary accounts, Services and Supplies accounts, and Capital Outlay accounts. The remaining salary and benefit costs are developed by Finance. Capital expenditure requests are reviewed by an in-house committee who prioritizes the requests. Revenue projections are developed by Finance based on input received from the appropriate Offices and incorporate any proposed changes to Regulation III - Fees. This information is integrated into an initial budget request, including a multi-year forecast, and then fine-tuned under the direction of the Chief Operating Officer and Executive Officer to arrive at a

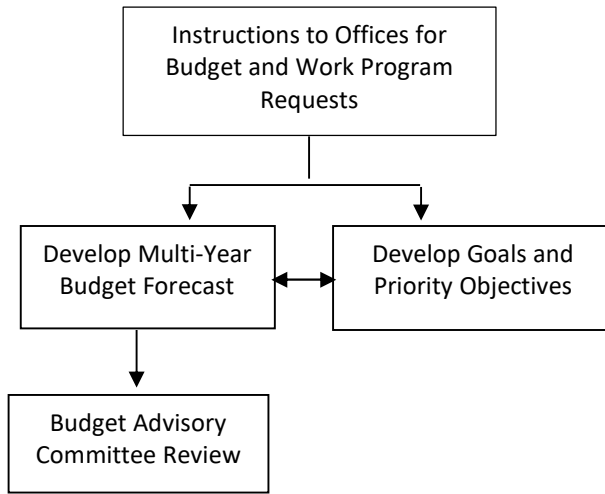
proposed budget. The public, business community, and other stakeholders have several opportunities to participate in the budget process, up to and at the budget adoption hearing by the Governing Board, including:

- Two meetings of the Budget Advisory Committee, whose members include various stakeholder representatives
- Two public consultation meetings to discuss the automatic CPI increase
- A public hearing on the Proposed Budget and Work Program

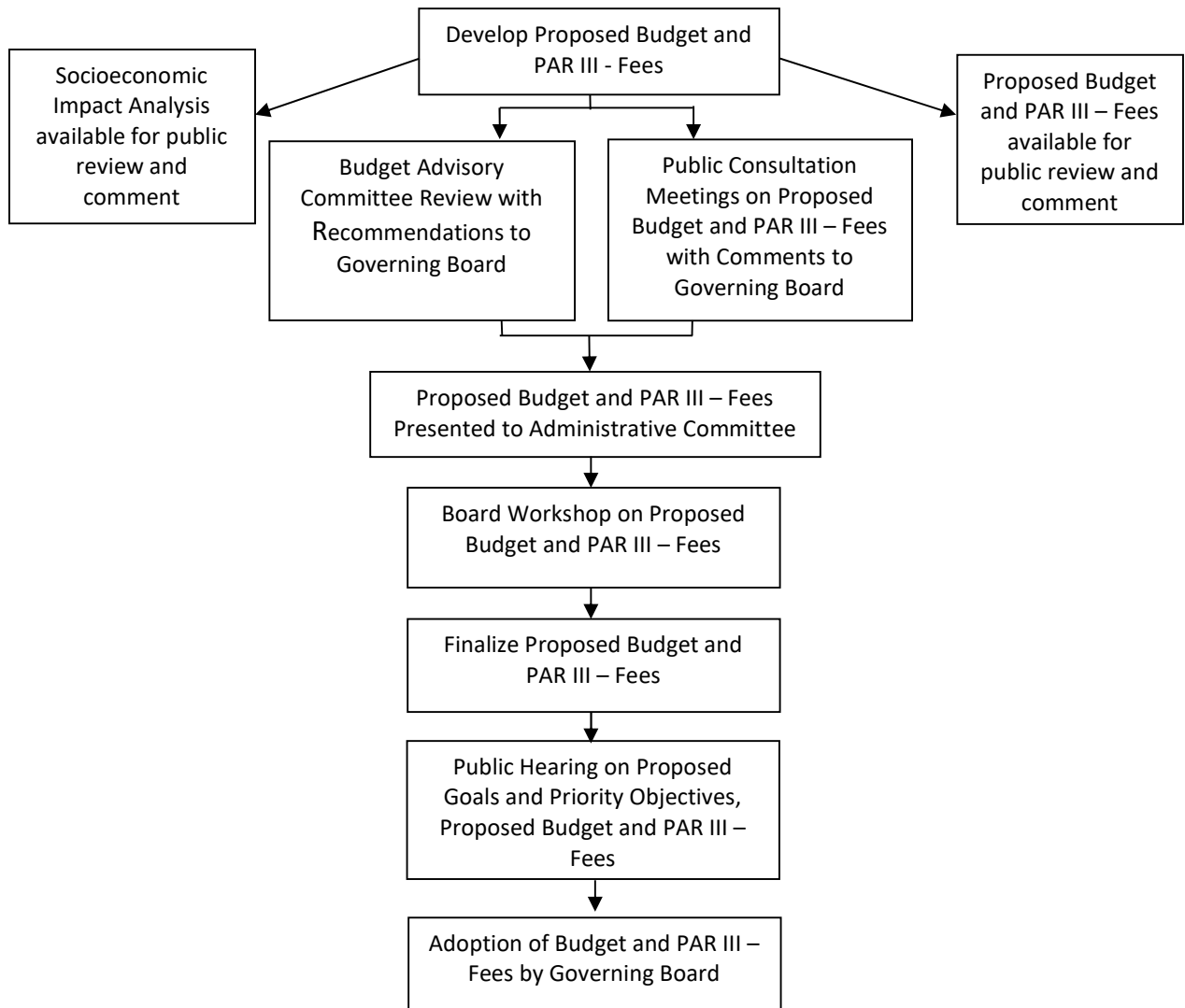
The proposed budget is presented to South Coast AQMD's Governing Board at a budget workshop and to South Coast AQMD's Administrative Committee. Any public comments and Budget Advisory Committee recommendations are submitted to the Governing Board by April 15<sup>th</sup> of each year. The proposed budget is adopted by the Governing Board and is in place on July 1<sup>st</sup> for the start of the new fiscal year.

The following flow charts represent the typical major milestones and budget processes that take place in developing South Coast AQMD's annual budget.

Preliminary Budget Process



Annual Budget Process



<b>FY 2026-27 Budget Timeline</b>	
Budget Advisory Committee meeting	Jan 15, 2026
Budget submissions received from Offices	Jan 16, 2026
Proposed budget available for public review	April 1, 2026
Budget Advisory Committee meeting on proposed budget	April 2, 2026
Public Consultation Meeting on proposed budget	April 7, 2026
Governing Board Budget and Fee Workshop	April 10, 2026
Budget Advisory Committee recommendations submitted to Governing Board	April 15, 2026
Public Hearing & Governing Board adoption of budget	May 1, 2026

## **Proposed Budget & Work Program**

### Budget Overview

The proposed budget for FY 2026-27 is an unbalanced budget with revenues/transfers in of \$223.9 and expenditures/transfers out of \$225.2 million. To compare against prior years, the following table shows South Coast AQMD’s amended budget and actual expenditures for FY 2024-25, adopted and amended budgets for FY 2025-26, and proposed budget for FY 2026-27.

<b>Description</b>	<b>FY 2024-25 Amended</b>	<b>FY 2024-25 Actual</b>	<b>FY 2025-26 Adopted</b>	<b>FY 2025-26 Amended<sup>1</sup></b>	<b>FY 2026-27 Proposed</b>
Staffing	1,029	-	1,034	-	1,030
Revenue/Transfers In	\$216.8	\$221.9	\$215.4	\$220.8	\$223.9
Expenditures/Transfers Out	\$221.2	\$218.7	\$219.6	\$224.4	\$225.2

<sup>1</sup> Includes Board approved changes through February 2026

The FY 2026-27 proposed budget reflects an increase of \$0.8 million in expenditures/transfers out from the FY 2025-26 amended budget and an increase of \$5.6 million in expenditures/transfers out from the FY 2025-26 adopted budget. The increase in expenditures/transfers out from the FY 2025-26 adopted budget is mainly due to increased costs for salaries resulting from the approved labor agreements. The FY 2026-27 proposed budget of 1,030 positions includes a net decrease of four positions over the FY 2025-26 amended budget.

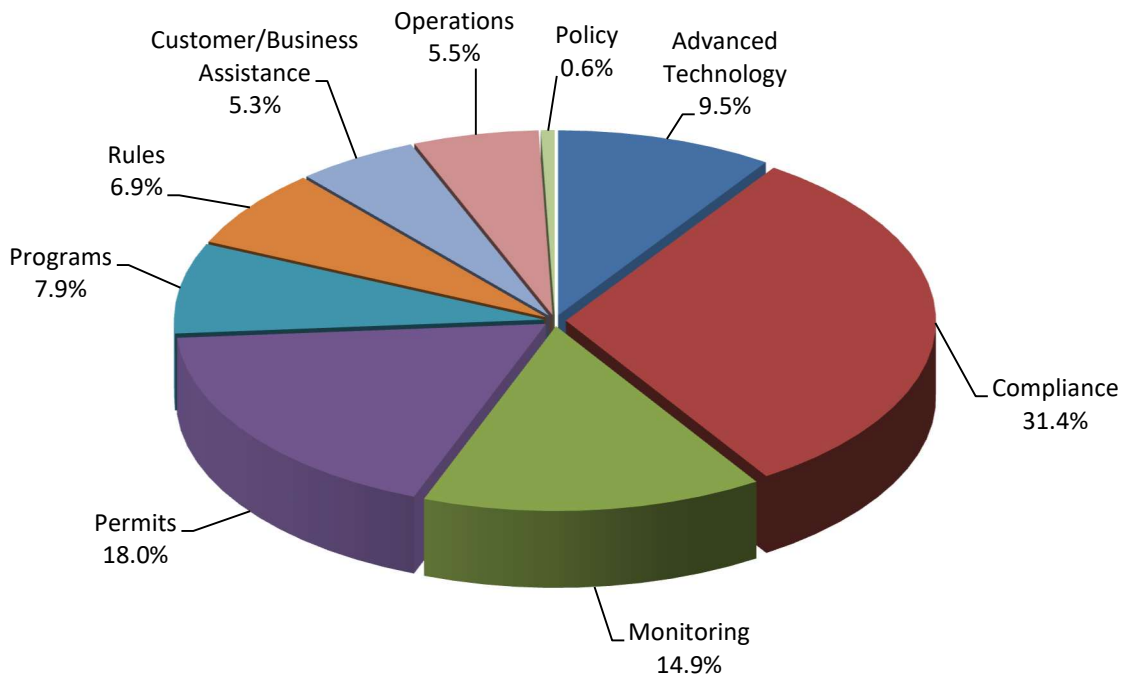
## Expenditures

### Work Program

South Coast AQMD expenditures are organized into nine Work Program Categories: Advance Clean Air Technology; Ensure Compliance with Clean Air Rules; Customer Service and Business Assistance; Develop Programs to Achieve Clean Air; Develop Rules to Achieve Clean Air; Monitoring Air Quality; Operational Support; Timely Review of Permits; and Policy Support. Each category consists of Work Programs, or activities, which are classified according to the nature of the activity being performed.

Each Work Program ties to the goals and objectives of the agency and identifies resources, performance measures/outputs, and legal mandates. A complete description of each program category along with a detailed work program sorted by program is included in the Goals and Priority Objectives and Work Program section. The following pie chart represents the fully burdened budgeted expenditures by Program Category for FY 2026-27.

### Work Program Category Expenditures



The following table compares South Coast AQMD Work Program expenditures by category for the FY 2025-26 adopted budget and FY 2026-27 proposed budget.

<b>Work Program Categories</b>	<b>FY 2025-26 Adopted Budget</b>	<b>FY 2026-27 Proposed Budget</b>
Advance Clean Air Technology	\$20,481,635	\$21,397,818
Customer Service and Business Assistance	11,673,631	11,882,548
Develop Programs to Achieve Clean Air	18,436,560	17,820,233
Develop Rules to Achieve Clean Air	14,198,649	15,600,339
Ensure Compliance with Clean Air Rules	69,486,029	70,580,341
Monitoring Air Quality	32,379,000	33,548,397
Operational Support	11,901,336	12,471,495
Policy Support	1,528,250	1,322,204
Timely Review of Permits	39,543,155	40,572,089
<b>Total</b>	<b>\$219,628,245</b>	<b>\$225,195,464</b>

Note: Fully burdened expenditures based on the Cost Allocation Schedule

#### Account Categories

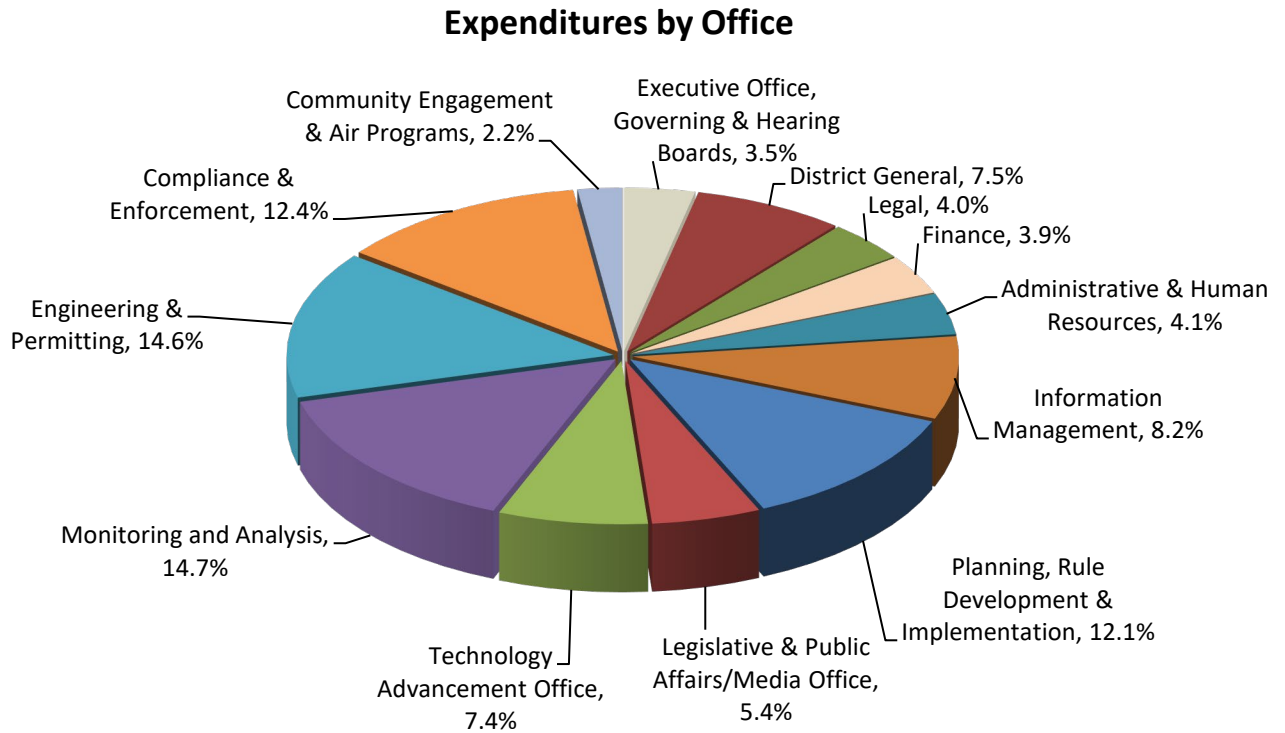
The following table compares the FY 2025-26 adopted budget and the FY 2025-26 amended budget to the proposed budget for FY 2026-27 by account category. The FY 2025-26 amended budget includes the Board-approved mid-year adjustments through February 2026.

<b>Account Description</b>	<b>FY 2025-26 Adopted Budget</b>	<b>FY 2025-26 Amended Budget<sup>1</sup></b>	<b>FY 2026-27 Proposed Budget</b>
Salaries/Benefits	\$183,377,267	\$183,377,267	\$188,944,295
Insurance	3,147,080	3,147,080	3,147,080
Rents	1,488,039	1,631,931	1,425,559
Supplies	4,278,406	6,644,339	4,563,477
Contracts and Services	15,971,766	15,239,635	16,312,361
Maintenance	1,958,189	2,325,669	1,984,189
Travel/Auto Expense	958,342	1,086,070	951,952
Utilities	1,965,620	1,965,620	1,965,620
Communications	1,213,040	1,234,133	1,210,320
Capital Outlays	1,550,000	3,879,080	825,000
Other	1,720,496	1,893,191	1,865,611
Debt Service	-	-	-
Transfers Out	2,000,000	2,000,000	2,000,000
<b>Total</b>	<b>\$219,628,245</b>	<b>\$224,424,015</b>	<b>\$225,195,464</b>

<sup>1</sup> Includes Board approved changes through February 2026

As mentioned previously, the proposed budget for FY 2026-27 represents an approximately \$0.8 million increase in expenditures from the FY 2025-26 amended budget. The FY 2025-26 amended budget includes mid-year increases associated with the following: monitoring equipment, services and supplies and capital outlays for critical projects and programs, and grant-related expenditures offset by revenue.

The following pie chart represents budgeted expenditures by Office for FY 2026-27.

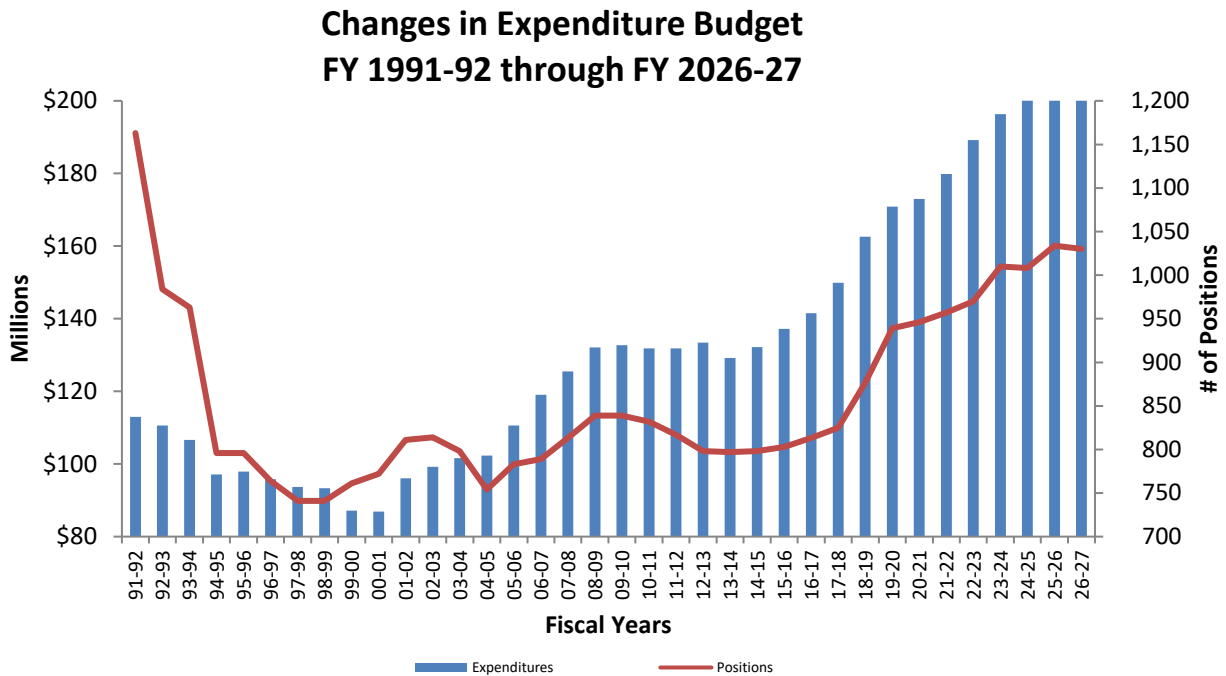


### Budget Strategy

Over the years, South Coast AQMD has focused on streamlining many of its operations while still meeting its program commitments despite new federal and state mandates and increased workload complexity. The focus has been maximizing the efficient use of staff resources to enable select vacant positions to remain vacant, be deleted, or be unfunded whenever possible. In FY 2017-18, South Coast AQMD began to receive funding from the California Air Resources Board under AB 617 to reduce exposure in neighborhoods most impacted by air pollution as well as funding under the Community Air Protection Fund (CAPP). In FY 2019-20, South Coast AQMD began receiving funding through the California Air Resources Board under the Volkswagen Mitigation Settlement Agreement. These new programs, resulting in additional funding sources, have increased South Coast AQMD’s workload substantially. Nonetheless, South Coast AQMD continues to focus on the efficient use of its resources. South Coast AQMD performs an on-going review of revenues, expenditures, and staffing levels and regularly presents results to the Board.

The proposed vacancy rate for FY 2026-27 is 13%, which has remained the same from the FY 2025-26 adopted budget.

The following charts show South Coast AQMD’s staffing and budget levels starting in FY 1991-92 when staffing was at 1,163 FTEs. The proposed budget for FY 2026-27 reflects a staffing level of 1,030 FTEs. This staffing level is 11% (133 FTEs) below the FY 1991-92 level.

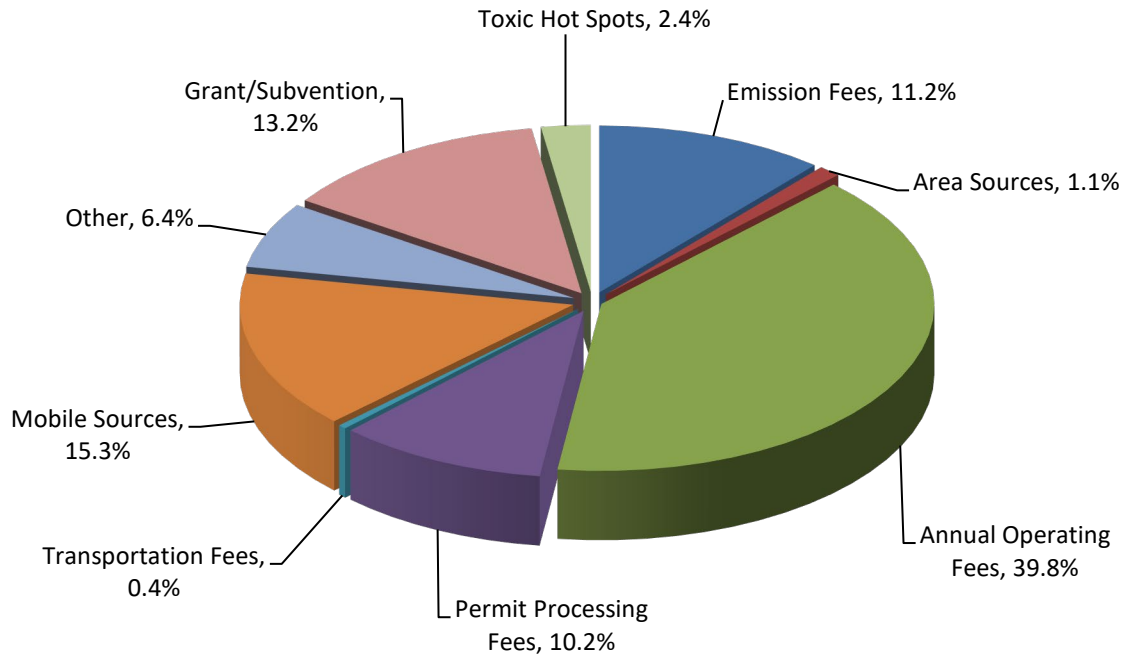


## Revenues

### Revenue Categories

Each year, in order to meet its financial needs, the South Coast AQMD Governing Board adopts a budget supported by a system of annual operating and emission fees, permit processing fees, toxic “Hot Spots” fees, area sources fees, source test/analysis fees, and transportation plan fees. In FY 2026-27, these fees are projected to generate approximately \$147.0 million or 66% of South Coast AQMD revenues; of this \$147.0 million, \$137.0 million or 61% of South Coast AQMD’s projected revenues are from stationary sources. Other sources, which include penalties/settlements, Hearing Board fees, interest, and miscellaneous income, are projected to generate approximately 6% of total revenues in FY 2026-27. The remaining 28% of revenue is projected to be received in the form of federal and state grants, California Air Resources Board (CARB) subvention, and California Clean Air Act motor vehicle fees. Beginning in Fiscal Year 1978-79, the South Coast AQMD became a fee supported agency no longer receiving financial support from property taxes. The following pie chart represents revenues by Major Category for the proposed FY 2026-27 budget.

## Revenues by Major Category



The following table compares the FY 2025-26 adopted revenue budget and the FY 2025-26 amended revenue budget to the proposed revenue budget for FY 2026-27. The FY 2025-26 amended revenue budget includes Board-approved mid-year changes through February 2026.

Revenue Description	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget <sup>1</sup>	FY 2026-27 Proposed Budget
Annual Operating Emission Fees	\$22,039,380	\$22,039,380	\$25,157,850
Annual Operating Permit Renewal Fees	86,001,470	86,594,621	89,114,914
Permit Processing Fees	21,008,620	21,008,620	22,745,170
Portable Equipment Registration Program	1,910,000	1,910,000	1,900,000
Area Sources	2,235,100	2,235,100	2,425,200
Grants/Subvention	30,942,140	34,441,000	29,686,895
Mobile Sources	34,489,170	34,489,170	34,239,124
Transportation Programs	932,050	932,050	815,380
Toxic Hot Spots	3,000,000	3,000,000	5,419,772
Other <sup>2</sup>	9,840,640	9,840,640	10,613,109
Transfers In	3,042,770	4,339,680	1,778,050
<b>Total</b>	<b>\$215,441,340</b>	<b>\$220,830,261</b>	<b>\$223,895,464</b>

<sup>1</sup> Includes Board approved changes through February 2026

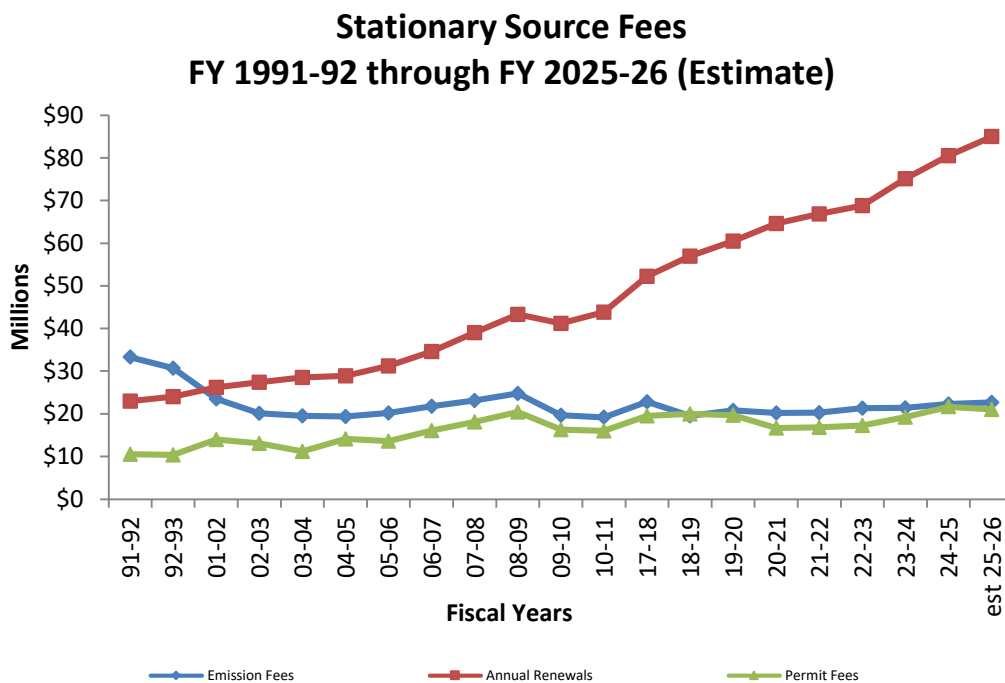
<sup>2</sup> Includes revenues from Interest, Lease Income, Source Testing, Hearing Board, Penalties/Settlements, Subscriptions, and Other

Over the past three decades, total permit fees (including permit processing, annual operating permit, and annual emissions-based fees) collected from stationary sources has increased by about 92% from \$66.9 million in FY 1991-92 to \$128.8 million (estimated) in FY 2025-26.

Mobile source revenues that are subvended to the South Coast AQMD by the Department of Motor Vehicles (DMV) are projected to remain at the same level as the FY 2025-26 budgeted amounts based on vehicle registration information from the DMV and recent revenue received. In addition, this category reflects reimbursements of incentive programs (Clean Fuels, Carl Moyer, Prop 1B, VW Mitigation and CAPP) whose contract activities and revenues are recorded in special revenue funds (outside the General Fund). These incentive program costs incurred by the General Fund are reimbursed to the General Fund from the various special revenue funds (subject to any administrative caps) and are reflected under the Mobile Source revenue category.

Revenues from the federal government are projected to decrease in FY 2026-27 from FY 2025-26 budgeted levels reflecting the anticipated level of federal funding from grants in support of air quality efforts. State Subvention funding is expected to remain at the current level for FY 2026-27. The AB 617 Community Air Protection Program implementation funding from CARB is projected at a slightly higher amount than FY 2025-26 and reflects proposed activity levels.

The following graph tracks actual stationary source revenues by type of fee from FY 1991-92 (when CPI limits were placed on South Coast AQMD fee authority) to estimated revenues for FY 2025-26.



## Debt Structure

### Pension Obligation Bonds

As of FY 2023-2024, the South Coast AQMD has fully met its financial obligations, completing all pension obligation bond payments. South Coast AQMD currently does not have any remaining liabilities.

## Fund Balance

South Coast AQMD is projecting an Unreserved (Unassigned) Fund Balance for June 30, 2027 of \$88,534,302 in addition to the following Reserved and Unreserved Designated Fund Balances for FY 2026-27.

Classification	Reserves/Unreserved Designations	Amount
Committed	Reserve for Encumbrances	\$ 22,500,000
Nonspendable	Reserve for Inventory of Supplies	80,000
	Unreserved Designations:	
Assigned	For Enhanced Compliance Activities	883,018
Assigned	For Other Post Employment Benefit (OPEB) Obligations	2,952,496
Assigned	For Permit Streamlining	234,159
Assigned	For Self-Insurance	2,000,000
Assigned	For Unemployment Claims	80,000
	Total Reserved & Unreserved Designations	\$ 28,729,673

Reserves are portions of the fund balance set aside for future use and are therefore not available for appropriation. These funds consist of encumbrances which represent the estimated amount of current and prior years' purchase orders and contract commitments at year-end and inventory which represents the value at cost of office, computer, cleaning, and laboratory supplies on hand at year-end.

Unreserved Designations in the fund balance indicate plans for use of financial resources in future years. The Designation for Enhanced Compliance Activities provides funding for inspection/compliance efforts. The Designation for Other Post Employment Benefit Obligations (OPEB) provides funding to cover the current actuarial valuation of the inherited OPEB obligation for long-term healthcare costs from the County of Los Angeles resulting from the consolidation of the four county Air Pollution Control Districts (APCDs). The Designation for Permit Streamlining was established to fund program enhancements to increase permitting efficiency and customer service. South Coast AQMD is self-insured for general liability, workers' compensation, automobile liability, premises liability, and unemployment.

## Long-Term Projection

South Coast AQMD continues to face a number of challenges in the upcoming years, including continued higher operating costs, the need for major information technology and building infrastructure improvement projects with the aging of our headquarters building, and growing program commitments while meeting air quality goals and permit processing targets. Recruiting, training, and retaining the high level of technical staffing expertise necessitated by the Community Air Protection Program established in 2017 under AB 617, the Volkswagen Mitigation Settlement Projects, the Refinery Fenceline Air Monitoring Plans under Rule 1180, and additional incentive funding under CAPP, as well as for South Coast AQMD's ongoing projects and programs, will continue to be a challenge further complicated by the retirement of current and long-term staff.

Retirement costs and any future actions SBCERA may take due to financial market fluctuations which could significantly impact South Coast AQMD's level of expenditures remains a primary uncertainty. Any legislative action that may impact the level of federal and state funding from grant awards, particularly AB 617 funding, and subvention funds is another unknown that must be considered as South Coast AQMD plans for the future. Cost recovery within the constraints of Proposition 26 is an additional uncertainty as South Coast AQMD strives to balance program operating expenses with revenues collected from fees.

In order to face these challenges, South Coast AQMD has a five year plan in place that provides for critical infrastructure improvement projects, maintains a stable vacancy rate in order to maximize cost efficiency, better aligns program revenues with costs, and strives to keep the percentage of unreserved fund balance to revenue within the Governing Board policy of 20%.

The following table, outlining South Coast AQMD's financial projection over this time period, shows the agency's commitment to meet these challenges and uncertainties while protecting the health of the residents within the South Coast AQMD boundaries and remaining sensitive to business.

<b>Fiscal 2025-26 Estimate and Five-Year Projection (\$ in Millions)</b>						
	<b>FY 25-26 Estimate</b>	<b>FY 26-27 Proposed</b>	<b>FY 27-28 Projected</b>	<b>FY 28-29 Projected</b>	<b>FY 29-30 Projected</b>	<b>FY 30-31 Projected</b>
STAFFING	1,034	1,030	1,030	1,030	1,030	1,030
REVENUES/TRANSFERS IN*	\$218.2	\$223.9	\$228.9	\$231.7	\$232.7	\$235.6
EXPENDITURES/TRANSFERS OUT	\$220.5	\$225.2	\$239.3	\$245.3	\$249.3	\$251.8
Change in Fund Balance	(\$2.3)	(\$1.3)	(\$10.4)	(\$13.6)	(\$16.6)	(\$16.2)
UNRESERVED FUND BALANCE (at year-end)	\$96.0	\$94.7	\$84.3	\$70.7	\$54.1	\$37.9
% of REVENUE	44%	42%	37%	31%	23%	16%
* CPI fee increase for FY 2026/27 = 3.2% . Projected CPI fee increases are as follows: FY 2027/28 – 3.3% and FY 28/29 through 2030/31- 3.2%.						

As part of the Five-Year Projection, South Coast AQMD has identified projected building maintenance and capital outlay improvement projects for its headquarters building. These projects are outlined in the following chart. In addition, the Infrastructure Improvement Special Revenue Fund was created with unanticipated one-time revenues from the General Fund for some of the capital outlay building-related improvement projects.

<b>GENERAL FUND POTENTIAL BUILDING MAINTENANCE and CAPITAL OUTLAY PROJECTS FY 2026-27 through 2030-31</b>
Atrium and Building Expansion Joint Waterproofing
Automatic Transfer Switch Upgrade (2)
Building Window and Structural Joint Sealing
Child Care Playground Renovation
Cleveland Steamer Oven for Cafeteria
Concrete Replacement in East Courtyard & Pedestrian Areas
Cooling Fan Units 1 & 2 Replacement
Irrigation System Renovation
Landscape Renovation
LED Replacement of fluorescent office lighting (2 floors)
Patio Crack and Joint Sealing
Refurbish/Replace Restroom Panels
Repair and Recoat Roofing Surface (Sure Coat Systems)
Repair and Reseal Parking Lot
Replacement of Defective Air Handler Fan Wheels (3)
Replacement of Post Indication Valves on Fire Sprinkler System
Restroom and Copy/Coffee Sink and Counter Tops
Saw Tooth Lab Roof refurbishment
Security System Upgrade - Replacement of Old Cameras
Update pneumatic HVAC controls to electronic control

**SUMMARY OF FISCAL YEAR 2026-27 PROPOSED BUDGET**

	<b>FY 2025-26 Adopted Budget</b>	<b>FY 2025-26 Amended Budget <sup>1</sup></b>	<b>FY 2025-26 Estimate <sup>2</sup></b>	<b>FY 2026-27 Proposed</b>
<b>Funding Sources</b>				
Revenue	\$ 212,398,570	\$ 216,490,581	\$ 212,254,832	\$ 222,117,414
Transfers-In	3,042,770	4,339,680	5,928,760	1,778,050
Total Funding Sources	\$ 215,441,340	\$ 220,830,261	\$ 218,183,592	\$ 223,895,464
<b>Funding Uses</b>				
Salaries & Employee Benefits	\$ 183,377,267	\$ 183,377,267	\$ 183,081,551	\$ 188,944,295
Services & Supplies	32,700,978	35,167,668	31,538,856	33,426,169
Capital Outlays	1,550,000	3,879,080	3,879,080	825,000
Transfers-Out	2,000,000	2,000,000	2,000,000	2,000,000
Total Funding Uses	\$ 219,628,245	\$ 224,424,015	\$ 220,499,487	\$ 225,195,464

<b>Fund Balances - Reserves &amp; Unreserved Designations</b>	<b>Classification</b>	<b>Projected June 30, 2026</b>	<b>Projected June 30, 2027</b>
Reserve for Encumbrances	Committed	\$ 20,900,000	\$ 22,500,000
Reserve for Inventory of Supplies	Nonspendable	80,000	80,000
Designated for Enhanced Compliance Activities	Assigned	883,018	883,018
Designated for Other Post Employment Benefit (OPEB) Obligations	Assigned	2,952,496	2,952,496
Designated for Permit Streamlining	Assigned	234,159	234,159
Designated for Self-Insurance	Assigned	2,000,000	2,000,000
Designated for Unemployment Claims	Assigned	80,000	80,000
Total Reserves & Unreserved Designations		\$ 27,129,673	\$ 28,729,673
Unassigned Fund Balance	Unassigned	\$ 89,834,302	\$ 88,534,302
Total Fund Balances		\$ 116,963,975	\$ 117,263,975

<sup>1</sup> The FY 2025-26 Amended Budget includes mid-year changes through February 2026.

<sup>2</sup> Includes estimated encumbrances of \$14,900,000 which will be applicable to the fiscal year ending June 30, 2026.

**ANALYSIS OF PROJECTED JUNE 30, 2026 FUND BALANCE**

<b>Fund Balances as of June 30, 2025</b>	
Reserves	\$ 16,557,565
Designated	6,149,673
Unassigned	92,172,632
<b>Total Fund Balances, June 30, 2025</b>	<b>\$ 114,879,870</b>
<b>Add Excess Fiscal Year 2025-26 Revenues over Expenditures</b>	
Revenues	\$ 218,183,592
Expenditures <sup>1</sup>	205,599,487
<b>Sub-Total</b>	<b>\$ 12,584,105</b>
Deduct Decrease in Encumbrances Open on June 30, 2026	(10,500,000)
<b>Total Projected Fund Balances, June 30, 2026</b>	<b>\$ 116,963,975</b>
<b>Fund Balances (Projected) at June 30, 2026</b>	
Reserve for Encumbrances	\$ 20,900,000
Reserve for Inventory of Supplies	80,000
Designated for Enhanced Compliance Activities	883,018
Designated for Other Post Employment Benefit (OPEB) Obligations	2,952,496
Designated for Permit Streamlining	234,159
Designated for Self-Insurance	2,000,000
Designated for Unemployment Claims	80,000
Unassigned	89,834,302
<b>Total Projected Fund Balances, June 30, 2026</b>	<b>\$ 116,963,975</b>
Note: This analysis summarizes the estimated amount of funds that will be carried into FY 2026-27.	
<sup>1</sup> Expenditures do not include estimated \$14,900,000 encumbrances for the Fiscal Year ended June 30, 2026.	

**SCHEDULE OF AVAILABLE FINANCING AND PROPOSED FISCAL YEAR 2026-27  
RESERVES AND DESIGNATIONS**

Fund Balances	\$ 116,963,975	
Emission Fees	25,157,850	
Annual Renewal Fees	89,114,914	
Permit Processing Fees	22,745,170	
Portable Equipment Registration Program	1,900,000	
State Subvention	3,856,414	
State Grant	18,741,581	
Federal Grant	7,088,900	
Interest Revenue	3,019,290	
Lease Revenue	67,410	
Source Test/Analysis Fees	1,343,250	
Hearing Board Fees	737,970	
Penalties and Settlements	4,600,000	
Area Sources	2,425,200	
Transportation Programs	815,380	
Mobile Sources/Clean Fuels	34,239,124	
Air Toxics "Hot Spots"	5,419,772	
Other Revenues/Transfers In	2,623,239	
Total Funds		\$ 340,859,439
Less Projected Fiscal Year 2026-27 Reserves and Designations		
Reserve for Encumbrances	\$ 22,500,000	
Reserve for Inventory of Supplies	80,000	
Designated for Enhanced Compliance Activities	883,018	
Designated for Other Post Employment Benefit (OPEB) Obligations	2,952,496	
Designated for Permit Streamlining	234,159	
Designated for Self-Insurance	2,000,000	
Designated for Unemployment Claims	80,000	
Total Proposed Reserves and Designations		\$ 28,729,673
Available Financing		\$ 312,129,766

**ANALYSIS OF PROJECTED JUNE 30, 2027 FUND BALANCE**

<b>Fund Balances as of June 30, 2026</b>	
Reserves	\$ 20,980,000
Designated	6,149,673
Unassigned	89,834,302
<b>Total Fund Balances, June 30, 2026</b>	<b>\$ 116,963,975</b>
<b>Add Excess Fiscal Year 2026-27 Revenues over Expenditures</b>	
Revenues	\$ 223,895,464
Expenditures <sup>1</sup>	210,195,464
<b>Sub-Total</b>	<b>\$ 13,700,000</b>
Deduct Decrease in Encumbrances Open on July 1, 2026	(13,400,000)
<b>Total Projected Fund Balances, June 30, 2027</b>	<b>\$ 117,263,975</b>
<b>Fund Balances (Projected) Fiscal Year 2026-27</b>	
Reserve for Encumbrances	\$ 22,500,000
Reserve for Inventory of Supplies	80,000
Designated for Enhanced Compliance Activities	883,018
Designated for Other Post Employment Benefit (OPEB) Obligations	2,952,496
Designated for Permit Streamlining	234,159
Designated for Self-Insurance	2,000,000
Designated for Unemployment Claims	80,000
Unassigned	88,534,302
<b>Total Projected Fund Balances, June 30, 2027</b>	<b>\$ 117,263,975</b>
<sup>1</sup> Expenditures do not include estimated \$15,000,000 encumbrances for the Fiscal Year ended June 30, 2027.	

Revenue Comparison				
Revenue Account	FY 2024-25 Actual	FY 2025-26 Adopted Budget	FY 2025-26 Estimated	FY 2026-27 Proposed
Emission Fees	\$ 22,394,782	\$ 22,039,380	\$ 22,748,759	\$ 25,157,850
Annual renewal Fees	80,494,933	86,001,470	85,014,415	89,114,914
Permit Processing Fees	21,707,533	21,008,620	21,048,337	22,745,170
Portable Equipment Registration Program	2,003,559	1,910,000	1,650,000	1,900,000
State Subvention	3,822,526	3,822,530	3,856,414	3,856,414
State Grant	15,668,545	18,506,930	16,255,581	18,741,581
Federal Grant	8,802,301	8,612,680	7,485,008	7,088,900
Interest Revenue	7,790,900	2,731,020	6,137,856	3,019,290
Lease Revenue	74,104	82,950	85,710	67,410
Source Test/Analysis Fees	879,600	633,660	871,600	1,343,250
Hearing Board Fees	785,375	600,660	445,442	737,970
Penalties and Settlements	8,288,952	4,600,000	6,869,856	4,600,000
Area Sources	2,314,406	2,235,100	2,235,100	2,425,200
Transportation Programs	795,937	932,050	718,002	815,380
Mobile Sources/Clean Fuels	32,859,344	34,489,170	32,071,500	34,239,124
Air Toxics "Hot Spots"	3,119,253	3,000,000	3,157,470	5,419,772
Other Revenues/Transfers In	10,115,866	4,235,120	7,532,543	2,623,239
<b>Total Revenue</b>	<b>\$ 221,917,919</b>	<b>\$ 215,441,340</b>	<b>\$ 218,183,592</b>	<b>\$ 223,895,464</b>

## EXPLANATION OF REVENUE SOURCES

### **Annual Operating Emissions Fees**

The Lewis-Presley Air Quality Management Act (Health & Safety Code Section 40400-40540) authorizes the South Coast AQMD to collect fees for permitted sources to recover the costs of District programs related to these sources. (Health & Safety Code 40410(b)). South Coast AQMD initiated an annual operating emissions fees program in January 1978. As the program currently exists, all permitted facilities pay a flat fee for up to four tons of emissions. In addition to the flat fee, facilities that emit four tons or greater (from both permitted and unpermitted equipment) of any organic gases, specific organics, nitrogen oxides, sulfur oxides, or particulate matter, or 100 tons per year or greater of carbon monoxide, also pay fees based on the facility's total emissions. These facilities pay for emissions from permitted equipment as well as emissions from unpermitted equipment and processes which are regulated, but for which permits are not required, such as solvent use. In addition, a fee-per-pound is assessed on ozone depleters (ammonia, chlorofluorocarbons, 1,1,1 trichloroethane) over thresholds as well as base toxics fees, device fees, and cancer-potency weighted fees for the following toxic air contaminants: asbestos; benzene; cadmium; carbon tetrachloride; chlorinated dioxins and dibenzofurans; ethylene dibromide; ethylene dichloride; ethylene oxide; formaldehyde; hexavalent chromium; methylene chloride; nickel; perchloroethylene; 1,3-butadiene; inorganic arsenic; beryllium; polynuclear aromatic hydrocarbons (PAHs); vinyl chloride; lead; 1,4-dioxane; trichloroethylene; and diesel particulate. The rates are set forth in South Coast AQMD Rule 301.

*FY 2026-27 Proposed Budget:* The non-RECLAIM emissions are based on Annual Emission Report (AER) data for Calendar Year 2024. The RECLAIM NOx and SOx emission projection is based on holdings according to the RECLAIM Trading Credit (RTC) listing. The flat emission fees are projected based on the number of active facilities with at least one permit. The proposed budget includes a 3.2% CPI fee increase.

### **Annual Operating Permit Renewal**

State law authorizes South Coast AQMD to have an annual permit renewal program and authorizes fees to recover the costs of the program (Health & Safety Code Section 42300; 40510(b)). The annual operating permit renewal program, initiated by the South Coast AQMD in February 1977, requires that all active permits be renewed on an annual basis upon payment of annual renewal fees. The annual renewal rates are established in South Coast AQMD Rule 301 and are based on the type of equipment, which is related to the complexity of related compliance activity. For basic equipment (not control equipment) the operating fee schedule also corresponds to some extent to the emission potential of the equipment. Along with annual operating emissions fees, annual operating permit renewal fees are intended to recover the costs of programs such as South Coast AQMD's compliance program, planning, rulemaking, monitoring, testing, source education, public outreach, civil enforcement, including the South Coast AQMD's Hearing Board, and stationary and area source research projects. This category includes Refinery Related Community Air Monitoring System Annual Operating and Maintenance Fees (Rule 301(aa), (Rule 1180)). Also included here are the Warehouse Actions and Investments to Reduce Emissions (WAIRE) program fees for the regulation of warehouse facilities to reduce emissions from the goods movement industry.

## EXPLANATION OF REVENUE SOURCES

*FY 2026-27 Proposed Budget:* The projection is based on an estimated number of permits at the various equipment fee schedules as well as the Refinery Related Community Air Monitoring System Annual Operating and Maintenance Fees (Rule 301(aa)). The proposed budget includes a 3.2% CPI fee increase.

### **Permit Processing Fees**

Under the Health & Safety Code 42300, South Coast AQMD may adopt and implement a program requiring that a permit be obtained from South Coast AQMD to construct or operate any equipment which emits or controls air pollution in South Coast AQMD's jurisdictional boundaries before the construction or operation of the equipment. South Coast AQMD has adopted rules requiring such permits, to ensure that equipment in South Coast AQMD's jurisdictional boundaries is in compliance with South Coast AQMD Rules and Regulations but exempts certain equipment which is deemed to have de minimis emissions (Rule 219). Permit fees are authorized by state law to recover the reasonable costs of the permit program involving permitting, planning, enforcement, and monitoring related activities. Permit processing fees support the permit processing program and the fee rate schedules for the different equipment categories are based on the average time it takes to process and issue a permit. Each applicant, at the time of filing, pays a permit processing fee which partially recovers the costs for normal evaluation of the application and issuance of the permit to construct and permit modifications. This category also includes fees charged to partially recover the costs of evaluation of plans, including but not limited to Rule 403 dust control plans, and Rule 1118 flare monitoring plans. The permit processing fees also cover the administrative cost to process Change of Operator applications, applications for Emission Reduction Credits, and Administrative Changes to permits. This category also includes a number of specific fees such as Title V permit processing fees and RECLAIM permit processing fees. Finally, this category includes some fees that are related to specific activity such as asbestos notification and Rule 222 'registration in lieu of permit.'

*FY 2026-27 Proposed Budget:* The projection is based on the anticipated number and type of applications that will be processed. The proposed budget includes a 3.2% CPI fee increase.

### **Portable Equipment Registration Program (PERP)**

The California Air Resources Board (CARB) provides revenues to local air districts to offset the costs of inspecting equipment registered under CARB's Portable Equipment Registration Program (PERP). Fees for inspection of PERP-registered engines by South Coast AQMD field staff are collected by CARB at the time of registration and passed through to South Coast AQMD on an annual basis. Fees for inspection of all other PERP-registered equipment are billed at an hourly rate set forth in South Coast AQMD Rule 301, as determined by CARB and collected by South Coast AQMD at the time the inspection is conducted.

*FY 2026-27 Proposed Budget:* The revenue projection is based on the anticipated number of inspections.

## EXPLANATION OF REVENUE SOURCES

### **Area Sources**

Emissions fees and quantity-based fees from architectural coatings revenue covers architectural coatings' fair share of emissions supported programs. South Coast AQMD Rule 314 covers emission-based fees and quantity-based fees. Fees on area sources are authorized by Health & Safety Code §40522.5. Architectural coatings are assessed annually based on quantity (gallons) distributed or sold for use in South Coast AQMD's jurisdiction. This revenue allows South Coast AQMD to recover the costs of staff working on compliance, laboratory support, architectural coatings emissions data, rule development, and architectural coatings revenue collection.

*FY 2026-27 Proposed Budget:* Fees are based on the annual quantity and emissions of architectural coatings distributed or sold into or within and for use in South Coast AQMD's jurisdiction for the previous calendar year. Emissions are decreasing while sales volume is increasing. The proposed budget includes a 3.2% CPI fee increase.

### **California Air Resources Board Subvention**

Under Health and Safety Code Section 39800-39811, the State appropriates monies each year to CARB to subvene to the air quality districts engaged in the reduction of air contaminants pursuant to the basin wide air pollution control plan and related implementation programs. South Coast AQMD has received subvention funds since its inception beginning in 1977.

*FY 2026-27 Proposed Budget:* The current amount of \$3.9 million is included in the FY 2026-27 Proposed budget.

### **State Grant**

Under AB 617, adopted by the state legislature, CARB funding is distributed to air districts to implement the Community Air Protection Program which includes monitoring and developing emissions reductions plans in disadvantaged communities with high cumulative exposure to air toxics.

*FY 2026-27 Proposed Budget:* The proposed budget includes the anticipated reimbursement from CARB funding for staff time, services and supplies, and equipment needed to implement the program.

### **Federal Grants/Other Federal Revenue**

South Coast AQMD receives funding from EPA Section 103 and 105 grants to help support the South Coast AQMD in its administration of active air quality control and monitoring programs where the South Coast AQMD is required to perform specific agreed-upon activities. Other EPA and Department of Energy (DOE) grants provide funding for various air pollution reduction projects. When stipulated in the grant agreement, the General Fund is reimbursed for administrative costs associated with grant-funded projects. Most federal grants are limited to specific purposes, but EPA Section 105 grants are available for the general support of air quality-related programs.

## EXPLANATION OF REVENUE SOURCES

*FY 2026-27 Proposed Budget:* The revenue projection is based on funding levels from current federal grants.

### **Interest**

Revenue from this source is the result of investing South Coast AQMD's General Fund cash balances.

*FY 2026-27 Proposed Budget:* The revenue projection is based on average cash balances and anticipated interest rates.

### **Leases**

Revenue in this category is a result of leasing available space at South Coast AQMD's Headquarters facility.

*FY 2026-27 Proposed Budget:* The projection is based on the existing lease agreements

### **Source Test/Sample Analysis Fees**

Revenue in this category includes fees for source tests, test protocol and report reviews, continuous emissions monitoring systems (CEMS) evaluations and certifications, laboratory approval program (LAP) evaluations, and laboratory sample analyses. The revenue recovers a portion of the costs of performing tests, technical evaluations, and laboratory analyses.

*FY 2026-27 Proposed Budget:* The revenue projection is based on the anticipated number of tests and analyses. The proposed budget includes a 3.2% CPI fee increase and the removal of CEMS fee cap.

### **Hearing Board**

Hearing Board revenue is from the filing of petitions for variances and appeals, excess emissions fees, and daily appearance fees. The revenue recovers a portion of the costs associated with these activities. Petitions for Orders for Abatement, which go before the Hearing Board, are filed by South Coast AQMD; therefore, there are no Hearing Board fees/revenue related to these proceedings.

*FY 2026-27 Proposed Budget:* The estimate is based on the projected number of hearings to be held and cases to be heard. The proposed budget includes a 3.2% CPI fee increase.

### **Penalties/Settlements**

The revenue from this source is derived from cash settlements for violations of permit conditions, South Coast AQMD Rules, or state law. This revenue source is available for the general support of the South Coast AQMD's programs.

*FY 2026-27 Proposed Budget:* It is anticipated that revenue in this category will be approximately \$4.6 million.

## EXPLANATION OF REVENUE SOURCES

### Mobile Sources

Mobile Sources revenue is composed of six components: AB2766 revenue and administrative/program cost reimbursements from five programs: Carl Moyer, Community Air Protection Program (CAPP), Proposition 1B, MSRC and Volkswagen Environmental Mitigation Trust.

#### AB2766:

Section 9250.17 of the Vehicle Code gives the Department of Motor Vehicles (DMV) the authority and responsibility to collect and forward to South Coast AQMD four dollars for every vehicle registered in South Coast AQMD's jurisdictional boundaries. Thirty percent of the money (\$1.20 per vehicle) collected is recognized in South Coast AQMD's General Fund as mobile sources revenue and is used for programs to reduce air pollution from motor vehicles and to carry out related planning, monitoring, enforcement, and technical studies authorized by, or necessary to implement, the California Clean Air Act of 1988 or the South Coast AQMD Air Quality Management Plan. A proportionate share of programs that are not associated with any individual type of source (e.g., air quality monitoring) is supported by these revenues. The remaining monies are used to pay for projects to reduce air pollution from mobile vehicles: 40% (\$1.60 per vehicle) to the Air Quality Improvement Special Revenue Fund to be passed through to local governments and 30% (\$1.20 per vehicle) to the Mobile Source Air Pollution Reduction Fund (MSRC) to pay for projects recommended by the MSRC and approved by the South Coast AQMD Governing Board (see MSRC below).

#### Carl Moyer Program:

The Carl Moyer Memorial Air Quality Standards Attainment Program (Carl Moyer Program) provides funding from the State of California for the incremental cost of cleaner heavy-duty vehicles, off-road vehicles and equipment, marine, and locomotive engines. The General Fund receives reimbursements from the Carl Moyer Fund for staff time and other program implementation/administration costs up to specified limits.

#### CAPP (Incentives):

CAPP Incentive increases funding for the Carl Moyer program. The General Fund will receive reimbursements from the CAPP Incentive Special Revenue Fund (up to 6.25 percent) for administrative costs incurred to implement the program.

#### Proposition 1B:

The Proposition 1B Program is a \$1 billion bond program approved by California voters in November 2006. This incentive program is designed to reduce diesel emissions and public health risks from goods movement activities along California's trade corridors. The General Fund receives reimbursements from the Proposition 1B Funds for staff time and other program implementation/administration costs up to specified limits.

#### MSRC:

MSRC revenue reflects the reimbursement from the Mobile Source Air Pollution Reduction Special Revenue Fund for the cost of staff support provided to the MSRC in administering a mobile source program. These administrative costs are limited by state law and the MSRC adopts a budget for staff support each year.

## EXPLANATION OF REVENUE SOURCES

Volkswagen Environmental Mitigation Trust:

The Volkswagen Environmental Mitigation Trust was established as part of a settlement with Volkswagen for their role in utilizing illegal defeat devices in certain 2.0- and 3.0-liter VW vehicles that resulted in excess emissions. South Coast AQMD has been identified by CARB as the administrator of two project funding categories: Zero Emission Class 8 Freight and Port Drayage Trucks; and Combustion Freight and Marine Projects. The General Fund receives reimbursements from the Volkswagen Environmental Mitigation Fund for staff time and other program implementation/administration costs up to specified limits.

*FY 2026-27 Proposed Budget:* Revenue projections are based on vehicle registration data from the DMV, other state revenue received and anticipated reimbursable implementation/administration costs for the Carl Moyer, CAPP Incentives, Prop 1B, MSRC and Volkswagen Environmental Mitigation Trust programs.

### **Clean Fuels**

The General Fund receives reimbursements from the Clean Fuels Program Special Revenue Fund for staff time and other program implementation/administration costs necessary to implement the Clean Fuels Program.

Section 9250.11 of the Vehicle Code gives the DMV authority to collect and forward to South Coast AQMD money for clean fuels technology advancement programs and transportation control measures related to motor vehicles, according to the plan approved pursuant to Health & Safety Code §40448.5. One dollar is collected by the DMV for every vehicle registered in South Coast AQMD's jurisdictional boundaries, forwarded to South Coast AQMD, and deposited in the Clean Fuels Program Special Revenue Fund.

Clean Fuels fees from stationary sources are recorded in a separate revenue account within the Clean Fuels Program Special Revenue Fund. Fees authorized by Health & Safety Code §40512 are collected from sources that emit 250 tons or more per year of Nitrogen Oxides (NOx), Sulfur Oxides (SOx), Reactive Organic Compounds (ROC), or Particulate Matter (PM). The fees collected are used to develop and implement activities that promote the use of clean-burning fuels. These activities include assessing the cost effectiveness of emission reductions associated with clean fuels development and use of new clean fuels technologies, and other clean fuels related projects. The General Fund receives reimbursements from the Clean Fuels Program Fund for staff time and other program implementation/administration costs necessary to implement a Clean Fuels Program.

*FY 2026-27 Proposed Budget:* Revenue projections are based on anticipated reimbursable staff and other program costs to implement the Clean Fuels Program.

### **Transportation Programs**

In accordance with federal and state Clean Air Act requirements, South Coast AQMD's Rule 2202 – On-Road Vehicle Mitigation Options provides employers with various options to either reduce mobile

## EXPLANATION OF REVENUE SOURCES

source emissions generated from employee commutes or implement mobile source emission reduction programs. Employers with 250 or more employees at a worksite are subject to Rule 2202 and are required to submit an annual registration to implement an emission reduction program that will obtain emission reductions equivalent to a worksite specific emission reduction target. The revenue from this category is used to recover a portion of the costs associated with filing, processing, reviewing, and auditing the registrations and the ridesharing programs. Fees for indirect sources, which are sources that attract mobile sources, such as the large employers covered by Rule 2202, are authorized by Health & Safety Code §40522.5.

*FY 2026-27 Proposed Budget:* The projection is based on the anticipated number of registrations. The proposed budget includes a 3.2% CPI fee increase.

### **Toxic "Hot Spots"**

Health and Safety Code Section 44380 requires South Coast AQMD to assess and collect fees from facilities that emit toxic compounds. Fees collected are used to recover state and South Coast AQMD costs to collect and analyze data regarding air toxics and their effect on the public. Costs recovered include a portion of the administrative, outreach, plan processing, and enforcement costs to implement this program. Staff has also noticed a large number of Air Toxics Inventory Reports (ATIR) and Health Risk Assessments (HRA) which require substantial modifications or revisions that the facility is unable to perform without errors or delays. Therefore, the amendments to Rule 307.1 also include cost recovery for these efforts.

*FY 2026-27 Proposed Budget:* The revenue projection is based on estimated General Fund reimbursements from the Air Toxics Fund for staff time and other program and administrative expenditures.

### **Other**

Miscellaneous revenue includes revenue attributable to professional services South Coast AQMD renders to other agencies and reimbursements from special revenue funds (non-mobile source).

*FY 2026-27 Proposed Budget:* The revenue projections are based on historical trend information and anticipated receipts.

SCAQMD						
Line Item Expenditure						
Major Object / Account # / Account Description		FY 2024-25 Actuals	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate *	FY 2026-27 Proposed Budget
<b>Salary &amp; Employee Benefits</b>						
51000-52000	Salaries	\$ 115,143,309	\$ 122,345,182	\$ 121,380,949	\$ 121,137,058	\$ 126,985,110
53000-55000	Employee Benefits	60,263,482	61,032,085	61,996,318	61,944,493	61,959,185
Sub-total Salary & Employee Benefits		\$ 175,406,791	\$ 183,377,267	\$ 183,377,267	\$ 183,081,551	\$ 188,944,295
<b>Services &amp; Supplies</b>						
67250	Insurance	\$ 2,818,507	\$ 3,147,080	\$ 3,147,080	\$ 2,822,345	\$ 3,147,080
67300	Rents & Leases Equipment	94,625	864,660	968,354	868,433	793,680
67350	Rents & Leases Structure	267,431	623,379	663,577	595,105	631,879
67400	Household	814,578	919,986	926,286	830,706	929,986
67450	Professional & Special Services	9,586,123	13,178,179	12,066,083	10,821,032	13,464,774
67460	Temporary Agency Services	950,182	1,098,798	1,428,556	1,281,149	1,134,798
67500	Public Notice & Advertising	412,266	612,123	643,661	577,244	615,123
67550	Demurrage	38,741	162,680	175,049	156,986	167,680
67600	Maintenance of Equipment	1,378,813	896,710	1,357,750	1,217,649	902,710
67650	Building Maintenance	968,636	1,061,479	967,919	868,043	1,081,479
67700	Auto Mileage	86,619	78,927	156,006	139,908	95,437
67750	Auto Service	472,160	370,000	370,000	331,821	370,000
67800	Travel	351,032	509,415	560,064	502,273	486,515
67850	Utilities	1,872,518	1,965,620	1,965,620	1,762,796	1,965,620
67900	Communications	863,121	1,213,040	1,234,133	1,106,788	1,210,320
67950	Interest Expense	-	-	-	-	-
68000	Clothing	153,431	101,808	138,140	123,886	101,808
68050	Laboratory Supplies	468,648	595,000	651,940	584,669	595,000
68060	Postage	421,995	497,201	503,862	451,870	497,201
68100	Office Expense	3,537,215	2,250,050	4,210,301	3,775,857	2,546,164
68200	Office Furniture	107,626	98,169	175,086	157,020	97,500
68250	Subscriptions & Books	135,214	261,861	236,246	211,869	251,487
68300	Small Tools, Instruments, Equipment	482,369	193,296	447,743	401,542	193,296
68400	Gas and Oil	244,399	281,021	281,021	252,024	281,021
69500	Training/Conference/Tuition/ Board Exp.	818,054	1,081,687	1,049,360	941,081	1,063,780
69550	Memberships	227,301	203,495	330,877	296,735	265,250
69600	Taxes	41,860	65,300	63,300	56,768	67,300
69650	Awards	135,548	102,391	102,391	91,826	117,391
69700	Miscellaneous Expenses	156,858	267,623	347,263	311,431	351,890
69750	Prior Year Expense	33,652	-	-	-	-
69800	Uncollectable Accounts Receivable	716,253	-	-	-	-
89100	Principal Repayment	-	-	-	-	-
Sub-total Services & Supplies		\$ 28,655,776	\$ 32,700,978	\$ 35,167,668	\$ 31,538,856	\$ 33,426,169
77000	<b>Capital Outlays</b>	\$ 9,888,083	\$ 1,550,000	\$ 3,879,080	3,879,080	825,000
79050	<b>Building Remodeling</b>	-	-	-	-	-
99950	<b>Transfers Out</b>	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Total Expenditures		\$ 215,950,650	\$ 219,628,245	\$ 224,424,015	\$ 220,499,487	\$ 225,195,464

\* Estimates based on July 2025 through February 2026 actual expenditures and February 2026 budget amendments.

**SALARIES & EMPLOYEE BENEFITS**

<b>Acct. #</b>	<b>Account Description</b>	<b>FY 2025-26 Adopted Budget</b>	<b>FY 2025-26 Amended Budget</b>	<b>FY 2025-26 Estimate</b>	<b>FY 2026-27 Proposed Budget</b>	<b>Increase/ (Decrease)<sup>(a)</sup></b>
<b>51000- 52000</b>	<b>SALARIES</b>	<b>\$122,345,182</b>	<b>\$121,380,949</b>	<b>\$121,137,058</b>	<b>\$126,985,110</b>	<b>\$4,639,928</b>
<p>These accounts include salaries and special pays such as: Call-Back, Hazard, Night Shift, Rideshare, Skill-Based, Stand-By and Overtime. The main reason for the increase in Salaries is the labor agreements approved in FY 2023-24.</p>						
<b>53000</b>	<b>EMPLOYEE BENEFITS</b>	<b>\$5,579,589</b>	<b>\$6,262,652</b>	<b>\$6,262,652</b>	<b>\$5,766,359</b>	<b>\$186,770</b>
<p>This account includes the costs associated with State Disability Insurance, employer share of unemployment insurance, Social Security and Medicare. In addition, this account includes individual memberships and/or management physicals. The increase is mainly due to the labor agreement approved in FY 2023-24.</p>						
<b>54000</b>	<b>RETIREMENT</b>	<b>\$38,689,027</b>	<b>\$40,229,860</b>	<b>\$40,229,860</b>	<b>\$37,918,080</b>	<b>(\$770,947)</b>
<p>This account includes the employer's share of the employee retirement system contributions. The decrease from the FY 2025-26 Adopted Budget is based on the contribution rates provided by the San Bernardino County Retirement Association (SBCERA) and the proposed personnel actions.</p>						
<b>55000</b>	<b>INSURANCE</b>	<b>\$16,763,469</b>	<b>\$15,503,806</b>	<b>\$15,451,981</b>	<b>\$18,274,746</b>	<b>\$1,511,277</b>
<p>This account covers the employer's share of health, life, dental, vision care, and accident insurance. The increase from the FY 2025-26 Adopted Budget is primarily due to personnel actions adopted as part of the mid-year adjustments for FY 2025-26 and those included in this proposed budget, as well as higher healthcare prices and plan costs.</p>						

(a) FY 2026-27 Proposed Budget vs. FY 2025-26 Adopted Budget.

**SALARIES & EMPLOYEE BENEFITS**

<b>South Coast AQMD Personnel Summary – Authorized/Funded Positions</b>						
<b>Positions as of</b>	<b>Mid-Year Adjustments</b>		<b>Positions as of</b>	<b>FY 2026-27 Request</b>		<b>Positions as of</b>
July 1, 2025	Add	Delete	June 30, 2026	Add	Delete	July 1, 2026
1,033.5	-	-	1,033.5	13	(17)	1,029.5

<b>Fiscal Year 2025-26 Mid-Year Changes in Authorized/Funded Positions</b>					
<b>Office</b>	<b>Position</b>	<b>Add</b>	<b>Delete</b>	<b>Total</b>	
No Changes					
<b>Total Fiscal Year 2025-26 Mid-Year Changes</b>					

<b>Fiscal Year 2026-27 Proposed Personnel Actions</b>					
<b>Office</b>	<b>Position</b>	<b>Add</b>	<b>Delete</b>	<b>Total</b>	
Clerk of the Board	Senior Office Assistant		(1)	(1)	
Engineering & Permitting	Air Quality Specialist		(2)	(2)	
Engineering & Permitting	Senior Air Quality Engineer	3		3	
Engineering & Permitting	Senior Office Assistant		(3)	(3)	
Engineering & Permitting	Staff Assistant	2		2	
Engineering & Permitting	Senior Staff Specialist		(1)	(1)	
Information Management	Information Technology Specialist II	1		1	
Legislative & Public Affairs/Media Office	Office Assistant		(1)	(1)	
Legislative & Public Affairs/Media Office	Public Affairs Manager	1		1	
Planning, Rule Development &	Air Quality Specialist	1		1	
Planning, Rule Development &	Program Supervisor	1		1	
Monitoring & Analysis	Administrative Assistant I		(1)	(1)	
Monitoring & Analysis	Air Quality Engineer II	2		2	
Monitoring & Analysis	Air Quality Specialist	1		1	
Monitoring & Analysis	Air Quality Instrument Specialist I		(7)	(7)	
Monitoring & Analysis	Program Supervisor	1		1	
Monitoring & Analysis	Senior Air Quality Instrument Specialist		(1)	(1)	
<b>Total Fiscal Year 2026-27 Proposed Personnel Actions</b>		<b>13</b>	<b>(17)</b>	<b>(4)</b>	

SERVICES & SUPPLIES

Acct. #	Account Description	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Proposed Budget	Increase/ (Decrease) <sup>(a)</sup>
67250	INSURANCE	\$3,147,080	\$3,147,080	\$2,822,345	\$3,147,080	\$0
<p>This account is for insurance coverage for the following: commercial property (real and personal) with earthquake and flood coverage, boiler and machinery, public official liability, excess workers' compensation, and excess general liability. South Coast AQMD is self-insured for workers' compensation, general liability, and automobile liability. The amount requested reflects anticipated workers' compensation claims, insurance policy premiums, property losses above South Coast AQMD's insurance deductibles, and liability claim payments.</p>						
67300	RENTS & LEASES EQUIPMENT	\$864,660	\$968,354	\$868,433	\$793,680	(\$70,980)
<p>This account is for lease agreements and/or rental of office equipment, such as communication devices for emergency response inspectors, laboratory and atmospheric measurement equipment for special projects, audio visual equipment for outside meetings, printing equipment, photocopiers, and to lease vehicles through the Enterprise Fleet Management program.</p>						
67350	RENTS & LEASES STRUCTURE	\$623,379	\$663,577	\$595,105	\$631,879	\$8,500
<p>This account is for expenditures associated with structures and lot leases, and off-site storage rentals:</p> <ul style="list-style-type: none"> <li>Long Beach field office - \$355,043;</li> <li>Conference and meeting rooms - \$9,000;</li> <li>Air monitoring sites/Wind Stations - \$239,000;</li> <li>Public Meetings - \$8,000; and</li> <li>Bay Area office space - \$20,836</li> </ul> <p>Free and low-cost public facilities are used whenever possible for public workshops and informational meetings. The FY 2026-27 Proposed Budget does not include amounts for federally funded grant programs. An expenditure appropriation will occur mid-year when the grants are awarded.</p>						
67400	HOUSEHOLD	\$919,986	\$926,286	\$830,706	\$929,986	\$10,000
<p>This account is used for trash disposal, landscape maintenance, parking lot maintenance, janitorial supplies, and janitorial contracts. The increase from the FY 2025-26 Adopted Budget reflects the anticipated level of expenditures for FY 2026-27.</p>						
67450	PROFESSIONAL & SPECIAL SERVICES	\$13,178,179	\$12,066,082	\$10,821,031	\$13,464,774	\$286,595
<p>This account is for services rendered to South Coast AQMD by outside contractors. The FY 2026-27 Professional &amp; Special Services supporting detail is located at the end of this section. The increase from the FY 2025-26 Adopted Budget is primarily attributable to expenditures related to the relocation of air monitoring sites and expanded photographic and video services to support growing agency-wide media needs. The FY 2026-27 Proposed Budget also does not include amounts for federally funded grant programs. An expenditure appropriation will occur mid-year when the grants are awarded.</p>						

(a) FY 2026-27 Proposed Budget vs. FY 2025-26 Adopted Budget.

SERVICES & SUPPLIES

Acct. #	Account Description	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Proposed Budget	Increase/ (Decrease) <sup>(a)</sup>
67460	TEMPORARY AGENCY SERVICES	\$1,098,798	\$1,428,556	\$1,281,149	\$1,134,798	\$36,000
<p>Funds budgeted in this account are used for specialized temporary services that supplement staff in support of South Coast AQMD programs. Amounts are budgeted as a contingency for long-term absences and retirements/resignations. Also budgeted in this account is the student internship program that provides college students with the opportunity to gain experience in the workplace. The increase is due to short-term staffing needs. The FY 2026-27 Proposed Budget does not include amounts for federally funded grant programs. An expenditure appropriation will occur mid-year when the grants are awarded.</p>						
67500	PUBLIC NOTICE & ADVERTISING	\$612,123	\$643,661	\$577,244	\$615,123	\$3,000
<p>This account is used for legally required publications such as Requests for Proposals, Requests for Quotations, personnel recruitment, public outreach, advertisement of South Coast AQMD Governing Board and Hearing Board meetings, and public notification of South Coast AQMD rulemaking activities.</p>						
67550	DEMURRAGE	\$162,680	\$175,049	\$156,986	\$167,680	\$5,000
<p>This account is for various freight and cylinder charges as well as workspace reconfigurations and personnel moves. The FY 2026-27 Proposed Budget does not include amounts for federally funded grant programs. An expenditure appropriation will occur mid-year when the grants are awarded.</p>						
67600	MAINTENANCE OF EQUIPMENT	\$896,710	\$1,357,750	\$1,217,649	\$902,710	\$6,000
<p>This account is for maintenance costs of South Coast AQMD equipment such as: mainframe computer hardware, phone switch, air monitoring equipment, print shop equipment, copiers, and audio-visual equipment. The increase from the FY 2025-26 Adopted Budget reflects the anticipated level of expenditures for FY 2026-27. The FY 2026-27 Proposed Budget does not include amounts for federally funded grant programs. An expenditure appropriation will occur mid-year when the grants are awarded.</p>						
67650	BUILDING MAINTENANCE	\$1,061,479	\$967,919	\$868,043	\$1,081,479	\$20,000
<p>This account reflects expenditures for maintaining South Coast AQMD offices and air monitoring stations. The account also includes the following: a contingency amount for unplanned repairs; Gateway Association dues; elevator maintenance; energy management; and compressor services. The increase from the FY 2025-26 Adopted Budget reflects the anticipated costs associated with various facility repair projects. The FY 2026-27 Proposed Budget does not include amounts for federally funded grant programs. An expenditure appropriation will occur mid-year when the grants are awarded.</p>						

(a) FY 2026-27 Proposed Budget vs. FY 2025-26 Adopted Budget.

SERVICES & SUPPLIES

Acct. #	Account Description	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Proposed Budget	Increase/ (Decrease) <sup>(a)</sup>
67700	AUTO MILEAGE	\$78,927	\$156,006	\$139,908	\$95,437	\$16,510
<p>This account is used to reimburse employees for the cost of using personal vehicles while on South Coast AQMD business. The requests include the mileage incurred for staff who are required to work on their scheduled days off and for employees who use their personal vehicles on South Coast AQMD-related business, conferences, and seminars and to attend various community, business, and intergovernmental events. The FY 2026-27 Proposed Budget does not include amounts for federally funded grant programs. An expenditure appropriation will occur mid-year when the grants are awarded.</p>						
67750	AUTO SERVICE	\$370,000	\$370,000	\$331,821	\$370,000	\$0
<p>This account is used for the maintenance, towing, and repair of South Coast AQMD fleet vehicles.</p>						
67800	TRAVEL	\$509,415	\$560,064	\$502,273	\$486,515	(\$22,900)
<p>This account is for business travel, including lodging and meals paid pursuant to the Administrative Code, for participation in legislative hearings and meetings involving state, federal, and inter-agency issues that affect air quality in the South Coast Air Basin. The decrease from the FY 2025-26 Adopted Budget reflects the anticipated level of expenditures for FY 2026-27. The FY 2026-27 Proposed Budget does not include amounts for federally funded grant programs. An expenditure appropriation will occur mid-year when the grants are awarded.</p>						
67850	UTILITIES	\$1,965,620	\$1,965,620	\$1,762,796	\$1,965,620	\$0
<p>This account is used to pay gas, water, and electricity costs at the South Coast AQMD's headquarters building, the Long Beach field office, and air monitoring stations. An expenditure appropriation will occur mid-year when the grants are awarded.</p>						
67900	COMMUNICATIONS	\$1,213,040	\$1,234,133	\$1,106,788	\$1,210,320	(\$2,720)
<p>This account includes telephone and fax service, leased computer lines, video conferencing, wireless internet access for inspectors in the field, radio, and microwave services. The decrease from the FY 2025-26 Adopted Budget reflects the anticipated level of expenditures for FY 2026-27. The FY 2026-27 Proposed Budget also does not include amounts for federally funded grant programs. An expenditure appropriation will occur mid-year when the grants are awarded.</p>						
67950	INTEREST EXPENSE	\$0	\$0	\$0	\$0	\$0
<p>This account is for the interest due on the 2004 Pension Obligation Bond. The 2004 Pension Obligation Bond has been paid off.</p>						
68000	CLOTHING	\$101,808	\$138,140	\$123,886	\$101,808	\$0
<p>This account is for the purchase of safety equipment and protective clothing used by source testing, laboratory, compliance, and stockroom personnel.</p>						

(a) FY 2026-27 Proposed Budget vs. FY 2025-26 Adopted Budget.

SERVICES & SUPPLIES

Acct. #	Account Description	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Proposed Budget	Increase/ (Decrease) <sup>(a)</sup>
68050	LABORATORY SUPPLIES	\$595,000	\$651,940	\$584,669	\$595,000	\$0
<p>This account is used to purchase various supplies such as chemicals, calibration gases and glassware for laboratory services. The proposed FY 2026-27 Budget reflects no change in anticipated need for Laboratory Supplies. The FY 2026-27 Proposed Budget does not include amounts for federally funded grant programs. An expenditure appropriation will occur mid-year when the grants are awarded.</p>						
68060	POSTAGE	\$497,201	\$503,862	\$451,870	\$497,201	\$0
<p>This account covers the cost of mailing out annual billings, permits, notifications to the Governing Board and Advisory groups, monthly newsletters, warrants, outreach materials to local governments, and Rule 2202 notifications. An expenditure appropriation will occur mid-year when the grants are awarded.</p>						
68100	OFFICE EXPENSE	\$2,250,050	\$4,210,301	\$3,775,857	\$2,546,164	\$296,114
<p>This account is used for the purchase of office supplies, computer hardware and software under \$5,000, photocopier supplies, print shop and graphic art supplies, and stationery and forms. The FY 2026-27 Proposed Budget does not include amounts for federally funded grant programs. The increase from the FY 2025-26 Adopted Budget is primarily attributable to various updates and needs related to Information Management system upgrades.</p>						
68200	OFFICE FURNITURE	\$98,169	\$175,086	\$157,020	\$97,500	(\$669)
<p>This account is for office furniture under \$5,000.</p>						
68250	SUBSCRIPTIONS & BOOKS	\$261,861	\$236,246	\$211,869	\$251,487	(\$10,374)
<p>This account is used to purchase reference materials, magazine subscriptions, books, and on-line database legal research services. The decrease from the FY 2025-26 Adopted Budget reflects the anticipated level of expenditures for FY 2026-27.</p>						
68300	SMALL TOOLS, INSTRUMENTS, EQUIPMENT	\$193,296	\$447,743	\$401,542	\$193,296	\$0
<p>This account covers the purchase of small tools and equipment for air monitoring stations, laboratory, and headquarters building maintenance. The FY 2026-27 Proposed Budget does not include amounts for federally funded grant programs. Expenditure appropriations will occur mid-year for these programs.</p>						
68400	GAS & OIL	\$281,021	\$281,021	\$252,024	\$281,021	\$0
<p>This account is for the purchase of gasoline, oil, and alternative fuels for the South Coast AQMD fleet. The proposed FY 2026-27 Budget reflects no change in anticipated need for gas and oil.</p>						

(a) FY 2026-27 Proposed Budget vs. FY 2025-26 Adopted Budget.

SERVICES & SUPPLIES

Acct. #	Account Description	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Proposed Budget	Increase/ (Decrease) <sup>(a)</sup>
69500	TRAINING/CONF/ TUITION/BOARD EXP	\$1,081,687	\$1,049,360	\$941,081	\$1,063,780	(\$17,907)
<p>This account is used for tuition reimbursement, conference and training registrations, certain costs associated with South Coast AQMD's Governing and Hearing Boards and advisory groups, and training-related travel expenditures. The decrease from the FY 2025-26 Adopted Budget reflects the anticipated level of expenditures for FY 2026-27.</p>						
69550	MEMBERSHIPS	\$203,495	\$330,877	\$296,735	\$265,250	\$61,755
<p>This account provides for South Coast AQMD membership in scientific, clean fuels, advanced technology, and related environmental business/policy organizations. The increase from the FY 2025-26 Adopted Budget is largely attributable to higher membership costs, including CAPCOA dues, and additional funding required to support program-related memberships.</p>						
69600	TAXES	\$65,300	\$63,300	\$56,768	\$67,300	\$2,000
<p>This account is for unsecured property and use taxes, fuel taxes, and sales taxes. The increase from the FY 2025-26 Adopted Budget reflects the anticipated level of expenditures for FY 2026-27.</p>						
69650	AWARDS	\$102,391	\$102,391	\$91,826	\$117,391	\$15,000
<p>This account covers employee service awards for continuous service, employee recognition programs, plaques/awards the South Coast AQMD may present to individuals/businesses/community groups for outstanding contributions towards air quality goals, and promotional items for community events. The FY 2026-27 Proposed Budget reflects an increase in the anticipated level of expenditures.</p>						
69700	MISCELLANEOUS EXPENSE	\$267,623	\$347,263	\$311,431	\$351,890	\$84,267
<p>This account is to record expenditures that do not fall in any other account such as South Coast AQMD advisory group per diems, meeting and event expenses, and sponsorships. The increase from the FY 2025-26 Adopted Budget reflects the anticipated level of expenditures for FY 2026-27.</p>						
69750	PRIOR YEAR EXPENSE	\$0	\$0	\$0	\$0	\$0
<p>This account is used to record actual expenditures attributable to prior year budgets. No amount is budgeted for this account due to the nature of the account.</p>						
69800	UNCOLLECTIBLE ACCOUNTS RECEIVABLE	\$0	\$0	\$0	\$0	\$0
<p>No amount is budgeted for this account due to the nature of the account.</p>						

(a) FY 2026-27 Proposed Budget vs. FY 2025-26 Adopted Budget.

SERVICES & SUPPLIES

Acct. #	Account Description	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Proposed Budget	Increase/ (Decrease) <sup>(a)</sup>
89100	PRINCIPAL PAYMENT	\$0	\$0	\$0	\$0	\$0
<p>This account reflects the principal due on the 2004 Pension Obligation Bond. The 2004 Pension Obligation Bond has been paid off.</p>						

(a)FY 2026-27 Proposed Budget vs. FY 2025-26 Adopted Budget.

SERVICES & SUPPLIES

Proposed Fiscal Year 2026-27 Professional & Special Services Detail by Office			
Office	Program	Contract Description	Amount
District General	Dist. General Overhead	Administrative Fees for 1995 & 2004 Pension Obligation Bonds (POBs)	\$1,500
	Dist. General Overhead	Alliant Health Insurance Brokerage	\$85,580
	Dist. General Overhead	Arbitration/Hearing Officer	\$10,000
	Dist. General Overhead	Benefits Administrator	\$15,000
	Dist. General Overhead	COBRA Administration Services	\$6,000
	Dist. General Overhead	Custodial Fees for 1995 & 2004 POBs	\$800
	Dist. General Overhead	Emergency Operations Center	\$1,000,000
	Dist. General Overhead	Employee Assistance Program	\$15,000
	Dist. General Overhead	Employee Relations Litigation	\$200,000
	Dist. General Overhead	Health Reimbursement Arrangement Plan Administration	\$5,000
	Dist. General Overhead	Insurance Brokerage	\$57,000
	Dist. General Overhead	LACERA OPEB Actuary Services	\$20,000
	Dist. General Overhead	Modular Furniture Maintenance, Setup, and Moving Services	\$15,000
	Dist. General Overhead	Oracle Software Support	\$30,400
	Dist. General Overhead	PeopleSoft License Increase	\$145,000
	Dist. General Overhead	PeopleSoft Maintenance	\$208,400
	Dist. General Overhead	Plans and Design Consulting Services	\$95,000
	Dist. General Overhead	Security Guard Services	\$755,056
	Dist. General Overhead	Wellness Program	\$35,712
		<b>Sub-total District General</b>	
Governing Board	Operational Support	Board Member Assistants & Consultants	\$114,000
	<b>Sub-total Governing Board</b>		<b>\$114,000</b>
Executive Office	Develop Programs	Professional & Special Services	\$120,000
	<b>Sub-total Executive Office</b>		<b>\$120,000</b>
Finance	Customer Service and Business Assistance	AB 2766 Audit of DMV Fee Recipients	\$10,000
	Operational Support	Bank Service Charges / Los Angeles County Treasurer Office	\$60,000
	Ensure Compliance	Bank Services Fund 15, Hot Spots Lockbox	\$12,000
	Operational Support	E-Check Fee	\$3,000
	Operational Support	Financial Audit	\$103,600
	Operational Support	Financial Consultant for Treasury Management	\$23,000

SERVICES & SUPPLIES

Proposed Fiscal Year 2026-27 Professional & Special Services Detail by Office (cont.)			
Office	Program	Contract Description	Amount
<b>Finance (cont.)</b>	Operational Support	GASB 87 and 96 Software Licenses	\$20,000
	Operational Support	LA County Treasurer Office – PGP Maintenance	\$1,650
	Operational Support	Vault Alarm Services	\$3,600
	<b>Sub-total Finance</b>		
<b>Legal</b>	Ensure Compliance	Experts/Court Reporters/Attorney Services	\$30,000
	Ensure Compliance	Outside Counsel	\$850,000
	Ensure Compliance	Software Maintenance & Licensing – Hyland & Varsun	\$70,000
	Operational Support	Specialized Legal Services	\$50,000
	<b>Sub-total Legal</b>		
<b>Administrative &amp; Human Resources</b>	Operational Support	Consulting for Specialized Recruitment, Advertisement, and Consulting Services	\$30,000
	Operational Support	FMLA Program Implementation	\$50,000
	Operational Support	In-house Training Classes	\$7,000
	Operational Support	LinkedIn Learning Pro for Government	\$38,000
	Operational Support	Occupation Health and Medical Services Provider	\$109,250
	Operational Support	Test Development	\$18,000
	Operational Support	Third-Party Claims Administrator for Workers Compensation	\$25,792
	<b>Sub-total Administrative &amp; Human Resources</b>		
<b>Clerk of the Boards</b>	Ensure Compliance	Court Reporting, Audio-visual, and/or Security Services	\$30,200
	Ensure Compliance	Outside Legal Contract	\$25,000
	Ensure Compliance	Professional Interpreter Services	\$30,000
	Operational Support	Vendor for Scanning Services	\$7,000
	<b>Sub-total Clerk of the Boards</b>		
<b>Community Engagement &amp; Air Programs</b>	Operational Support	ERG Guest Speakers	\$10,000
	Operational Support	Pro & Special Services	\$24,712
	<b>Sub-total Community Engagement &amp; Air Programs</b>		
<b>Information Management</b>	Operational Support	Action Works Metro System Software Support	\$20,000
	Operational Support	AD Upgrade	\$80,000
	Operational Support	Adobe Creative Cloud Software Support	\$2,500

SERVICES & SUPPLIES

Proposed Fiscal Year 2026-27 Professional & Special Services Detail by Office (cont.)			
Office	Program	Contract Description	Amount
Information Management (cont.)	Operational Support	AER & R1113/314 Upgrade & Maintenance	\$15,000
	Operational Support	AIS (Address Information System) Five Digit Subscription	\$1,200
	Operational Support	Anti-Spam (MailShield) Maintenance/Support	\$15,000
	Operational Support	ArcGIS Online Annual Subscription	\$1,000
	Operational Support	Automated Real-time Web Application Security Vulnerability Scanning	\$45,000
	Operational Support	Backup Software	\$50,000
	Operational Support	Backup Utility Maintenance	\$11,500
	Operational Support	Class System Maintenance	\$88,000
	Operational Support	Cloud Based Resources Annual Subscription	\$85,000
	Operational Support	Compliance API Updates and Maintenance	\$5,000
	Operational Support	Component One Software Support	\$1,200
	Operational Support	Computer Operations – Email Infrastructure	\$15,000
	Operational Support	Computer Operations – Office 365 Backup	\$200,000
	Operational Support	Computer Operations – Remote Desktop Service License	\$15,000
	Operational Support	Computer Operations – Server Management Software	\$80,000
	Operational Support	Computer Operations – Web Certificates	\$15,000
	Operational Support	Computer-Based Training Software Support	\$1,800
	Operational Support	CourtView/DPO Maintenance	\$10,000
	Operational Support	Crystal Reports Software Support	\$22,000
	Operational Support	Cybersecurity – Anti-Spam (MailShield) Maintenance/Support	\$23,000
	Operational Support	Cybersecurity – Change Management Solution	\$60,000
	Operational Support	Cybersecurity – End-User Security Training	\$20,400
	Operational Support	Cybersecurity – External vulnerability management	\$20,000
	Operational Support	Cybersecurity – Internet Filter Software	\$10,000
	Operational Support	Cybersecurity – Patch Management Solution	\$32,000
	Operational Support	Cybersecurity – Virus Scan Support	\$150,000
	Operational Support	Developer Tools for Testing and Code Checking	\$3,500

SERVICES & SUPPLIES

Proposed Fiscal Year 2026-27 Professional & Special Services Detail by Office (cont.)			
Office	Program	Contract Description	Amount
Information Management (cont.)	Operational Support	Disaster Recovery Software	\$60,000
	Operational Support	Dundas Chart Software Support	\$700
	Operational Support	Dynamic Web Twain License Renewal	\$5,700
	Operational Support	Email Protection Maintenance/Support	\$45,000
	Operational Support	Email Recovery Software	\$2,750
	Operational Support	Email Reporting	\$4,000
	Operational Support	ERwin ERX & BPwin SW Support	\$26,000
	Operational Support	ESRI ArcGIS Enterprise License and Maintenance	\$75,000
	Operational Support	External Attack Surface Management	\$45,000
	Operational Support	Faxcom FaxServer Support	\$15,000
	Operational Support	Imaging Software Support	\$145,000
	Operational Support	Infragistics Pro Software Support	\$1,000
	Operational Support	Ingres Licenses	\$290,000
	Operational Support	Ingres Licenses – Database Management	\$290,000
	Operational Support	Ingres/OpenIngres Additional Licensing	\$72,000
	Operational Support	Ingres/OpenIngres Advanced Success Pack	\$140,000
	Operational Support	InstallShield Software Support	\$3,800
	Operational Support	Internet Filtering (SmartFilter) Maintenance/Support	\$70,000
	Operational Support	IT Services – Enhance Operational Efficiency and Productivity-Atlassian Confluence - Premium 25 users per year	\$2,900
	Operational Support	IT Services – Helpdesk Support	\$90,000
	Operational Support	IT Services – Enhance Operational Efficiency and Productivity - IT Industry Research	\$160,000
	Operational Support	IT Services – Enhance Operational Efficiency and Productivity - Power Automate 20 users per year	\$9,600
Operational Support	IT Services – Enhance Operational Efficiency and Productivity - Jira Software-Standard for 25 users per year	\$2,050	
Operational Support	Kronos Time Keeper	\$2,000	

SERVICES & SUPPLIES

Proposed Fiscal Year 2026-27 Professional & Special Services Detail by Office (cont.)			
Office	Program	Contract Description	Amount
Information Management (cont.)	Operational Support	Microsoft Developer Network – Application Development	\$15,196
	Operational Support	Microsoft Developer Network Premium Renewal	\$4,000
	Operational Support	Microsoft Technical Software Support (Server Applications)	\$15,000
	Operational Support	Microsoft Virtual Earth Maintenance/Support	\$15,000
	Operational Support	Mobile Cloud Testing	\$5,000
	Operational Support	Mobile Online Services for Outreach and Assets	\$500
	Operational Support	Network Analyzer (Sniffer) Maintenance/Support	\$4,500
	Operational Support	Network Backbone Support	\$15,000
	Customer Service and Business Assistance	New System Development – ESRI Enterprise agreement	\$185,000
	Customer Service and Business Assistance	New System Development – Web API Management Software	\$1,000
	Operational Support	NT Software Support – Proactive	\$62,000
	Operational Support	Off-Site Document Destruction Services	\$24,000
	Operational Support	Off-Site Storage Nightly Computer Backup	\$22,000
	Operational Support	OnBase Managed Services	\$165,000
	Operational Support	Online Application Filing (Olaf) Enhancements	\$30,000
	Operational Support	Online Billing/Payment by Check API	\$30,000
	Operational Support	Online Filing Infrastructure	\$25,000
	Operational Support	Patch Management Solution	\$15,000
	Operational Support	PowerBuilder Software Support	\$24,000
	Operational Support	Preemptive Analytics Software Support	\$7,000
	Operational Support	Project Portfolio Management (PPM) Solution	\$40,000
	Operational Support	Proxy Reporting Support	\$3,250
	Operational Support	PVCS Software Support	\$4,900
	Operational Support	ScaleOut StateServer Maintenance	\$8,500
	Operational Support	SCAQMD Web Application Modifications	\$20,000
Operational Support	Secure Server Digital ID Services	\$2,000	

SERVICES & SUPPLIES

Proposed Fiscal Year 2026-27 Professional & Special Services Detail by Office (cont.)			
Office	Program	Contract Description	Amount
<b>Information Management (cont.)</b>	Operational Support	Secure Service Digital Id Dec Internet Server	\$850
	Operational Support	Sitefinity CMS Software Support	\$9,500
	Operational Support	Software Support for EOS.WEB Enterprise	\$6,300
	Operational Support	Software Support for On-Line Catalog	\$2,050
	Operational Support	Source Control Upgrade / Git	\$20,000
	Operational Support	Swiftview Software Support	\$950
	Operational Support	System Maintenance Related Costs – AQMD Core API Enhancement	\$30,000
	Operational Support	System Maintenance Related Costs – PDF Conversion Software	\$8,400
	Operational Support	System Maintenance Related Costs – Rule 1109.1 Systems Enhancements	\$15,000
	Operational Support	Telephone Switchview Software Support	\$9,500
	Operational Support	Terminal Emulation (Reflection) Maintenance/Support	\$1,175
	Operational Support	Videoteleconferencing Maintenance and Support	\$20,000
	Operational Support	Virus Scan Support	\$125,000
	Operational Support	Visual Expert Software Support	\$6,000
	Operational Support	Web Consulting Support	\$64,300
	Operational Support	Web Core Technology Upgrade	\$10,000
Operational Support	Website Evaluation and Improvement	\$200,000	
	<b>Sub-total Information Management</b>		<b>\$3,927,471</b>
<b>Planning, Rule Development &amp; Implementation</b>	Customer Service and Business Assistance	AB 2588 Printing and Mailing	\$7,000
	Customer Service and Business Assistance	AB 2588 Public Notification Meeting Interpretive Services	\$10,000
	Develop Programs	AB 2766 Web-Based Reporting Tool Maintenance	\$5,000
	Ensure Compliance	AER Printing and Mailing	\$7,000
	Ensure Compliance	AER Reporting System	\$50,000
	Monitoring Air Quality	Air Quality Forecast and Alert Notification Support	\$50,000

SERVICES & SUPPLIES

Proposed Fiscal Year 2026-27 Professional & Special Services Detail by Office (cont.)			
Office	Program	Contract Description	Amount
<b>Planning, Rule Development &amp; Implementation (cont.)</b>	Develop Programs	California Emissions Estimator Model (CalEEMod) Upgrades/Support	\$25,000
	Develop Programs	CEQA for AQMD Projects	\$125,000
	Develop Programs	CEQA Special Studies	\$50,000
	Timely Review of Permits	Dispersion Modeling Support	\$25,000
	Ensure Compliance	Electronic Report Submissions and Notifications	\$50,000
	Develop Programs	Language Interpretation/Translation Services	\$5,000
	Monitoring Air Quality	Maintain Wind Stations and Analyze Data	\$60,000
	Monitoring Air Quality	MATES VI	\$5,000
	Monitoring Air Quality	Meteorological Data Services	\$15,000
	Develop Rules	Mobile Source Related Data Licenses and Subscriptions	\$130,000
	Develop Rules	PM and Ozone Model Consulting	\$100,000
	Develop Programs	Rule 2202 Computer System Maintenance	\$15,000
	Develop Programs	Rule 2202 EMovers System Maintenance	\$15,000
	Develop Programs	Shipping Special Studies	\$86,700
	Develop Programs	SIP, AQMP and Rule Printing	\$12,000
	Develop Programs	Software, Data Products, and Technical Support for Economic Modeling	\$150,000
	Develop Rules	Technical Assistance in Support of Regional Modeling	\$75,000
	Ensure Compliance	WAIRE Program Online Portal Maintenance	\$50,000
		<b>Sub-total Planning, Rule Development &amp; Implementation</b>	
<b>Legislative, Public Affairs &amp; Media Office</b>	Policy Support	After-hours Call Center Service	\$3,500
	Policy Support	Clean Air Awards	\$12,600
	Customer Service and Business Assistance	Community Outreach	\$367,005
	Policy Support	Graphics and Printing	\$37,616
	Policy Support	Legislative Advocacy – Sacramento	\$465,000
	Policy Support	Legislative Advocacy – Washington DC	\$707,130
	Policy Support	Legislative Computer Services	\$10,000

SERVICES & SUPPLIES

Proposed Fiscal Year 2026-27 Professional & Special Services Detail by Office (cont.)			
Office	Program	Contract Description	Amount
Legislative, Public Affairs & Media Office (cont.)	Develop Programs	Multi-Lingual Translation – Public Participation	\$70,000
	Policy Support	News Release Services	\$9,000
	Policy Support	Photographic and Video Services	\$155,000
	Customer Service and Business Assistance	Promotion Marketing of Smart Phone Tools	\$50,000
	Policy Support	Radio/Television Monitoring	\$11,000
<b>Sub-total Legislative, Public Affairs &amp; Media Office</b>			<b>\$1,897,851</b>
Technology Advancement Office	Advance Clean Air Technology	Additional Contract Funds for Incentive Programs	\$100,000
	Advance Clean Air Technology	Technical Assistance, Expert Consultation, Outreach/Education – Clean Fuels	\$1,000,000
	Advance Clean Air Technology	Technical Assistance, Expert Consultation, Outreach/Education – CMP, AB923	\$300,000
	Develop Programs	Technical Assistance, Expert Consultation, Outreach/Education – Prop 1B	\$75,000
<b>Sub-total Technology Advancement Office</b>			<b>\$1,475,000</b>
Monitoring & Analysis	Monitoring Air Quality	Air Monitoring Site Relocations and Maintenance Upgrades	\$350,000
	Customer Service and Business Assistance	Laboratory Analytical Contracts	\$24,000
	Ensure Compliance	Laboratory Analytical Services	\$15,000
	Ensure Compliance	Source Testing Services	\$30,000
	Ensure Compliance	Technical Support for Air Monitoring and Community Complaint Resolution	\$35,000
	<b>Sub-total Monitoring &amp; Analysis</b>		
Engineering & Permitting	Customer Service and Business Assistance	Workspace Reconfiguration	\$2,500
<b>Sub-total Engineering &amp; Permitting</b>			<b>\$2,500</b>
Compliance & Enforcement	Ensure Compliance	Compliance Notice Printing	\$4,500
	Customer Service and Business Assistance	Workspace Reconfiguration	\$4,500
	<b>Sub-total Compliance &amp; Enforcement</b>		
<b>Total Professional &amp; Special Services</b>			<b>\$13,464,774</b>

**CAPITAL OUTLAYS, BUILDING REMODELING & TRANSFERS OUT**

<b>Acct. #</b>	<b>Account Description</b>	<b>FY 2025-26 Adopted Budget</b>	<b>FY 2025-26 Amended Budget</b>	<b>FY 2025-26 Estimate</b>	<b>FY 2026-27 Proposed Budget</b>	<b>Increase/ (Decrease)<sup>(a)</sup></b>
<b>77000</b>	<b>CAPITAL OUTLAYS</b>	<b>\$1,550,000</b>	<b>\$3,879,080</b>	<b>\$3,879,080</b>	<b>\$825,000</b>	<b>(\$725,000)</b>

This account is for tangible asset expenditures with a value of at least \$5,000 (currently) and a useful life of at least one year and intangible asset expenditures with a value of at least \$5,000 (currently) and a useful life of at least one year. The FY 2026-27 Proposed Budget reflects projects that are either offset by revenue or critical for operational support. Depending on funding availability, budget will be requested mid-year for additional projects. The FY 2026-27 Proposed Budget does not include amounts for federally funded grant programs. An expenditure appropriation will occur mid-year when the grants are awarded.

A listing by office of the proposed Capital Outlays for FY 2026-27 is provided at the end of this section.

(a)FY 2026-27 Proposed Budget vs. FY 2025-26 Adopted Budget.

<b>Acct. #</b>	<b>Account Description</b>	<b>FY 2025-26 Adopted Budget</b>	<b>FY 2025-26 Amended Budget</b>	<b>FY 2025-26 Estimate</b>	<b>FY 2026-27 Proposed Budget</b>	<b>Increase/ (Decrease)<sup>(a)</sup></b>
<b>79050</b>	<b>BUILDING REMODELING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

This account is used for minor remodeling projects which become necessary as a result of reorganizations or for safety reasons. No projects are anticipated in FY 2026-27.

(a)FY 2026-27 Proposed Budget vs. FY 2025-26 Adopted Budget.

<b>Acct. #</b>	<b>Account Description</b>	<b>FY 2025-26 Adopted Budget</b>	<b>FY 2025-26 Amended Budget</b>	<b>FY 2025-26 Estimate</b>	<b>FY 2026-27 Proposed Budget</b>	<b>Increase/ (Decrease)<sup>(a)</sup></b>
<b>99950</b>	<b>TRANSFERS OUT</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$0</b>

The FY 2026-27 Proposed Budget includes transfers to the debt service fund, pursuant to Governing Board policy.

(a)FY 2026-27 Proposed Budget vs. FY 2025-26 Adopted Budget.

CAPITAL OUTLAYS, BUILDING REMODELING & TRANSFERS OUT

Fiscal Year 2026-27 Capital Outlays Detail				
Office	Program	Category	Description	Amount
District General	Operational Support	N/A	Unbudgeted Capital Outlay - This amount is set aside for unanticipated needs or emergency situations to avoid interruption of operations.	\$350,000
	<b>Sub-total District General</b>			<b>\$350,000</b>
Monitoring & Analysis	Monitoring Air Quality	Replacement	Replacement Air Monitoring Equipment (2 air monitoring shelters)	\$125,000
	<b>Sub-total Monitoring &amp; Analysis</b>			<b>\$125,000</b>
Planning, Rule Development & Implementation	Ensure Compliance	New	WAIRE POP Upgrades (develop online portal to submit reports)	\$350,000
	<b>Sub-total Planning, Rule Development &amp; Implementation</b>			<b>\$350,000</b>
<b>Total Capital Outlays</b>				<b>\$825,000</b>

**SOUTH COAST AIR QUALITY MANAGEMENT DISTRICT  
PROPOSED GOALS AND PRIORITY OBJECTIVES  
FOR FY 2026-2027**

**MISSION STATEMENT**

“To clean the air and protect the health of all residents in the South Coast Air District through practical and innovative strategies.”

**GOALS AND PRIORITY OBJECTIVES**

The following Goals and Priority Objectives have been identified as being critical to meeting South Coast AQMD’s Mission in Fiscal Year 2026-27.

**GOAL I. Achieve Clean Air Standards.**

Priority Objective		Performance Indicator	Performance Measurement
1	Address Air Quality Through Development and Implementation of Air Quality Management Plans and Toxic Rules	Develop and adopt plan updates and rules related to Air Quality Management Plans and air toxics.	Complete six rule adoptions and/or actions that result in achievements towards 2016 and 2022 AQMP’s and 2024 PM plan emissions reductions and air toxic impacts.
2	Secure Incentive Funding for Emission Reductions	Maintain funding for pollution reduction projects.	Maintain funding received on or before FY 2026-27.
3	Implementation of Community Emissions Reduction Plans (CERPs) for Assembly Bill 617 (AB 617) Designated Communities and Workplan for Consistently Nominated Communities	Progress towards implementation of individual AB 617 designated communities and Community Emissions Reduction Plans and the engagement of Consistently Nominated Communities to begin identifying air quality concerns and ways to address those concerns.	<p>Four quarterly Community Steering Committee (CSC) meetings for each designated community that is actively implementing Community Emissions Reduction Plans (CERPs).</p> <p>One Community Outreach Relations and Engagement event for designated communities.</p> <p>Progress and percentage completion of CERP action items for each designated community that is actively implementing CERPs.</p> <p>Complete, release for CSC and public comment, and submit CARB Annual Progress Reports for each designated community that is actively implementing CERPs.</p> <p>Update the CERP implementation dashboards quarterly for each AB 617 designated community that is actively implementing CERPs.</p> <p>Four Community Outreach Relations and Engagement events for Consistently Nominated Communities.</p>

**GOAL I. Achieve Clean Air Standards. (continued)**

Priority Objective		Performance Indicator	Performance Measurement
4	Ensure Efficient Air Monitoring and Laboratory Operations	Achieve acceptable completion of valid data points out of the scheduled measurements in the South Coast AQMD air monitoring network for NAAQS pollutant before U.S. EPA deadline.	Achieve acceptable valid data completion submitted to U.S. EPA before deadline.
5	Ensure Timely Inspections of Facilities	Total number of Title V inspections completed annually.	Complete 100% of Title V inspections. Based on overlapping reporting periods, Title V inspections will be conducted between January 1 and June 30. During FY Q1 and Q2, staff will plan, review records and data, and conduct preliminary field operations, but inspections will not be completed. Goal is to complete inspections of 40% of Title V facilities in Q3 and 60% in Q4.
6	Implement Permitting Enhancement Program (PEP)	Implement key actions in PEP and provide periodic updates to the Board.	Semi-annual updates to the Board on key elements of PEP that include, but are not limited to: <ul style="list-style-type: none"> <li>• Reduction in the permit backlog and permitting production rates;</li> <li>• Development of new paperless online permitting system; and</li> <li>• Enhancements to the Certified Permitting Professional (CPP) program.</li> </ul>
7	Support Development of Cleaner Advanced Technology	Amount of clean technology projects funded.	Fund \$10 Million of clean technology projects.
8	Incentive Programs	Timely implementation of grant awards.	Initiate implementation within six months of grant award.
9	Conduct the Multiple Air Toxics Exposure Study VI (MATES VI)	Progress towards implementation of the MATES VI program.	Complete monitoring air toxics and other pollutants at ten fixed sites for MATES VI, continue to evaluate background ethylene oxide levels, develop public outreach plan for releasing MATES data and present update to Mobile Source Committee.

**GOAL II. Enhance Public Education and Equitable Treatment for All Communities.**

Priority Objective		Performance Indicator	Performance Measurement
1	Evaluation of Low Cost Air Quality Sensors	Evaluation and posting of results of low cost air quality sensors that have reached the market.	Evaluate and post results of 75% of sensors that have reached the market.
2	Outreach	Number of community outreach events conducted in each County and effective information distribution for South Coast AQMD programs.	Conduct/participate in four community outreach events, including one in each County.  Conduct six in-person community engagement events such as Critical Community Conversations for Purposeful Outreach (C3PO) and listening sessions.
3	Timely Investigation of Community Complaints	Initiate complaint investigation by close of business on the next business day, thereby allowing for flexibility to prioritize high priority incidents.	Contact 100% of complainants by the close of business on the next business day.
4	Social Media Efforts	Increase in audience engagement through impressions (views) of shared information via outreach for South Coast AQMD events, programs and major incidents across X, Facebook, Instagram and LinkedIn social channels.	Continue efforts to increase impressions and engagement on posts and/or campaigns with a monthly average goal of 4,000 LinkedIn impressions/2,400 Instagram impressions /8,000 Facebook impressions/48,000 X impressions on posts.
5	School Educational Outreach	Promote use of WHAM and CAPES curriculum to schools, youth groups, and other organizations throughout the four counties. Hold annual Earth Day webinars.	Outreach to 100 K-12 schools, youth groups, and/or other organizations in all four counties to provide WHAM and CAPES curriculum. Host one Earth Day webinar for elementary schools and one for middle and high schools, featuring WHAM and CAPES curriculum.
6	Interagency Coordination	Number of meetings with local, state, and/or federal agency partners to collaborate on investigations and other enforcement matters.	Conduct/participate in at least one interagency coordination meeting per quarter. Continue efforts to improve information sharing and conduct joint investigations with other governmental agencies, as well as to streamline referral procedures.

**GOAL III. Operate Efficiently and Transparently.**

Priority Objective		Performance Indicator	Performance Measurement
1	Ensure Transparent Governance	Percentage of Committee and Board meeting agendas with materials made available to the public one week prior to the meeting.	100% of Committee and Board meeting agendas with materials made available to the public one week prior to the meeting.
2	Ensure Transparent Governance	Percentage of Stakeholder and Working Group meeting agendas with materials made available prior to the meeting.	100% of Stakeholder and Working Group meeting agendas with materials made available to the public three days prior to the meeting.
3	Partner with Stakeholder Groups & Business Community	Number of meetings with Permit Streamlining Task Force subcommittee and public meetings with permitting stakeholders.	Conduct six total public meetings with the Permit Streamlining Task Force subcommittee and/or with permitting stakeholders.
4	Timely Financial Monitoring	Timely budgetary financial reporting.	Submit quarterly budgetary financial reports to the Governing Board within six working days of the end of the quarter for quarters 1-3. Submit the 4 <sup>th</sup> quarter report within six working days of the end of July.
5	Facilitate Ongoing Engagement with Employee Resource Groups (ERG)	Facilitation of ERG Meetings.	Facilitate monthly ERG meetings for internal staff.
6	Staffing	Fill positions to reduce the vacancy.	Initiate the recruitment process such that if all positions were filled, the vacancy rate would be 13 percent.

## **PROGRAM CATEGORIES**

### **ADVANCE CLEAN AIR TECHNOLOGY**

Identify technologies from anywhere in the world that may have application in reducing emissions from mobile and stationary sources in South Coast AQMD's jurisdiction. Suggest strategies to overcome any barriers and, when appropriate, implement those strategies.

- (A) Identify short-term and long-term technical barriers to the use of low-emission clean fuels and transportation technologies.
- (B) Promote development and assess the use of clean fuels and low-emitting technologies.
- (C) Work with industry to promote research and development in promising low-emission technologies and clean fuels.
- (D) Provide technical and program support to the Mobile Source Air Pollution Reduction Review Committee (MSRC).
- (E) Conduct source tests and analyses of samples to assess effectiveness of low-emissions technology.
- (F) Implement and administer state-funded programs such as the Carl Moyer program for retrofitting, re-powering, or replacing diesel engines with newer and cleaner engines and the Proposition 1B program that provides funding for projects to reduce air pollution associated with freight movement along California's trade corridors.

### **ENSURE COMPLIANCE WITH CLEAN AIR RULES**

Ensure compliance with South Coast AQMD rules for existing major and small stationary sources.

- (A) Verify compliance with South Coast AQMD rules through inspections, sample collections, Visible Emissions Evaluations, certification of Continuous Emission Monitoring Systems (CEMS), and emissions audits.
- (B) Issue Notices of Violation for major violations when discovered or Notices to Comply for minor violations or to request records.
- (C) Respond to and resolve public complaints concerning air pollution.
- (D) Participate in Hearing Board cases, investigate breakdowns and notifications of demolitions or renovations of structures which may contain asbestos, conduct periodic monitoring, and observe source tests.
- (E) Respond to industrial and chemical emergencies when requested by other agencies.
- (F) Provide training classes for compliance with various South Coast AQMD rules such as Gasoline Transfer and Dispensing (Rule 461), Asbestos Demolition and Renovation (Rule 1403), Chrome Plating Operations (Rule 1469), Fugitive Dust Plans (Rule 403 & 403.1), Sump and Wastewater Separators (Rule 1176) and Combustion Gas Portable Analyzer Training & Certification (Rules 1146, 1146.1 & 1110.2).

## **PROGRAM CATEGORIES**

### **CUSTOMER SERVICE AND BUSINESS ASSISTANCE**

Support local government, businesses, and the general public.

- (A) Provide local government, business and the public with access and input into the regulatory and policy processes of South Coast AQMD.
- (B) Assist cities and others with AB 2766 projects.
- (C) Interact with local, state and federal agencies as well as others to share air quality information, resolve jurisdictional questions, and implement joint programs.
- (D) Support air pollution reduction through implementation of comprehensive public information and legislative and customer service programs.
- (E) Provide small business assistance services and support economic development and business retention activities.
- (F) Make presentations to and meet with regulated organizations, individuals, public agencies and the media.
- (G) Notify all interested parties of upcoming changes to air quality rules and regulations through public meetings, workshops, and printed and electronic information.
- (H) Resolve permit-related and fee-related problems and provide technical assistance to industry.
- (I) Respond to Public Records Act requests.
- (J) Produce brochures, newsletters, television, radio and print media information and materials, and digital information.
- (K) Respond to letters and Internet inquiries from the public and to media inquiries and requests.

### **DEVELOP PROGRAMS TO ACHIEVE CLEAN AIR**

Develop a regional Air Quality Management Plan (AQMP) to achieve federal and state ambient air quality standards and to meet all other requirements of the federal and California Clean Air Acts.

- (A) Analyze air quality data and provide an estimation of pollutant emissions by source category.
- (B) Develop pollutant control strategies and project future air quality using computer models and statistical analysis of alternative control scenarios.
- (C) Analyze issues pertaining to air toxics, acid deposition, and potential socioeconomic and environmental impacts (CEQA) of South Coast AQMD plans and regulations.
- (D) Conduct outreach activities to solicit public input on proposed control measures.
- (E) Implement Rule 2202 On-Road Motor Vehicle Mitigation Options and process employee commute reduction program submittals and registrations. Provide one-on-one assistance to employers to ensure compliance with the rule.

## **PROGRAM CATEGORIES**

### **DEVELOP PROGRAMS TO ACHIEVE CLEAN AIR (Cont.)**

- (F) Develop and update emissions inventories; conduct in-house auditing of annual emission reports; conduct field audits.

### **DEVELOP RULES TO ACHIEVE CLEAN AIR**

Develop emission reduction regulations for sulfur dioxide, nitrogen dioxide, organic gases, particulate matter, toxics, and other pollutants to implement the regional AQMP, Tanner Air Toxics Process (AB 1807), National Emission Standards for Hazardous Air Pollutants (NESHAPS), and Prevention of Significant Deterioration (PSD) requirements.

- (A) Provide an assessment of control technologies, evaluation of control cost, source testing and analysis of samples to determine emissions.
- (B) Test and analyze products and processes to demonstrate pollution reduction potential.
- (C) Solicit public input through meetings and workshops.
- (D) Prepare rules to provide flexibility to industry, ensure an effective permit program and increase rule effectiveness.
- (E) Evaluate effectiveness of area source rules, evaluate area source emission inventories, and propose new rules or amendments to improve implementation of area source programs, including the certification/registration of equipment, and as necessary pursuant to statewide regulatory requirements.
- (F) Implement the AQMP. Develop feasibility studies and control measures.
- (G) Conduct research and analyze health effects of air pollutants and assess the health implications of pollutant reduction strategies.

### **MONITORING AIR QUALITY**

Operate and maintain within South Coast AQMD's jurisdiction a network of air quality monitoring sites for ozone, nitrogen oxides, sulfur oxides, particulate matter, carbon monoxide and other pollutants to obtain data regarding public exposure to air contaminants.

- (A) Analyze, summarize, and report air quality information generated from the monitoring sites.
- (B) Provide continuous records for assessment of progress toward meeting federal and state air quality standards.
- (C) Develop and prepare meteorological forecasts and models.
- (D) Respond to emergency requests by providing technical assistance to first response public safety agencies.

## **PROGRAM CATEGORIES**

### **MONITORING AIR QUALITY (Cont.)**

- (E) Notify the public, media, schools, regulated industries and others whenever predicted or observed levels exceed the episode levels established under state law.
- (F) Conduct special studies such as MATES VI, National Air Toxics Trends (NATTS), and Photochemical Assessment Monitoring Stations (PAMS).
- (G) Conduct measurement activities to identify and monitor potential sources of all toxics including high-risk facilities under the Community Air Toxics Initiative (CATI).
- (H) Evaluate and deploy low-cost sensors to monitor air pollution within communities of the South Coast Air Basin.
- (I) Assess the ability of optical remote sensing technology to characterize and quantify emissions from refineries and other sources, and to serve as a useful tool for enhancing existing leak detection and repair programs.

### **OPERATIONAL SUPPORT**

Provide operational support to facilitate overall air quality improvement programs.

- (A) Provide services that enable South Coast AQMD offices to function properly. Services include facility administration, human resources and financial services.
- (B) Provide information management services in support of all South Coast AQMD operations, including automation of permitting and compliance records, systems analysis and design, computer programming and operations, records management, and library services.
- (C) Provide legal support and representation on all policy and regulatory issues and all associated legal actions.

### **TIMELY REVIEW OF PERMITS**

Ensure timely processing of permits for new sources based on compliance with New Source Review and other applicable local, state and federal air quality rules and regulations.

- (A) Process applications for Permits to Construct and/or to Operate for new construction, modification and change of conditions for major and non-major sources.
- (B) Process Title V permits (Initial, Renewal, and Revisions) and facility permits for RECLAIM sources.
- (C) Process applications for Administrative Changes, Change of Operator, Plans, Emission Reductions Credits (ERCs) and RECLAIM Trading Credits (RTCs).

## **PROGRAM CATEGORIES**

### **TIMELY REVIEW OF PERMITS (Cont.)**

- (D) Continue efforts to streamline and expedite permit issuance through:
  - (1) Equipment certification/registration programs
  - (2) Streamlined standard permits
  - (3) Enhancement of permitting systems (including electronic permitting)
  - (4) Expedited Permit Processing Program
  - (5) Maintaining adequate staff resources
  - (6) Improved training
  - (7) Revisiting policies and rules

### **POLICY SUPPORT**

Monitor, analyze and attempt to influence the outcome of state and federal legislation.

- (A) Track changes to the state and federal budgets that may affect South Coast AQMD.
- (B) Respond to Congressional and Senatorial inquiries regarding South Coast AQMD programs, policies or initiatives.
- (C) Assist South Coast AQMD consultants in identifying potential funding sources and securing funding for South Coast AQMD programs.
- (D) Provide support staff to the Governing Board, Board committees, and various advisory and other groups including but not limited to: the Air Quality Management Plan Advisory Group, the Environmental Justice Advisory Group, the Home Rule Advisory Group, the Local Government and Small Business Assistance Advisory Group, the Mobile Source Air Pollution Reduction Review Committee (MSRC) and MSRC Technical Advisory Committee, the Scientific, Technical and Modeling Peer Review Advisory Group, the Technology Advancement Advisory Group, various Rule working groups, as well as ad hoc committees established from time to time.

## REVENUE CATEGORIES

### I. **Allocatable**

A portion of South Coast AQMD revenue offsets operational support costs of South Coast AQMD.

1a Allocatable South Coast AQMD: District-wide administrative and support services (e.g., Human Resources, Payroll, Information Management).

1b Allocatable Office: Administrative activities specific to a division/office.

### II. **Annual Operating Emissions Fees**

### III. **Permit Processing Fees**

### IV. **Annual Operating Permit Renewal Fees**

### V. **Federal Grants/Other Federal Revenue**

### VI. **Source Test/Sample Analysis Fees**

### VII. **Hearing Board Fees**

### VIII. **Clean Fuels Fees**

### IX. **Mobile Sources**

### X. **Air Toxics AB 2588**

### XI. **Transportation Programs**

XII - XIV. These revenue categories are no longer used.

### XV. **California Air Resources Board Subvention/State Grants**

XVI. This revenue category is no longer used.

### XVII. **Other Revenue**

### XVIII. **Area Sources**

### XIX. **Portable Equipment Registration Program (PERP)**

### XX. **State Grant**

For a description of the revenue categories listed above, please refer to the corresponding revenue account in the FUND BALANCE & REVENUES section, "Explanation of Revenue Sources" within this document.

## WORK PROGRAM OVERVIEW

The Work Program is a management tool that allocates resources by Office, Program Category, and project. It is developed from Program Output Justification forms prepared during the budget process by each Office. Work Programs for each Office can be found in the OFFICE BUDGETS section of this document. Work Programs by Program Category are within the following pages. A glossary of terms and acronyms used in the Work Programs are at the end of this section.

Professional & Special Services, Temporary Agency Services, and Capital Outlays expenditures are assigned to specific Work Program Codes associated with the project the expenditures support. All other expenditures (Salaries and Benefits and most Services and Supplies line items) are distributed within an Office based on Full-Time Equivalents (FTEs). A prorated share of the District General budget has been allocated to each line in the work program based on the number of FTEs reflected on the line.

The following is a brief description of each column in the Work Program:

The **#** column identifies each line in the Work Program in numerical order.

The **Program Code** is a five-digit code assigned to each program. The first two digits represent the Office. The last three digits are the Program.

The **Goal** column identifies which of the three Program Goals (defined in the Goals and Priority Objectives) applies to that output. The Goals are:

**GOAL I**      **Achieve Clean Air Standards.**

**GOAL II**     **Enhance Public Education and Equitable Treatment for All Communities.**

**GOAL III**    **Operate Efficiently and Transparently.**

The **Office** column, which appears on the Work Program by Category document, identifies the Office responsible for performing the work.

The **Program Category** column, which appears on the Work Program by Office document, identifies one of the nine Program Categories associated with an activity.

The **Program** column identifies the Program associated with the work.

The **Activities** column provides a brief description of the work.

The **FTEs** column identifies the number of Full Time Equivalent staff positions in the current-year adopted budget, mid-year and proposed changes (+/-), and the proposed budget for the next fiscal year. An FTE position represents one person-year.

The **Expenditures** column, found in the Work Program by Category document, identifies the expenditures in the current-year adopted budget, proposed changes (+/-) and the proposed budget for the next fiscal year. A prorated share of the District General budget has been allocated to each line in the work program based on the number of FTEs reflected on the line. Expenditures are not fully burdened.

The **Revenue Category** column identifies the revenue that supports the work. Revenue Category titles can be found within this section and revenue descriptions are in the FUND BALANCE & REVENUES section, "Explanation of Revenue Sources" within this document.

**Advance Clean Air Technology  
Work Program by Category**

#	Program Code	Goal	Office	Program	Activities	FTEs FY 2025-26	+/-	FTEs FY 2026-27	Expenditures FY 2025-26	+/-	Expenditures FY 2026-27	Revenue Categories
1	08 001	I	LEG	AB2766/Mob Src/Legal Advice	AB2766 Leg Adv: Trans/Mob Source	0.05	0.00	0.05	\$ 12,453	\$ (81)	\$ 12,372	IX
2	04 003	III	FIN	AB2766/MSRC	MSRC Program Administration	0.35	0.00	0.35	55,724	1,770	57,493	IX
3	08 003	I	LEG	AB2766/MSRC	Legal Advice: MSRC Prog Admin	0.20	0.00	0.20	49,813	(325)	49,488	IX
4	44 003	I	TAO	AB2766/MSRC	Mob Src Review Comm Prog Admin	1.00	0.00	1.00	196,611	6,288	202,898	IX
5	44 004	I	TAO	Advisory Group/Small Business	AB2766 Admin Discretionary Prog	2.00	0.00	2.00	393,221	12,575	405,796	IX
6	44 012	I	TAO	AQMP/Control Tech Assessment	Tech Supp: Quantify Cost Effec	0.40	-0.30	0.10	78,644	(58,354)	20,290	VIII
7	44 019	I	TAO	AB617-Prog Develop	AB617-Program Development	2.00	0.00	2.00	393,221	12,575	405,796	IX
8	08 030	I	LEG	AB134	AB134	1.00	0.00	1.00	249,067	(1,625)	247,442	IX
9	44 039	I	TAO	Admin/Office Mgt/Tech Adv	Admin Support/Coordination	5.27	0.00	5.27	839,528	265,546	1,105,074	lb
10	44 046	I	TAO	Admin/Program Management	STA Program Administration	2.00	0.00	2.00	393,221	12,575	405,796	lb
11	44 048	I	TAO	Admin/Prog Mgmt/Tech Advance	Overall TA Program Mgmt/Coord	1.00	0.00	1.00	196,611	6,288	202,898	VIII
12	44 086	I	TAO	Airshed FC Bus	Airshed FC Bus	0.15	-0.10	0.05	29,492	(19,347)	10,145	V
13	44 087	I	TAO	Airshed OGV	Airshed OGV	0.25	0.00	0.25	49,153	1,572	50,725	V
14	44 088	I	TAO	ALISO CANYON SEP	ALISO CYN AIR FILTRATION SEP	0.25	0.10	0.35	49,153	21,862	71,014	XVII
15	44 089	II	TAO	Albertsons SEP	Albertsons SEP	0.10	0.10	0.20	19,661	20,919	40,580	XVII
16	44 094	I	TAO	Capture and Control	Capture and Control Program	0.20	0.00	0.20	39,322	1,258	40,580	XV
17	44 095	I	TAO	CA Natural Gas Veh Partnership	CA Natural Gas Veh Partnership	0.05	-0.05	0.00	9,831	(9,831)	-	VIII
18	44 096	I	TAO	CAPP Year 2-SB 856	CAPP Year 2-SB 856	8.00	-5.00	3.00	1,572,886	(964,191)	608,695	IX
19	44 097	I	TAO	CAPP Year 3-AB 74	CAPP Year 3-AB 74	9.95	-6.95	3.00	1,956,276	(1,347,582)	608,695	IX
20	44 098	I	TAO	CARB SEP Sch Bus	CARB SEP Sch Bus Replacement	0.00	0.10	0.10	-	20,290	20,290	XVII
21	44 099	I	TAO	CARB At-Berth	CARB At-Berth	0.00	0.50	0.50	-	101,449	101,449	XVII
22	44 109	I	TAO	CAPP Year 5-AB128	CAPP Year 5-AB128	0.00	5.55	5.55	-	1,126,085	1,126,085	IX
23	44 121	I	TAO	China Cln Shipping	China Partnership Cleaner Shpg	0.25	0.00	0.25	49,153	1,572	50,725	IX
24	04 130	III	FIN	Clean Fuels/Contract Admin	Clean Fuels Contract Admin/Monitor	0.15	0.00	0.15	23,882	758	24,640	VIII
25	44 130	I	TAO	Clean Fuels/Contract Admin	Admin/Project Supp for TA Cont	2.90	0.30	3.20	570,171	79,103	649,274	VIII
26	08 131	I	LEG	Clean Fuels/Mobile Sources	Legal Advice: Clean Fuels	0.20	0.00	0.20	49,813	(325)	49,488	VIII
27	44 132	I	TAO	Clean Fuels/Mobile Sources	Dev/Impl Mobile Src Proj/Demo	4.50	2.00	6.50	1,884,748	434,090	2,318,839	VIII
28	44 134	I	TAO	Clean Fuels/Stationary Combust	Dev/Demo Clean Combustion Tech	0.10	-0.10	0.00	19,661	(19,661)	-	VIII
29	44 135	I	TAO	Clean Fuels/Stationary Energy	Dev/Demo Alt Clean Energy	0.01	0.05	0.06	1,966	10,208	12,174	VIII
30	44 136	I	TAO	Clean Fuels/Tech Transfer	Disseminate Low Emiss CF Tech	0.46	0.00	0.46	90,441	2,892	93,333	VIII
31	44 191	I	TAO	DERA FY16 Locomotive	DERA_FY16_LOCOM	0.05	0.00	0.05	9,831	314	10,145	V
32	44 194	I	TAO	DERA FY18 Dray Trck	DERA FY18 Dray Trck	0.10	-0.10	0.00	19,661	(19,661)	-	XVII
33	44 196	I	TAO	DERA FY20 TRU	DERA FY20 TRU Electrification	0.20	-0.10	0.10	39,322	(19,032)	20,290	V
34	44 197	I	TAO	DERA FY21 Cargo	DERA FY21 Cleaner Freight	0.30	-0.25	0.05	58,983	(48,838)	10,145	V
35	44 203	I	TAO	EFMP Program Support	EFMP Program Support	4.50	-1.50	3.00	884,748	(276,053)	608,695	XVII
36	44 222	I	TAO	EPA-CPRG-M1-Charge	EPA-CPRG-Charging Infrastruct	0.50	0.80	1.30	98,305	165,462	263,768	V
37	44 223	I	TAO	EPA-CPRG-M2-Vehicle	EPA-CPRG-Bat Elec Freight Veh	0.30	1.00	1.30	58,983	204,784	263,768	V
38	44 224	I	TAO	EPA-CPRG-M3 Cargo	EPA-CPRG-Bat Elec Cargo Handl	0.20	1.00	1.20	39,322	204,156	243,478	V
39	44 234	I	TAO	EPA-CPRG-M4 Locomo	EPA-CPRG-Bat Elec Locomotive	0.20	1.00	1.20	39,322	204,156	243,478	V
40	44 251	I	TAO	EPA-CHDV-CARE4KIDS	EPA-CHDV-CARE4KIDS	0.00	0.50	0.50	-	101,449	101,449	V
41	44 252	I	TAO	EPA-CHDV-ELECTRIC	EPA-CHDV-ELECTRIC	0.00	1.00	1.00	-	202,898	202,898	V
40	44 261	I	TAO	FARMER YEAR 3	Fund Ag Replacement Year 3	1.00	-1.00	0.00	196,611	(196,611)	-	XVII
41	44 262	I	TAO	FARMER YEAR 4	Fund Ag Replacement Year 4	0.50	0.00	0.50	98,305	3,144	101,449	XVII
42	44 263	I	TAO	FARMER YEAR 5	FARMER YEAR 5	0.00	1.00	1.00	-	202,898	202,898	XVII
43	44 272	I	TAO	FY19 TAG Volvo	FY 19 TAG Volvo Switch-On	0.15	-0.05	0.10	29,492	(9,202)	20,290	XVII
44	03 455	I	EO	Mobile Sources	Dev/Impl Mobile Source Strategies	0.05	-0.05	0.00	15,437	(15,437)	-	IX

A prorated share of the District General Budget has been allocated to each line in the work program based on the number of FTEs reflected on the line. Expenditures are not fully burdened.

Advance Clean Air Technology (Cont.)

Work Program by Category

#	Program Code	Goal	Office	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27 +/-	Expenditures FY 2025-26	+/-	Expenditures FY 2026-27	Revenue Categories
45	04 457	III	FIN	Mobile Source/Moyer Adm	Carl Moyer: Contract/Fin Admin	1.02	1.02	\$ 162,394	\$ 5,157	\$ 167,551	IX
46	08 457	I	LEG	Mob Src/C Moyer/Leg Advice	Moyer/Implem/Program Dev	0.10	0.10	24,907	(162)	24,744	IX
47	16 457	I	AHR	MS/Carl Moyer Admin	C Moyer/Contractor Compliance	0.05	0.05	10,020	47	10,067	IX
48	44 457	I	TAO	Mob Src/C Moyer Adm/Outreach	Carl Moyer: Impl/Admin Grant	10.70	10.55	2,513,734	36,842	2,550,576	IX
49	44 459	I	TAO	Mob Src/C Moyer/Impl/Prgr Dev	Moyer/Implem/Program Dev	4.00	6.00	786,443	430,947	1,217,389	IX
50	44 460	I	TAO	VIP Admin	VIP Admin/Outreach/Impl	0.50	0.50	98,305	3,144	101,449	IX
51	44 489	I	TAO	One Stop Shop Proj	One Stop Shop Pilot Proj	0.10	0.10	19,661	629	20,290	XVII
52	04 542	I	FIN	Prop 1B:Goods Movement	Contracts/Finance Admin	0.50	0.50	79,605	2,528	82,133	IX
53	16 542	I	AHR	Prop 1B:Goods Movement	Prop 1B: Goods Movement	0.05	0.05	10,020	47	10,067	IX
54	04 544	I	FIN	Prop 1B:Low Emiss Sch Bus	Grants/Finance Admin	0.05	0.05	7,961	253	8,213	IX
55	44 677	I	TAO	School Bus/Lower Emission Prog	School Bus Program Oversight	2.00	1.50	393,221	(88,874)	304,347	IX
56	44 731	I	TAO	TAG FY21 L&G	TAG FY21 EPA L&G	0.50	0.40	98,305	(17,146)	81,159	V
57	44 732	I	TAO	TAG FY21 BE Loco	TAG FY21 EPA BE Locomotive	0.50	0.20	98,305	(57,726)	40,580	V
58	44 733	I	TAO	TAG FY21 Bus-HFCTRk	TAG FY21 EPA Sch Bus-HFC Truck	0.30	0.10	58,983	(38,693)	20,290	V
59	44 734	I	TAO	Air Shed Volvo	Targeted Air Shed Volvo Admin	0.25	0.10	49,153	(28,863)	20,290	V
60	44 737	I	TAO	Air Shed Daimler	Targeted Air Shed Daimlr Admin	0.15	0.00	29,492	(29,492)	-	V
61	44 740	I	TAO	Tech Adv/Commercialization	Assess CFS/Adv Tech Potential	0.25	0.10	49,153	(28,863)	20,290	VIII
62	44 741	I	TAO	Tech Adv/Non-Combustion	Dev/Demo Non-Combustion Tech	0.20	0.10	39,322	(19,032)	20,290	VIII
63	44 742	I	TAO	TAG FY22 Tugboat	TAG FY22 Tugboat	0.00	0.20	-	40,580	40,580	V
64	44 743	I	TAO	TAG FY22 ZEBRA	TAG FY22 ZEBRA	0.00	0.20	-	40,580	40,580	V
65	44 744	I	TAO	TAG FY22 HFC Trucks	TAG FY22 HFC Trucks	0.00	0.20	-	40,580	40,580	V
66	44 747	I	TAO	DOE Wabtec	DOE Wabtec	0.25	0.00	49,153	1,572	50,725	V
67	44 749	I	TAO	CALSTA Prologis	CALSTA Prologis	0.40	0.40	78,644	2,515	81,159	XVII
68	44 750	I	TAO	CALSTA Wabtec	CALSTA Wabtec	0.40	0.40	78,644	2,515	81,159	XVII
69	44 816	I	TAO	Transportation Research	Transport Research/Adv Systems	0.10	0.10	19,661	629	20,290	VIII
70	44 827	I	TAO	VW-General Admin	VW-General Admin	2.50	2.00	491,527	(85,730)	405,796	XVII
71	44 840	I	TAO	VW-ZE Trucks-South Coast	VW-ZE Trucks-South Coast	1.00	1.00	196,611	6,288	202,898	XVII
72	44 841	I	TAO	VW-Combustion-South Coast	VW-Combustion-South Coast	1.00	1.50	196,611	107,737	304,347	XVII
73	44 856	I	TAO	ZANZEFF Volvo	ZANZEFF Volvo	0.20	0.05	39,322	(29,177)	10,145	XVII

Total Advance Clean Air Technology 77.91 0.10 78.01 \$ 16,541,201 \$ 721,608 \$ 17,262,809

**Customer Service and Business Assistance  
Work Program by Category**

#	Program Code	Goal	Office	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27 +/-	Expenditures FY 2025-26	Expenditures FY 2026-27 +/-	Revenue Categories
1	04 002	III	FIN	AB2766/Mobile Source	Prog Admin: Monitor/Dist/Audit	0.10	0.00	\$ 25,921	\$ 506	IX
2	50 038	I	EP	Admin/Office Management	Dev/Coord Goals/Policies/Overs	3.50	0.00	690,608	30,898	lb
3	60 038	III	CE	Admin/Office Budget	Dev/Coord Goals/Policies/Overs	7.00	-1.00	1,224,152	(126,296)	lb
4	35 046	III	LPA	Admin/Prog Mgmt	Admin/Units/SuppCoord Staff	8.00	-1.00	1,548,184	(47,890)	lb
5	50 047	I	EP	Admin/Operations Support	Budget/Contracts/Reports/Projects	3.50	0.00	693,108	17,148	lb
6	60 047	I	CE	Admin/Operations Support	Budget/Contracts/Reports/Projects	10.00	0.00	1,752,289	1,811,344	lb
7	04 170	I	FIN	Billing Services	Answer/Resp/Resolv Prob & Inq	8.00	0.00	1,292,180	40,447	II,III,IV
8	50 200	I	EP	Economic Dev/Bus Retention	Perm Proc/Public Participation	0.10	0.00	19,732	490	III
9	35 205	II	LPA	Environmental Education	Curriculum Dev/Project Coord	0.50	0.00	96,761	1,480	II,IX,XV
10	35 240	I	LPA	Environmental Justice	Impl Board's EJ Pgrms/Policies	3.50	0.00	677,330	10,359	II,IV
11	04 260	III	FIN	Fee Review	Cmte Mtg/Fee-Related Complaint	0.10	0.00	15,921	506	II,III,IV,XV
12	35 260	III	LPA	Fee Review	Cmte Mtg/Fee-Related Complaint	0.50	0.00	96,761	1,480	II,III,IV,XV
13	50 260	III	EP	Fee Review	Fee Review Committee	0.45	0.00	88,792	2,205	II,III,IV
14	04 355	III	FIN	Grants Management	Grant Anlyz/Eval/Negot/Acc/Rpt	1.00	0.00	159,210	5,056	IV,V
15	35 381	III	LPA	Interagency Liaison	Interact Gov Agns/Promote SCAQMD	0.30	0.00	58,057	888	la,XV
16	35 390	I	LPA	Intergov/Geographic Deployment	Dev/Impl Local Govt Outreach	8.00	0.00	1,586,184	23,678	II,IX
17	50 425	I	EP	Lobby Permit Services	Supp Perm Proc/Customer Svc	1.00	0.00	197,316	4,899	III
18	27 481	III	IM	New System Development	Dev sys in supp of Dist-wide	3.25	0.00	951,782	23,367	la,III
19	03 490	II	EO	Outreach	Publ Awareness Clean Air Prog	0.05	0.00	15,437	(912)	la
20	35 491	II	LPA	Outreach/Business	Chambers/Business Meetings	2.06	0.00	398,657	6,097	II,IV
21	35 492	II	LPA	Public Education/Public Events	Pub Events/Conf/Rideshare Fair	3.20	0.00	986,279	9,471	II,V,IX,XV
22	60 492	II	CE	Outreach/Business	Pub Events/Conf/Rideshare Fair	0.05	0.00	8,744	290	IX
23	35 496	II	LPA	Outreach/Visiting Dignitary	Tours/Briefings-Dignitary	0.25	0.00	48,381	740	la
24	35 514	I	LPA	Permit: Expired Permit Program	Assist w Permit Reinstatement	0.30	0.00	58,057	888	IV
25	50 520	I	EP	Perm Proc/Pre-Appl Mtg Outreac	Pre-App Mtgs/Genl Prescreening	1.00	0.00	197,316	4,899	III
26	16 540	III	AHR	Print Shop	Printing/Collating/Binding	3.50	-0.50	701,409	(97,408)	la
27	35 555	II	LPA	Public Information Center	Inform public of unhealthy air	1.00	0.00	283,523	2,960	II,V,IX
28	03 565	III	EO	Public Records Act	Comply w/ Public Req for Info	0.01	-0.01	3,087	(3,087)	la
29	04 565	I	FIN	Public Records Act	Comply w/ Public Rec Requests	0.02	0.00	3,184	101	la
30	08 565	III	LEG	Public Records Act	Comply w/ Public Rec Requests	1.30	0.00	323,787	(2,112)	la
31	16 565	III	AHR	Public Records Act	Comply w/ Public Rec Requests	0.30	0.00	60,121	279	la
32	17 565	III	CB	Public Records Act	Comply w/ Public Rec Requests	0.02	0.00	4,782	124	la
33	26 565	III	PRDI	Public Records Act	Comply w/ Public Rec Requests	0.02	0.00	4,090	124	la
34	27 565	III	IM	Public Records Act	Comply w/ Public Req for Info	4.75	0.00	1,087,643	34,151	la
35	35 565	III	LPA	Public Records Act	Comply w/ Public Req for Info	0.10	0.00	19,352	296	la
36	44 565	III	TAO	Public Records Act	Comply w/ Public Req for Info	0.20	0.00	39,322	1,258	la
37	46 565	III	MA	Public Records Act	Comply w/ Public Req for Info	0.50	0.00	98,813	2,463	la
38	50 565	III	EP	Public Records Act	Comply w/ Public Req for Info	0.25	0.00	49,329	1,225	la
39	60 565	III	CE	Public Records Act	Comply w/ Public Req for Info	0.60	0.00	104,927	3,483	la

**Customer Service and Business Assistance (Cont.)  
Work Program by Category**

#	Program Code	Goal	Office	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27 +/-	Expenditures FY 2025-26 \$	Expenditures FY 2026-27 +/- \$	Revenue Categories
40	04 631	III	FIN	Cash Mgmt/Refunds	Research/Doc/Prep/Proc Refunds	0.30	0.00	\$ 47,763	\$ 1,517	III,IV,XI
41	35 679	III	LPA	Small Business Assistance	Small Business/Financial Assistance	1.00	0.00	193,523	196,483	III
42	08 681	III	LEG	Small Business/Legal Advice	Legal Advice: SB/Fee Review	0.05	0.00	12,453	12,372	II,III
43	50 690	I	EP	Source Education	Prov Tech Asst To Industries	2.80	0.00	552,486	566,204	III,IV,V,XV
44	60 690	I	CE	Source Education	Prov Tech Asst To Industries	1.00	0.00	174,879	180,684	IV,V,XV
45	46 701	I	MA	Source Testing/Customer Svc	Conduct ST/Prov Data/Cust Svc	0.05	0.00	9,881	34,128	VI
46	35 710	I	LPA	Speakers Bureau	Coordinate/Conduct speeches	0.10	0.00	19,352	19,648	la
47	26 719	I	PRDI	Other ETO Investigation	Other ETO Investigation	0.02	-0.02	4,090	(4,090)	XVII
48	16 720	I	AHR	Subscription Services	Rule & Gov Board Materials	1.50	0.00	300,604	302,001	IV
49	26 788	I	PRDI	AB2588 Mailing/Venue	AB2588 Mailing/Venue	0.10	0.00	37,448	619	XVII
50	35 791	I	LPA	Toxics/AB2588	Outreach/AB 2588 Air Toxics	0.20	0.00	38,705	592	X
51	35 805	III	LPA	Training	Training	0.25	0.00	48,381	740	lb
52	26 833	II	PRDI	Rule 2202 ETC Training	Rule 2202 ETC Training	2.15	-0.15	439,639	(18,300)	XI
53	60 854	II	CE	WHAM Program	WHAM Program	0.00	0.10	-	18,068	XVII
54	35 854	II	LPA	WHAM Program	WHAM Program	0.20	0.00	38,705	592	XVII

**Total Customer Service and Business Assistance**      88.00      (2.58)      85.42      \$ 17,588,439      \$ 61,683      \$ 17,650,122

A prorated share of the District General Budget has been allocated to each line in the work program based on the number of FTEs reflected on the line. Expenditures are not fully burdened.

**Develop Programs  
Work Program by Category**

#	Program Code	Goal	Office	Program	Activities	FTEs FY 2025-26	+/-	FTEs FY 2026-27	Expenditures FY 2025-26	+/-	Expenditures FY 2026-27	Revenue Categories
1	26 002	I	PRDI	AB2766/Mobile Source	AB2766 Mobile Source Outreach	2.90	0.10	3.00	\$ 598,002	\$ 34,007	\$ 632,009	IX
2	44 009	I	TAO	AB 1318 Mitigation	AB 1318 Projects Admm/Impl	0.05	0.00	0.05	9,831	314	10,145	XVII
3	03 010	I	EO	AQMP	Develop/Implement AQMP	0.05	-0.03	0.02	15,437	(9,627)	5,810	II,IX
4	08 010	I	LEG	AQMP	AQMP Revision/CEQA Review	0.50	0.00	0.50	124,533	(812)	123,721	II,IX
5	26 010	I	PRDI	AQMP	AQMP Special Studies	3.00	0.00	3.00	625,450	18,558	644,009	IV,IX,XV
6	26 019	I	PRDI	AB617-Prog Develop	AB617-Program Development	0.40	0.10	0.50	81,793	23,541	105,335	IX
7	03 019	I	EO	AB617-Prog Develop	AB617-Program Development	0.07	-0.02	0.05	21,611	(7,086)	14,525	IX
8	50 019	I	EP	AB617-Prog Develop	AB617-Program Development	1.20	0.00	1.20	236,780	5,879	242,659	IX
9	70 019	I	CEAP	AB617-Prog Develop	AB617-Program Development	20.00	0.00	20.00	4,282,468	(41,335)	4,241,133	IX
10	03 028	I	EO	Admin/SCAQMD Policy	Dev/Coord Goals/Policies/Overs	0.15	0.05	0.20	166,310	11,790	178,099	la
11	26 038	I	PRDI	Admin/Office Management	Coordinate Off/Admin Activities	0.57	0.00	0.57	341,039	(183,787)	157,252	lb
12	26 068	II	PRDI	SCAQMD Projects	Prepare Environmental Assessments	4.75	0.00	4.75	1,146,296	29,384	1,175,680	II,IV,IX
13	44 069	I	TAO	AQIP Evaluation	AQIP Contract Admin/Evaluation	0.10	0.00	0.10	19,661	629	20,290	IX
14	26 102	II	PRDI	CEQA Document Projects	Review/Prepare CEQA Comments	4.65	0.00	4.65	950,848	33,766	984,613	II,IX
15	26 104	I	PRDI	CEQA Policy Development	ID/Develop/Impl CEQA Policy	0.50	-0.05	0.45	127,242	(7,440)	119,801	IV,IX
16	26 106	II	PRDI	CEQA Resp Agy Proj	Review CEQA Docs/Perm Proj	0.50	0.00	0.50	102,242	3,093	105,335	IV,IX
17	44 107	I	TAO	CARB PilotPrj JETSI	CARB Pilot Project (JETSI)	1.05	-0.55	0.50	206,441	(104,992)	101,449	XVII
18	44 108	I	TAO	CEC PilotPrj JETSI	CEC Pilot Project (JETSI)	0.55	-0.05	0.50	108,136	(6,687)	101,449	XVII
19	26 121	I	PRDI	China Clin Shipping	China Partnership Cleaner Shpg	1.00	0.00	1.00	296,183	6,186	302,370	IX
20	26 217	I	PRDI	AER Hotline/Support	AER Hotline/Support	2.30	0.00	2.30	470,312	14,228	484,540	II,IV,IX,XV
21	26 218	I	PRDI	AQMP/Emissions Inventory	Dev Emiss Inv. Forecasts/RFPs	1.25	0.00	1.25	255,604	7,733	263,337	II,IX
22	26 368	I	PRDI	Incentive RFP Emiss Red Projs	Incentive Projects Admin	0.00	0.95	0.95	-	200,136	200,136	XVII
23	44 368	I	TAO	Incentive RFP Emiss Red Projs	Incentive Projects Admin	0.15	-0.10	0.05	29,492	(19,347)	10,145	XVII
24	60 368	I	CE	Incentive RFP Emiss Red Projs	Incentive Projects Admin	0.05	0.00	0.05	8,744	290	9,034	XVII
25	44 396	I	TAO	Lawnmower Exchange	Lawn Mower Admin/Imp/Outreach	0.25	0.25	0.50	49,153	52,296	101,449	XVII
26	26 397	II	PRDI	Lead Agency Projects	Prep Envmtt Assmts/Perm Proj	1.15	0.00	1.15	235,156	7,114	242,270	III
27	26 451	I	PRDI	Mob Src/CARB/EPA Monitoring	CARB/US EPA Mob Src Fuel Policies	1.13	-0.88	0.25	231,066	(178,399)	52,667	IX
28	26 452	I	PRDI	Mob Src/CEC/US DOE Monitoring	CEC/US DOE Mob Src rulemaking proposals	0.70	-0.15	0.55	143,138	(27,270)	115,868	IX,XVII
29	44 458	I	TAO	Mobile Source Strategies	Implement Fleet Rules	0.45	0.00	0.45	88,475	2,829	91,304	VIII
30	26 503	I	PRDI	PM Strategies	PM10 Plan/Analyze/Strategy Dev	4.60	-2.05	2.55	940,624	(403,416)	537,207	II,IV,XV
31	60 503	I	CE	PM Strategies	PM10 Plan/Analyze/Strategy Dev	0.05	-0.05	0.00	8,744	(8,744)	-	XV
32	44 542	I	TAO	Prop 1B:Goods Movement	Prop 1B:Goods Movement	2.70	0.50	3.20	605,849	118,426	724,274	IX
33	35 560	I	LPA	Public Notification	Public notif of rules/hearings	0.50	0.00	0.50	166,761	1,480	168,241	II,IV,IX
34	26 685	I	PRDI	Socio-Economic	Apply econ models/Socio-econ	4.15	0.00	4.15	998,606	25,672	1,024,279	II,IV
35	46 702	I	MA	ST Methods Development	Eval ST Methods/Validate	0.95	0.00	0.95	187,745	4,679	192,425	II
36	46 705	I	MA	ST Sample Analysis/Air Program	Analyze ST Samples/Air Prgrms	0.25	0.00	0.25	49,407	1,231	50,638	II
37	26 745	I	PRDI	Rideshare	Dist Rideshare/Telecommute Prog	0.55	0.05	0.60	112,466	13,936	126,402	IX
38	26 816	I	PRDI	Transportation Regional Progs	Dev AQMP Meas/Coord w/Reg Agn	0.10	0.00	0.10	20,448	619	21,067	IX
39	26 834	I	PRDI	Rule 2202 Implement	Rule 2202 Proc/Sub Plans/Tech Eval	2.30	-0.50	1.80	470,312	(91,107)	379,205	XI
40	26 836	I	PRDI	Rule 2202 Support	R2202 Supt/CmptnMaint/WebSubmt	2.00	-0.30	1.70	438,967	(50,829)	388,138	V,XI

<b>Total Develop Programs</b>	67.57	(2.73)	64.84	\$ 14,971,370	\$ (523,061)	\$ 14,448,309
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**Develop Rules  
Work Program by Category**

#	Program Code	Goal	Office	Program	Activities	FTEs FY 2025-26	+/-	FTEs FY 2026-27	Expenditures FY 2025-26	+/-	Expenditures FY 2026-27	Revenue Categories
1	46 043	I	MA	Admin/Office Mgmt/Rules	Rules: Assign/Manage/Supp	0.10	0.00	0.10	\$ 19,763	\$ 493	\$ 20,255	lb
2	26 050	I	PRDI	Admin/Rule Dev/PRA	Admin: Rule Development	3.00	0.00	3.00	613,450	18,558	632,009	lb
3	26 074	I	PRDI	AB 197	AB 197	1.75	0.00	1.75	357,846	10,826	368,672	XVIII
4	26 077	I	PRDI	Area Sources/Rulemaking	Dev/Eval/Impl Area Source Prog	1.70	0.60	2.30	347,622	136,918	484,540	II,IX
5	60 077	I	CE	Area Sources/Rulemaking	Dev/Amend/Area S Rules/Credits	0.05	-0.05	0.00	8,744	(8,744)	-	II,IX
6	26 165	I	PRDI	Conformity	Monitor Transp. Conformity	1.00	-0.50	0.50	204,483	(99,149)	105,335	V,IX
7	26 257	I	PRDI	Fac Based Mob Src	Facility Based Mobile Src Meas	4.98	1.02	6.00	1,148,327	245,690	1,394,017	IX
8	26 362	II	PRDI	Health Effects	Study Health Effect/Toxicology	0.01	0.00	0.01	2,045	62	2,107	II,III,IX
9	26 385	I	PRDI	Criteria Pollutants/Mob Srcs	Dev/Impl Intercredit Trading	0.20	0.13	0.33	40,897	28,624	69,521	IV,IX
10	26 449	I	PRDI	Mob Src/SCAQMD Rulemaking	Prepare SCAQMD Mob Src rulemaking proposals	3.93	-2.68	1.25	803,620	(540,283)	263,337	IX
11	44 456	I	TAO	MS & AQMP Control Strategies	AQMP Control Strategies	0.30	-0.25	0.05	58,983	(48,838)	10,145	VIII
12	26 460	I	PRDI	Regional Modeling	Rule Impact/Analyses/Model Dev	5.16	0.84	6.00	1,230,134	208,883	1,439,017	II,IV,IX
13	26 642	I	PRDI	Rule 317.1 Implementation	Rule 317.1 Implementation	4.30	0.00	4.30	879,279	26,600	905,879	II
14	26 646	I	PRDI	R1180 Community Mon	R1180 Comm Monitoring Refinery	0.20	0.00	0.20	40,897	1,237	42,134	XVII
15	26 648	I	PRDI	R1405 Implmnt	R1405 Implementation (ETO)	0.25	0.25	0.50	51,121	54,214	105,335	XVII
16	03 650	I	EO	Rules	Develop & Implement Rules	0.02	0.03	0.05	6,175	8,350	14,525	IV,IX
17	50 650	I	EP	Rulemaking	Dev/Amend/Impl Rules	0.25	0.00	0.25	49,329	1,225	50,554	II,XV
18	08 651	I	LEG	Rules/Legal Advice	Legal Advice: Rules/Draft Regs	1.20	0.00	1.20	298,880	(1,950)	296,930	II
19	50 653	I	EP	Rulemaking/BACT	Dev/Amend BACT Guidelines	1.80	0.00	1.80	355,170	8,819	363,988	II
20	26 654	I	PRDI	Rulemaking/NOX	Rulemaking/NOX	8.50	-3.95	4.55	1,738,109	(779,562)	958,546	II,IV
21	26 655	I	PRDI	NSR/Adm Rulemaking	Amend/Develop NSR & Admin Rules	0.30	1.20	1.50	61,345	254,659	316,004	II,IV
22	26 656	I	PRDI	Rulemaking/VOC	Dev/Amend VOC Rules	7.60	1.80	9.40	1,554,074	426,220	1,980,293	II,IV,XV
23	44 657	I	TAO	Rulemaking/Support PRDI	Assist PRDI w/ Rulemaking	0.30	0.00	0.30	58,983	1,886	60,869	II
24	46 657	I	MA	Rulemaking/Support PRDI	Assist PRDI w/ Rulemaking	0.80	0.00	0.80	158,101	3,940	162,042	II
25	50 657	I	EP	Rulemaking/Support PRDI	Provide Rule Development Supp	0.25	0.00	0.25	49,329	1,225	50,554	II
26	60 657	I	CE	Rulemaking/Support PRDI	Provide Rule Development Supp	0.75	0.00	0.75	131,159	4,354	135,513	IV
27	26 659	I	PRDI	Rulemaking/Toxics	Develop/Amend Air Toxic Rules	9.25	1.60	10.85	1,891,471	394,293	2,285,764	II
28	08 661	I	LEG	Rulemaking/RECLAIM	RECLAIM Legal Adv/Related Iss	0.50	0.00	0.50	124,533	(812)	123,721	II
29	26 661	I	PRDI	Rulemaking/RECLAIM	RECLAIM Amend Rules/Related Is	0.30	-0.30	0.00	61,345	(61,345)	-	II
30	44 706	I	MA	ST Sample Analysis/Air Program	Analyze ST Samples/Rules	0.25	0.00	0.25	49,407	1,231	50,638	II
31	44 708	I	MA	VOC Sample Analysis/Rules	VOC Analysis & Rptg/Rules	0.25	0.00	0.25	49,407	1,231	50,638	II,XV
32	50 752	I	EP	Title III Rulemaking	Title III Dev/Implement Rules	0.25	0.00	0.25	49,329	1,225	50,554	II
33	50 773	I	EP	Title V & NSR Rulemaking-Supp	Title V Rules Dev/Amend/Impl	0.25	0.00	0.25	49,329	1,225	50,554	II

<b>Total Develop Rules</b>	59.75	(0.26)	59.49	\$ 12,542,685	\$ 301,306	\$ 12,843,991
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**Ensure Compliance  
Work Program by Category**

#	Program Code	Goal	Office	Program	Activities	FTEs FY 2025-26	+/-	FTEs FY 2026-27	Expenditures FY 2025-26	+/-	Expenditures FY 2026-27	Revenue Categories
1	46 015	I	MA	Acid Rain Program	Acid Rain CEMS Eval/Cert	0.20	0.00	0.20	\$ 39,525	\$ 985	\$ 40,510	II,IV
2	60 019	I	CE	AB617-Prog Develop	AB617-Program Development	3.00	0.00	3.00	524,637	17,416	542,053	IX
3	46 042	I	MA	Admin/Office Mgmt/Compliance	Compliance: Assign/Manager/Supp	0.10	0.00	0.10	19,763	493	20,255	Ib
4	60 070	I	CE	CARB PERP Program	CARB Audits/Statewide Equip Reg	4.00	0.00	4.00	699,516	23,222	722,737	XIX
5	60 071	I	CE	Arch Ctgs - Admin	Report Review	0.20	0.00	0.20	34,976	1,161	36,137	XVIII
6	08 072	I	LEG	Arch Ctgs - End User	Case Dispo/Rvw, Track, Prep NOV	0.50	0.00	0.50	124,533	(812)	123,721	XVIII
7	46 072	I	MA	Arch Ctgs - End User	Sample Analysis/Rpts	2.00	0.00	2.00	395,254	9,851	405,104	XVIII
8	60 072	I	CE	Arch Ctgs - End User	Compliance/Rpts/RuleImpmenta	0.10	0.10	0.20	17,488	18,649	36,137	XVIII
9	08 073	I	LEG	Arch Ctgs - Other	Case Dispo/Rvw, Track, Prep NOV	0.50	0.00	0.50	124,533	(812)	123,721	XVIII
10	60 073	I	CE	Arch Ctgs - Other	Compliance/Rpts/Rule Implementation	0.10	0.00	0.10	17,488	581	18,068	XVIII
11	60 076	I	CE	Area Sources/Compliance	Area Source Compliance	5.00	0.00	5.00	874,395	29,027	903,422	IV,IX,XV
12	16 080	III	AHR	Auto Services	Vehicle/Radio Repair & Maint	3.50	0.00	3.50	701,409	3,259	704,669	Ia
13	46 093	I	CE	CARB Oil & Gas Reg.	GHG EM Stds Oil/NG Facilities	3.00	0.00	3.00	524,637	17,416	542,053	XVII
14	46 105	I	MA	CEMS Certification	CEMS Review/Approval	5.00	0.00	5.00	988,134	24,627	1,012,761	III,VI
15	35 111	II	LPA	Call Center/CUT SMOG	Smoking Vehicle Complaints	8.00	0.00	8.00	1,548,184	23,678	1,571,862	IX,XV
16	08 115	I	LEG	Case Disposition	Trial/Dispo-Civil Case/Injunct	4.00	0.00	4.00	996,267	(6,498)	989,768	II,IV,V,VII,XV
17	60 119	I	CE	Chiquita Cyn 2023		0.00	2.65	2.65	-	478,814	478,814	XVII
18	60 152	III	CE	Compliance/IM Related Activiti	Assist IM: Design/Review/Test	2.00	0.00	2.00	349,758	11,611	361,369	IV
19	08 154	I	LEG	Compliance/NOV Administration	Review/Track/Prep NOV/MSAs	0.75	0.00	0.75	186,800	(1,218)	185,582	IV
20	60 155	I	CE	Compliance Guidelines	Procedures/Memos/Manuals	0.20	0.00	0.20	34,976	1,161	36,137	IV
21	50 156	I	EP	Perm Proc/Info to Compliance	Prov Permit Info to Compliance	3.00	0.00	3.00	591,949	14,698	606,647	III,IV
22	60 157	I	CE	Compliance/Special Projects	Prog Audits/Data Req/Brd Supp	1.00	0.00	1.00	174,879	5,805	180,684	II
23	60 158	I	CE	Compliance Testing	R461/Combustion Equip Testing	1.00	0.00	1.00	174,879	5,805	180,684	IV
24	46 175	I	MA	DB/Computerization	Develop Systems/Database	0.44	0.00	0.44	86,956	2,167	89,123	II,IV,VI
25	08 185	I	LEG	Database Management	Support IM/Dev Tracking System	0.75	0.00	0.75	256,800	(1,218)	255,582	IV
26	26 215	I	PRDI	AER Gen/Rev/Am/Aud	AER General/Review/Amend/Audit	2.30	-1.00	1.30	777,312	(446,441)	330,870	II,V
27	26 216	I	PRDI	AER Admin/Maint	AER Administration/Maintenance	4.05	0.00	4.05	828,158	25,054	853,212	II
28	08 235	I	LEG	Enforcement Litigation	Maj Prosecutions/Civil Actions	1.75	0.00	1.75	435,867	(2,843)	433,024	IV
29	50 240	I	EP	Environmental Justice	R461/Combustion Equip Testing	0.50	0.00	0.50	98,658	2,450	101,108	II,IX
30	60 358	I	CE	GHG Rules-Compl	Greenhouse Gas Rule Compliance	0.35	0.00	0.35	61,208	2,032	63,240	IV
31	17 364	I	CB	Hearing Board/Abatement Orders	Attn/Recrd/Monit Mtgs	0.10	0.00	0.10	23,910	618	24,529	IV
32	17 365	I	CB	Hearing Board/Variations/Appeal	Attn/Recrd/Monit HB Mtgs	3.20	0.00	3.20	850,331	19,784	870,116	IV,V,VII
33	50 365	I	EP	Hearing Bd/Variations	Variations/Orders of Abatement	0.75	0.00	0.75	147,987	3,675	151,662	VII
34	60 365	I	CE	Hearing Bd/Variations	Variations/Orders of Abatement	0.30	0.00	0.30	52,464	1,742	54,205	VII
35	08 366	I	LEG	Hearing Board/Legal	Hear/Disp-Varian/Appeal/Rev	2.75	0.00	2.75	684,933	(4,468)	680,466	IV
36	26 371	I	PRDI	Indir Src Rule Cmpl	Indir Source Rule Compliance	6.30	1.50	7.80	1,338,245	704,977	2,043,222	IV
37	60 371	I	CE	Indir Src Rule Cmpl	Indir Source Rule Compliance	2.00	2.00	4.00	349,758	372,980	722,737	IV
38	60 375	I	CE	Inspections	Compliance/Inspection/Follow-up	91.65	-0.65	91.00	16,051,653	481,124	16,532,777	II,V,XV
39	50 377	I	EP	Inspections/RECLAIM Audits	Audit/Compliance Assurance	6.00	0.00	6.00	1,183,899	29,396	1,213,295	II,IV
40	60 377	I	CE	Inspections/RECLAIM Audits	Audit/Compliance Assurance	10.00	-6.00	4.00	1,748,789	(1,026,052)	722,737	II,IV
41	08 380	I	LEG	Interagency Coordination	Coordinate with Other Agencies	0.20	0.00	0.20	49,813	(325)	49,488	II,V

**Ensure Compliance (Cont.)  
Work Program by Category**

#	Program Code	Goal	Office	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27 +/-	Expenditures FY 2025-26	+/-	Expenditures FY 2026-27	Revenue Categories
42	08 403	III	LEG	Legal Rep/Litigation	Prep/Hearing/Disposition	3.50	3.50	\$ 1,751,733	\$ (5,686)	\$ 1,746,047	Ia,II
43	46 450	I	MA	Microscopic Analysis	Asbestos/PM/Metals Analysis	3.00	3.00	592,880	14,776	607,657	VI
44	08 465	I	LEG	Mutual Settlement	Mutual Settlement Program	1.50	1.50	373,600	(2,437)	371,163	IV
45	50 492	I	EP	Customer Service	Compliance/Inspection/Follow-up	0.50	0.50	98,658	2,450	101,108	II,V,IX,XV
46	46 500	I	MA	PM2.5 Program	Est/Operate/Maint PM2.5 Network	10.30	10.30	2,035,556	50,732	2,086,288	II,V,IX
47	60 539	I	CE	Procedure 5 Review	Evaluate Proc 5 Asbestos Plans	3.00	3.00	524,637	17,416	542,053	XVII
48	60 550	II	CE	Public Complaints/Breakdowns	Compltresp/Invfiwup/Resolutn	11.00	11.00	1,923,668	63,860	1,987,528	II,V,V,XV
49	50 605	I	EP	RECLAIM/Admin Support	Admin/Policy/Guidelines	6.50	6.50	1,282,557	31,846	1,314,403	II,III,IV
50	60 605	I	CE	RECLAIM/Admin Support	Admin/Policy/Guidelines	0.05	0.05	8,744	290	9,034	II,III,IV
51	26 620	I	PRDI	Refinery Pilot Project	Refinery Pilot Project	0.40	0.40	131,793	2,474	134,268	II
52	60 645	I	CE	Rule 1610 Plan Verification	Old vehicle scrapping	0.05	0.05	8,744	290	9,034	IX
53	50 678	I	EP	School Siting	Identify Haz. Emission Sources near Schools	0.25	0.25	49,329	1,225	50,554	II
54	50 680	I	EP	Small Business Assistance	Asst sm bus w/ Permit Process	0.50	0.50	98,658	2,450	101,108	IV
55	46 700	I	MA	Source Testing/Compliance	Conduct ST/Prov Data/Compl	2.25	2.25	474,660	11,082	485,742	VI
56	46 704	I	MA	ST/Sample Analysis/Compliance	Analyze ST Samples/Compliance	5.00	5.00	988,134	24,627	1,012,761	VI
57	46 707	I	MA	VOC Sample Analysis/Compliance	VOC Analysis & Rptng/Compliance	6.50	6.50	1,446,574	(92,985)	1,353,589	IV,XV
58	46 716	I	MA	Special Monitoring	Rule 403 Compliance Monitoring	5.18	2.00	1,058,707	440,583	1,499,289	IV,IX,XV
59	60 721	I	CE	Sunshine Cyn Lndfill	Sunshine Cyn Lndfill	0.05	1.95	8,744	352,625	361,369	XVII
60	60 771	I	CE	Title V	Title V Compl/Inspect/Follow Up	7.00	1.00	1,224,152	221,322	1,445,475	II,IV
61	04 791	III	FIN	Toxics/AB2588	AB2588 Toxics HS Fee Collection	0.00	0.00	15,000	(3,000)	12,000	X
62	08 791	I	LEG	Toxics/AB2588	AB2588 Legal Advice: Plan & Impl	0.05	0.05	12,453	(81)	12,372	X
63	27 791	III	IM	Toxics/AB2588	AB2588 Database Software Supp	0.50	0.50	153,491	3,595	157,086	X
64	50 791	I	EP	Toxics/AB2588	AB2588 Rev Rpts/Risk Redplans	0.25	0.25	49,329	1,225	50,554	X
65	26 794	I	PRDI	Toxics/AB2588	AB2588/Toxics	12.40	1.00	2,535,594	287,378	2,822,971	X
66	46 794	I	MA	Toxics/AB2588	Eval Protocols/Methods/ST	2.00	2.00	395,254	390,049	785,302	X
67	46 795	I	MA	Toxics/Engineering	R1401 Toxics/HRA Prot/Rpt Eval	1.30	0.00	256,915	6,403	263,318	X
68	26 796	I	PRDI	AB2588/Support	AB2588/Support	0.50	2.50	102,242	418,163	520,405	X
69	08 805	III	LEG	Training	Continuing Education/Training	0.50	0.50	124,533	(812)	123,721	Ib

**Total Ensure Compliance**

264.57	8.55	273.12	\$ 51,897,060	\$ 3,083,427	\$ 54,980,487
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**Monitoring Air Quality  
Work Program by Category**

#	Program Code	Goal	Office	Program	Activities	FTEs FY 2025-26	+/-	FTEs FY 2026-27	Expenditures FY 2025-26	+/-	Expenditures FY 2026-27	Revenue Categories
1	46 019	I	MA	AB617-Prog Develop	AB617-Program Development	32.70	0.25	32.95	\$ 6,462,397	\$	211,698	IX
2	46 038	I	MA	Admin/Office Mgmt/Monitoring	Overall Program Mgmt/Coord	1.23	-1.00	0.23	243,081	(96,989)	146,092	lb
3	46 046	I	MA	Admin/Program Management	STA Program Administration	1.75	0.00	1.75	357,847	8,619	366,466	lb
4	26 061	I	PRDI	Air Quality Evaluation	Air Quality Evaluation	2.33	0.67	3.00	476,446	155,562	632,009	IX
5	46 063	I	MA	Ambient Air Analysis	Analyze Criteria/Tox/Pollutants	8.91	0.00	8.91	1,760,855	43,885	1,804,740	II,V,IX
6	46 064	I	MA	Ambient Network	Air Monitoring/Toxics Network	22.45	0.51	22.96	4,884,322	689,030	5,573,352	IV,V,IX
7	46 065	I	MA	Air Quality Data Management	AM Audit/Validation/Reporting	1.00	0.00	1.00	197,627	4,925	202,552	II,V,IX
8	46 067	I	MA	Ambient Lead Monitoring	Lead Monitoring/Analysis/Reporting	0.50	0.00	0.50	98,813	2,463	101,276	IV
9	46 073	I	MA	Arch Ctgs - Other	Sample Analysis/Rpts	2.00	0.00	2.00	395,254	9,851	405,104	XVIII
10	46 079	II	MA	AQ SPEC	AQ SPEC	6.69	0.50	7.19	1,322,123	134,227	1,456,350	XVII
11	44 082	I	TAO	Air Filtration Other	Air Filtration Other/Admn/Impl	0.20	0.10	0.30	39,322	21,547	60,869	XVII
12	46 091	I	MA	Aliso Cyn SEP MAD	Aliso Cyn SEP MAD	0.20	0.00	0.20	39,525	985	40,510	XVII
13	46 119	I	MA	Chiquita Cyn 2023	Chiquita Cyn 2023	0.25	0.00	0.25	49,407	1,231	50,638	XVII
14	46 151	I	MA	EPA-Com-Mobile Monitoring	EPA Com Scale Mobile Monitng	0.25	-0.25	0.00	49,407	(49,407)	-	XVII
15	60 210	II	CE	Emergency Response	Emerg Tech Asst to Public Saf	0.30	0.00	0.30	52,464	1,742	54,205	IV,XV
16	26 437	I	PRDI	MATES VI	MATES VI	2.00	-0.34	1.66	413,967	(59,255)	354,711	II,IX
17	26 445	I	PRDI	Meteorology	ModeDev/Data Analysis/Forecast	2.33	-0.33	2.00	601,446	(55,107)	546,339	II,V,IX
18	46 468	I	MA	NATTS(Nat'l Air Tox Trends Sta)	NATTS (Nat'l Air Tox Trends)	2.00	0.00	2.00	395,254	9,851	405,104	II,V,IX
19	46 505	I	MA	PM Sampling Program (DHS)	PM Sampling Program - Addition	8.41	-8.41	0.00	1,662,041	(1,662,041)	-	V
20	46 507	I	MA	PM Sampling Spec	PM Sampling Special Events	0.10	-0.10	0.00	19,763	(19,763)	-	V
21	46 530	I	MA	Photochemical Assessment	Photochemical Assess & Monitor	3.00	0.00	3.00	592,880	14,776	607,657	V,IX
22	46 585	I	MA	Quality Assurance	Quality Assurance Branch	6.00	0.00	6.00	1,185,761	29,552	1,215,313	II,V,IX
23	46 646	I	MA	R1180 Community Mon	R1180 Comm Monitoring Refinery	18.50	0.00	18.50	3,656,096	91,120	3,747,216	XVII
24	46 649	II	MA	Rule 1180.1 Com Mon	Rule 1180.1 Com Mon Oth Ref	4.00	0.00	4.00	790,507	19,702	810,209	IV
25	46 663	I	MA	Salton Sea Monit	Mon/Analyze Hydrogen Sulfide	0.25	0.00	0.25	49,407	1,231	50,638	XVII
26	46 715	II	MA	Spec Monitoring/Emerg Response	Emergency Response	0.50	0.00	0.50	98,813	2,463	101,276	II
27	46 729	I	MA	STAR UCLA-EPA	STAR UCLA Reference Method Dev	0.50	0.00	0.50	98,813	2,463	101,276	V
28	46 730	I	MA	STAR Virg Tech-EPA	STAR Virg Tech Measurement HAPs	0.50	-0.50	0.00	98,813	(98,813)	-	V
<b>Total Monitoring Air Quality</b>						128.85	(8.90)	119.95	\$ 26,092,452	\$	(584,452)	\$ 25,508,000

**Operational Support  
Work Program by Category**

#	Program Code	Goal	Office	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27 +/-	Expenditures FY 2025-26	Expenditures FY 2026-27 +/-	Revenue Categories
1	08 019	I	LEG	AB617-Prog Develop	AB617-Program Development	1.20	0.00	\$ 298,880	\$ (1,950)	IX
2	04 020	III	FIN	Admin/SCAQMD Budget	Analyze/Prepare/Impl/Track WP	4.71	0.00	749,879	23,813	la
3	04 021	III	FIN	Admin/SCAQMD Contracts	Contract Admin/Monitor/Process	3.20	0.00	509,472	16,179	la
4	04 023	III	FIN	Admin/SCAQMD Capital Assets	FA Rep/Reconcile/Inv/Act	0.70	0.00	111,447	3,539	la
5	17 024	III	CB	Admin/SCAQMD/GB/HB Mgmt	Admin Governing/Hearing Brds	2.25	0.00	537,983	13,911	la,VII,XV
6	08 025	III	LEG	Admin/SCAQMD-Legal Research	Legal Research/Staff/Exec Mgmt	1.50	0.00	373,600	(2,437)	la
7	16 026	III	AHR	SCAQMD Mail	Posting/Mailing/Delivery	3.50	0.00	701,409	3,259	la
8	01 035	I	EO	AB617-Support	AB617-Support	0.00	0.05	-	14,525	IX
9	04 035	I	FIN	AB617-Support	AB617-Support	0.50	0.00	79,605	2,528	IX
10	16 035	I	AHR	AB617-Support	AB617-Support	1.25	-0.25	250,503	(49,169)	IX
11	27 035	I	IM	AB617-Support	AB617-Support	8.00	0.00	1,831,820	57,518	IX
12	03 038	III	EO	Admin/Office Management	Budget/Program Management	10.17	0.02	2,522,334	466,037	lb
13	04 038	III	FIN	Admin/Office Management	Fin Mgmt/Oversee Activities	4.00	0.00	636,840	30,553	lb
14	08 038	III	LEG	Admin/Office Management	Attorney Timekeeping/Perf Eval	3.00	0.00	754,450	107,193	lb
15	16 038	III	AHR	Admin/Office Management	Reports/Proj/Budget/Contracts	4.80	1.00	991,933	256,133	lb
16	27 038	III	IM	Admin/Office Management	Overall Direction/Coord of IM	1.00	0.00	457,955	(211,458)	lb
17	04 045	III	FIN	Admin/Office Budget	Office Budget/Prep/Impl/Track	0.05	0.00	7,961	8,213	lb
18	16 060	III	AHR	Equal Employment Opportunity	Program Dev/Monitor/Reporting	0.50	0.00	100,201	466	la
19	04 071	I	FIN	Arch Ctgs - Admin	Cost Analysis/Payments	0.04	0.00	6,368	202	XVIII
20	08 071	I	LEG	Arch Ctgs - Admin	Rule Dev/TA/Reinterpretations	0.50	0.00	124,533	(812)	XVIII
21	27 071	I	IM	Arch Ctgs - Admin	Database Dev/Maintenance	0.25	0.00	57,244	1,797	XVIII
22	04 085	III	FIN	Building Corporation	Building Corp Acct/Fin Reports	0.02	0.00	3,184	101	la
23	16 090	III	AHR	Building Maintenance	Repairs & Preventative Maint	7.50	0.00	1,503,020	6,984	la
24	16 092	III	AHR	Business Services	Building Services Admin/Contracts	2.80	0.00	561,127	52,607	la
25	04 096	I	FIN	CAPP Year 2-SB 856	CAPP Year 2-SB 856	2.00	0.00	318,420	10,112	IX
26	08 102	II	LEG	CEQA Document Projects	CEQA Review	0.50	0.00	124,533	(812)	II,III,IX
27	27 160	III	IM	Computer Operations	Oper/Manage Host Computer Sys	6.25	0.00	2,410,109	44,936	la
28	27 173	III	IM	CyberSecurity	CyberSecurity	3.00	0.00	1,032,332	21,569	la
29	27 184	III	IM	Database Information Support	Ad Hoc Reports/Bulk Data Update	1.00	0.00	243,006	7,190	la
30	27 185	III	IM	Database Management	Dev/Maintain Central Database	2.25	0.00	515,199	16,177	la
31	27 215	I	IM	Annual Emission Reporting	System Enhancements for GHG	0.50	0.00	114,489	3,595	II,XVII
32	16 225	III	AHR	Employee Benefits	Benefits Analysis/Orient/Records	3.00	0.00	601,208	2,794	la
33	16 226	III	AHR	Classification & Pay	Class & Salary Studies	1.00	0.00	200,403	931	la
34	08 227	III	LEG	Employee/Employment Law	Legal Advice: Employment Law	0.50	0.00	124,533	(812)	la
35	16 228	III	AHR	Recruitment & Selection	Recruit Candidates for SCAQMD	3.50	0.00	749,409	3,259	la
36	16 232	III	AHR	Position Control	Track Positions/Workforce Analysis	0.75	-0.25	150,302	(49,635)	la
37	04 233	III	FIN	Employee Relations	Assist HR/Interpret Salary Res	0.10	0.00	15,921	506	la
38	16 233	III	AHR	Employee Relations	Meet/Confer/Labor-Mgmt/Grievance	2.00	0.00	400,805	1,862	la
39	16 255	III	AHR	Facilities Services	Phones/Space/Keys/Audio-Visual	1.50	0.00	300,604	1,397	la
40	04 265	III	FIN	Financial Mgmt/Accounting	Record Accts Rec & Pay/Rpts	10.27	0.00	1,824,031	69,579	la
41	04 266	III	FIN	Financial Mgmt/Fin Analysis	Fin/SCAQMD Stat Analysis & Audit	0.80	0.00	127,368	24,045	la

**Operational Support (Cont.)  
Work Program by Category**

#	Program Code	Goal	Office	Program	Activities	FTEs FY 2025-26	+/-	FTEs FY 2026-27	Expenditures FY 2025-26	+/-	Expenditures FY 2026-27	Revenue Categories
42	04 267	III	FIN	Financial Mgmt/Treasury Mgmt	Treas Mgt Anlyz/Trk/Proj/Invst	1.00	0.00	1.00	\$ 247,460	\$ 5,056	\$ 252,516	la
43	02 275	II	GB	Governing Board	Rep of Dist Meet/Conf/Testimony	0.00	0.00	0.00	2,720,451	161,465	2,881,916	la
44	08 275	III	LEG	Governing Board	Legal Advice:Attend Board/Cmte Mtgs	2.75	0.00	2.75	684,933	(4,468)	680,466	la
45	17 275	III	CB	Governing Board	Attend/Record/Monitor Meetings	1.40	-1.00	0.40	334,745	(77,427)	257,318	la
46	35 350	III	LPA	Graphic Arts	Graphic Arts	3.00	0.00	3.00	580,569	8,879	589,448	la
47	27 370	III	IM	Information Technology Svcs	Enhance Oper Effic/Productivity	2.75	1.00	3.75	956,988	170,398	1,127,386	la
48	27 371	I	IM	Indir Src Rule Cmpl	Indir Src Rule Cmpl	1.50	0.00	1.50	343,466	10,785	354,251	IV
49	26 376	I	PRDI	Placer Chrome Incentives	Placer Chrome Incentives	0.00	0.50	0.50	-	105,335	105,335	XVII
50	08 401	III	LEG	Legal Advice/SCAQMD Programs	General Advice: Contracts	1.50	0.00	1.50	423,600	(2,437)	421,163	la
51	27 420	III	IM	Library	General Library Svcs/Archives	0.25	0.00	0.25	65,594	1,797	67,392	la
52	16 446	III	AHR	Mentorship Program	Mentorship Program	1.00	0.00	1.00	200,403	931	201,334	la
53	26 446	III	PRDI	Mentorship Program	Mentorship Program	0.01	0.00	0.01	2,045	62	2,107	la
54	04 447	I	FIN	Mobile Sources/Accounting	Record Act Rec & Pay/Special Funds	0.65	0.00	0.65	103,487	3,286	106,773	IX
55	27 470	III	IM	Network Operations/Telecomm	Operate/Maintain/Implem SCAQMD	8.25	0.00	8.25	2,752,912	(183,965)	2,568,947	la
56	27 480	III	IM	New System Development	Dev sys for special oper needs	3.00	0.00	3.00	1,802,604	(188,431)	1,614,174	II,IV
57	04 493	II	FIN	Outreach/SB/MB/DVBE	Outreach/Incr SB/DVBE Partic	0.05	0.00	0.05	7,961	253	8,213	la
58	04 510	III	FIN	Payroll	Ded/Ret Rpts/PR/St & Fed Rpts	4.10	0.00	4.10	700,261	20,729	720,990	la
59	04 570	III	FIN	Purchasing	Purch/Track Svcs & Supplies	2.50	0.00	2.50	398,025	12,640	410,665	la
60	04 571	III	FIN	Purchasing/Receiving	Receive/Record SCAQMD Purchases	1.20	0.00	1.20	191,052	6,067	197,119	la
61	04 572	III	FIN	Purchasing-Receiving/Stockroom	Track/Monitor SCAQMD Supplies	1.00	0.00	1.00	159,210	5,056	164,266	la
62	27 615	III	IM	Records Information Mgmt Plan	Plan/Impl/Dir/Records Mgmt plan	1.25	0.00	1.25	329,863	8,987	338,850	la
63	27 616	III	IM	Records Services	Records/Documents processing	3.75	0.00	3.75	1,003,665	26,961	1,030,627	la,II,IV
64	04 630	III	FIN	Cash Mgmt/Revenue Receiving	Receive/Post Pymts/Reconcile	6.25	0.00	6.25	995,063	31,599	1,026,662	II,III,IV,XI
65	16 640	III	AHR	Risk Management	Liab/Property/Wk Comp/Selfins	3.50	0.00	3.50	881,451	3,259	884,711	la
66	27 735	III	IM	Systems Maintenance	Maintain Existing Software Prog	3.00	0.00	3.00	1,490,536	21,569	1,512,106	II,III,IV
67	27 736	III	IM	Systems Implementation/Peoples	Fin/HR PeoplesSoft Systems Impl	1.50	0.00	1.50	343,466	10,785	354,251	la
68	26 748	I	PRDI	CALTRANS CalEEMod	CALTRANS CalEEMod	0.00	0.05	0.05	-	10,533	10,533	XVII
69	26 797	I	PRDI	Go Zero Incentive	Go Zero Incentive	0.00	1.70	1.70	-	358,138	358,138	XVII
70	01 805	III	EO	Training	Training	0.00	0.01	0.01	-	2,905	2,905	lb
71	04 805	III	FIN	Training	Continuing Education/Training	0.20	0.00	0.20	31,842	1,011	32,853	lb
72	26 805	III	PRDI	Training	Training	0.60	0.00	0.60	122,690	3,712	126,402	lb
73	50 805	III	EP	Training	Dist/Org Unit Training	3.10	0.00	3.10	611,681	15,188	626,869	lb
74	60 805	III	CE	Training	Dist/Org Unit Training	4.00	0.00	4.00	699,516	23,222	722,737	lb
75	04 825	III	FIN	Union Negotiations	Official Labor/Mgmt Negotiate	0.02	0.00	0.02	3,184	101	3,285	la
76	16 825	III	AHR	Union Negotiations	Official Labor/Mgmt Negotiate	2.00	0.00	2.00	400,805	1,862	402,668	la
77	26 825	III	PRDI	Union Negotiations	Official Labor/Mgmt Negotiate	0.20	0.00	0.20	40,897	1,237	42,134	la
78	35 825	III	LPA	Union Negotiations	Official Labor/Mgmt Negotiate	0.01	0.00	0.01	1,935	30	1,965	la
79	44 825	III	TAO	Union Negotiations	Labor/Mgmt Negotiations	0.02	0.00	0.02	3,932	126	4,058	la
80	46 825	III	MA	Union Negotiations	Labor/Mgmt Negotiations	0.03	0.00	0.03	5,929	148	6,077	la
81	50 825	III	EP	Union Negotiations	Official Labor/Mgmt Negotiate	0.05	0.00	0.05	9,866	245	10,111	la
82	60 825	III	CE	Union Negotiations	Official Labor/Mgmt Negotiate	0.05	0.00	0.05	8,744	290	9,034	la
83	04 826	III	FIN	Union Steward Activities	Rep Employees in Grievance Act	0.01	0.00	0.01	1,592	51	1,643	la
84	26 826	III	PRDI	Union Steward Activities	Rep Employees in Grievance Act	0.03	0.00	0.03	6,135	186	6,320	la
85	35 826	III	LPA	Union Steward Activities	Union Steward Activities	0.01	0.00	0.01	1,935	30	1,965	la

A prorated share of the District General Budget has been allocated to each line in the work program based on the number of FTEs reflected on the line. Expenditures are not fully burdened.

**Operational Support (Cont.)  
Work Program by Category**

#	Program Code	Goal	Office	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27 +/-	Expenditures FY 2025-26 \$	Expenditures FY 2026-27 +/-	Revenue Categories
86	44 826	III	TAO	Union Steward Activities	Rep Employees in Grievance Act	0.02	0.00	3,932	126	la
87	46 826	III	MA	Union Steward Activities	Rep Employees in Grievance Act	0.03	0.00	5,929	148	la
88	50 826	III	EP	Union Steward Activities	Rep Employees in Grievance Act	0.05	0.00	9,866	245	la
89	60 826	III	CE	Union Steward Activities	Rep Employees in Grievance Act	0.05	0.00	8,744	290	la
90	04 827	I	FIN	VW-General Admin	VW-General Admin	1.00	0.00	159,210	5,056	XVII
91	27 827	I	IM	VW-General Admin	VW-General Admin	1.00	0.00	228,977	7,190	XVII
92	08 827	I	LEG	VW-General Admin	VW-General Admin	0.05	0.00	12,453	(81)	XVII
93	03 855	II	EO	Web Tasks	Create/edit/review web content	0.03	0.00	9,262	(547)	la
94	04 855	II	FIN	Web Tasks	Create/edit/review web content	0.02	0.00	3,184	101	la
95	17 855	II	CB	Web Tasks	Create/edit/review web content	0.03	0.00	7,173	185	la
96	26 855	II	PRDI	Web Tasks	Create/edit/review web content	1.00	-0.10	204,483	(14,881)	la
97	27 855	II	IM	Web Tasks	Create/edit/review web content	3.25	0.00	1,026,395	23,367	la
98	35 855	II	LPA	Web Tasks	Create/edit/review web content	0.50	0.00	96,761	1,480	la
99	50 855	II	EP	Web Tasks	Creation/Update of Web Content	0.25	0.00	49,329	1,225	la
100	60 855	II	CE	Web Tasks	Creation/Update of Web Content	0.15	0.00	26,232	871	la
101	03 900	III	EO	Justice Education	Justice Education	0.02	-0.01	6,175	(3,270)	la
102	26 900	III	PRDI	Justice Education	Justice Education	0.05	0.05	10,224	10,843	la
103	35 900	III	LPA	Justice Education	Justice Education	0.02	0.00	3,870	59	la
104	44 900	III	TAO	Justice Education	Justice Education	0.02	0.00	3,932	126	la
105	46 900	III	MA	Justice Education	Justice Education	0.03	0.00	5,929	148	la
106	60 900	III	CE	Justice Education	Justice Education	0.30	0.00	52,464	1,742	la
107	70 900	III	CEAP	Justice Education	Justice Education	5.00	0.00	1,091,735	57,590	la

**Total Operational Support**

178.72	2.77	181.49	\$ 45,121,177	\$ 1,618,660	\$ 46,739,837
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**Policy Support  
Work Program by Category**

#	Program Code	Goal	Office	Program	Activities	FTEs FY 2025-26	+/-	FTEs FY 2026-27	Expenditures FY 2025-26	+/-	Expenditures FY 2026-27	Revenue Categories
1	44	041	I	TAO	Admin/Office Mgmt/Policy Supp	0.30	0.00	0.30	\$ 58,983	\$ 1,886	\$ 60,869	lb
2	46	041	I	MA	Admin/Office Mgmt/Policy Supp	0.10	0.00	0.10	19,763	493	20,255	lb
3	04	083	II	FIN	Hlth Effects Air Pollution Fou	0.02	0.00	0.02	3,184	101	3,285	la
4	26	148	I	PRDI	Climate/Energy/Incentives	1.24	-0.91	0.33	253,559	(184,038)	69,521	IV
5	50	148	I	EP	Climate/Energy/Incentives	0.50	0.00	0.50	98,658	2,450	101,108	II,IX
6	03	275	I	EO	Governing Board	1.50	0.00	1.50	463,097	(27,351)	435,746	la
7	03	276	III	EO	Advisory Group/Governing Board	0.02	0.00	0.02	6,175	(365)	5,810	la
8	26	276	I	PRDI	Advisory Group/Small Business	0.01	0.00	0.01	2,045	62	2,107	la
9	44	276	I	TAO	Advisory Group/Technology Adva	0.05	0.00	0.05	9,831	314	10,145	VIII
10	50	276	I	EP	Board Committees	0.25	0.00	0.25	49,329	1,225	50,554	la
11	60	276	I	CE	Board Committees	0.15	0.00	0.15	26,232	871	27,103	la
12	26	277	I	PRDI	Advisory Group/AQMP	0.24	0.10	0.34	49,076	22,552	71,628	II,IX
13	26	278	I	PRDI	Advisory Group/Sci,Tech,Model	0.25	0.00	0.25	51,121	1,547	52,667	II,IX
14	35	280	I	LPA	Advisory Group/Ethnic Comm	0.40	0.00	0.40	77,409	1,184	78,593	II,IX
15	35	281	I	LPA	Advisory Group/Small Business	0.50	0.00	0.50	96,761	1,480	98,241	IV,IX
16	35	345	II	LPA	Goods Mvmt&Financial Incentive	1.00	0.00	1.00	193,523	2,960	196,483	IX
17	03	381	I	EO	Interagency Liaison	0.20	0.05	0.25	61,746	10,878	72,624	la
18	08	404	I	LEG	Legal Rep/Legislation	0.25	0.00	0.25	62,677	(406)	61,861	II,IX
19	03	410	I	EO	Legislation	0.05	0.00	0.05	15,437	(912)	14,525	la
20	44	410	I	TAO	Legislation	0.15	-0.05	0.10	29,492	(9,202)	20,290	IX
21	46	410	I	MA	Legislation	0.10	0.00	0.10	19,763	493	20,255	IX
22	35	412	I	LPA	Legislation/Federal	1.00	0.00	1.00	900,653	2,960	903,613	la
23	35	413	I	LPA	Legislation/Exec Office Suppor	0.25	0.00	0.25	48,381	740	49,121	la
24	35	414	I	LPA	Legislation-Effects	1.80	0.00	1.80	358,341	5,328	363,669	la,IX
25	60	416	I	CE	Legislative Activities	0.05	-0.05	0.00	8,744	(8,744)	-	la
26	03	416	I	EO	Legislative Activities	0.03	-0.02	0.01	9,262	(6,357)	2,905	la
27	08	416	I	LEG	Legislative Activities	0.10	0.00	0.10	24,907	(162)	24,744	la
28	26	416	I	PRDI	Legislative Activities	0.01	0.00	0.01	2,045	62	2,107	la
29	35	416	I	LPA	Legislative Activities	0.50	0.00	0.50	561,761	1,480	563,241	la
30	50	416	I	EP	Legislative Activities	0.25	0.00	0.25	49,329	1,225	50,554	la
31	03	494	I	EO	Outreach/Media	0.01	-0.01	0.00	3,087	(3,087)	-	la
32	35	494	I	LPA	Outreach/Collateral/Media	4.00	1.00	5.00	938,808	337,441	1,276,249	la
33	03	717	III	EO	Student Interns	0.07	-0.06	0.01	21,611	(18,706)	2,905	la
34	08	717	II	LEG	Student Interns	0.10	0.00	0.10	37,657	(162)	37,494	la
35	16	717	II	AHR	Student Interns	0.50	0.00	0.50	100,201	466	100,667	la
36	26	717	II	PRDI	Student Interns	0.20	0.00	0.20	40,897	1,237	42,134	la
37	35	717	II	LPA	Student Interns	0.10	0.00	0.10	19,352	296	19,648	la
38	60	717	II	CE	Student Interns	0.35	0.00	0.35	61,208	2,032	63,240	la

<b>Total Policy Support</b>	16.60	0.05	16.65	\$ 4,833,694	\$ 142,267	\$ 4,975,961
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**Timely Review of Permits  
Work Program by Category**

#	Program Code	Goal	Office	Program	Activities	FTEs FY 2025-26	+/-	FTEs FY 2026-27	Expenditures FY 2025-26	+/-	Expenditures FY 2026-27	Revenue Categories
1	50 120	I	EP	Certification/Registration Pro	Certification/Registration Prog	1.00	0.00	1.00	\$ 197,316	\$ 4,899	\$ 202,216	III
2	50 253	I	EP	ERC Appl Processing	Process ERC Applications	3.50	0.00	3.50	690,608	17,148	707,755	III
3	50 367	I	EP	Hearing Board/Appeals	Appeals: Permits & Denials	0.25	0.00	0.25	49,329	1,225	50,554	III
4	26 461	I	PRDI	Permit & CEQA Modeling Review	Review Model Permit/Risk Assmt	0.33	0.00	0.33	92,480	2,041	94,521	III
5	50 475	I	EP	NSR implementation	Implement NSR/Allocate ERCs	2.50	0.00	2.50	493,291	12,248	505,539	II,III,V
6	50 476	I	EP	NSR Data Clean Up	Edit/Update NSR Data	0.50	0.00	0.50	98,658	2,450	101,108	II
7	50 515	I	EP	Perm Proc/Non TV/Non RECLAIM	PP: Non TitV/TitIII/RECLAIM	58.30	-1.00	57.30	11,563,549	293,323	11,856,872	III
8	08 516	I	LEG	Permit Processing/Legal	Legal Advice: Permit Processing	0.10	0.00	0.10	24,907	(162)	24,744	III
9	50 517	I	EP	Permit Services	Facility Data-Creates/Edit	13.50	0.00	13.50	2,663,772	66,141	2,729,913	III
10	50 518	I	EP	RECLAIM Non-Title V	Process RECLAIM Only Permits	4.00	0.00	4.00	789,266	19,597	808,863	III,IV,XV
11	50 519	I	EP	Perm Proc/Title III (Non TV)	Process Title III Permits	1.00	0.00	1.00	197,316	4,899	202,216	III
12	50 521	I	EP	Perm Proc/Expedited Permit	Proc Expedited Permits (301OT)	4.00	0.00	4.00	789,266	19,597	808,863	III
13	27 523	III	IM	Permit Streamlining	Permit Streamlining	0.25	0.00	0.25	57,244	1,797	59,042	III
14	50 523	I	EP	Permit Streamlining	Permit Streamlining	4.75	0.00	4.75	937,253	23,272	960,525	III
15	46 545	I	MA	Protocols/Reports/Plans	Eval Test Protocols/Cust Svc	2.10	0.00	2.10	415,016	10,343	425,360	III,IV
16	46 546	I	MA	Protocols/Reports/Plans	Eval Test Protocols/Compliance	6.15	0.00	6.15	1,215,405	30,291	1,245,696	IV,VI
17	50 607	I	EP	RECLAIM & Title V	Process RECLAIM & TV Permits	19.90	0.00	19.90	3,976,597	97,497	4,024,094	III
18	50 643	I	EP	Rule 222 Filing Program	Rule 222 Filing Program	0.50	0.00	0.50	98,658	2,450	101,108	IV
19	35 680	I	LPA	Small Business/Permit Streamlin	Asst sm bus to comply/SCAQMD req	3.95	0.00	3.95	764,416	11,691	776,107	II,III,IV,V,XV
20	46 725	I	MA	Permit Processing/Support E&P	Assist E&P w/ Permit Process	0.35	0.00	0.35	69,169	1,724	70,893	III
21	50 728	I	EP	Perm Proc/IM Programming	Assist IM: Design/Review/Test	2.55	0.00	2.55	503,157	12,493	515,650	II,III,IV
22	08 770	I	LEG	Title V	Leg Advice: Title V Prog/Perm Dev	0.05	0.00	0.05	12,453	(81)	12,372	II,IV
23	27 770	I	IM	Title V	Dev/Maintain Title V Program	1.50	0.00	1.50	343,466	10,785	354,251	III
24	08 772	I	LEG	Title V Permits	Leg Advice: New Source Title V Permit	0.05	0.00	0.05	12,453	(81)	12,372	III
25	50 774	I	EP	TV/Non-RECLAIM	Process Title V Only Permits	19.45	0.00	19.45	3,837,805	95,292	3,933,097	III
26	50 775	I	EP	Title V - Admin	Title V Administration	1.00	0.00	1.00	197,316	4,900	202,216	III
						151.53	(1.00)	150.53	\$ 30,040,167	\$ 745,781	\$ 30,785,948	
						1,033.50	(4.00)	1,029.50	\$ 219,628,244	\$ 5,567,219	\$ 225,195,464	

**Total Timely Review of Permits**

**Total South Coast AQMD**

## WORK PROGRAM GLOSSARY

**Below are descriptions of the activities related to the Work Program.**

**AB 617 (Implementations)** – Community Air Protection Program to improve air quality in disadvantaged communities with high cumulative exposure through monitoring and emission reduction plans.

**AB 1318 Mitigation** – an eligible electrical generating facility shall pay mitigation fees for the transfer of emission credits from South Coast AQMD’s internal emission credit accounts. Mitigation fees shall be used to finance emission reduction projects, pursuant to the requirements of AB 1318.

**AB 2766 (Mobile Sources, MSRC)** – programs funded from motor vehicle registration fees. The activities include: evaluation, monitoring, technical assistance, and tracking of AB2766 Subvention Fund Program progress reports including cost-effectiveness and emissions reductions achieved; supporting programs implemented by the Mobile Source Review Committee (MSRC); disbursing and accounting for revenues subvented to local governments; and performing South Coast AQMD activities related to reduction of emissions from mobile sources.

**Acid Rain Program** – developing and implementing the Continuous Emissions Monitoring (CEMS) Program in compliance with 40 CFR Part 75 of the Clean Air Act.

**Administration/South Coast AQMD** – supporting the administration of South Coast AQMD. Examples are tracking fixed assets, operating the mailroom, preparing and reviewing contracts, conducting oversight of South Coast AQMD activities, developing District-wide policies and procedures, preparing the South Coast AQMD budget, providing legal advice on South Coast AQMD programs and other activities, and performing activities in support of South Coast AQMD as a whole.

**Admin/South Coast AQMD Capital Assets (Asset Management)** – tracking of acquisitions, disposals/retirements and reconciliation of capital assets to the Capital Outlays account and conducting annual lab and biennial asset inventories.

**Administration/Office Management** – supporting the administration of an organizational unit or a unit within an Office. This includes preparing Office budgets, tracking programs, providing overall direction and coordination, providing program management and integration, preparing policies and procedures manuals, and preparing special studies and projects.

**Advisory Group** – providing support to various groups such as: AQMP (Air Quality Management Plan), Environmental Justice, Home Rule, Local Government and Small Business Assistance, Technology Advancement, and Permit Streamlining Task Force.

**Air Filtration** – installation of high-efficiency air filtration devices in schools with the goal of reducing children’s exposure to particulate matter in the classroom.

## WORK PROGRAM GLOSSARY

**Air Quality Evaluation** – analyzing air quality trends and preparing the Reasonable Further Progress (RFP) report.

**Ambient Air Analysis/Ambient Network** (Audit, Data Reporting, Special Monitoring) – complying with Federal regulations to monitor air quality for criteria pollutants at air monitoring stations to determine progress toward meeting the federal ambient air quality standards. This includes operating South Coast AQMD’s air monitoring network and localized monitoring at landfill sites as well as conducting specialized monitoring in response to public nuisance situations. South Coast AQMD monitoring stations also collect samples which are analyzed by South Coast AQMD’s laboratory. Also see Special Monitoring.

**Ambient Lead Monitoring** – maintaining the current ambient lead monitoring network to meet federal monitoring requirements.

**Annual Emission Reporting (AER)** – implementing the AER Program and tracking actual emissions reported by facilities, conducting audits of data, handling refunds, and preparing inventories and various reports.

**Annual Emission Reporting Program Public Assistance** – providing public assistance in implementing South Coast AQMD’s AER program by conducting workshops, resolving fee-related issues, and responding to questions.

**AQIP Evaluation** – provides incentive funding for projects to meet VOC, Nox, and CO emission targets with funds generated from companies who pay fees in lieu of carpool programs. Projects are funded through a semi-annual solicitation process.

**AQMP** (Air Quality Management Plan) – Management Plan for the South Coast Air Basin and the Interagency AQMP Implementation Committee.

**Air Quality Sensor Performance Evaluation Center (AQ-SPEC)** – program to test commercially available, low-cost air quality sensors.

**Architectural Coatings** – Rule 314 requires architectural coatings manufacturers which distribute and/or sell their manufactured architectural coatings within South Coast AQMD for use in the South Coast AQMD to submit an Annual Quantity and Emissions Report. To recover the cost of the program, a fee is assessed to these manufacturers. The fee is based on the quantity of coatings sold as well as the cumulative emissions from the quantity of coatings distributed or sold for use in the South Coast AQMD.

**Area Sources/Compliance** – developing rules and compliance programs, as well as alternatives to traditional permitting for smaller sources of emissions of VOCs and Nox.

**Auto Services** – maintaining South Coast AQMD’s fleet of automobiles, trucks, and vans as well as providing messenger services as needed.

## WORK PROGRAM GLOSSARY

**Billing Services** – administering South Coast AQMD’s permit billing system, responding to inquiries, and resolving issues related to fees billed.

**Board Committees** – participation in Governing Board committees by preparing materials, presenting information on significant or new programs and providing technical expertise.

**Building Corporation** – managing the South Coast AQMD Building Corporation. The Building Corporation issued Installment Sale Revenue Bonds in conjunction with the construction of South Coast AQMD’s Diamond Bar headquarters facility.

**Building Maintenance** – maintaining and repairing the Diamond Bar Headquarters facility and South Coast AQMD air monitoring sites.

**Business Services** – overseeing operation of Facilities Services, Automotive Services, Print Shop and Mail/Subscriptions Services, negotiating and administering leases for the Diamond Bar facility, Long Beach Office, and air monitoring stations.

**CARB Supplemental Environmental Project School Bus Replacement** - Supplemental Environmental Program (SEP) to replace older diesel school buses with zero-emission school buses and to install supporting infrastructure.

**CARB At-Berth** - South Coast AQMD as the fund administrator uses remediation funds for alternative pathways for compliance with the Oceangoing Vessels At-Berth Regulation in limited circumstances where operators or ports are otherwise unable to reduce emissions. Monies paid by these entities will be collected into a remediation fund to be managed and distributed by the administrator to fund incentive projects designed to achieve emission reductions.

**CalEEMod** - Sustainable Transportation Planning Grant (Grant) from California Department of Transportation (Caltrans) to incorporate new transportation measures, new datasets, and additional reporting features, and increase the functionality of California Air Pollution Control Officers Association’s (CAPCOA) California Emissions Estimator Model (CalEEMod) and Quantifying GHG Mitigation Measures Handbook (Handbook).

**California Natural Gas Vehicle Partnership** – strategic, non-binding partnership formed to work together in developing and deploying natural gas vehicles and implementing a statewide natural gas infrastructure.

**California State Transportation Agency (CalSTA) - Port** and Freight Infrastructure Program to demonstrate a short line hydrogen fuel cell locomotive and deploy direct current fast chargers and hydrogen refueling dispensers.

**Call Center** – operates the 24-hour radio communication system via telephone between South Coast AQMD headquarters and the public/field staff.

## WORK PROGRAM GLOSSARY

**CAPP (Community Air Protection Program - Incentives)** – under the Community Air Protection Program, funding from CARB is distributed to air districts for the implementation of projects pursuant to the Carl Moyer Memorial Air Quality Standards Attainment Program. (See Carl Moyer Program).

**Capture and Control** – South Coast AQMD is partnering with others to develop a capture and control system to demonstrate that the commercially available capture and control technologies currently used by container vessels can be adapted for oil tanker vessels at berth.

**CARB Oil & Gas** – Memorandum of Agreement (MOA) with CARB to coordinate the enforcement of CARB's Oil and Natural Gas Regulation for the implementation and enforcement of greenhouse gas emission standards for crude oil and natural gas facilities pursuant to California Health and Safety Code section 40701.

**CARB/CEC Pilot Project (JETSII)** – South Coast AQMD announced the Joint Electric Truck Scaling Initiative (JETSII), a clean technology demonstration project that includes funding from CARB and CEC to deploy 100 battery-electric regional haul and drayage trucks throughout California.

**CARB PERP (Portable Equipment Registration Program)** – a program established by CARB allowing the operation of portable equipment in any air district throughout the state without individual local district permits. Amended to enhance enforceability and expand CARB's requirements for portable engines and equipment units, creating a more comprehensive and inclusive statewide registration program that now provides for triennial inspection and renewal of PERP registration.

**Carl Moyer Program** – provides incentive funding for the repower, replacement, or purchase of new heavy-duty vehicles and equipment beyond the emission limits mandated by regulations. Awards are granted through an annual solicitation process. Separate program announcements are also issued for pre-1990 diesel Class 7 or 8 truck fleet and ports truck fleet modernization programs. Also see Mobile Sources.

**Case Disposition** – resolving Notices of Violation (NOV) issued by South Coast AQMD inspectors. This includes preparing both civil and criminal cases and administering South Coast AQMD's Mutual Settlement Agreement Program.

**Cash Management** – receiving revenue, posting of payments, processing of refunds associated with South Coast AQMD programs and bank and preparing cash reconciliations.

**CEMS Certification (Continuous Emissions Monitoring System)** – evaluating, approving, and certifying the continuous emissions monitoring systems installed on emissions sources to ensure compliance with South Coast AQMD rules and permit conditions.

**CEQA Document Projects/Special Projects (California Environmental Quality Act)** – reviewing, preparing, assessing, and commenting on projects which have potential air quality impacts.

## WORK PROGRAM GLOSSARY

**Certification/Registration Program** – manufacturers can voluntarily apply to have standard; off-the-shelf equipment certified by South Coast AQMD to ensure that it meets all applicable requirements.

**China Partnership for Cleaner Shipping** – initiative with China to encourage cleaner ships to come to the Ports.

**Chiquita Cayon Landfill** - air monitoring and oversight of monitoring network at the Chiquita Canyon Landfill. **Classification and Pay** – maintaining the classification plan and conducting job analyses to ensure South Coast AQMD positions are allocated to the proper class and conducting compensation studies to ensure classes are appropriately compensated and salaries remain competitive in the workforce.

**Clean Air Connections** – increased awareness of air quality issues and South Coast AQMD's programs and goals by developing and nurturing a region-wide group of community members with an interest in air quality issues.

**Clean Fuels Program** – accelerate the development and deployment of advanced, low emission technologies, including, but not limited to electric, hydrogen, and plug-in hybrid electric vehicles, low emission heavy-duty engines, after treatment for off-road construction equipment and identification of tailpipe emissions from biofuels.

Clean Heavy-Duty Vehicles (CHDV) – EPA program to replace internal combustion school buses with zero-emission school buses and to install supporting infrastructure under the CARE4Kids program and for the replacement of internal combustion Class 6 and 7 vocational freight vehicles with battery electric equivalents and charging infrastructure as needed under the ELECTRIC program.

**Climate Pollution Reduction Grant (CPRG)** – EPA program to implement the Infrastructure, Vehicles, and Equipment Strategy for Climate, Equity, Air Quality, and National Competitiveness (INVEST CLEAN) program in the Los Angeles - Long Beach - Anaheim and Riverside - San Bernardino - Ontario Metropolitan Statistical Areas.

**Climate/Energy/Incentives** – developing and evaluating policy and strategy related to local, state, federal and international efforts on climate change. Seek to maximize synergies for criteria and toxic reduction and minimize negative impacts.

**Compliance** – ensuring compliance of clean air rules and regulations through regular inspection of equipment and facilities, as well as responding to air quality complaints made by the public.

**Compliance/Notice of Violation (NOV) Administration** – NOV processing and review for preparation for assignment to Mutual Settlement Agreement (MSA), civil, or criminal handling.

## WORK PROGRAM GLOSSARY

**Computer Operations** – operating and managing South Coast AQMD’s computer resources. These resources support South Coast AQMD’s business processes, air quality data, and modeling activities and the air monitoring telemetry system. Also see Systems Maintenance.

**Conformity** - reviewing of federal guidance and providing input on conformity analysis for the Regional Transportation Improvement Program (RTIP). Staff also participates in various Southern California Association of Governments (SCAG) meetings, the Statewide Conformity Working group, and other meetings to address conformity implementation issues. Staff participate in the federal Conformity Rule revision process, and monitors and updates Rule 1902, Transportation Conformity, as needed.

**Credit Generation Programs** (Intercredit Trading) – rulemaking and developing and implementing a program that expands emission credit trading by linking South Coast AQMD’s stationary and mobile source credit markets.

**Criteria Pollutants/Mobile Sources** – coordinating the implementation of the AQMP and conducting feasibility studies for mobile source categories; developing control measures and amended rules as warranted.

**1-800-CUT-SMOG** - The Call Center handles (1-800-CUT-SMOG) calls from drivers who identify a vehicle emitting excessive amounts of exhaust smoke.

**Database Information Support** – day-to-day support of ad hoc reports and bulk data updates required from South Coast AQMD’s enterprise databases.

**Database Management** - developing and supporting the data architecture framework, data modeling, database services, and the ongoing administration of South Coast AQMD’s central information repository.

**DB/Computerization** – developing laboratory instrument computer systems for data handling and control, evaluating the quality of the stored information. Further develop and maintain the Source Test Information Management System (STIMS).

**DERA (Diesel Emission Reduction Act)** – a U.S. EPA funded program to modernize diesel fleets by retrofitting and replacing diesel engines/vehicles with cleaner, more efficient options.

**Economic Development/Business Retention** – meeting with various governmental agencies to assist company expansion or retention in the Basin.

**Emergency Response** - responding to emergency air pollution (toxic) incidents, providing air quality monitoring support to local authorities.

**Emissions Inventory Studies** – developing major data and/or emissions data and area source emissions inventory, updating emissions factors, developing and updating control factors,

## WORK PROGRAM GLOSSARY

performing special studies to improve emission data, and responding to public inquiries regarding emission data.

**Employee Benefits** – administering South Coast AQMD’s benefit plans, including medical, dental, vision, and life insurance, as well as State Disability Insurance, Section 125 plan, Long Term Care and Long-Term Disability plans, Section 457 Deferred Compensation Plan, and Consolidated Omnibus Budget Reconciliation Act (COBRA) program.

**Employee Relations** – managing the collective bargaining process, administering Memorandum Of Understanding (MOU’s), preparing disciplinary documents, and administering South Coast AQMD’s performance appraisal program, Family and Medical Leave Act (FMLA) requests, tuition reimbursement, and outside training requests.

**Employee/Employment Law** – handling legal issues dealing with employment law in coordination with outside counsel.

**Enhanced Fleet Modernization Program (EFMP) Admin Support** – CARB-funded voluntary car retirement and replacement incentive program. The goal is to incentivize lower-income motorists to scrap their older, high-emitting cars and replace them with newer, cleaner, and more fuel-efficient cars to reduce smog-forming pollutants.

**Enforcement Litigation** – staff attorneys pursue enforcement litigation including actions for civil penalties or injunctions when violations have not been settled or circumstances otherwise dictate.

**Environmental Education** - informing and educating the public about air pollution and their role in bringing clean air to the basin.

**Environmental Justice (EJ)** - a strategy for equitable environmental policymaking and enforcement to protect the health of all persons who live or work in the South Coast District from the health effects of air pollution regardless of age, culture, ethnicity, gender, race, socioeconomic status, or geographic location. The Environmental Justice Initiatives help to identify and address potential areas where citizens may be disproportionately impacted by air pollutants and ensure clean air benefits are afforded to all citizens and communities of the region.

**Equal Employment Opportunity** – ensuring non-discrimination and equal employment for employees and applicants through broad-based, targeted advertising; training interviewers to ensure fairness in evaluating candidates; ensuring that selection processes and testing instruments are appropriate and job-related; coaching supervisors and managers regarding hiring processes; and gathering data and preparing related staffing reports.

**Facilities Services** – monitoring service contracts, supporting tenants, overseeing conference center use, administering identification badges, overseeing building access control, maintaining key/lock systems, and configuring workspaces.

## WORK PROGRAM GLOSSARY

**Facility-Based Mobile Source Measures (FBMSMs)** – effort to begin implementation of the five FBMSMs (Warehouse Distribution Centers, Commercial Airports, New or Redevelopment Projects, Commercial Marine Ports, and Railyard & Intermodal Facilities) adopted in the 2016 AQMP to reduce emissions from facilities and ensure that these reductions are counted towards the region’s emissions budget.

**FARMER (Funding Agricultural Replacement Measures For Emission Reductions)** - CARB funding for projects that will reduce agricultural sector emissions by providing grants, rebates, and other financial incentives for agricultural harvesting equipment, heavy-duty trucks, agricultural pump engines, tractors, and other equipment used in agricultural operations.

**Fee Review** – activities relating to conducting Fee Review Committee hearings for businesses that contest South Coast AQMD fees (Rule 313).

**Financial Management** - managing the financial aspects of the South Coast AQMD. This includes cash management, treasury/investment, accounting, and program and financial audits. It also includes maintaining South Coast AQMD’s permit-related financial and accounting records as well as maintaining and enhancing South Coast AQMD's payroll and accounting systems.

**Goods Movement and Financial Incentives** – programs to evaluate the air quality issues associated with goods movement and traffic congestion, and for the identification of financial incentives for expedited facility modernization and diesel engine conversion.

**Governing Board** – supporting the operation of the Governing Board and advisory groups of the South Coast AQMD. These activities range from preparing the agenda and minutes to providing support services, legal advice, speeches, letters, and conference coordination.

**Grants Management** - coordinating, negotiating, monitoring, accounting, and reporting of South Coast AQMD's air pollution program and financial activities relating to grants, including U.S. EPA, DOE, CEC, and DHS grants and CARB Subvention.

**Graphics Arts** - designing and producing presentation materials and South Coast AQMD publications.

**Green House Gas Reporting (GHG)** - many of the businesses and facilities within South Coast AQMD’s jurisdiction are required to report their GHG emissions to CARB under the regulation for Mandatory Reporting of Greenhouse Gases (state) and, beginning in 2011, to the U.S. EPA under their Mandatory Reporting Rule (federal).

**Green House Gas Reduction Fund** – CARB’s Low Carbon Transportation Greenhouse Gas Reduction Fund (GGRF) Investment Program funds projects to demonstrate zero emission trucks.

## WORK PROGRAM GLOSSARY

**Health Effects** – conducting research and analyzing the health effects of air pollutants and assessing the health implications of pollutant reduction strategies; working with industry, trade associations, environmental groups, CARB and U.S. EPA and providing information to concerned citizens.

**Hearing Board** – supporting operation of South Coast AQMD’s Hearing Board. These activities include accepting petitions filed; preparing and distributing notices; preparing minute orders, findings, and decisions of the Board; collecting fees; and general clerical support for the Board.

**Incentive RFP Emissions Reduction Projects** – the Board released an RFP to solicit stationary and mobile source projects that will result in emissions reductions of NO<sub>x</sub>, VOC, and PM in accordance with the approved control strategy in the 2016 AQMP. Project funding comes from existing special revenue funds related to mitigation fees, settlements, or grants from other agencies.

**Information Technology Services** - implementing new information technologies to enhance operational efficiency and productivity. Examples include developing workflow applications, training and supporting computer end users, and migrating network operating systems.

**Inspections** - inspecting facilities and equipment that emit or have the potential to emit air pollutants.

**Inspections/RECLAIM Audits** – conducting RECLAIM inspections and audits at facilities subject to Regulation XX (RECLAIM).

**Interagency Coordination/Liaison** - interacting with state, local, and federal control agencies and governmental entities.

**Intergovernmental/Geographic Deployment** - influencing local policy development and implementing a local government clean air program.

**Justice Education (Community Engagement & Air Programs)** – South Coast AQMD established the Community Engagement and Air Programs Office and through the Justice and Educational Development Initiatives team, work to educate staff and to engage with disproportionately impacted communities on equity as it relates to air quality.

**Lawnmower Exchange** – residents of the South Coast Air Basin may trade in their gas-powered lawnmower and purchase a new zero-emission, battery electric lawnmower at a significant discount.

**Lead Agency Projects** – South Coast AQMD permitting and rule development projects where a CEQA document is prepared and the South Coast AQMD is the lead agency.

## WORK PROGRAM GLOSSARY

**Legal** - providing legal support to South Coast AQMD in the areas of liability defense, writs of mandate, injunctions, and public hearings. This activity also includes reviewing contracts, and advising staff on rules, fees and other governmental issues.

**Legislation** - drafting new legislation, analyzing and tracking proposed legislation, and developing position recommendations on legislation which impacts air quality.

**Library** - acquiring and maintaining reference materials and documentation that support the South Coast AQMD's programs.

**Lobby Permit Services** – providing information and support to applicants to expedite permit processing. Includes consolidating forms, prescreening review for completeness of applications, providing internet access of certain forms, and providing “over-the-counter” permits in the lobby of South Coast AQMD’s Diamond Bar headquarters.

**MATES (Multiple Air Toxics Exposure Study)** – this study provides unique information on air toxics and their associated health risks based on long-term monitoring at ten fixed locations throughout the South Coast Air Basin (Basin) and a detailed emissions inventory and modeling analysis.

**Mentorship Program** - program is designed to connect people from across the South Coast AQMD organization, to allow staff to share and learn valuable knowledge and skills, and to provide an opportunity for employees to take a proactive role in their career development.

**Meteorology** - modeling, characterizing, and analyzing both meteorological and air quality data to produce the South Coast AQMD's daily air quality forecast.

**Microscopic Analysis** - analyzing, identifying, and quantifying asbestos for compliance with South Coast AQMD, state, and federal regulations.

**Mobile Sources** - transportation monitoring, strategies, control measures, demonstration projects, the Mobile Source Air Pollution Reduction Review Committee (MSRC), implementation of Fleet Rules, High Emitter Repair & Scrappage Program, and locomotive remote sensing.

**Mobile Source and AQMP (Air Quality Management Plan) Control Strategies** – provide technical assistance on the mobile source element of the AQMP.

**Moyer Program** – see Carl Moyer Program

**Mutual Settlement Program** - resolving civil penalties without court intervention; this program is a mechanism to resolve violations and avoid criminal proceedings.

**National Air Toxics Trends Stations (NATTS)** – through U.S. EPA funding, two sites in the monitoring network are utilized to collect ambient VOC and particulate samples. Samples are

## WORK PROGRAM GLOSSARY

analyzed by the South Coast AQMD lab and reported to U.S. EPA where the data is used to determine toxic trends.

**Network Operations/Telecommunications** – installing, maintaining, and providing operational support of South Coast AQMD's PC, voice, data, image, and radio networks; planning, designing, and implementing new network systems or services in response to South Coast AQMD's communications and business needs; and providing training, support, and application development services for end-users of voice and PC systems.

**New Systems Development** – providing support for computer systems development efforts.

**New Source Review (NSR)** - developing and implementing New Source Review rules; designing, implementing, and maintaining the Emission Reduction Credits and the NSR programs. These programs streamline the evaluation of permit renewal and emissions reporting.

**Outreach** - increasing public awareness of South Coast AQMD's programs, goals, permit requirements, and employment opportunities; interacting, providing technical assistance, and acting as liaison between South Coast AQMD staff and various sectors of private industry, local governments, small businesses, and visiting dignitaries.

**Outreach Media/Communications** - monitoring local and national press accounts, both print and broadcast media, to assess South Coast AQMD's outreach and public opinion on South Coast AQMD rules and activities. This also includes responding to media calls for informational background material on South Coast AQMD news stories.

**Payroll** - paying salaries and benefits to South Coast AQMD employees, withholding and remitting applicable taxes, and issuing W2s.

**Permit Processing** - inspecting, evaluating, auditing, analyzing, reviewing and preparing final approval or denial to operate equipment which may emit or control air contaminants.

**Permit Streamlining** – activities relating to reducing organizational costs and streamlining regulatory and permit requirements on businesses.

**Photochemical Assessment Monitoring Systems (PAMS)** - promulgating PAMS (a federal regulation), which requires continuous ambient monitoring of speciated hydrocarbons during smog season. Through U.S. EPA funding, ozone precursors are measured at seven stations and samples are collected.

**Portable Equipment Registration Program (PERP)** – see CARB PERP Program.

**Position Control** – tracking Board-authorized positions and South Coast AQMD workforce utilization, processing personnel transactions for use by Payroll, and preparing reports regarding employee status, personnel transactions, and vacant positions.

## WORK PROGRAM GLOSSARY

**Print Shop** – performing in-house printing jobs and contracting outside printing/binding services when necessary.

**Procedure 5 Review** – evaluation of asbestos plans which are required for the clean-up any disturbed asbestos containing materials.

**Proposition 1B** - providing incentive funding for goods movement and lower emission school bus projects with funds approved by voters in November 2006.

**Protocols/Reports/Plans/LAP** - evaluating and approving protocols, source testing plans and reports submitted by regulated facilities as required by South Coast AQMD rules and permit conditions, New Source Review, state and federal regulations; and evaluating the capabilities of source test laboratories under the Laboratory Approval Program (LAP).

**Public Complaints/Breakdowns** - responding to air pollution complaints about odors, smoke, dust, paint overspray, or companies operating out of compliance; responding to industry notifications of equipment breakdowns, possibly resulting in emission exceedances.

**Public Education/Public Events** – implementing community events and programs to increase the public’s understanding of air pollution and their role in improving air quality.

**Public Information Center** - notifying schools and large employers of predicted and current air quality conditions daily and providing the public with printed South Coast AQMD information materials.

**Public Notification** – providing timely and adequate notification to the public of South Coast AQMD rulemaking workshops and public hearings, proposed rules, upcoming compliance dates, and projects of interest to the public.

**Public Records Act** - providing information to the public as requested and as required by Government Code, Section 6254.

**Purchasing** (Receiving, Stockroom) - procuring services and supplies necessary to carry out South Coast AQMD programs.

**Quality Assurance** – assuring the data quality from the Monitoring and Analysis Division meets or exceeds state and federal standards and also assuring the appropriateness of the data for supporting South Coast AQMD regulatory, scientific and administrative decisions.

**RECLAIM/Admin Support** – developing and implementing rules and monitoring emissions of the REgional CLean Air Incentives Market (RECLAIM) program, a market incentives trading program designed to help achieve federal and state ambient air quality standards in a cost-effective

## WORK PROGRAM GLOSSARY

manner with minimal impacts to jobs or public health. The RECLAIM program will transition to a command-and-control regulatory structure.

**RECLAIM and Title V** – permit processing of applications from facilities that are both RECLAIM and Title V.

**RECLAIM Non-Title V** – permit processing of applications from RECLAIM facilities only.

**Records Information Management Plan** – providing the process to comply with internal and external requirements for the retention and retrieval of information pertinent to the mission and operation of the South Coast AQMD.

**Records Services** – maintaining South Coast AQMD’s central records and files, converting paper files to images, and operating the network image management system; providing for all off-site long-term storage of records and for developing and monitoring South Coast AQMD’s Records Retention Policy.

**Recruitment and Selection** – assisting South Coast AQMD management in meeting staffing needs by conducting fair and non-discriminatory recruitment and selection processes that result in qualified, diverse applicants for South Coast AQMD jobs; overseeing promotional and transfer processes and reviewing proposed staff reassignments.

**Refinery Pilot Project** – pursuant to the AQMP, a working group was formed to examine the efficacy of an alternative regulatory approach to reducing refinery emissions beyond the current requirements by establishing a targeted emission reduction commitment for each refinery for a set period of time and allow the use of on-site or off-site reduction strategies with acceptable environmental justice attributes.

**Regional Modeling** – designing, performing, and reviewing modeling and risk assessment analysis to assess the air quality impacts of new or modified sources of air pollution. Also see Meteorology.

**Ridesharing** - implementing South Coast AQMD’s Rule 2202 Trip Reduction Plan.

**Risk Management** - developing and administering South Coast AQMD's liability, property, workers’ compensation and safety programs.

**Rule 1180** - adopted in December 2017, this rule requires real-time fenceline air monitoring systems and establishes a fee schedule to fund refinery-related community air monitoring systems that will provide air quality information to the public about levels of various criteria air pollutants, volatile organic compounds, metals and other compounds at or near the property boundaries of petroleum refineries and in nearby communities.

## WORK PROGRAM GLOSSARY

**Rule 1405 Implementation** - Control of Ethylene Oxide (EtO) from Sterilization and related operations.

**Rule 1610** – ensuring compliance with Rule 1610, Old-Vehicle Scrapping.

**Rule 2202 ETC Training** – administering and conducting monthly Rule 2202 implementation training classes, workshops and/or forums for the regulated public and other interested individuals.

**Rule 222 Implement/Support/Filing Program** – ensuring compliance with Rule 222 for equipment subject to a filing requirement with South Coast AQMD.

**Rule 317.1 Implementation** – resource support for the implementation of Rule 317.1 – Clean Air Act Nonattainment Fees for 8-Hours Ozone Standards including identifying the applicable facilities, issuing notices and invoices, updating AER tool for proper emissions reporting, and assessing baseline emissions and nonattainment fees.

**Rulemaking/Rules** – developing new rules and evaluating existing South Coast AQMD and CARB rules and compliance information to assure timely implementation of the AQMP and its control measures.

**Salton Sea Monitoring** – maintaining the monitoring network for expected nuisance pollutants, primarily hydrogen sulfide, which are released from the Salton Sea area.

**Sample Analyses** – analyzing samples submitted by inspectors to determine compliance with South Coast AQMD Rules. Samples are also analyzed in support of rule development activities.

**School Bus Lower Emission Program** – funding to replace pre-1987 diesel school buses with new alternative fuel buses owned and operated by public school districts.

**School Siting** – identifying any hazardous emission sources within one-quarter mile of a new school site as required by AB3205. District activities include reporting criteria and toxic pollutant information and conducting inspections of permitted facilities within a quarter-mile radius of proposed schools.

**Small Business Assistance** - providing technical and financial assistance to facilitate the permit process for small businesses.

**Socio-Economic** - developing an economic database to forecast economic activity, analyzing economic benefits of air pollution control, and analyzing the social impact of economic activity resulting from air quality regulations and plans.

**Source Education** - providing classes to facility owners and operators to ensure compliance with applicable South Coast AQMD's rules and regulations.

## WORK PROGRAM GLOSSARY

**Source Testing (ST)** – conducting source tests as needed in support of permitting functions and to determine compliance with permit conditions and South Coast AQMD Rules. Additionally, data submitted by facilities is reviewed for protocol approval, CEMS certification, or test data acceptance.

**South Coast AQMD Mail** – processing and delivering all incoming and outgoing mail.

**South Coast AQMD Projects** – South Coast AQMD permitting and rule development projects where a California Environmental Quality Act (CEQA) document is prepared and the South Coast AQMD is the lead agency.

**Speaker's Bureau** - training South Coast AQMD staff for advising local government and private industry on air quality issues.

**Special Monitoring** – performing special ambient air sampling at locations where public health, nuisance concern, or Rule 403 violations may exist; determining the impacts from sources emitting toxics on receptor areas; and performing special monitoring in support of the emergency response program and public complaints response. Also see Emergency Response.

**STAR (Science to Achieve Results)** – U.S. EPA-funded program for research to advance “Measurement and Monitoring Methods for Air Toxics and Contaminants of Emerging Concern in the Atmosphere”. Current funding is for two projects: one to develop a low-cost sensing device for time-resolved measurements of volatile organic compounds (VOCs) and one to develop a reference method for validating measurements of hazardous air pollutants (HAPs) from open-path remote sensing systems.

**Student Interns** – providing mutually beneficial educational hands-on experience for high school and college students by providing them with the opportunity to engage in day-to-day work with mentoring professionals within South Coast AQMD.

**Subscription Services** – maintaining South Coast AQMD's rule subscription mailing list and coordinating the mailing of South Coast AQMD publications.

**Sunshine Cyn Landfill** – South Coast AQMD investigation of Sunshine Canyon Landfill seeks to address numerous odor complaints by local residents.

**Systems Implementation PeopleSoft** – implementing activities required to maintain an integrated Financial and Human Resources system, including additional features and functions introduced with scheduled software upgrades.

**Systems Maintenance** – routinely maintaining installed production data systems that support South Coast AQMD's business fluctuations, including minor modifications, special requests, fixes, and general maintenance.

## WORK PROGRAM GLOSSARY

**TAG (Targeted Air Shed Grant)** – funding from U.S. EPA to reduce air pollution in the nation’s areas with the highest levels of ozone or particulate matter 2.5 (PM<sub>2.5</sub>) exposure.

**Technology Advancement** – supporting the development of innovative controls for mobile and stationary sources, reviewing promising control technologies, and identifying those most deserving of South Coast AQMD developmental support.

**Title III** – permitting equipment that emits hazardous air pollutants in compliance with the federal Clean Air Act.

**Title V** – developing and implementing a permit program in compliance with the federal Clean Air Act.

**Toxics/AB 2588** – evaluation of toxic inventories, risk assessments and risk reduction plans, with public notification as required. Analyzing, evaluating, reviewing, and making recommendations regarding toxic substances and processes and contributing input to District toxic rules and programs.

**Training** (Education, Organizational and Human Resources Development, Staff) – providing increased training in the areas of personnel education, computers, safety procedures, new programs, hazardous materials, and new technologies.

**Transportation Regional Programs/Research** – actively participating in Advisory Groups and Policy Committees involving the development and monitoring of South Coast AQMD’s AQMP, Congestion Mitigation Air Quality Improvement Program (CMAQ), Safe Accountable Flexible Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU), Transportation Control Measures (TCMs), and regional alternative commute mode programs.

**Union Negotiations/Union Steward Activities** – Union-related activities of union stewards including labor management negotiations and assisting in the filing of employee grievances.

**VOC Sample Analysis** – providing data and technical input for VOC rule development, performing analytical testing for compliance with South Coast AQMD rules regulating VOC content in coatings, inks, plastic foam, paint, adhesives, and solvents, and providing assistance and technical input to small businesses and other regulatory agencies, industry and the public.

**Volkswagen (VW) Environmental Mitigation Trust** – The Beneficiary Mitigation Plan for the Volkswagen (VW) Environmental Mitigation Trust identifies five funding categories for funded projects intended to mitigate the excess NO<sub>x</sub> emissions caused by VW vehicles.

**Voucher Incentive Program (VIP)** – incentive program designed to reduce emissions by replacing old, high-polluting vehicles with newer, lower-emission vehicles, or by installing a Verified Diesel Emission Control Strategy (VDECS).

## WORK PROGRAM GLOSSARY

**WAIRE (Warehouse Actions and Investments to Reduce Emissions)** – Rule 2305 otherwise known as the Warehouse Indirect Source Rule (ISR). The rule requires warehouses greater than 100,000 square feet to directly reduce nitrogen oxide (NOx) and diesel particulate matter (PM) emissions, or to otherwise facilitate emission and exposure reductions of these pollutants in nearby communities.

**Web Tasks** – preparing and reviewing materials for posting to South Coast AQMD’s internet and/or intranet website.

**Why Healthy Air Matters (WHAM) Program** - Program to develop age-appropriate, engaging curriculums in middle and high schools to focused on air quality challenges, personal actions to clean the air, technology, and educational and career pathways.

# WORK PROGRAM ACRONYMS

## ORGANIZATIONAL UNITS

AHR	Administrative & Human Resources
CB	Clerk of the Boards
CE	Compliance & Enforcement
CEAP	Community Engagement & Air Programs
DG	District General
EP	Engineering & Permitting
EO	Executive Office
FIN	Finance
GB	Governing Board
IM	Information Management
LEG	Legal
LPAM	Legislative & Public Affairs/Media Office
M&A	Monitoring and Analysis
PRDI	Planning, Rule Development & Implementation
TAO	Technology Advancement Office

## PROGRAMS

AB 617	Community Air Protection Program (Implementation)
AB 1318	Offsets-Electrical Generating Facilities
AB 2588	Air Toxics (“Hot Spots”)
AB 2766	Motor Vehicle Subvention Program
APEP	Annual Permit Emissions Program
AQIP	Air Quality Investment Program
AQMP	Air Quality Management Plan
BACT	Best Available Control Technology
CAPP	Community Air Protection Program (Incentives)
CEMS	Continuous Emissions Monitoring Systems
CEQA	California Environmental Quality Act
CF	Clean Fuels Program
CMP	Carl Moyer Program
DERA	Diesel Emission Reduction Act
EFMP	Enhanced Fleet Modernization Program
FARMER	Funding Agricultural Replacement Measures For Emissions Reductions
GGRF	Greenhouse Gas Reduction Fund
JETSI	Joint Electric Truck Scaling Initiative
MATES	Multiple Air Toxics Exposure Study
MS	Mobile Sources Program
NSR	New Source Review
PERP	Portable Equipment Registration Program
PR	Public Records Act
QA	Quality Assurance
RECLAIM	REgional CLean Air Incentives Market
SOON	Surplus Off-Road Opt-In for NO <sub>x</sub>
ST	Source Test
STAR	Science to Achieve Results
TAG	Targeted Airshed Grant
Title III	Federally Mandated Toxics Program
Title V	Federally Mandated Permit Program
VIP	Voucher Incentive Program
VW	Volkswagen
WAIRE	Warehouse Actions & Investments to Reduce Emissions

## GOVERNMENT AGENCIES

APCD	Air Pollution Control District (Generic)
CARB	California Air Resources Board
CEC	California Energy Commission
DHS	Department of Homeland Security
DOE	Department of Energy
EPA	Environmental Protection Agency
NACAA	National Association of Clean Air Agencies
SCAG	Southern California Association of Governments
CalSTA	California State Transportation Agency

## GENERAL

AER	Annual Emissions Reporting
AM	Air Monitoring
AQ-SPEC	Air Quality Sensor Performance Evaluation Center
AVR	Average Vehicle Ridership
BARCT	Best Available Retrofit Control Technology
CERP	Community Emission Reduction Plan
CLASS	Clean Air Support System
CNG	Compressed Natural Gas
DB	Database
EIR	Environmental Impact Report
EJ	Environmental Justice
ERC	Emission Reduction Credit
ETC	Employee Transportation Coordinator
EV	Electric Vehicle
FBMSMs	Facility-Based Mobile Source Measures
FY	Fiscal Year
GHG	Greenhouse Gas
HB	Hearing Board
HRA	Health Risk Assessment
ISR	Indirect Source Rules
LAER	Lowest Achievable Emissions Rate
LEV	Low Emission Vehicle
LNG	Liquefied Natural Gas
MOU	Memorandum of Understanding
MSERCs	Mobile Source Emission Reduction Credits
MSRC	Mobile Source (Air Pollution Reduction) Review Committee
NATTS	National Air Toxics Trends Stations
NESHAPS	National Emission Standards for Hazardous Air Pollutants
NGV	Natural Gas Vehicle
NOV	Notice of Violation
NSR	New Source Review
NSPS	New Source Performance Standards
OEHHA	Office of Environmental Health Hazard Assessment
OGV	Ocean Going Vessels
PAMS	Photochemical Assessment Monitoring System
PAR	Proposed Amended Rule
PE	Program Evaluations
PEV	Plug-In Electric Vehicle
PHEV	Plug-In Hybrid Electric Vehicle
PR	Proposed Rule
RFP	Request for Proposal
RFQ	Request for Quotations
RFQQ	Request for Qualifications and Quotations
RTC	RECLAIM Trading Credit
SBA	Small Business Assistance
SIP	State Implementation Plan
SULEV	Super Ultra Low-Emission Vehicle
TCM	Transportation Control Measure
ULEV	Ultra- Low-Emissions Vehicle
VMT	Vehicle Miles Traveled
ZECT	Zero Emission Cargo Transport
ZEV	Zero-Emission Vehicle

## POLLUTANTS

CO	Carbon Monoxide
NO <sub>x</sub>	Oxides of Nitrogen
O <sub>3</sub>	Ozone
PM <sub>2.5</sub>	Particulate Matter <2.5 microns
PM <sub>10</sub>	Particulate Matter ≤ 10 microns
ROG	Reactive Organic Gases
SO <sub>x</sub>	Oxides of Sulfur
VOC	Volatile Organic Compound
ETO	Ethylene Oxide

## GOVERNING BOARD

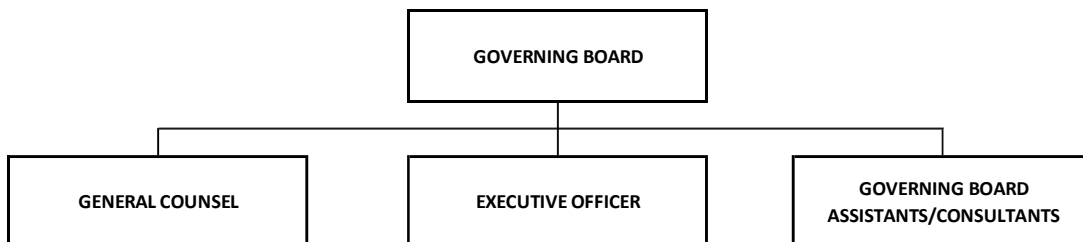
<b>At a Glance:</b>	
FY 2025-26 Adopted Budget	\$2.7M
FY 2026-27 Proposed Budget	\$2.9M
% of FY 2026-27 Proposed Budget	1.3%
Total FTEs FY 2026-27 Proposed Budget	<b>N/A</b>

### DESCRIPTION OF MAJOR SERVICES:

The Governing Board is made up of 13 officials who meet monthly to establish policy and review new or amended rules for approval. The Governing Board appoints the South Coast AQMD Executive Officer and General Counsel, and members of the Hearing Board. Each Governing Board member is allocated funds to retain the services of Board Consultants and/or Assistants to provide support in their duties as Governing Board members.

Governing Board members include:

- One county Board of Supervisor’s representative each from the counties of Los Angeles, Orange, Riverside, and San Bernardino;
- One representative each from cities within Orange, Riverside, and San Bernardino counties, two representatives from cities within Los Angeles County, and one city representative from the City of Los Angeles;
- One representative appointed by the Governor, one by the Assembly Speaker, and one by the Senate Rules Committee.



Governing Board Line Item Expenditure						
Major Object / Account # / Account Description		FY 2024-25 Actuals	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate *	FY 2026-27 Proposed Budget
<b>Salary &amp; Employee Benefits</b>						
51000-52000	Salaries	\$ 971,179	\$ 1,597,808	\$ 930,110	\$ 805,109	\$ 1,722,800
53000-55000	Employee Benefits	87,395	779,170	80,919	73,964	791,643
Sub-total Salary & Employee Benefits		\$ 1,058,574	\$ 2,376,978	\$ 1,011,028	\$ 879,073	\$ 2,514,443
<b>Services &amp; Supplies</b>						
67250	Insurance	\$ -	\$ -	\$ -	\$ -	\$ -
67300	Rents & Leases Equipment	-	-	-	-	-
67350	Rents & Leases Structure	-	-	-	-	-
67400	Household	-	-	-	-	-
67450	Professional & Special Services	57,835	87,173	87,173	78,178	114,000
67460	Temporary Agency Services	1,282	-	5,300	4,753	6,000
67500	Public Notice & Advertising	-	-	-	-	-
67550	Demurrage	-	-	-	-	-
67600	Maintenance of Equipment	-	-	-	-	-
67650	Building Maintenance	-	-	-	-	-
67700	Auto Mileage	13,021	9,500	9,500	8,520	20,000
67750	Auto Service	-	-	-	-	-
67800	Travel	67,498	134,300	134,300	120,442	123,800
67850	Utilities	-	-	-	-	-
67900	Communications	5,737	15,000	7,500	6,726	15,000
67950	Interest Expense	-	-	-	-	-
68000	Clothing	-	-	-	-	-
68050	Laboratory Supplies	-	-	-	-	-
68060	Postage	187	700	700	628	700
68100	Office Expense	65	1,000	1,000	897	1,000
68200	Office Furniture	-	-	-	-	-
68250	Subscriptions & Books	-	-	-	-	-
68300	Small Tools, Instruments, Equipment	-	-	-	-	-
68400	Gas and Oil	-	-	-	-	-
69500	Training/Conference/Tuition/ Board Exp.	2,417	95,000	82,700	74,167	78,973
69550	Memberships	-	-	-	-	-
69600	Taxes	-	-	-	-	-
69650	Awards	-	-	-	-	-
69700	Miscellaneous Expenses	2,784	800	7,800	6,995	8,000
69750	Prior Year Expense	-	-	-	-	-
69800	Uncollectable Accounts Receivable	-	-	-	-	-
89100	Principal Repayment	-	-	-	-	-
Sub-total Services & Supplies		\$ 150,824	\$ 343,473	\$ 335,973	\$ 301,305	\$ 367,473
77000	<b>Capital Outlays</b>	\$ -	\$ -	\$ -	\$ -	\$ -
79050	<b>Building Remodeling</b>	-	-	-	-	-
Total Expenditures		\$ 1,209,398	\$ 2,720,451	\$ 1,347,001	\$ 1,180,379	\$ 2,881,916

\* Estimates based on July 2025 through February 2026 actual expenditures and February 2026 budget amendments.

**EXECUTIVE OFFICE**

**WAYNE NASTRI  
EXECUTIVE OFFICER**

<b>At a Glance:</b>	
FY 2025-26 Adopted Budget	\$3.2M
FY 2026-27 Proposed Budget	\$3.6M
% of FY 2026-27 Proposed Budget	1.5%
Total FTEs FY 2026-27 Proposed Budget	12.5

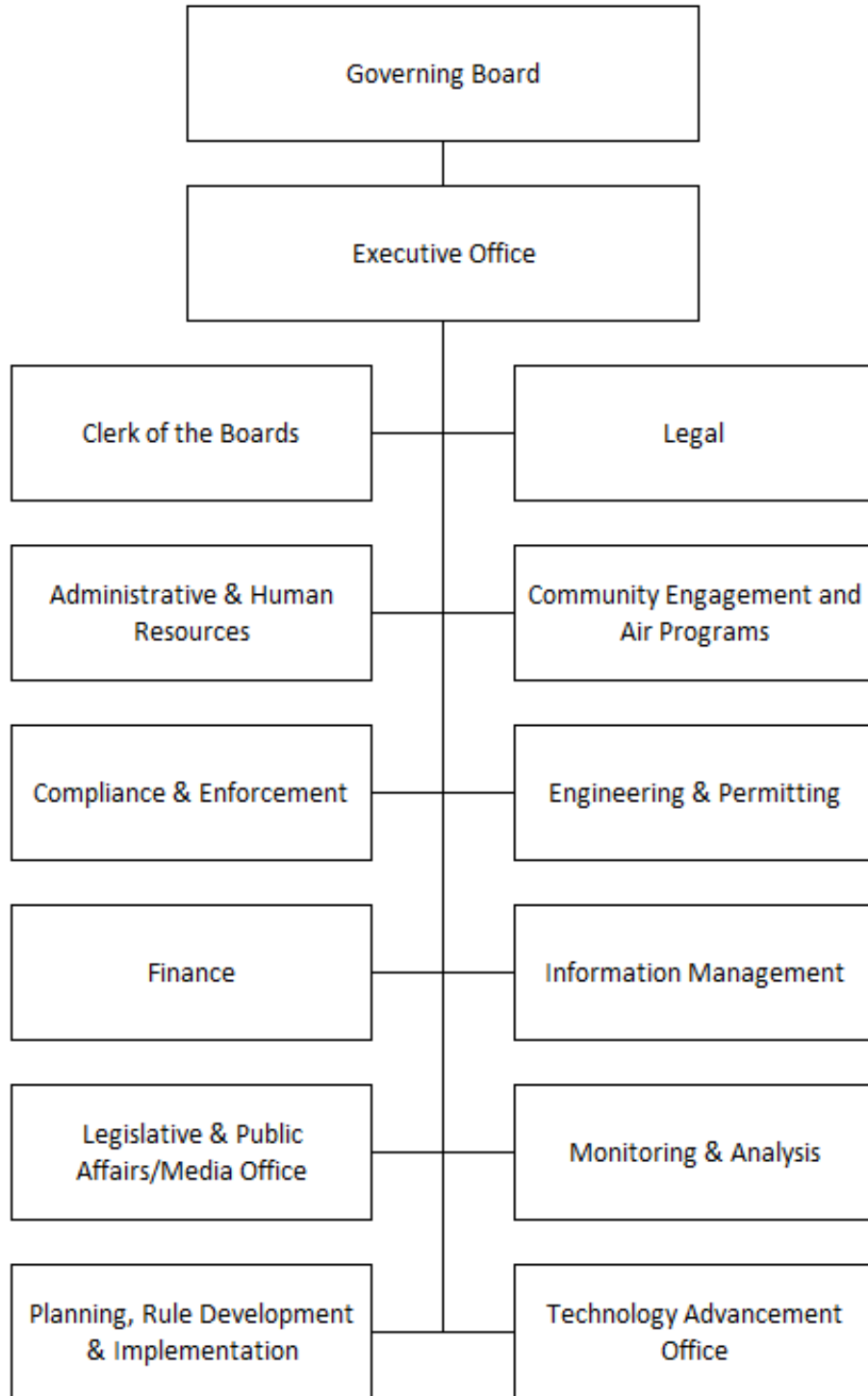
**DESCRIPTION OF MAJOR SERVICES:**

The Executive Office is responsible for the comprehensive management of the South Coast AQMD and the development and implementation of near-term and long-term strategies to attain ambient air quality standards. The Executive Office also translates set goals and objectives into effective programs and enforceable regulations that meet federal and state statutory requirements, while being sensitive to potential socioeconomic and environmental justice impacts in the South Coast Air Basin.

The Executive Office consists of the Executive Officer, Chief Operating Officer, three support staff, and short-term positions. The Executive Officer serves as Chief of Operations in implementing policy directed by the agency’s 13-member Governing Board and in working proactively with state and federal regulatory officials, works directly with Board Members, and works with other Air Pollution Control Officers through state and federal associations such as CAPCOA and NACAA. The Executive Officer, along with the Chief Operating Officer, oversees all of the day-to-day administrative functions and operations of the agency, coordinates with and supervises Executive Management, and the annual operating budget.

## EXECUTIVE OFFICE (cont.)

### ORGANIZATIONAL CHART:



**EXECUTIVE OFFICE (cont.)**

**POSITION SUMMARY: 12.5 FTEs**

Executive Office Unit	Amended FY 2025-26	Change	Proposed FY 2026-27
Administration	12.5	-	12.5

**POSITION DETAIL:**

<u>FTEs</u>	<u>Title</u>
1	Air Quality Specialist
1	Chief Operating Officer
0.5	Deputy Executive Officer (Short-Term)
1	Executive Officer
3	Executive Assistant
1	Human Resources Analyst (Short-Term)
1	Procurement Manager (Short-Term)
2	Program Supervisor (Short-Term)
1	Public Affairs Specialist
<u>1</u>	Senior Enforcement Manager (Short-Term)
12.5	Total FTEs

**Executive Office  
Work Program by Office**

#	Program Code	Program Category	Goal	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27	Revenue Categories
1	03 010	Develop Programs	I	AQMP	Develop/Implement AQMP	0.05 -0.03	0.02	II,IX
2	03 019	Develop Programs	I	AB617-Prog Develop	AB617-Program Development	0.07 -0.02	0.05	IX
3	03 028	Develop Programs	I	Admin/SCAQMD Policy	Dev/Coord Goals/Policies/Overs	0.15 0.05	0.20	la
4	03 035	Operational Support	I	AB617-Support	AB617-Support	0.00 0.05	0.05	IX
5	03 038	Operational Support	III	Admin/Office Management	Budget/Program Management	10.17 0.02	10.19	lb
6	03 275	Policy Support	I	Governing Board	Board/Committee Support	1.50 0.00	1.50	la
7	03 276	Policy Support	III	Advisory Group/Governing Board	Governing Board Advisory Group	0.02 0.00	0.02	la
8	03 381	Policy Support	I	Interagency Liaison	Local/State/Fed Coord/Interact	0.20 0.05	0.25	la
9	03 410	Policy Support	I	Legislation	Testimony/Mtgs:New/Current Leg	0.05 0.00	0.05	la
10	03 416	Policy Support	I	Legislative Activities	Supp/Promote/Influence Legis/Adm	0.03 -0.02	0.01	la
11	03 455	Advance Clean Air Technology	I	Mobile Sources	Dev/impl Mobile Source Strategies	0.05 -0.05	0.00	IX
12	03 490	Customer Service and Business Assistance	II	Outreach	Publ Awareness Clean Air Prog	0.05 0.00	0.05	la
13	03 494	Policy Support	I	Outreach/Media	Edits,Brds,Talk shows,Commercl	0.01 -0.01	0.00	la
14	03 565	Customer Service and Business Assistance	III	Public Records Act	Comply w/ Public Req for Info	0.01 -0.01	0.00	la
15	03 650	Develop Rules	I	Rules	Develop & Implement Rules	0.02 0.03	0.05	IV,IX
16	03 717	Policy Support	III	Student Interns	Gov Board/Student Intern Program	0.07 -0.06	0.01	la
17	03 805	Operational Support	III	Training	Training	0.00 0.01	0.01	lb
18	03 855	Operational Support	II	Web Tasks	Create/edit/review web content	0.03 0.00	0.03	la
19	03 900	Operational Support	III	Justice Education	Justice Education	0.02 -0.01	0.01	la

<b>Total Executive Office</b>	12.50 (0.00)	12.50
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Executive Office Line Item Expenditure						
Major Object / Account # / Account Description	FY 2024-25 Actuals	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate *	FY 2026-27 Proposed Budget	
<b>Salary &amp; Employee Benefits</b>						
51000-52000	Salaries	\$ 1,246,078	\$ 1,926,268	\$ 1,193,265	\$ 1,188,265	\$ 2,166,697
53000-55000	Employee Benefits	639,868	944,505	609,506	604,142	1,036,712
Sub-total Salary & Employee Benefits		\$ 1,885,946	\$ 2,870,773	\$ 1,802,771	\$ 1,792,407	\$ 3,203,409
<b>Services &amp; Supplies</b>						
67250	Insurance	\$ -	\$ -	\$ -	\$ -	\$ -
67300	Rents & Leases Equipment	-	-	-	-	-
67350	Rents & Leases Structure	-	-	-	-	-
67400	Household	-	-	-	-	-
67450	Professional & Special Services	33	120,000	110,500	99,098	120,000
67460	Temporary Agency Services	-	-	-	-	-
67500	Public Notice & Advertising	-	-	-	-	-
67550	Demurrage	-	-	-	-	-
67600	Maintenance of Equipment	-	400	400	359	400
67650	Building Maintenance	-	-	-	-	-
67700	Auto Mileage	499	800	800	717	800
67750	Auto Service	-	-	-	-	-
67800	Travel	45,446	66,000	66,000	59,190	66,000
67850	Utilities	-	-	-	-	-
67900	Communications	27,230	6,500	26,500	23,766	6,500
67950	Interest Expense	-	-	-	-	-
68000	Clothing	-	-	-	-	-
68050	Laboratory Supplies	-	-	-	-	-
68060	Postage	71	3,000	3,000	2,690	3,000
68100	Office Expense	3,237	6,300	6,300	5,650	6,300
68200	Office Furniture	-	3,000	12,500	11,210	3,000
68250	Subscriptions & Books	-	5,000	5,000	4,484	5,000
68300	Small Tools, Instruments, Equipment	-	-	-	-	-
68400	Gas and Oil	-	-	-	-	-
69500	Training/Conference/Tuition/ Board Exp.	9,052	8,500	8,500	7,623	11,500
69550	Memberships	43,769	51,000	51,000	45,738	88,000
69600	Taxes	-	-	-	-	-
69650	Awards	17,574	30,000	21,297	19,099	45,000
69700	Miscellaneous Expenses	4,721	20,000	20,000	17,936	15,000
69750	Prior Year Expense	-	-	-	-	-
69800	Uncollectable Accounts Receivable	-	-	-	-	-
89100	Principal Repayment	-	-	-	-	-
Sub-total Services & Supplies		\$ 151,633	\$ 320,500	\$ 331,797	\$ 297,560	\$ 370,500
77000	<b>Capital Outlays</b>	\$ -	\$ -	\$ -	\$ -	\$ -
79050	<b>Building Remodeling</b>	-	-	-	-	-
Total Expenditures		\$ 2,037,579	\$ 3,191,273	\$ 2,134,568	\$ 2,089,967	\$ 3,573,909

\* Estimates based on July 2025 through February 2026 actual expenditures and February 2026 budget amendments.

## DISTRICT GENERAL

<b>At a Glance:</b>	
FY 2025-26 Adopted Budget	\$16.8M
FY 2026-27 Proposed Budget	\$17.0M
% of FY 2026-27 Proposed Budget	7.5%
Total FTEs FY 2026-27 Proposed Budget	N/A

Accounts associated with general operations of the South Coast AQMD are budgeted and tracked in District General. Included are such items as retirement payouts, insurance, utilities, taxes, housekeeping, security, and building maintenance and improvements.

District General Line Item Expenditure						
Major Object / Account # / Account Description	FY 2024-25 Actuals	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate *	FY 2026-27 Proposed Budget	
<b>Salary &amp; Employee Benefits</b>						
51000-52000	Salaries	\$ -	\$ 2,440,578	\$ 1,049,007	\$ 1,043,807	\$ 2,684,636
53000-55000	Employee Benefits	262,604	575,000	149,905	144,616	575,000
Sub-total Salary & Employee Benefits		\$ 262,604	\$ 3,015,578	\$ 1,198,912	\$ 1,188,423	\$ 3,259,636
<b>Services &amp; Supplies</b>						
67250	Insurance	\$ 2,818,507	\$ 3,147,080	\$ 3,147,080	\$ 2,822,345	\$ 3,147,080
67300	Rents & Leases Equipment	-	104,000	104,000	93,269	104,000
67350	Rents & Leases Structure	4,104	20,836	20,836	18,686	20,836
67400	Household	808,135	874,052	874,052	783,862	884,052
67450	Professional & Special Services	1,628,836	2,700,448	2,620,652	2,350,237	2,700,448
67460	Temporary Agency Services	-	-	-	-	-
67500	Public Notice & Advertising	25,313	40,000	40,000	35,873	40,000
67550	Demurrage	-	100,000	100,000	89,681	100,000
67600	Maintenance of Equipment	281,455	480,400	480,400	430,829	480,400
67650	Building Maintenance	866,737	860,479	860,479	771,690	880,479
67700	Auto Mileage	-	-	-	-	-
67750	Auto Service	-	-	-	-	-
67800	Travel	-	-	-	-	-
67850	Utilities	1,872,518	1,935,620	1,935,620	1,735,891	1,935,620
67900	Communications	400,633	452,836	498,836	447,363	452,836
67950	Interest Expense	-	-	-	-	-
68000	Clothing	-	-	-	-	-
68050	Laboratory Supplies	-	-	-	-	-
68060	Postage	26,923	16,083	16,083	14,423	16,083
68100	Office Expense	743,085	516,069	595,865	534,380	516,069
68200	Office Furniture	30,788	32,500	32,500	29,146	32,500
68250	Subscriptions & Books	-	-	-	-	-
68300	Small Tools, Instruments, Equipment	-	-	-	-	-
68400	Gas and Oil	-	-	-	-	-
69500	Training/Conference/Tuition/ Board Exp.	-	-	-	-	-
69550	Memberships	-	-	-	-	-
69600	Taxes	27,886	57,800	57,800	51,836	57,800
69650	Awards	9,101	20,710	20,710	18,573	20,710
69700	Miscellaneous Expenses	16,452	23,160	23,160	20,770	33,160
69750	Prior Year Expense	13,389	-	-	-	-
69800	Uncollectable Accounts Receivable	716,253	-	-	-	-
89100	Principal Repayment	-	-	-	-	-
Sub-total Services & Supplies		\$ 10,290,114	\$ 11,382,073	\$ 11,428,073	\$ 10,248,856	\$ 11,422,073
77000	<b>Capital Outlays</b>	\$ 312,981	\$ 375,000	\$ 302,553	\$ 302,553	\$ 350,000
79050	<b>Building Remodeling</b>	-	-	-	-	-
99950	<b>Transfers Out</b>	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Total Expenditures		\$ 12,865,699	\$ 16,772,651	\$ 14,929,538	\$ 13,739,831	\$ 17,031,709

\* Estimates based on July 2025 through February 2026 actual expenditures and February 2026 budget amendments.

**ADMINISTRATIVE & HUMAN RESOURCES**

**A. JOHN OLVERA  
DEPUTY EXECUTIVE OFFICER**

<b>At a Glance:</b>	
FY 2025-26 Adopted Budget	\$9.1M
FY 2026-27 Proposed Budget	\$9.2M
% of FY 2026-27 Proposed Budget	4.1%
Total FTEs FY 2026-27 Proposed Budget	48

**DESCRIPTION OF MAJOR SERVICES:**

Administrative & Human Resources is comprised of several units: Employment & Labor Relations/Benefits & Records; Classification & Pay/Recruitment & Selection; Risk Management; Organizational Development & Training; Business Services; and Building Services. Human Resources units are responsible for planning and administering programs to maximize hiring, retention, training, and development of the highly-qualified employees necessary to meet South Coast AQMD’s air quality goals. Risk Management is responsible for programs aimed at ensuring a healthy and safe work environment, including security, emergency preparedness, and business continuity programs, as well as programs to reduce liability and accident-related costs. Business Services oversees the administration of the South Coast AQMD headquarters facility services, its leases, the maintenance of fleet vehicles, and the management of the Print Shop and Mail/Subscription Services. Building Services is responsible for the maintenance and repair of the South Coast AQMD headquarters building, childcare center, field offices, air monitoring stations, and meteorological stations.

**ACCOMPLISHMENTS:**

**RECENT:**

- Administered benefits programs for employees, dependents and retirees, including health and life insurance plans, deferred compensation plans, wellness programs, and tuition reimbursement, including conducting open enrollment and an in-person Health Fair
- Implemented the agency’s Telework Program Policy
- Conducted training on sexual harassment prevention and anti-bullying policies, as well as other training programs for manager/supervisory skills, career development, and workforce education

## ADMINISTRATIVE & HUMAN RESOURCES (cont.)

- Provided support and direction to management and staff with respect to adherence to relevant state and federal laws and South Coast AQMD policies, procedures and Memoranda of Understanding, including COVID-19-related legislation, regulations, policies and directives
- Conducted successful recruitment efforts for promotional opportunities and new hires
- Conducted classification studies and salary surveys for various positions
- Conducted emergency management evacuation drills, active assailant training, and de-escalation training
- Supported South Coast AQMD's Succession Planning and employee engagement programs through the Executive Office
- Implemented the Fleet Management Services program for District vehicles
- Administered contracts for janitorial, security, cafeteria, and copy/print equipment services
- Conducted ergonomic workspace evaluations and other safety training programs
- Completed workspace design and reconfiguration on several floors
- Constructed or renovated office spaces throughout the building to meet staffing needs
- Implemented the employee mentorship program
- Assisted with the implementation of the Governing Board Summer Internship Program
- Implemented several employee engagement programs, such as Coffee Break

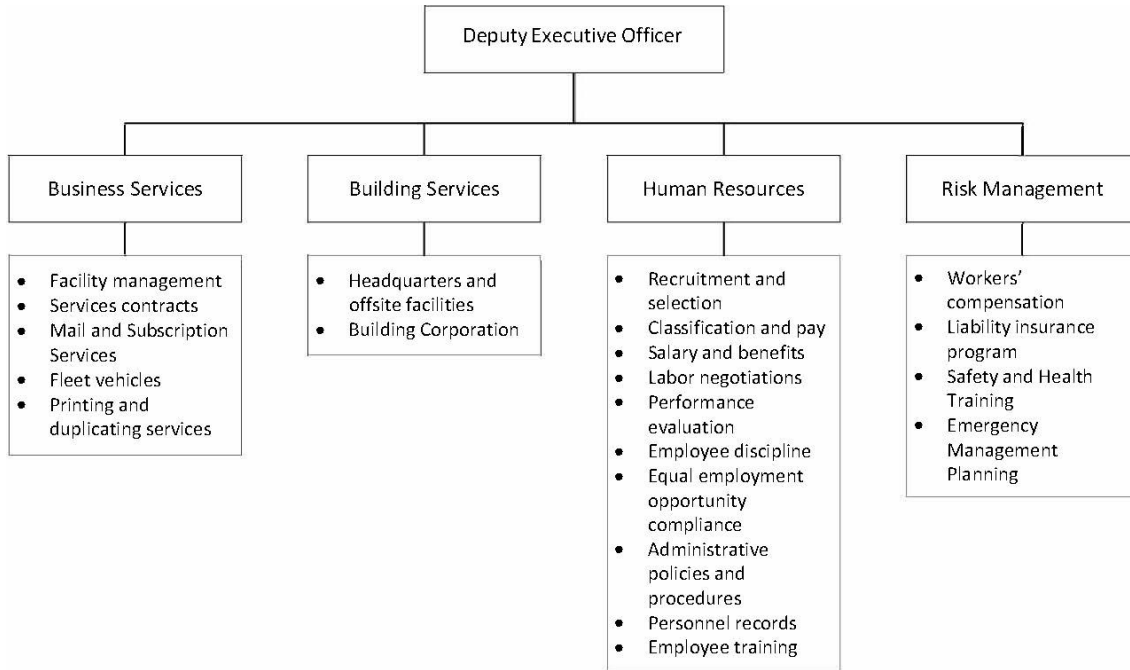
### **ANTICIPATED:**

- Prepare for successor MOUs for represented groups and terms for non-represented employees
- Provide financial, health, and mental wellness education for all employees
- Administer benefits programs for employees, dependents and retirees, including health and life insurance plans, deferred compensation plans, wellness programs, and tuition reimbursement
- Support South Coast AQMD's Succession Planning and employee engagement programs through the Executive Office
- Conduct training on sexual harassment prevention and anti-bullying policies, as well as other training programs for supervisory skills, career development, and workforce education
- Expand Organization Development and Training unit programs and training options to meet workforce needs for career and skills development
- Conduct recruitment and selection efforts and classification studies
- Conduct review and training of the Continuity of Operations Plan (COOP) and Emergency Operations Plan (EOP) program
- Implement the employee mentorship program
- Assist with the implementation of the Governing Board Summer Internship Program
- Conduct quarterly emergency preparedness drills and training sessions
- Implement the Fleet Management Services program for District vehicles
- Administer contracts for janitorial, security, cafeteria, and copy/print equipment services
- Conduct ergonomic workspace evaluations and other safety training programs

ADMINISTRATIVE & HUMAN RESOURCES (cont.)

- Complete workspace design and reconfiguration
- Construct or renovate office spaces throughout the building to meet staffing needs
- Upgrade security camera system for building exterior
- Continue the agency-wide onboarding program

**ORGANIZATIONAL CHART:**



**POSITION SUMMARY: 48 FTEs**

Administrative & Human Resources Units	Amended FY 2025-26	Change	Proposed FY 2026-27
Office Administration	2	1	3
Business Services	14	(1)	13
Building Services	9	-	9
Career Development Interns	6	-	6
Classification & Pay/Recruitment & Selection	5	-	5
Employee & Labor Relations/Benefits & Records	6	-	6
Organizational Development & Training	2	-	2
Risk Management	4	-	4
<b>Total</b>	<b>48</b>	<b>-</b>	<b>48</b>

ADMINISTRATIVE & HUMAN RESOURCES (cont.)

**POSITION DETAIL:**

<u>FTEs</u>	<u>Title</u>
1	Administrative Assistant I
3	Administrative Assistant – Human Resources
1	Building Maintenance Manager
1	Building Supervisor
1	Business Services Manager
6	Career Development Intern
1	Deputy Executive Officer/Administrative & Human Resources
1	Facilities Services Technician
1	Fleet Services Supervisor
2	Fleet Services Worker II
5	General Maintenance Worker
7	Human Resources Analyst
3	Human Resources Manager
4	Human Resources Technician
2	Mail Subscription Services Clerk
1	Mail Subscription Services Supervisor
1	Office Assistant
1	Offset Press Operator
2	Print Shop Duplicator
1	Print Shop Supervisor
1	Senior Administrative Assistant
1	Senior Office Assistant
<u>1</u>	Staff Specialist
48	Total FTEs

**Administrative & Human Resources  
Work Program by Office**

#	Program Code	Program Category	Goal	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27	Revenue Categories
1	16 026	Operational Support	III	SCAQMD Mail	Posting/Mailing/Delivery	3.50	3.50	la
2	16 035	Operational Support	I	AB617-Support	AB617-Support	1.25	-0.25	1.00 IX
3	16 038	Operational Support	III	Admin/Office Management	Reports/Proj/Budget/Contracts	4.80	1.00	5.80 Ib
4	16 060	Operational Support	III	Equal Employment Opportunity	Program Dev/Monitor/Reporting	0.50	0.00	0.50 Ia
5	16 080	Ensure Compliance	III	Auto Services	Vehicle/Radio Repair & Maint	3.50	0.00	3.50 Ia
6	16 090	Operational Support	III	Building Maintenance	Repairs & Preventative Maint	7.50	0.00	7.50 Ia
7	16 092	Operational Support	III	Business Services	Building Services Admin/Contracts	2.80	0.00	2.80 Ia
8	16 225	Operational Support	III	Employee Benefits	Benefits Analysis/Orient/Records	3.00	0.00	3.00 Ia
9	16 226	Operational Support	III	Classification & Pay	Class & Salary Studies	1.00	0.00	1.00 Ia
10	16 228	Operational Support	III	Recruitment & Selection	Recruit Candidates for SCAQMD	3.50	0.00	3.50 Ia
11	16 232	Operational Support	III	Position Control	Track Positions/Workforce Anals	0.75	-0.25	0.50 Ia
12	16 233	Operational Support	III	Employee Relations	Meet/Confer/Labor-Mgmt/Grievance	2.00	0.00	2.00 Ia
13	16 255	Operational Support	III	Facilities Services	Phones/Space/Keys/Audio-Visual	1.50	0.00	1.50 Ia
14	16 446	Operational Support	III	Mentorship Program	Mentorship Program	1.00	0.00	1.00 Ia
15	16 457	Advance Clean Air Technology	I	MS/Carl Moyer Admin	C Moyer/Contractor Compliance	0.05	0.00	0.05 IX
16	16 540	Customer Service and Business Assistance	III	Print Shop	Printing/Collating/Binding	3.50	-0.50	3.00 Ia
17	16 542	Advance Clean Air Technology	I	Prop 1B:Goods Movement	Prop 1B: Goods Movement	0.05	0.00	0.05 IX
18	16 565	Customer Service and Business Assistance	III	Public Records Act	Comply w/ Public Rec Requests	0.30	0.00	0.30 Ia
19	16 640	Operational Support	III	Risk Management	Liab/Property/Wk Comp/Selfins	3.50	0.00	3.50 Ia
20	16 717	Policy Support	II	Student Interns	Gov Board/Student Intern Program	0.50	0.00	0.50 Ia
21	16 720	Customer Service and Business Assistance	I	Subscription Services	Rule & Gov Board Materials	1.50	0.00	1.50 IV
22	16 825	Operational Support	III	Union Negotiations	Official Labor/Mgmt Negotiate	2.00	0.00	2.00 Ia

**Total Administrative & Human Resources**

48.00	-	48.00
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Administrative & Human Resources Line Item Expenditure						
Major Object / Account # / Account Description	FY 2024-25 Actuals	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate *	FY 2026-27 Proposed Budget	
<b>Salary &amp; Employee Benefits</b>						
51000-52000	Salaries	\$ 4,316,338	\$ 4,485,331	\$ 4,455,331	\$ 4,449,714	\$ 4,615,970
53000-55000	Employee Benefits	2,427,465	2,502,576	2,474,576	2,468,659	2,487,772
Sub-total Salary & Employee Benefits		\$ 6,743,804	\$ 6,987,907	\$ 6,929,907	\$ 6,918,373	\$ 7,103,742
<b>Services &amp; Supplies</b>						
67250	Insurance	\$ -	\$ -	\$ -	\$ -	\$ -
67300	Rents & Leases Equipment	64,527	706,980	806,774	723,526	636,000
67350	Rents & Leases Structure	(30,685)	-	-	-	-
67400	Household	5,076	43,284	43,284	38,818	43,284
67450	Professional & Special Services	199,581	228,042	228,042	204,511	278,042
67460	Temporary Agency Services	37,922	30,000	30,000	26,904	30,000
67500	Public Notice & Advertising	14,389	36,023	36,023	32,306	36,023
67550	Demurrage	-	-	-	-	-
67600	Maintenance of Equipment	758	2,000	2,000	1,794	2,000
67650	Building Maintenance	-	-	-	-	-
67700	Auto Mileage	3,468	4,500	4,500	4,036	4,500
67750	Auto Service	471,397	370,000	370,000	331,821	370,000
67800	Travel	2,146	10,319	10,319	9,254	10,319
67850	Utilities	-	-	-	-	-
67900	Communications	21,528	20,900	20,900	18,743	20,900
67950	Interest Expense	-	-	-	-	-
68000	Clothing	52,754	41,308	41,308	37,046	41,308
68050	Laboratory Supplies	-	-	-	-	-
68060	Postage	4,875	5,500	5,500	4,932	5,500
68100	Office Expense	158,746	239,997	239,997	215,233	239,997
68200	Office Furniture	12,279	21,000	21,000	18,833	21,000
68250	Subscriptions & Books	300	2,520	2,520	2,260	2,520
68300	Small Tools, Instruments, Equipment	3,166	13,050	13,050	11,703	13,050
68400	Gas and Oil	244,399	281,021	281,021	252,024	281,021
69500	Training/Conference/Tuition/ Board Exp.	18,680	31,562	31,562	28,305	31,562
69550	Memberships	4,736	6,465	6,465	5,798	6,465
69600	Taxes	3,588	4,500	4,500	4,036	4,500
69650	Awards	-	-	600	538	-
69700	Miscellaneous Expenses	3,789	11,500	11,500	10,313	11,500
69750	Prior Year Expense	(646)	-	-	-	-
69800	Uncollectable Accounts Receivable	-	-	-	-	-
89100	Principal Repayment	-	-	-	-	-
Sub-total Services & Supplies		\$ 1,296,772	\$ 2,110,471	\$ 2,210,865	\$ 1,982,735	\$ 2,089,491
77000	<b>Capital Outlays</b>	\$ 400,420	\$ -	\$ 10,511	\$ 10,511	\$ -
79050	<b>Building Remodeling</b>	-	-	-	-	-
Total Expenditures		\$ 8,440,996	\$ 9,098,378	\$ 9,151,283	\$ 8,911,619	\$ 9,193,233

\* Estimates based on July 2025 through February 2026 actual expenditures and February 2026 budget amendments.

**CLERK OF THE BOARDS**

**FAYE THOMAS  
CLERK OF THE BOARDS**

<b>At a Glance:</b>	
FY 2025-26 Adopted Budget	\$1.6M
FY 2026-27 Proposed Budget	\$1.6M
% of FY 2026-27 Proposed Budget	0.7%
Total FTEs FY 2026-27 Proposed Budget	6

**DESCRIPTION OF MAJOR SERVICES:**

The Clerk of the Boards Office is responsible for coordinating the activities and providing operational support to both the Governing Board and Hearing Board, including attending all meetings and hearings, maintaining the official records and documents, preparing and publishing agendas, and preparing notices for meetings and public hearings and ensuring that such notices are published as legally required. Clerk of the Boards’ staff assist petitioners and attorneys in the filing of petitions before the Hearing Board and explain the Hearing Board’s functions and procedures. Staff prepares Minute Orders, Findings and Decisions of the Hearing Board, and Summary Minutes of Governing Board meetings. The Clerk acts as communication liaison for the Boards with South Coast AQMD staff and state and federal agencies.

**ACCOMPLISHMENTS:**

**RECENT:**

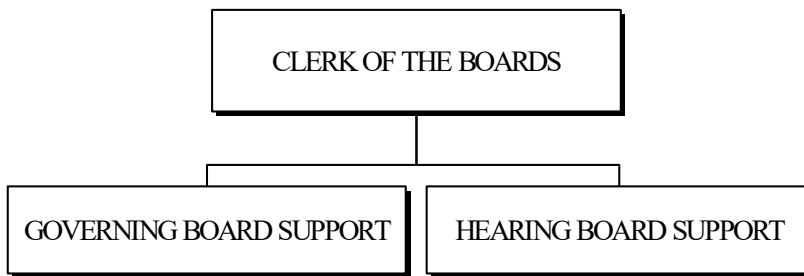
- Received and processed 42 legal documents, including subpoenas, summons, public and administrative records requests, and claims for damages against the South Coast AQMD.
- Provided support for 13 Governing Board meetings, including: prepared and maintained agendas, minutes and supporting documents; prepared, distributed, and published 21 public hearing and meeting notices; and prepared 24 Board Resolutions.
- Provided support for approximately 59 Hearing Board proceedings, including hearings, pre-hearing conferences, general meetings, closed session meetings, and trainings; processed 79 petitions; prepared, distributed, and published 63 public hearing and meeting notices; prepared over 70 Minute Orders, Findings & Decisions, Pre-hearing Memoranda, and Reports of General and Closed Session Meetings; and prepared and distributed over 180 daily agendas and monthly case calendars.
- Coordinated the logistics and provided administrative support for a special Governing Board meeting and a Hearing Board hearing that were held at an offsite location.

**CLERK OF THE BOARDS (cont.)**

**ANTICIPATED:**

- Provide support for approximately 80 hearings, pre-hearing conferences, and general meetings held by the Hearing Board, including: processing approximately 90 petitions; preparation, distribution, and publication of approximately 100 meetings and public hearing notices; preparation of 100 Minute Orders, Findings and Decisions, Pre-hearing Memoranda, and General Meeting Reports of Actions; and preparing and distributing more than 150 daily agendas and monthly case calendars.
- Provide support for 13 Governing Board meetings, including preparation of meeting agendas, minutes, and Board Resolutions.
- Convert paper records of Governing Board and Hearing Board documents to electronic media.

**ORGANIZATIONAL CHART:**



**POSITION SUMMARY: 6 FTEs**

Clerk of the Boards Unit	Amended FY 2025-26	Change	Budget FY 2026-27
Governing/Hearing Board Support	7	(1)	6

**POSITION DETAIL:**

<u>FTEs</u>	<u>Title</u>
1	Clerk of the Board
3	Deputy Board Clerk II
1	Office Assistant
<u>1</u>	Senior Deputy Board Clerk
6	Total FTEs

**Clerk of the Boards  
Work Program by Office**

#	Program Code	Program Category	Goal	Program	Activities	FTEs FY 2025-26	+/-	FTEs FY 2026-27	Revenue Categories
1	17 024	Operational Support	III	Admin/SCAQMD/GB/HB Mgmt	Admin Governing/Hearing Brds	2.25	0.00	2.25	la,VII,XV
2	17 275	Operational Support	III	Governing Board	Attnd/Record/Monitor Meetings	1.40	-1.00	0.40	la
3	17 364	Ensure Compliance	I	Hearing Board/Abatement Orders	Attnd/Recrd/Monitr Mtgs	0.10	0.00	0.10	IV
4	17 365	Ensure Compliance	I	Hearing Board/Variiances/Appeal	Attnd/Record/Monitor HB Mtgs	3.20	0.00	3.20	IV,V,VII
5	17 565	Customer Service and Business Assistance	III	Public Records Act	Comply w/ Public Rec Requests	0.02	0.00	0.02	la
6	17 855	Operational Support	II	Web Tasks	Create/edit/review web content	0.03	0.00	0.03	la

<b>Total Clerk of the Boards</b>	7.00	(1.00)	6.00
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Clerk of the Boards Line Item Expenditure						
Major Object / Account # / Account Description		FY 2024-25 Actuals	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate *	FY 2026-27 Proposed Budget
<b>Salary &amp; Employee Benefits</b>						
51000-52000	Salaries	\$ 359,575	\$ 523,133	\$ 475,127	\$ 469,325	\$ 457,879
53000-55000	Employee Benefits	217,220	316,469	292,469	286,720	327,435
Sub-total Salary & Employee Benefits		\$ 576,795	\$ 839,602	\$ 767,596	\$ 756,046	\$ 785,314
<b>Services &amp; Supplies</b>						
67250	Insurance	\$ -	\$ -	\$ -	\$ -	\$ -
67300	Rents & Leases Equipment	-	-	-	-	-
67350	Rents & Leases Structure	-	-	-	-	-
67400	Household	-	-	-	-	-
67450	Professional & Special Services	51,921	85,200	85,200	76,409	92,200
67460	Temporary Agency Services	15,495	-	-	-	-
67500	Public Notice & Advertising	129,096	126,000	126,000	112,999	126,000
67550	Demurrage	-	-	-	-	-
67600	Maintenance of Equipment	-	200	800	717	200
67650	Building Maintenance	-	-	-	-	-
67700	Auto Mileage	-	100	100	90	100
67750	Auto Service	-	-	-	-	-
67800	Travel	-	200	200	179	200
67850	Utilities	-	-	-	-	-
67900	Communications	-	500	500	448	500
67950	Interest Expense	-	-	-	-	-
68000	Clothing	-	-	-	-	-
68050	Laboratory Supplies	-	-	-	-	-
68060	Postage	311	1,200	1,200	1,076	1,200
68100	Office Expense	2,738	6,600	5,300	4,753	9,600
68200	Office Furniture	-	-	1,300	1,166	-
68250	Subscriptions & Books	-	-	-	-	-
68300	Small Tools, Instruments, Equipment	-	-	-	-	-
68400	Gas and Oil	-	-	-	-	-
69500	Training/Conference/Tuition/ Board Exp.	549,788	584,920	584,320	524,026	584,920
69550	Memberships	285	300	300	269	300
69600	Taxes	-	-	-	-	-
69650	Awards	-	-	-	-	-
69700	Miscellaneous Expenses	-	500	500	448	500
69750	Prior Year Expense	-	-	-	-	-
69800	Uncollectable Accounts Receivable	-	-	-	-	-
89100	Principal Repayment	-	-	-	-	-
Sub-total Services & Supplies		\$ 749,633	\$ 805,720	\$ 805,720	\$ 722,581	\$ 815,720
77000	<b>Capital Outlays</b>	\$ -	\$ -	\$ -	\$ -	\$ -
79050	<b>Building Remodeling</b>	-	-	-	-	-
Total Expenditures		\$ 1,326,428	\$ 1,645,322	\$ 1,573,316	\$ 1,478,627	\$ 1,601,034

\* Estimates based on July 2025 through February 2026 actual expenditures and February 2026 budget amendments.

**COMMUNITY ENGAGEMENT AND AIR PROGRAMS (CEAP)**

**DR. ANISSA CESSA HEARD-JOHNSON  
DEPUTY EXECUTIVE OFFICER**

<b>At a Glance:</b>	
FY 2025-26 Adopted Budget	\$5.0M
FY 2026-27 Proposed Budget	\$5.0M
% of FY 2026-27 Proposed Budget	2.2%
Total FTEs FY 2026-27 Proposed Budget	25

**DESCRIPTION OF MAJOR SERVICES:**

The Community Engagement and Air Programs (CEAP) Division provides a broad range of employee education, community engagement, and air program services to both internal and external stakeholders. The overall purpose of CEAP is to enhance the agency’s ability to uphold the South Coast Air Quality Management District (South Coast AQMD) mission within a community engagement focused framework. A critical component of that purpose is Community Air Programs (CAP), which facilitates the Assembly Bill 617 (AB 617) program: a comprehensive community-based effort focused on improving air quality and public health in historically overburdened and heavily impacted communities.

The CEAP Division has four primary goals:

1. Goal: To educate South Coast AQMD employees and community stakeholders about issues impacting communities disproportionately impacted by air pollution.
  - a. Objective: Enhance awareness by expanding the use of inclusive language and definitions, and by promoting the identities and experiences of our employees and communities.
  - b. Objective: Create and strengthen platforms that celebrate and amplify the voices of individuals through utilizing resources, special events, targeted and purposeful agency-wide centered communications, and interactive displays.
  - c. Objective: Develop and maintain both physical and virtual environments that serve as accessible resources and safer zones for open dialogues on persistent and emerging issues.
  
2. Goal: To implement objectives in the Community Emission Reductions Plans (CERPs) for the six South Coast AQMD AB 617 designated communities: 2018-Designated Communities – East Los Angeles, Boyle Heights, West Commerce (ELABHWC), San Bernardino, Muscoy (SBM), and Wilmington, Carson, West Long Beach (WCWLB); 2019-Designated Communities – Eastern Coachella Valley (ECV)

## Community Engagement and Air Programs (cont.)

and Southeast Los Angeles (SELA); and 2020-Designated Community – South Los Angeles (SLA).

- a. Objective: By allocating staffing and resources for CERP implementation with the necessary divisional support.
  - b. Objective: By facilitating supervision of and adherence to the objectives identified in the CERPs.
  - c. Objective: By coordinating with internal divisions to support CARB to provide capacity building and technical assistance in the development of future local CERPs (L-CERPs), according to Blueprint 2.0 guidelines.
3. Goal: To enhance public education, and equitable treatment for South Coast AQMD AB 617 designated communities.
- a. Objective: By developing Community Outreach Relations and Engagement initiatives within each AB 617 community that build capacity to address disproportionate impacts and environmental justice.
  - b. Objective: By facilitating meetings where AB 617 community members engage in decision-making processes, i.e., Community Steering Committees (CSCs) and CSC Working Teams.
  - c. Objective: By providing transparent, timely, and effective communications and interactions between and within AB 617 communities, among CSC members, and stakeholders.
4. Goal: To enhance the skills, abilities, and overall competency of staff to effectively engage with an increasingly changing population, disproportionately impacted by air pollution.
- a. Objective: By fostering continuous skill development through educational events, training, and access to educational resources.
  - b. Objective: By cultivating professional growth and enhancing abilities through professional development, networking, and mentoring opportunities.
  - c. Objective: By creating and sustaining critical communications within and between other agencies, divisions, and communities.

## Community Engagement and Air Programs (cont.)

### ACCOMPLISHMENTS:

#### Overall Community Engagement and Air Program Priorities and Objectives

#### JUSTICE & EDUCATIONAL DEVELOPMENT INITIATIVES (J.E.D.I.)

Maintain a Well-Informed and Skilled Staff on addressing EJ community issues

- 54 events comprised of educational Lobby Displays; Infographics, and Commemorative Celebrations.

Facilitate ongoing engagement with Employee Affinity (Resource) Groups

- 49 meetings, events and initiatives with Employee Resource Groups including monthly ERG meetings with the JEDI team (September, October, January, February, March, April, May, and June) and All ERG meetings.

Develop job related Justice and Educational Development Initiatives (JEDI) professional development and training that increases staff's awareness and skills

- 9 JEDI initiatives that contributed to the increase in employees' skills and competencies: Critical Community Conversations for Purposeful Outreach (C3PO) events

#### COMMUNITY AIR PROGRAMS

- Continued to implement the six CERPs
  - e.g., installation of "No Idling" signs, truck routes, incentives outreach, notifications, Pesticide Monitoring Protocol, green spaces, Metal Rules Workshop
- Submitted the AB 617 Annual Progress Report to CARB.
- Held 24 Community Steering Committee (CSC) meetings, one (1) in-person listening session, one (1) Residential Air Filtration Workshop, one (1) virtual listening session for Spanish speakers, and various office hours.
- Held 20 working teams on various AB 617 related matters as requested by CSC members (Post Year 5 Transition Working Team, 4 South LA Working Teams, and 3 Eastern Coachella Valley Working Teams)
- Conducted 45 outreach and engagement activities with CSC members and AB 617-related community members (in-person)
- Ongoing outreach for all six AB 617 communities, to develop and maintain relationships, and facilitate information flow between South Coast AQMD and CSC members.
- Adapted meeting and program processes to align with CSC requests and community priorities.
- Commented on California Environmental Quality Act (CEQA) projects within AB 617 designated communities.
- Supported rule development efforts related to CERP objectives.
- Participated in AB 617 meetings with U.S. EPA, CARB, California Air Pollution Control Officers Association (CAPCOA), other external stakeholders (e.g., Southern California Association of Governments), and local agencies (e.g., Los Angeles Department of Public Health, City of San Bernadino, Caltrans, Los Angeles Planning Department, Los Angeles Department of Water and Power, Illegal Dumping Technical Advisory Committee, Riverside County Agricultural Commissioner Office, other Air Districts), elected official's staff (e.g., Supervisor Manuel V. Perez's Office).

## Community Engagement and Air Programs (cont.)

- Continue implementing the ECV Paving Project Program.
- Began implementing SBM and ECV Community Garden Workshop.
- Collaboration with community co-leads in the development of the SLA Dry Cleaner Project Plan.
- Began implementing Clean Community School Program to distribute Community Air Protection Program (CAP) Incentive funds.
- Began development of SELA Green Spaces contracts.
- Released Request for Proposals to implement green space projects in SELA.
- Developed contracts for the SLA Community Co-Leads to support CERP implementation.
- Worked with SLA Community Co-Leads to establish four Working Teams
- Finalized participatory budgeting in SLA.
- Completed the AB 617 CERP Implementation Dashboard.
- Developed two informational videos for AB 617 communities.
- Updated AB 617 CERP Implementation Tracking Sheet.
- Updated features for the AB 617 CERP Implementation Dashboard.
- Participated and attended conferences (e.g., environmental justice, air monitoring, zero emissions technology, community engagement).

### ANTICIPATED:

#### Overall Community Engagement and Air Programs Priorities and Objectives

#### JUSTICE & EDUCATIONAL DEVELOPMENT INITIATIVES (J.E.D.I.)

1. Community Engagement (26)
  - a. Expand external engagement and collaboration through strategic events and developmental programs that strengthen community partnership.
2. Maintain a Well-Informed and Skilled Staff on addressing EJ community issues (56)
  - a. Facilitate monthly events and ongoing resources that increase staff knowledge, skills, and abilities to address the issues and concerns
3. Facilitate ongoing engagement with Employee Affinity (Resource) Groups (72)
  - a. Provide monthly support services for Employee Resource Groups (ERG) and two ERG meetings for all membership.
4. Develop job related Justice and Educational Development Initiatives (JEDI) professional development and training that increases staff's awareness and skills (4)
  - a. Provide quarterly training and development opportunities for South Coast AQMD employees.

#### COMMUNITY AIR PROGRAMS

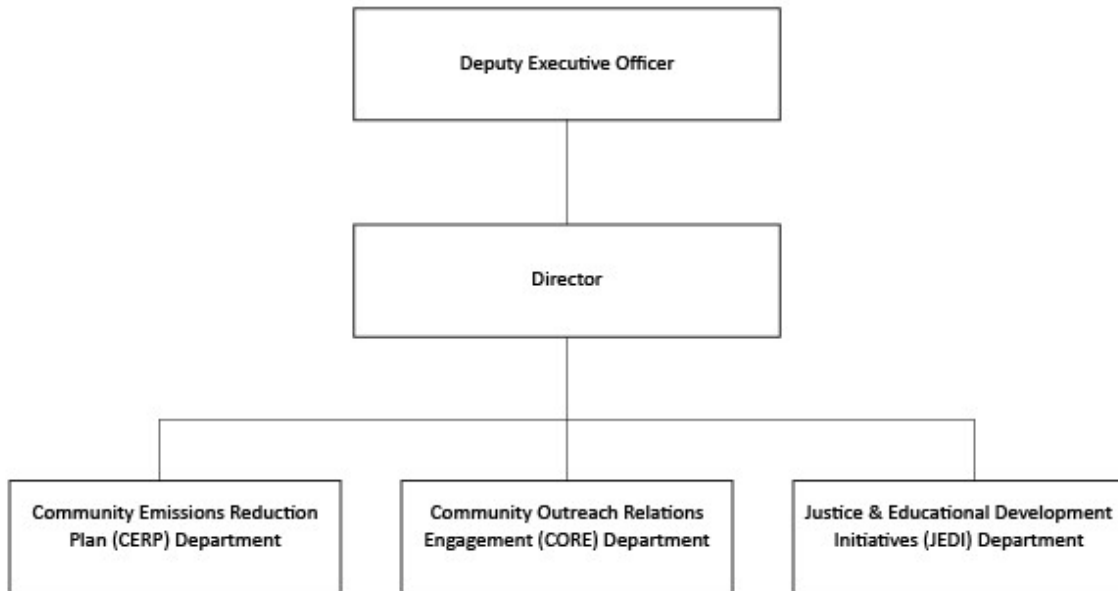
- Ongoing Community Outreach, Relations, and Engagement activities and initiatives.
- Facilitation of quarterly CSC meetings for the Year-Two (ECV/SELA) and Year-Three (SLA) South Coast AQMD AB 617 designated communities (12).
- Facilitation of CSC meetings for the three Year-One South Coast AQMD AB 617 designated communities (6).
- Facilitation of ongoing CSC working group meetings

## Community Engagement and Air Programs (cont.)

- Post Year 5 Transition Working Team Meetings (4)
- 4 South LA Working Teams held quarterly (16)
- 3 Eastern Coachella Valley Working Teams held as needed (3)
- 3<sup>rd</sup> Annual All CSC Community Engagement Event
- Monthly Thought Partner Collaborative meetings (10)
- Continue implementation of the six (6) CERPs.
- Continue outreach, develop recommendations, and support capacity building for future year communities, and provide technical assistance in the development of future local CERPs (L-CERPs).
- Develop informational videos for AB 617 communities.
- Facilitate, manage, and participate in community relationships by acting as a liaison to CSC meetings, workshops, conferences, and panel discussions representing South Coast AQMD with regards to the AB 617 program and other air quality matters in regard to CEAP.
- Provide updates to internal committees and working groups.
- Coordinate and facilitate community meetings on behalf of South Coast AQMD staff.
- Develop Community Air Protection (CAP) Program project plans (e.g., SELA green spaces, SLA Dry Cleaners) and Requests for Proposals (RFPs) or Program Announcements (PAs) to distribute CAP incentive funds (e.g., ECV paving projects, public health outreach, Clean Community School Program).
- Participate in other AB 617 meetings with U.S. EPA, CARB, other external stakeholders, and local agencies.
- Submit CARB Annual Progress Report.
- Update AB 617 Implementation CERP Dashboard, to include additional CERP objective close-out features and updating the framework to incorporate Blueprint 2.0 objectives.
- Maintain AB 617 Implementation Tracking Sheet.
- Continue to participate and attend conferences (e.g., environmental justice, air monitoring, zero emissions technologies, community engagement).
- Continue to implement Blueprint 2.0 goals and objectives (e.g., engagement with Consistently Nominated Communities, Community Air Grant recipients).

## Community Engagement and Air Programs (cont.)

### ORGANIZATIONAL CHART:



### POSITION SUMMARY: 25 FTEs

Community Engagement and Air Programs Office Units	Amended FY 2025-26	Change	Proposed FY 2026-27
AB 617	20	-	20
JEDI	5	-	5
<b>Totals</b>	<b>25</b>	<b>-</b>	<b>25</b>

### POSITION DETAIL:

<u>FTEs</u>	<u>Title</u>
2	Administrative Assistant I
6	Air Quality Specialist
1	Deputy Executive Officer
1	Director
1	Planning & Rules Manager
2	Program Supervisor
1	Public Affairs Manager
2	Senior Administrative Assistant
1	Senior Office Assistant
7	Senior Public Affairs Specialist
<u>1</u>	Staff Assistant
<b>25</b>	<b>Total FTEs</b>

**Community Engagement & Air Programs  
Work Program by Office**

#	Program Code	Program Category	Goal	Program	Activities	FTEs		Revenue Categories	
						FY 2025-26	+/-		FY 2026-27
1	70 019	Develop Programs	I	AB617-Prog Develop	AB617-Program Development	20.00	0.00	20.00	IX
2	70 900	Operational Support	III	Justice Education	Justice Education	5.00	0.00	5.00	1a

**Total Community Engagement & Air Programs**

25.00	-	25.00
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Community Engagement & Air Programs						
Line Item Expenditure						
Major Object / Account # / Account Description	FY 2024-25 Actuals	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate *	FY 2026-27 Proposed Budget	
<b>Salary &amp; Employee Benefits</b>						
51000-52000	Salaries	\$ 3,200,981	\$ 3,148,131	\$ 3,320,536	\$ 3,320,536	\$ 3,168,404
53000-55000	Employee Benefits	1,696,708	1,613,106	1,767,914	1,767,914	1,606,018
Sub-total Salary & Employee Benefits		\$ 4,897,690	\$ 4,761,237	\$ 5,088,450	\$ 5,088,450	\$ 4,774,422
<b>Services &amp; Supplies</b>						
67250	Insurance	\$ -	\$ -	\$ -	\$ -	\$ -
67300	Rents & Leases Equipment	-	-	-	-	-
67350	Rents & Leases Structure	-	-	-	-	-
67400	Household	-	-	-	-	-
67450	Professional & Special Services	352,212	42,100	357,432	320,550	34,712
67460	Temporary Agency Services	-	30,000	30,000	26,904	30,000
67500	Public Notice & Advertising	6,575	-	12,838	11,513	-
67550	Demurrage	-	-	-	-	-
67600	Maintenance of Equipment	-	-	-	-	-
67650	Building Maintenance	-	-	-	-	-
67700	Auto Mileage	4,254	2,000	4,161	3,732	2,000
67750	Auto Service	-	-	-	-	-
67800	Travel	14,040	32,400	25,619	22,975	20,000
67850	Utilities	-	-	-	-	-
67900	Communications	-	3,720	3,720	3,336	1,000
67950	Interest Expense	-	-	-	-	-
68000	Clothing	-	-	-	-	-
68050	Laboratory Supplies	-	-	-	-	-
68060	Postage	19	300	300	269	300
68100	Office Expense	16,359	13,606	13,882	12,450	10,000
68200	Office Furniture	1,240	6,669	669	600	1,000
68250	Subscriptions & Books	4,884	14,374	5,559	4,985	4,000
68300	Small Tools, Instruments, Equipment	-	-	-	-	-
68400	Gas and Oil	-	-	-	-	-
69500	Training/Conference/Tuition/ Board Exp.	2,767	12,380	12,450	11,165	9,000
69550	Memberships	1,098	7,200	7,368	6,608	4,000
69600	Taxes	-	-	-	-	-
69650	Awards	-	-	360	323	-
69700	Miscellaneous Expenses	87,364	26,263	102,233	91,684	89,000
69750	Prior Year Expense	6,150	-	-	-	-
69800	Uncollectable Accounts Receivable	-	-	-	-	-
89100	Principal Repayment	-	-	-	-	-
Sub-total Services & Supplies		\$ 496,962	\$ 191,012	\$ 576,591	\$ 517,095	\$ 205,012
77000	<b>Capital Outlays</b>	\$ -	\$ -	\$ -	\$ -	\$ -
79050	<b>Building Remodeling</b>	-	-	-	-	-
Total Expenditures		\$ 5,394,651	\$ 4,952,249	\$ 5,665,041	\$ 5,605,545	\$ 4,979,434

\* Estimates based on July 2025 through February 2026 actual expenditures and February 2026 budget amendments.

## COMPLIANCE & ENFORCEMENT

### TERRENCE MANN DEPUTY EXECUTIVE OFFICER

<b>At a Glance:</b>	
FY 2025-26 Adopted Budget	\$27.0M
FY 2026-27 Proposed Budget	\$28.0M
% of FY 2026-27 Proposed Budget	12.4%
Total FTEs FY 2026-27 Proposed Budget	170

#### DESCRIPTION OF MAJOR SERVICES:

Compliance and Enforcement (C&E) ensures public health by conducting unannounced field inspections to verify compliance with South Coast AQMD, state and federal rules and regulations and investigating air quality complaints and equipment breakdowns. Title V and RECLAIM sources are inspected at least annually, with the exception of select industries targeted for more frequent evaluation (e.g., at least quarterly inspection of chrome plating facilities). All other 25,000 stationary sources and 13,000 PERP engines/equipment are inspected at least once every three years. Notices to Comply are issued when additional information is required of a source to determine compliance, and for minor administrative violations. Notices of Violation are issued for more serious, typically emissions-based violations. Other activities include participation in Emergency Response and joint inspection activities with other agencies, providing expert testimony before the South Coast AQMD Hearing Board, and conducting training classes for the public and regulated community.

#### ACCOMPLISHMENTS:

##### RECENT:

- Completed 285 inspections of chrome plating facilities (annual and quarterly inspections of 87 facilities).
- Completed 317 Title V facility inspections during the Federal Fiscal Year (October through September).
- Completed 202 RECLAIM facility audits.
- Completed inspections of 8,737 other permitted stationary source facilities.
- Completed inspections of 3,768 PERP registered engines/equipment.
- Responded to 18,976 complaints (100% of those received).
- Responded to 812 breakdown notifications.

## COMPLIANCE & ENFORCEMENT (cont.)

- Issued 3,133 Notices to Comply and 1,969 Notices of Violation (NOVs).
- Conducted 64 training classes for members of the public and the regulated community.

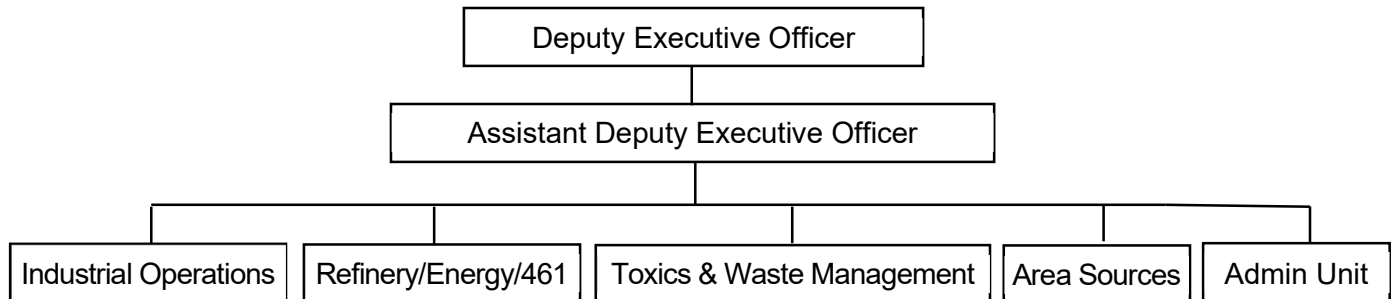
### ANTICIPATED:

- Inspection Prioritization
  - Conduct inspections at approximately 7,000 non-Title V/non-RECLAIM facilities.
- Complaint Prioritization
  - Improve timelines of complaint response by meeting the first contact complaint response time goal 100% of complainants contacted no later than the end of the next business day
- Enforcement of Rule 2305 – Warehouse Indirect Source Rule
  - Evaluate compliance at all warehouse locations subject to Rule 2305
- Rule 1180 - Refinery Community and Fenceline Monitoring Response
  - Respond to public complaints and investigate emissions exceedances of pre-determined thresholds
- Oil and Gas Inspections (AB 617 CERP Actions)
  - Coordinate efforts with the Monitoring & Analysis Division to conduct field operations and inspections of Oil & Gas facilities when elevated pollutants are detected during mobile platform surveys
- Enforcement of Rule 1142 – Marine Tank Vessel Operations (AB 617 CERP Action)
  - Conduct surveillance and track marine vessels in South Coast AQMD Waters that vent emissions into the atmosphere without prior notification.
  - Board and inspect marine oil tankers at berth to evaluate compliance with Rule 1142 – *Marine Tank Vessel Operations*
- Enforcement of Rule 1403 – Asbestos Emissions
  - Conduct at least 1,200 inspections for sites under an asbestos notification.
- Rendering Plants (AB 617 CERP Action)
  - Continue responding to rendering odor complaints and update complainants on a timely basis
  - Conduct inspections to evaluate compliance with Rule 415
- Idling Truck Program (AB 617 CERP Action)
  - Continue responding to complaints alleging idling trucks
  - Conduct idling truck sweeps in AB 617 communities, as needed
  - Work with CARB to have “No Idling Signage” installed in AB 617 communities
- Continue to work with the Planning, Rule Development, & Implementation Division on rule development projects to ensure clear and enforceable requirements
- Reduce paperwork and streamline the report-writing process to increase efficiency in the field
- Evaluate more efficient methods to refer NOV reports to the General Counsel’s Office
- Work closely with the General Counsel’s Office to address significant violations

## COMPLIANCE & ENFORCEMENT (cont.)

- Work closely with the Monitoring & Analysis Division and Planning, Rule Development, and Implementation Division to identify, assess, and enforce noncompliance for facilities with high emissions
- Update policies and procedures governing OCE’s operations
- Continue development and launch of a new enforcement database - ENFORCE.

### ORGANIZATIONAL CHART:



### POSITION SUMMARY: 170 FTEs

Office of Compliance and Enforcement Units	Amended FY 2025-26	Change	Proposed FY 2026-27
Industrial Operations	60	-	60
Refinery/Energy/461	42	-	42
Toxics	36	-	36
Area Sources	12	-	12
Administrative Unit	16	-	16
Senior Staff	4	-	4
Total	170	-	170

## COMPLIANCE & ENFORCEMENT (cont.)

### POSITION DETAIL:

<u>FTEs</u>	<u>Title</u>
3	Administrative Assistant I
7	AQ Analysis & Compliance Supervisor
87	AQ Inspector II
21	AQ Inspector III
1	Assistant Deputy Executive Officer
1	Deputy Executive Officer
2	Investigator
6	Office Assistant
4	Program Supervisor
2	Senior Administrative Assistant
5	Senior Enforcement Manager
5	Senior Office Assistant
1	Staff Assistant
5	Staff Specialist
18	Supervising AQ Inspector
1	Supervising Investigator
<u>1</u>	Supervising Office Assistant
170	Total FTEs

**Compliance & Enforcement  
Work Program by Office**

#	Program Code	Program Category	Goal	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27 +/-	Revenue Categories
1	60 019	Ensure Compliance	I	AB617-Program Develop	AB617-Program Development	3.00	0.00	3.00 IX
2	60 038	Customer Service and Business Assistance	III	Admin/Office Budget	Dev/Coord Goals/Policies/Overs	7.00	-1.00	6.00 Ib
3	60 047	Customer Service and Business Assistance	I	Admin/Operations Support	Budget/Contracts/Reports/Projects	10.00	0.00	10.00 Ib
4	60 070	Ensure Compliance	I	CARB PERP Program	CARB Audits/Statewide Equip Reg	4.00	0.00	4.00 XIX
5	60 071	Ensure Compliance	I	Arch Ctgs - Admin	Report Review	0.20	0.00	0.20 XVIII
6	60 072	Ensure Compliance	I	Arch Ctgs - End User	Compliance/Rpts/RuleImplementation	0.10	0.10	0.20 XVIII
7	60 073	Ensure Compliance	I	Arch Ctgs - Other	Compliance/Rpts/Rule Implementation	0.10	0.00	0.10 XVIII
8	60 076	Ensure Compliance	I	Area Sources/Compliance	Area Source Compliance	5.00	0.00	5.00 IV,IX,XV
9	60 077	Develop Rules	I	Area Sources/Rulemaking	Dev/Amend/Area S Rules/Credits	0.05	-0.05	0.00 II,IX
10	60 093	Ensure Compliance	I	CARB Oil & Gas Reg.	GHG EM Stds Oil/NG Facilities	3.00	0.00	3.00 XVII
11	60 119	Ensure Compliance	I	Chiquita Cyn 2023	Chiquita Canyon Landfill 2023	0.00	2.65	2.65 XVII
12	60 152	Ensure Compliance	III	Compliance/IM Related Activiti	Assist IM: Design/Review/Test	2.00	0.00	2.00 IV
13	60 155	Ensure Compliance	I	Compliance Guidelines	Procedures/Memos/Manuals	0.20	0.00	0.20 IV
14	60 157	Ensure Compliance	I	Compliance/Special Projects	Prog Audits/Data Req/Brd Supp	1.00	0.00	1.00 II
15	60 158	Ensure Compliance	I	Compliance Testing	R461/Combustion Equip Testing	1.00	0.00	1.00 IV
16	60 210	Monitoring Air Quality	II	Emergency Response	Emerg Tech Asst to Public Saf	0.30	0.00	0.30 IV,XV
17	60 276	Policy Support	I	Board Committees	Admin/Statory Source Committee	0.15	0.00	0.15 Ia
18	60 358	Ensure Compliance	I	GHG Rules-Compl	Greenhouse Gas Rule Compliance	0.35	0.00	0.35 IV
19	60 365	Ensure Compliance	I	Hearing Bd/Variations	Variations/Orders of Abatement	0.30	0.00	0.30 VII
20	60 368	Develop Programs	I	Incentive RFP Emis Red Projs	Incentive Projects Admin	0.05	0.00	0.05 XVII
21	60 371	Ensure Compliance	I	Indir Src Rule Cmpl	Indir Source Rule Compliance	2.00	2.00	4.00 IV
22	60 375	Ensure Compliance	I	Inspections	Compliance/Inspection/Follow-up	91.65	-0.65	91.00 II,IX,XV
23	60 377	Ensure Compliance	I	Inspections/RECLAIM Audits	Audit/Compliance Assurance	10.00	-6.00	4.00 II,IV
24	60 416	Policy Support	I	Legislative Activities	Legislative Activities	0.05	-0.05	0.00 Ia
25	60 492	Customer Service and Business Assistance	II	Outreach/Business	Pub Events/Conf/Rideshare Fair	0.05	0.00	0.05 IX
26	60 503	Develop Programs	I	PM Strategies	PM10 Plan/Analyze/Strategy Dev	0.05	-0.05	0.00 XV
27	60 539	Ensure Compliance	I	Procedure 5 Review	Evaluate Proc 5 Asbestos Plans	3.00	0.00	3.00 XVII
28	60 550	Ensure Compliance	II	Public Complaints/Breakdowns	Compltresp/Invfiwup/Resolutn	11.00	0.00	11.00 II,IV,V,XV
29	60 565	Customer Service and Business Assistance	III	Public Records Act	Comply w/ Public Req for Info	0.60	0.00	0.60 Ia
30	60 605	Ensure Compliance	I	RECLAIM/Admin Support	Admin/Policy/Guidelines	0.05	0.00	0.05 II,III,IV
31	60 645	Ensure Compliance	I	Rule 1610 Plan Verification	Old vehicle scrapping	0.05	0.00	0.05 IX
32	60 657	Develop Rules	I	Rulemaking/Support PRDI	Provide Rule Development Supp	0.75	0.00	0.75 IV
33	60 690	Customer Service and Business Assistance	I	Source Education	Prov Tech Asst To Industries	1.00	0.00	1.00 IV,V,XV
34	60 717	Policy Support	II	Student Interns	Gov Board/Student Intern Program	0.35	0.00	0.35 Ia
35	60 721	Ensure Compliance	I	Sunshine Cyn Landfill	Sunshine Cyn Landfill	0.05	1.95	2.00 XVII
36	60 771	Ensure Compliance	I	Title V	Title V Compl/Inspect/Follow Up	7.00	1.00	8.00 II,IV
37	60 805	Operational Support	III	Training	Dist/Org Unit Training	4.00	0.00	4.00 Ib
38	60 825	Operational Support	III	Union Negotiations	Official Labor/Mgmt Negotiate	0.05	0.00	0.05 Ia
39	60 826	Operational Support	III	Union Steward Activities	Rep Employees in Grievance Act	0.05	0.00	0.05 Ia
40	60 854	Customer Service and Business Assistance	II	WHAM Program	High School Education Prog	0.00	0.10	0.10 XVII
41	60 855	Operational Support	II	Web Tasks	Creation/Update of Web Contn	0.15	0.00	0.15 Ia
42	60 900	Operational Support	III	Justice Education	Justice Education	0.30	0.00	0.30 Ia

**Total Compliance & Enforcement**

170.00	(0.00)	170.00
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Compliance & Enforcement Line Item Expenditure					
Major Object / Account # / Account Description	FY 2024-25 Actuals	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate *	FY 2026-27 Proposed Budget
<b>Salary &amp; Employee Benefits</b>					
51000-52000	Salaries	\$ 18,297,523	\$ 17,616,104	\$ 18,099,421	\$ 18,467,237
53000-55000	Employee Benefits	9,137,412	8,850,536	9,057,342	9,031,545
Sub-total Salary & Employee Benefits		\$ 27,434,935	\$ 26,466,640	\$ 27,156,764	\$ 27,498,782
<b>Services &amp; Supplies</b>					
67250	Insurance	\$ -	\$ -	\$ -	\$ -
67300	Rents & Leases Equipment	-	-	-	-
67350	Rents & Leases Structure	18,944	141,543	141,543	150,043
67400	Household	-	-	-	-
67450	Professional & Special Services	13,239	7,500	15,500	9,000
67460	Temporary Agency Services	-	20,000	10,000	10,000
67500	Public Notice & Advertising	-	-	-	-
67550	Demurrage	-	-	-	-
67600	Maintenance of Equipment	47,208	25,000	25,000	35,000
67650	Building Maintenance	-	-	-	-
67700	Auto Mileage	461	1,000	1,000	1,000
67750	Auto Service	-	-	-	-
67800	Travel	2,526	10,000	10,000	10,000
67850	Utilities	-	-	-	-
67900	Communications	131,310	117,350	117,350	117,350
67950	Interest Expense	-	-	-	-
68000	Clothing	52,174	45,000	45,000	45,000
68050	Laboratory Supplies	16,783	25,000	25,000	25,000
68060	Postage	17,580	20,000	20,000	20,000
68100	Office Expense	23,294	39,457	39,457	39,457
68200	Office Furniture	1,741	10,000	10,000	10,000
68250	Subscriptions & Books	828	1,000	1,000	1,000
68300	Small Tools, Instruments, Equipment	53,594	16,000	16,000	16,000
68400	Gas and Oil	-	-	-	-
69500	Training/Conference/Tuition/ Board Exp.	39,493	50,000	50,000	36,000
69550	Memberships	150	-	2,000	2,000
69600	Taxes	1,024	-	-	2,000
69650	Awards	-	-	1,602	-
69700	Miscellaneous Expenses	1,044	2,500	2,500	2,500
69750	Prior Year Expense	(10,554)	-	-	-
69800	Uncollectable Accounts Receivable	-	-	-	-
89100	Principal Repayment	-	-	-	-
Sub-total Services & Supplies		\$ 410,839	\$ 531,350	\$ 532,952	\$ 477,959
77000	<b>Capital Outlays</b>	\$ (23,658)	\$ -	\$ -	\$ -
79050	<b>Building Remodeling</b>	-	-	-	-
Total Expenditures		\$ 27,822,115	\$ 26,997,990	\$ 27,689,716	\$ 28,030,132

\* Estimates based on July 2025 through February 2026 actual expenditures and February 2026 budget amendments.

## ENGINEERING & PERMITTING

### JASON ASPELL DEPUTY EXECUTIVE OFFICER

<b>At a Glance:</b>	
FY 2025-26 Adopted Budget	\$31.9M
FY 2026-27 Proposed Budget	\$32.8M
% of FY 2026-27 Proposed Budget	14.6%
Total FTEs FY 2026-27 Proposed Budget	175

#### DESCRIPTION OF MAJOR SERVICES:

Engineering & Permitting (E&P) is responsible for processing applications for Permits to Construct & Operate, and special services. The permit processing activities involve approximately 300 major facilities that have been issued Title V Federal Operating permits, about 220 facilities in the RECLAIM program, and over 25,000 large and small business operations. In addition, staff also participates in activities with other agencies, provides engineering support to other divisions and investigations, and evaluates and implements Permitting Enhancement Program activities, including application inventory reduction and other permit processing streamlining and modernization efforts.

#### ACCOMPLISHMENTS:

##### RECENT:

##### Staffing

- Continued promotional and recruitment efforts to maintain low E&P vacancy rate. This included the promotion of one Senior Engineering Manager, two Supervising AQ Engineers, two Senior AQ Engineers, and the onboarding of ten new AQ Engineers and one new Staff Specialist during the calendar year.
- Continued utilization of consultants to bridge experience gap created from recent retirements.

##### Permit Production

- Processed over 2,000 Permits to Construct and over 5,700 applications for Permits, Plans, and ERCs during Fiscal Year (FY) 2024-25.
- Set and met goal to increase permit production by 500 completions as compared to CY 2023.
- Focused on reducing aged permit applications to the extent possible. Implemented strategic initiatives to reduce aged permit application inventory.
- Issued 260 Title V renewal and modification permits in CY 2025.
- Continued implementation of Rule 1109.1 which includes significant permit application and plan requirements.

## ENGINEERING & PERMITTING (cont.)

### Permit Streamlining

- Continued development of Online Permit Processing tools and other automation efforts, including development and demonstration of the online Permitting Portal.
- Continued support for online applicants for dry cleaning equipment, gasoline dispensing facilities, automotive refinishing spray booths, negative air machines, charbroilers, and small heaters and boilers. Over 1,200 applications were filed online during CY 2025.
- Continued to maintain and surpass the Division's Permit Streamlining goal of application delivery to Permitting Teams within an average of 4 business days.
- Continued to streamline and optimize public notice functions by consolidating processes, fostering greater efficiency, and ensuring a cohesive approach to public communication, thereby enhancing transparency and community engagement. Formerly added an additional option for applicants to utilize staff for public notice distribution associated with school proximity through Rule 301 amendment.
- Continued to offer additional outreach efforts for Permit Streamlining by hosting dedicated Permitting Working Group meetings to openly discuss and seek stakeholder feedback on ongoing permitting challenges and streamlining updates.

### Program Administration and Reporting

- Developed and implemented Title V Action Plan
- Continued efforts to post all newly issued Title V permits to the internet for online public access on an ongoing basis.
- Continued to maintain the Certified Permitting Professional (CPP) program by reaching out to existing CPP holders to provide support and to update and confirm contact information.
- Conducted one CPP exam for 15 individuals seeking certification as Permitting Professionals.
- Prepared Federal New Source Review (NSR) Equivalency Determination Reports pursuant to Rule 1315.
- Prepared annual report on the NO<sub>x</sub> and SO<sub>x</sub> RECLAIM Program in accordance with Rule 2015.
- Prepared semi-annual Title V Operating Permits reports for US EPA.

### Other Support and Services

- Assisted in developing and amending South Coast AQMD Rules and Regulations such as Reg. III, Reg. XI, Reg. XIII, Reg. XIV, and other amendments called for under AB 617, including Reg. XX, and incorporating updated Best Available Retrofit Control Technology (BARCT).
- Developed Rule 317.1 processes regarding implementation of rule requirements.
- Provided pre- and post-application conferences to help permit applicants.
- Participated, reviewed, and provided permit remedies to permit holders throughout CY 2024 from Fee Review cases.
- Provided technical support to IM to test and troubleshoot CLASS permitting software programs issues.

## ENGINEERING & PERMITTING (cont.)

- Continued to provide engineering support and/or expert testimony in Hearing Board cases throughout CY 2025.

### ANTICIPATED:

#### Staffing

- Continue to fill vacancies at all levels to assist with permit inventory reduction efforts. An essential component of the Permitting Enhancement Program (PEP) is targeting a division vacancy rate of 10 percent or less to ensure proper staffing levels to meet the division's goals and objectives.
- Continuously enhance our training initiatives by developing and implementing comprehensive programs for all engineers, ensuring their proficiency and success in their roles. Offer a range of learning opportunities, including in-house workshops, online courses, and external training programs, to provide ongoing support for both new engineers and newly promoted seniors and supervisors.
- Establish and formalize a specialized training program for supervisory engineers to cultivate leadership skills, enhance technical expertise, and ensure effective management within the organization.
- Explore third-party technical training programs, aiming to diversify learning resources and provide engineers with valuable external perspectives, expertise, and skills for professional development.

#### Permit Production

- Monitor and reduce average permit application residence times.
- Continue to complete timely renewal of Title V permits.
- Maintain permit production levels achieved as part of FY 2024-25 targeted efforts.
- Continue to implement action plan to further improve Title V program pursuant to U.S. EPA's recommendations:
  - Continue to prepare expanded Statement of Basis (SOB) for all initial Title V permits, at least 10 percent of Title V renewals, and all De-Minimis and Significant Title V revisions,
  - Continue efforts to develop automated capability to publish Title V permits online,
  - Provide more detailed accounts of applicable federal requirements in Title V permits,
  - Provide public with online access to all issued Title V permits, and
  - Develop formal policy for sources exiting the Title V program.
- Continue implementation of Rule 1109.1 application processing and reporting (refinery rule associated with RECLAIM sunset).

#### Permit Streamlining and Process Improvements

- Continue efforts to streamline and expedite permit issuance through:
  - Equipment Certification/Registration Programs
  - Streamlined Standard Permits
  - Expedited Permit Processing Program
  - Maintaining Adequate Staff Resources
  - Improving Technical Training

## ENGINEERING & PERMITTING (cont.)

- Revisiting Policies and Rules
- Continue permit processing modernization efforts through the development of a plan and business model that will facilitate transition to electronic permit application submittal and processing and can be deployed in conjunction with online filing.
- Continue the development and deployment of Phase II Online Permitting efforts:
  - Enhancements to Permit Application Status Dashboard based on user feedback, while maintaining existing internal and external-facing elements
  - Remaining Rule 222 Filing & Registration Forms
  - 400-E-xx Permit Application Forms
- Continue to update and expand the Permit Processing Handbook.
- Continue soliciting stakeholder input on permit application inventory reduction and permit streamlining efforts through Permit Streamlining Task Force subcommittee and Permitting Working Group meetings.
- Continue to enhance the permitting websites.
- Continue to develop policies on public notices to ensure accessibility to affected community members.

### Program Administration and Reporting

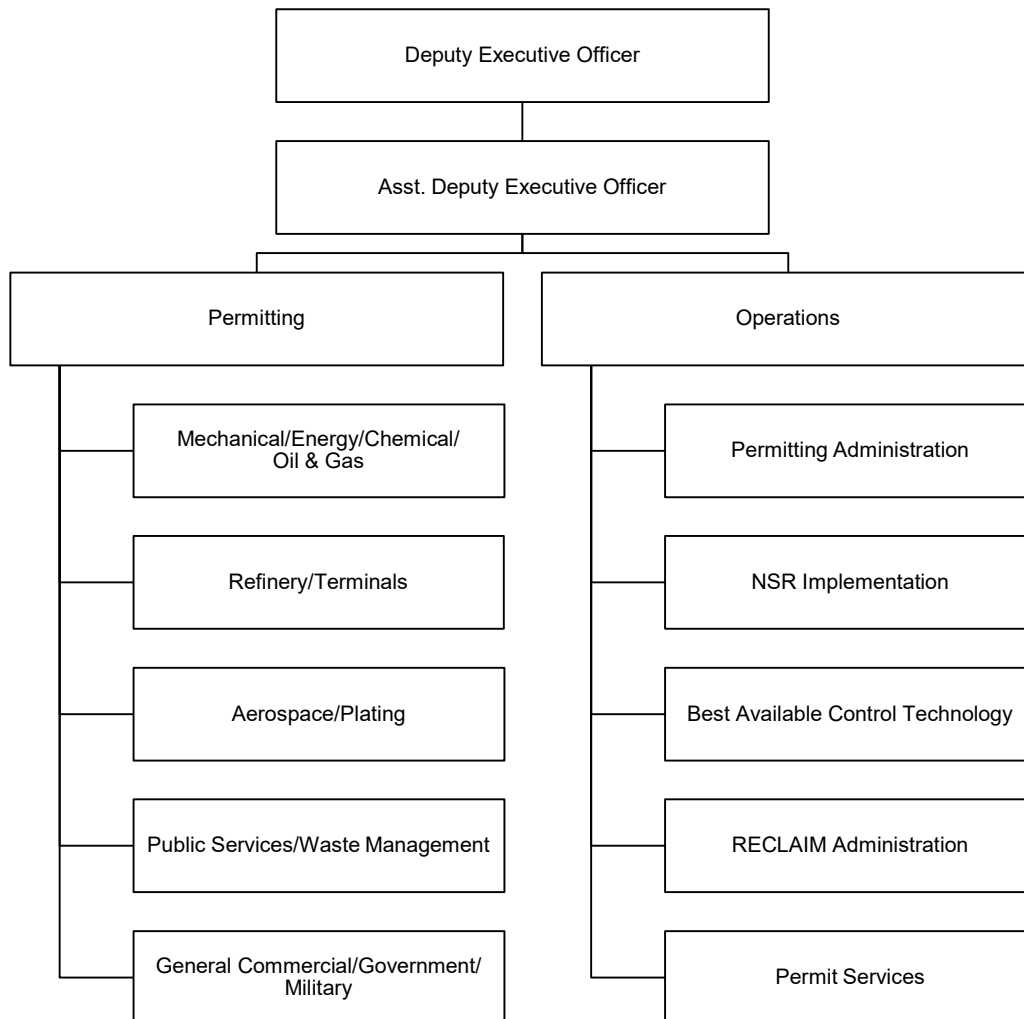
- Propose new BACT determinations and updated BACT Guidelines to the Board.
- Continue to improve and monitor the operational and permitting efficiency of permitting teams by:
  - Streamlining workflow
  - Enhancing permitting tools
  - Standardizing permit conditions
  - Reviewing and updating outdated Permitting Policies and Procedures, and
  - Standardizing time and processing status metrics for monitoring permit applications through completion
- Continue certification testing of Certified Permitting Professionals (CPPs) and develop strategic plan in conjunction with Permit Streamlining Task Force recommendations for leveraging and expanding the benefits from the program.
- Continue to improve customer services and public outreach by:
  - Providing public education by attending public meetings and addressing public concerns
  - Aiding permit applicants through pre- and post-application submittal conferences
  - Providing permitting information for Public Record requests
  - Continuing to offer outreach efforts hosting public meetings including for the Permit Streamlining Task Force and Working Group meetings to openly discuss and seek stakeholder feedback on ongoing permitting challenges and streamlining updates.
- Continue to evaluate the optional Expedited Permitting Program and propose improvements if warranted.
- Continue to prepare Federal NSR Equivalency Determination Reports pursuant to Rule 1315.
- Continue to prepare annual report on the NO<sub>x</sub> and SO<sub>x</sub> RECLAIM Program in accordance with Rule 2015.

## ENGINEERING & PERMITTING (cont.)

### Other Support and Services

- Review and comment on Rule 1402 Risk Reduction Plans.
- Continue to provide critical input in developing and amending South Coast AQMD Rules.
- Continue to provide critical input to Compliance & Enforcement in enforcing South Coast AQMD Rules.
- Continue to provide support in Fee Review cases and Hearing Board cases.
- Continue to support the development and rollout of the Source Testing portal, an online platform designed to streamline the process of collecting and reporting data on air emissions.
- Collaborate with IM and other divisions to ensure that the various portals are user-friendly, efficient, and fully compliant with relevant regulations.

### ORGANIZATIONAL CHART:



**ENGINEERING & PERMITTING (cont.)**

**POSITION SUMMARY: 175 FTEs**

<b>Engineering &amp; Permitting Units</b>	<b>Amended FY 2025-26</b>	<b>Change</b>	<b>Proposed FY 2026-27</b>
Administration	4	-	4
Engineering	144	3	147
Operations	28	(4)	24
Total	176	(1)	175

**POSITION DETAIL:**

<u>FTEs</u>	<u>Title</u>
6	Administrative Assistant I
91	Air Quality Engineer II
1	Air Quality Specialist
1	Assistant Deputy Executive Officer
2	Data Technician
1	Deputy Executive Officer
1	Office Assistant
1	Program Supervisor
2	Senior Administrative Assistant
27	Senior Air Quality Engineer
8	Senior Air Quality Engineering Manager
14	Senior Office Assistant
4	Staff Specialist
14	Supervising Air Quality Engineer
<u>2</u>	Supervising Office Assistant
175	Total FTEs

**Engineering & Permitting  
Work Program by Office**

#	Program Code	Program Category	Goal	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27	Revenue Categories
1	50 019	Develop Programs	I	AB617-Program Develop	AB617-Program Development	1.20	0.00	1.20 IX
2	50 038	Customer Service and Business Assistance	I	Admin/Office Management	Dev/Coord Goals/Policies/Overs	3.50	0.00	3.50 Ib
3	50 047	Customer Service and Business Assistance	I	Admin/Operations Support	Budget/Contracts/Reports/Projects	3.50	0.00	3.50 Ib
4	50 120	Timely Review of Permits	I	Certification/Registration Pro	Certification/Registration Prog	1.00	0.00	1.00 III
5	50 148	Policy Support	I	Climate/Energy/Incentives	GHG/Climate Change Support	0.50	0.00	0.50 II,X
6	50 156	Ensure Compliance	I	Perm Proc/Info to Compliance	Perm Proc Info to Compliance	3.00	0.00	3.00 III,IV
7	50 200	Customer Service and Business Assistance	I	Economic Dev/Bus Retention	Perm Proc/Public Participation	0.10	0.00	0.10 III
8	50 240	Ensure Compliance	I	Environmental Justice	R461/Combustion Equip Testing	0.50	0.00	0.50 II,X
9	50 253	Timely Review of Permits	I	ERC Appl Processing	Process ERC Applications	3.50	0.00	3.50 III
10	50 260	Customer Service and Business Assistance	III	Fee Review	Fee Review Committee	0.45	0.00	0.45 I,III,IV
11	50 276	Policy Support	I	Board Committees	Admin/Stationary Source Committees	0.25	0.00	0.25 Ia
12	50 365	Ensure Compliance	I	Hearing Bd/Variations	Variations/Orders of Abatement	0.75	0.00	0.75 VII
13	50 367	Timely Review of Permits	I	Hearing Board/Appeals	Appeals: Permits & Denials	0.25	0.00	0.25 III
14	50 377	Ensure Compliance	I	Inspections/RECLAIM Audits	Audit/Compliance Assurance	6.00	0.00	6.00 II,IV
15	50 416	Policy Support	I	Legislative Activities	Legislative Activities	0.25	0.00	0.25 Ia
16	50 425	Customer Service and Business Assistance	I	Lobby Permit Services	Supp Perm Proc/Customer Svc	1.00	0.00	1.00 III
17	50 475	Timely Review of Permits	I	NSR Implementation	Implement NSR/Allcate ERCs	2.50	0.00	2.50 II,III,V
18	50 476	Timely Review of Permits	I	NSR Data Clean Up	Edit/Update NSR Data	0.50	0.00	0.50 II
19	50 492	Ensure Compliance	I	Customer Service	Compliance/Inspection/Follow-up	0.50	0.00	0.50 II,V,IX,XV
20	50 515	Timely Review of Permits	I	Perm Proc/Non TV/Non RECLAIM	PP: Non TitIV/TitIII/RECLAIM	58.30	-1.00	57.30 III
21	50 517	Timely Review of Permits	I	Permit Services	Facility Data-Create/Edit	13.50	0.00	13.50 III
22	50 518	Timely Review of Permits	I	RECLAIM Non-Title V	Process RECLAIM Only Permits	4.00	0.00	4.00 III,IV,XV
23	50 519	Timely Review of Permits	I	Perm Proc/Title III (Non TV)	Process Title III Permits	1.00	0.00	1.00 III
24	50 520	Customer Service and Business Assistance	I	Perm Proc/Pre-App Mtg Outreac	Pre-App Mtgs/Genl Prescreening	1.00	0.00	1.00 III
25	50 521	Timely Review of Permits	I	Perm Proc/Expedited Permit	Proc Expedited Permits (3010T)	4.00	0.00	4.00 III
26	50 523	Timely Review of Permits	I	Permit Streamlining	Permit Streamlining	4.75	0.00	4.75 III
27	50 565	Customer Service and Business Assistance	III	Public Records Act	Comply w/ Public Req for Info	0.25	0.00	0.25 Ia
28	50 605	Ensure Compliance	I	RECLAIM/Admin Support	Admin/Policy/Guidelines	6.50	0.00	6.50 I,III,IV
29	50 607	Timely Review of Permits	I	RECLAIM & Title V	Process RECLAIM & TV Permits	19.90	0.00	19.90 III
30	50 643	Timely Review of Permits	I	Rule 222 Filing Program	Rule 222 Filing Program	0.50	0.00	0.50 IV
31	50 650	Develop Rules	I	Rulemaking	Dev/Amend/Impl Rules	0.25	0.00	0.25 II,XV
32	50 653	Develop Rules	I	Rulemaking/BACT	Dev/Amend BACT Guidelines	1.80	0.00	1.80 II
33	50 657	Develop Rules	I	Rulemaking/Support PRDI	Provide Rule Development Supp	0.25	0.00	0.25 II
34	50 678	Ensure Compliance	I	School Siting	Identify Haz. Emission Sources near Schools	0.25	0.00	0.25 II
35	50 680	Ensure Compliance	I	Small Business Assistance	Asst sm bus w/ Permit Process	0.50	0.00	0.50 IV
36	50 690	Customer Service and Business Assistance	I	Source Education	Prov Tech Asst To Industries	2.80	0.00	2.80 III,IV,V,XV
37	50 728	Timely Review of Permits	I	Perm Proc/IM Programming	Assist IM: Design/Review/Test	2.55	0.00	2.55 II,III,IV
38	50 752	Develop Rules	I	Title III Rulemaking	Title III Dev/Implement Rules	0.25	0.00	0.25 II
39	50 773	Develop Rules	I	Title V & NSR Rulemaking-Supp	Title V Rules Dev/Amend/Impl	0.25	0.00	0.25 II
40	50 774	Timely Review of Permits	I	TV/Non-RECLAIM	Process Title V Only Permits	19.45	0.00	19.45 III

**Engineering & Permitting (Cont.)**  
**Work Program by Office**

#	Program Code	Program Category	Goal	Program	Activities	FTEs FY 2025-26	+/-	FTEs FY 2026-27	Revenue Categories
41	50 775	Timely Review of Permits	I	Title V – Admin	Title V Administration	1.00	0.00	1.00	III
42	50 791	Ensure Compliance	I	Toxics/AB2588	AB2588 Rev Rpts/Risk Redplans	0.25	0.00	0.25	X
43	50 805	Operational Support	III	Training	Dist/Org Unit Training	3.10	0.00	3.10	Ib
44	50 825	Operational Support	III	Union Negotiations	Official Labor/Mgmt Negotiate	0.05	0.00	0.05	Ia
45	50 826	Operational Support	III	Union Steward Activities	Rep Employees in Grievance Act	0.05	0.00	0.05	Ia
46	50 855	Operational Support	II	Web Tasks	Creation/Update of Web Content	0.25	0.00	0.25	Ia

**Total Engineering & Permitting**

176.00	(1.00)	175.00
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Engineering & Permitting Line Item Expenditure						
Major Object / Account # / Account Description		FY 2024-25 Actuals	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate *	FY 2026-27 Proposed Budget
<b>Salary &amp; Employee Benefits</b>						
51000-52000	Salaries	\$ 21,495,425	\$ 21,266,024	\$ 22,880,329	\$ 22,880,329	\$ 21,943,921
53000-55000	Employee Benefits	10,926,885	10,298,542	11,473,749	11,473,749	10,467,066
Sub-total Salary & Employee Benefits		\$ 32,422,310	\$ 31,564,566	\$ 34,354,077	\$ 34,354,077	\$ 32,410,987
<b>Services &amp; Supplies</b>						
67250	Insurance	\$ -	\$ -	\$ -	\$ -	\$ -
67300	Rents & Leases Equipment	-	8,000	8,000	7,175	8,000
67350	Rents & Leases Structure	-	8,000	8,000	7,175	8,000
67400	Household	-	-	-	-	-
67450	Professional & Special Services	82,333	2,500	57,500	51,567	2,500
67460	Temporary Agency Services	66,308	60,000	5,000	4,484	60,000
67500	Public Notice & Advertising	105,107	116,000	116,000	104,030	116,000
67550	Demurrage	-	250	250	224	250
67600	Maintenance of Equipment	-	-	-	-	-
67650	Building Maintenance	-	-	-	-	-
67700	Auto Mileage	481	1,000	1,000	897	1,000
67750	Auto Service	-	-	-	-	-
67800	Travel	6,039	14,433	14,433	12,944	14,433
67850	Utilities	-	-	-	-	-
67900	Communications	12,925	6,450	10,450	9,372	6,450
67950	Interest Expense	-	-	-	-	-
68000	Clothing	2,342	6,500	6,500	5,829	6,500
68050	Laboratory Supplies	-	-	-	-	-
68060	Postage	55,527	37,000	37,000	33,182	37,000
68100	Office Expense	23,653	59,296	54,296	48,693	59,296
68200	Office Furniture	9,985	7,500	7,500	6,726	7,500
68250	Subscriptions & Books	318	400	400	359	400
68300	Small Tools, Instruments, Equipment	-	-	-	-	-
68400	Gas and Oil	-	-	-	-	-
69500	Training/Conference/Tuition/ Board Exp.	19,552	33,500	33,500	30,043	33,500
69550	Memberships	5,848	1,500	6,500	5,829	1,500
69600	Taxes	-	-	-	-	-
69650	Awards	-	2,000	4,361	3,911	2,000
69700	Miscellaneous Expenses	1,207	5,000	5,000	4,484	5,000
69750	Prior Year Expense	(26)	-	-	-	-
69800	Uncollectable Accounts Receivable	-	-	-	-	-
89100	Principal Repayment	-	-	-	-	-
Sub-total Services & Supplies		\$ 391,598	\$ 369,329	\$ 375,690	\$ 336,924	\$ 369,329
77000	Capital outlays	\$ -	\$ -	\$ -	\$ -	\$ -
79050	Building Remodeling	-	-	-	-	-
Total Expenditures		\$ 32,813,908	\$ 31,933,895	\$ 34,729,767	\$ 34,691,001	\$ 32,780,316

\* Estimates based on July 2025 through February 2026 actual expenditures and February 2026 budget amendments.

## FINANCE

### SUJATA JAIN CHIEF FINANCIAL OFFICER

At a Glance:	
FY 2025-26 Adopted Budget	\$8.4M
FY 2026-27 Proposed Budget	\$8.7M
% of FY 2026-27 Proposed Budget	3.9%
Total FTEs FY 2026-27 Proposed Budget	56

#### DESCRIPTION OF MAJOR SERVICES:

Finance provides services to internal and external customers and stakeholders, including fee payers, internal divisions, employees, the Mobile Source Air Pollution Reduction Review Committee, the Building Corporation, and the Health Effects of Air Pollution Foundation. These services are provided through three distinct units: Controller, Financial Services, and Procurement. The Controller is responsible for accounting, financial reporting, accounts payable, payroll, state and federal tax reporting, revenue posting, and asset management. The Financial Services Manager is responsible for budget preparation, budgetary reporting, forecasting, grants management, billing services, and ad-hoc internal financial support/analysis. The Procurement Manager is responsible for the procurement of goods and services, contracting, proposal/bid solicitations and advertising, processing supplier deliveries, and controlling/dispensing/reconciling inventory.

#### ACCOMPLISHMENTS:

##### RECENT:

- Continued to expand electronic payment options to include Permit Processing Fee payments for asbestos, dry cleaners, spray booths, gas stations, and a portion of Rule 222 registrations.
- Processed 480 contracts and modifications, issued 29 Request for Proposals/Quotes, and processed 119 proposals/quotations. Processed 1,740 purchase orders and 130 Cal-Card orders.
- Received the Government Finance Officer's Association's (GFOA) awards for the Annual Budget, Annual Comprehensive Financial Report, and Popular Annual Financial Report for the most recent fiscal year.
- Improved the process to track grant receipts and expenditures within PeopleSoft.
- Published South Coast AQMD's FY 2025-2026 Budget, which includes goals and priority objectives and a multiyear financial summary of all revenues, expenditures and staffing used by each of South Coast AQMD's divisions.
- Completed FY 2024-2025 audited financial statements. These required statements offer short-term and long-term financial information about South Coast AQMD. The statement of net position provides information about the nature and amounts of investments in resources (assets) and obligations (liabilities) at the close of the fiscal year. The financial statements are

## FINANCE (cont.)

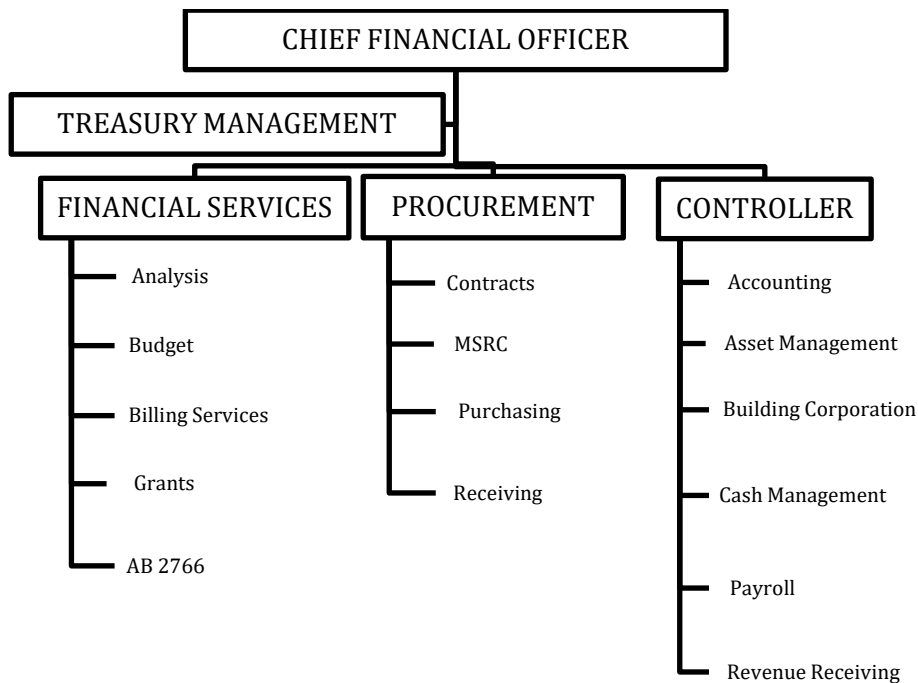
prepared on the accrual basis in accordance with U.S. Generally Accepted Accounting Principles.

- Implemented the new accounting guidance, GASB Statement No. 101, Compensated Absences in FY 2024-25 audited financial statements.

### ANTICIPATED:

- Continue to receive GFOA Awards for the Annual Budget, Annual Comprehensive Financial Report, and Popular Annual Financial Report to ensure South Coast AQMD's financial reports meet the highest professional standards.
- Ensure compliance with all AB 617, Community Air Protection Program, and VW Mitigation Settlement guidelines for financial reporting and tracking of revenue and expenditures.
- Continue to identify and implement additional opportunities for electronic payments.
- Districtwide adoption of PeopleSoft E-Requisition module for creating electronic requisitions and routing them for approval.

### ORGANIZATIONAL CHART:



**FINANCE (cont.)**

**POSITION SUMMARY: 56 FTEs**

Finance Units	Amended FY 2025-26	Change	Proposed FY 2026-27
Office Administration	3	-	3
Controller	24	-	24
Financial Services	19	-	19
Procurement	10	-	10
<b>Total</b>	<b>56</b>	<b>-</b>	<b>56</b>

**POSITION DETAIL:**

<u>FTEs</u>	<u>Title</u>
1	Accountant
2	Accounting Technician
3	Administrative Assistant I
2	Budget and Grants Manager
2	Contracts Assistant
1	Controller
1	Deputy Executive Officer/Chief Financial Officer
1	District Storekeeper
6	Financial Analyst
1	Financial Services Manager
8	Fiscal Assistant
1	Payroll Supervisor
3	Payroll Technician
1	Procurement Manager
1	Principal Office Assistant
2	Purchasing Assistant
1	Purchasing Supervisor
3	Senior Accountant
1	Senior Administrative Assistant
3	Senior Fiscal Assistant
8	Senior Office Assistant
1	Staff Assistant
2	Staff Specialist
<u>1</u>	Stock Clerk
56	Total FTEs

**Finance  
Work Program by Office**

#	Program Code	Program Category	Goal	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27	Revenue Categories
1	04 002	Customer Service and Business Assistance	III	AB2766/Mobile Source	Prog Admin: Monitor/Dist/Audit	0.10	0.10	IX
2	04 003	Advance Clean Air Technology	III	AB2766/MSRC	MSRC Program Administration	0.35	0.00	IX
3	04 020	Operational Support	III	Admin/SCAQMD Budget	Analyze/Prepare/Impl/Track WP	4.71	0.00	IX
4	04 021	Operational Support	III	Admin/SCAQMD Contracts	Contract Admin/Monitor/Process	3.20	0.00	IX
5	04 023	Operational Support	III	Admin/SCAQMD Capital Assets	FA Rep/Reconcile/Inv/Acct	0.70	0.00	IX
6	04 035	Operational Support	I	AB617-Support	AB617-Support	0.50	0.00	IX
7	04 038	Operational Support	III	Admin/Office Management	Fin Mgmt/Oversee Activities	4.00	0.00	IX
8	04 045	Operational Support	III	Admin/Office Budget	Office Budget/Prep/Imp/Track	0.05	0.00	IX
9	04 071	Operational Support	I	Arch Cigs - Admin	Cost Analysis/Payments	0.04	0.00	IX
10	04 083	Policy Support	II	Hlth Effects Air Pollution Fou	Health Effects Air Poll Foundation Support	0.02	0.00	IX
11	04 085	Operational Support	III	Building Corporation	Building Corp Acct/Fin Reports	0.02	0.00	IX
12	04 096	Operational Support	I	CAPP Year 2-SB 856	CAPP Year 2-SB 856	2.00	0.00	IX
13	04 130	Advance Clean Air Technology	III	Clean Fuels/Contract Admin	Clean Fuels Contract Admin/Monitor	0.15	0.00	IX
14	04 170	Customer Service and Business Assistance	I	Billing Services	Answer/Resp/Resolv Prob & Inq	8.00	0.00	IX
15	04 233	Operational Support	III	Employee Relations	Assist HR/Interpret Salary Res	0.10	0.00	IX
16	04 260	Customer Service and Business Assistance	III	Fee Review	Comte Mtg/Fee-Related Complaint	0.10	0.00	IX
17	04 265	Operational Support	III	Financial Mgmt/Accounting	Record Accts Rec & Pay/Rpts	10.27	0.00	IX
18	04 266	Operational Support	III	Financial Mgmt/Fin Analysis	Fin/SCAQMD Stat Analysis & Audit	0.80	0.00	IX
19	04 267	Operational Support	III	Financial Mgmt/Treasury Mgmt	Treas Mgt Anlyz/Trk/Proj/Invst	1.00	0.00	IX
20	04 355	Customer Service and Business Assistance	III	Grants Management	Grant Anlyz/Eval/Nego/Acc/Rpt	1.00	0.00	IX
21	04 447	Operational Support	I	Mobile Sources/Accounting	Record Acct Rec & Pay/Special Funds	0.65	0.00	IX
22	04 457	Advance Clean Air Technology	III	Mobile Source/Moyer Adm	Carl Moyer: Contract/Fin Admin	1.02	0.00	IX
23	04 493	Operational Support	II	Outreach/SB/MB/DVBE	Outreach/Incr SB/DVBE Partic	0.05	0.00	IX
24	04 510	Operational Support	III	Payroll	Ded/Ret Rpts/PR/St & Fed Rpts	4.10	0.00	IX
25	04 542	Advance Clean Air Technology	I	Prop 1B:Goods Movement	Contracts/Finance Admin	0.50	0.00	IX
26	04 544	Advance Clean Air Technology	I	Public Records Act	Grants/Finance Admin	0.05	0.00	IX
27	04 565	Customer Service and Business Assistance	I	Purchasing	Comply w/ Public Rec Requests	0.02	0.00	IX
28	04 570	Operational Support	III	Purchasing-Receiving	Purch/Track Svcs & Supplies	2.50	0.00	IX
29	04 571	Operational Support	III	Purchasing-Receiving/Stockroom	Receive/Record SCAQMD Purchases	1.20	0.00	IX
30	04 572	Operational Support	III	Purchasing-Receiving/Stockroom	Track/Monitor SCAQMD Supplies	1.00	0.00	IX
31	04 630	Operational Support	III	Cash Mgmt/Revenue Receiving	Receive/Post Pymts/Reconcile	6.25	0.00	IX
32	04 631	Customer Service and Business Assistance	III	Cash Mgmt/Refunds	Research/Doc/Prep/Proc Refunds	0.30	0.00	IX
33	04 791	Ensure Compliance	III	Toxics/AB2588	AB2588 Toxics HS Fee Collection	0.00	0.00	IX
34	04 805	Operational Support	III	Training	Continuing Education/Training	0.20	0.00	IX
35	04 825	Operational Support	III	Union Negotiations	Official Labor/Mgmt Negotiate	0.02	0.00	IX
36	04 826	Operational Support	III	Union Steward Activities	Rep Employees in Grievance Act	0.01	0.00	IX
37	04 827	Operational Support	I	VW-General Admin	VW-General Admin	1.00	0.00	IX
38	04 855	Operational Support	II	Web Tasks	Create/edit/review web content	0.02	0.00	IX

Total Finance

56.00 - 56.00

Finance						
Line Item Expenditure						
Major Object / Account # / Account Description	FY 2024-25 Actuals	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate *	FY 2026-27 Proposed Budget	
<b>Salary &amp; Employee Benefits</b>						
51000-52000	Salaries	\$ 4,292,164	\$ 4,963,869	\$ 4,710,990	\$ 4,705,989	\$ 5,184,712
53000-55000	Employee Benefits	2,478,828	2,751,242	2,746,242	2,739,912	2,803,740
Sub-total Salary & Employee Benefits		\$ 6,770,992	\$ 7,715,110	\$ 7,457,232	\$ 7,445,901	\$ 7,988,452
<b>Services &amp; Supplies</b>						
67250	Insurance	\$ -	\$ -	\$ -	\$ -	\$ -
67300	Rents & Leases Equipment	-	-	-	-	-
67350	Rents & Leases Structure	-	-	-	-	-
67400	Household	-	900	900	807	900
67450	Professional & Special Services	129,161	202,194	202,194	181,330	236,850
67460	Temporary Agency Services	195,265	166,000	166,000	148,871	166,000
67500	Public Notice & Advertising	-	8,000	8,000	7,175	11,000
67550	Demurrage	-	780	780	700	780
67600	Maintenance of Equipment	1,401	3,960	3,960	3,551	3,960
67650	Building Maintenance	-	-	-	-	-
67700	Auto Mileage	1,446	4,468	4,468	4,007	6,478
67750	Auto Service	-	-	-	-	-
67800	Travel	1,288	6,000	6,000	5,381	6,000
67850	Utilities	-	-	-	-	-
67900	Communications	1,500	9,000	4,000	3,587	9,000
67950	Interest Expense	-	-	-	-	-
68000	Clothing	1,265	1,500	1,500	1,345	1,500
68050	Laboratory Supplies	-	-	-	-	-
68060	Postage	196,618	180,050	180,050	161,471	180,050
68100	Office Expense	33,738	36,120	36,120	32,393	36,120
68200	Office Furniture	2,602	-	-	-	-
68250	Subscriptions & Books	3,018	3,840	3,840	3,444	3,840
68300	Small Tools, Instruments, Equipment	-	-	-	-	-
68400	Gas and Oil	-	-	-	-	-
69500	Training/Conference/Tuition/ Board Exp.	6,924	29,250	29,250	26,232	29,250
69550	Memberships	2,771	2,760	2,760	2,475	6,665
69600	Taxes	-	-	-	-	-
69650	Awards	-	-	920	825	-
69700	Miscellaneous Expenses	4,035	5,200	5,200	4,663	4,530
69750	Prior Year Expense	6,198	-	-	-	-
69800	Uncollectable Accounts Receivable	-	-	-	-	-
89100	Principal Repayment	-	-	-	-	-
Sub-total Services & Supplies		\$ 587,231	\$ 660,022	\$ 655,942	\$ 588,258	\$ 702,923
77000	<b>Capital Outlays</b>	\$ -	\$ -	\$ -	\$ -	\$ -
79050	<b>Building Remodeling</b>	-	-	-	-	-
Total Expenditures		\$ 7,358,224	\$ 8,375,132	\$ 8,113,174	\$ 8,034,159	\$ 8,691,375

\* Estimates based on July 2025 through February 2026 actual expenditures and February 2026 budget amendments.

## INFORMATION MANAGEMENT

**RON MOSKOWITZ**  
**CHIEF INFORMATION OFFICER**

<b>At a Glance:</b>	
FY 2025-26 Adopted Budget	\$18.6M
FY 2026-27 Proposed Budget	\$18.5M
% of FY 2026-27 Proposed Budget	8.2%
Total FTEs FY 2026-27 Proposed Budget	63

### DESCRIPTION OF MAJOR SERVICES:

Information Management (IM) encompasses a broad array of systems and services designed to support the operational needs of the South Coast Air Quality Management District. In addition to its administrative unit, which oversees the planning, administration, and coordination of all IM activities, IM is organized into four distinct Information Technology (IT) units: Hardware and Network, Systems Development, Project Management, and Cybersecurity.

The Hardware and Network unit is primarily focused on network operations, desktop and laptop support, server management, database administration, audiovisual services, and helpdesk support.

In contrast, the Systems Development unit is responsible for the development and maintenance of proprietary systems, the implementation of commercial off-the-shelf software, database management, and website maintenance and administration.

The Project Management unit manages the IM project portfolio, ensuring projects are planned, executed, and delivered effectively. It prioritizes projects and resources, monitors progress, and adapts to changing needs while driving continuous improvement.

The Cybersecurity unit plays a critical role in safeguarding South Coast AQMD's digital assets by identifying, mitigating, and responding to cyber threats. Its core functions include the management and monitoring of cybersecurity systems, such as email protection, internet access controls, and anti-virus/malware solutions. Additionally, the Cybersecurity unit conducts risk assessments, implements cybersecurity controls, responds to security incidents, and provides employee training on cybersecurity awareness and phishing prevention to minimize potential cyber risks.

## INFORMATION MANAGEMENT (cont.)

### ACCOMPLISHMENTS:

#### RECENT:

##### Awards

- 2020 EPA Clean Air Excellence Award
- 2021 CIO Hall of Fame Award
- 2021 Gartner Technology Innovation Americas Finalist
- 2022 Crown Communities Award

##### Systems Development

- Rule 1109.1 B-CAP Reporting
- School Bus Survey
- AB617 Air Monitoring Enhancements
- GeoSpatial Web API
- School Bus GMS Enhancements
- Rule 1180 Monitoring Site Enhancements
- Rule 1148.1 Leak Notification System
- OnBase Storage Recovery
- BCC Data Recovery
- Rideshare Carpooler Matching
- Los Angeles Wildfire Monitoring Website
- PeopleSoft Position Management
- March Board Video
- Engineering Online Filing Training Video
- Carl Moyer PA2025-03
- AER Import Feature
- Gas Station Form Modification
- Back-Office Portal Billing Update
- Digiforms Telework Form
- Sitefinity Upgrade - Main Website
- Employee Contact Directory
- 1098-F Filing
- VMT Phase 2
- NAICS System Enhancements
- GMS Third Party Consultant Enhancements

## INFORMATION MANAGEMENT (cont.)

- Mobile App Phase 6 Open Burn Integration
- DigiForms Appraisal Forms
- RYR Enhancements for Incentive
- WAIREPOP Admin Tool Enhancements
- BOFALINK SFTP Update
- AER Enhancements
- AB617 Air Monitoring .NET Upgrade
- RYR CARB Updates
- Payment Gateway Enhancements
- AB617 Methyl Bromide Monitoring
- New Timecard System
- WAIREPOP Reporting Deadline Fee Enhancement
- Fiscal Year End Closing
- PO and Contract Rollover
- Batch Billing Enhancements
- RYR W9 and 4506-C Validation Change
- Payment Portal Encryption PCI upgrade
- ELECTRIC GMS
- Invest Clean GMS
- Rule 1415 Online Reporting Enhancement
- Intranet - Airnet Upgrade
- Carl Moyer Locomotive Solicitation
- Open Burn Integration with Esri
- Source Test Tracking System Updates
- Permit Engineering Portal Phase 1
- Airnet Calendar Enhancement
- New Timecard Enhancements
- WAIREPOP Admin Tool Enhancements
- Old FENS Shutdown
- October PEP Update Video
- Prob 1B GMS Cargo and Transport
- AQMD Core API upgrade for Ingres 12
- AB2766 Annual Reporting for 2025
- Rideshare Survey 2025
- Ingres 12 Migration
- Bofalink Lockbox Update
- PeopleSoft Financials Version Upgrade

## **INFORMATION MANAGEMENT (cont.)**

- FinUtilVoucher Integration with PeopleSoft
- Payroll Open Enrollment Data Load
- Sitefinity Captcha Enhancement
- WAIREPOP phase 5.5
- Invest Clean Website updates
- Payroll Tax Updates
- Labor Negotiated Salary Increase
- Calculator for W-2 FLSA OT
- AER Reporting for 2025
- Published and synced 30,755 web contents for the Homepage

## **Hardware/Network Operations**

- Laptop, Docking Station, and Monitor Deployment
- Phone System Upgraded to Latest Version with High Availability
- Long Beach Office Phone Lines Upgraded to SIP
- Air Monitoring site communications line upgrades
- Conference Center Room Audio Visual Upgrades
- 8 Zoom Room Installations in Offices and Conference Rooms
- Managed over 1,200 Zoom Webinars (Virtual, Hybrid, and In-Person)
- Facilitated over 35,000 Zoom Meetings
- Decommissioning of outdated servers
- Server Certificate Update for 2025
- Server and Storage Maintenance Renewal
- PeopleSoft Licensing and Maintenance Renewal
- OnBase Version Upgrade and Single Sign On Authentication Implemented
- Continued Agency Record Scanning
- Server and Laptop/Desktop Security Updates
- CLASS Database Software Licensing Renewal
- Data Model Evaluation and Implementation for Application Development
- Over 4,900 Public Records Requests Processed
- LOS – CAMS integration – one place to manage legal contracts
- SIP Transition
- Planning Servers and IM Storage Purchase
- 6 Offsite AV Events
- Hybrid Meeting Support – including meeting production, zoom room build outs, scheduling and support
- Data Center Maintenance – including backups, machine provisioning, patching, storage upgrades, and application maintenance
- Headquarters Local Phone Carrier Upgrade to SIP

## **INFORMATION MANAGEMENT (cont.)**

- 2024 CrowdStrike Outage Recovery
- USDA and Library Network Infrastructure Installation
- UPS Maintenance and Refresh in Network IDF's
- AV UPS Refresh
- Network Firewall Upgrade
- Network Switch Refresh - Phase 5
- Datacenter UPS Refresh
- ZoomGov Migration
- Informacast Emergency Notification System Implementation
- 80 Office Phone Installations

### **Cybersecurity**

- Implemented new security solutions:
  - External Attack Surface Management (EASM) Solution –This enables proactive risk reduction by focusing resources on the most critical threats before they can impact the organization.
  - File upload inspection – This solution inspects and detects malicious file uploads and securely sanitizes files submitted by Internet users to our public-facing web applications.
- Implemented enhancement of existing security solutions
  - Email Fraud Defense
  - Account Takeover Protection
  - Identity Threat Protection (ITP)
- Ongoing support on Email threat prevention to block the following
  - commodity threats
  - phishing threats
  - advanced malware threats
  - BEC threats
- Ongoing support on endpoint protection (Anti-virus/malware and more)
- Ongoing support on Vulnerability/Patch Management
- Ongoing support on Internet access protection
- Ongoing support on user Cybersecurity Awareness Program
- Ongoing risk detection and remediation

### **Project Management**

- Providing PMO functions as a Controlling PMO
- Managing all IM projects (S/W Development, Operations & Cybersecurity)
- Implementation of Project Portfolio Management software
- IT Service Management solution implementation & support
- Implement Project Governance
- Develop GPT's for project management

## **INFORMATION MANAGEMENT (cont.)**

- Facilitate project collaboration on Planner, Teams, & SharePoint
- Maintain system catalogs and Organizational Process Assets
- Review and monitor schedules, baselines, and status of all projects
- Ensure compliance with project documentation, artifact checklist, and schedule
- Report on project status to the IT Steering Committee
- Project intake and prioritization
- Monthly major project reporting
- Coaching and training IM and Division teams

### **ANTICIPATED:**

#### **Software Development**

- AB617 Website Redesign
- Agenda Tracking System
- CARL MOYER GMS Phase 3
- CLASS Compliance Upgrade
- CLASS System Migration
- Electronic Organization Forms Portal
- Electronic Performance Appraisal Portal
- Electronic Phone Directory
- Intranet System Upgrade
- Mobile Enhancement (Advisories)
- PeopleSoft Finance Upgrade
- Permit Application Workflow Automation Phase 1 & 2
- Position Management
- Rule 1109.1 B-Cap reporting
- Rule 2202 Enhancements Phase 2
- Website Content Management System Upgrade

#### **Hardware/Network Operations**

- Laptop, Docking Station, and Monitor Deployment
- Windows 11 Upgrade
- Zoom Room Installations
- Manage Hybrid, Virtual and In-Person Zoom Meetings
- Network Switch Upgrades
- Storage and Server Upgrade Implementation
- Active Directory Upgrade
- Cloud Based Server and Application Infrastructure Support
- Server and Storage Maintenance Renewal

## **INFORMATION MANAGEMENT (cont.)**

- IT Service Management Software Implementation
- OnBase Software Support and Licensing Renewal
- OnBase upgrade
- Planning Servers and IM Storage Provisioning
- MFA project support continuation

### **Cybersecurity**

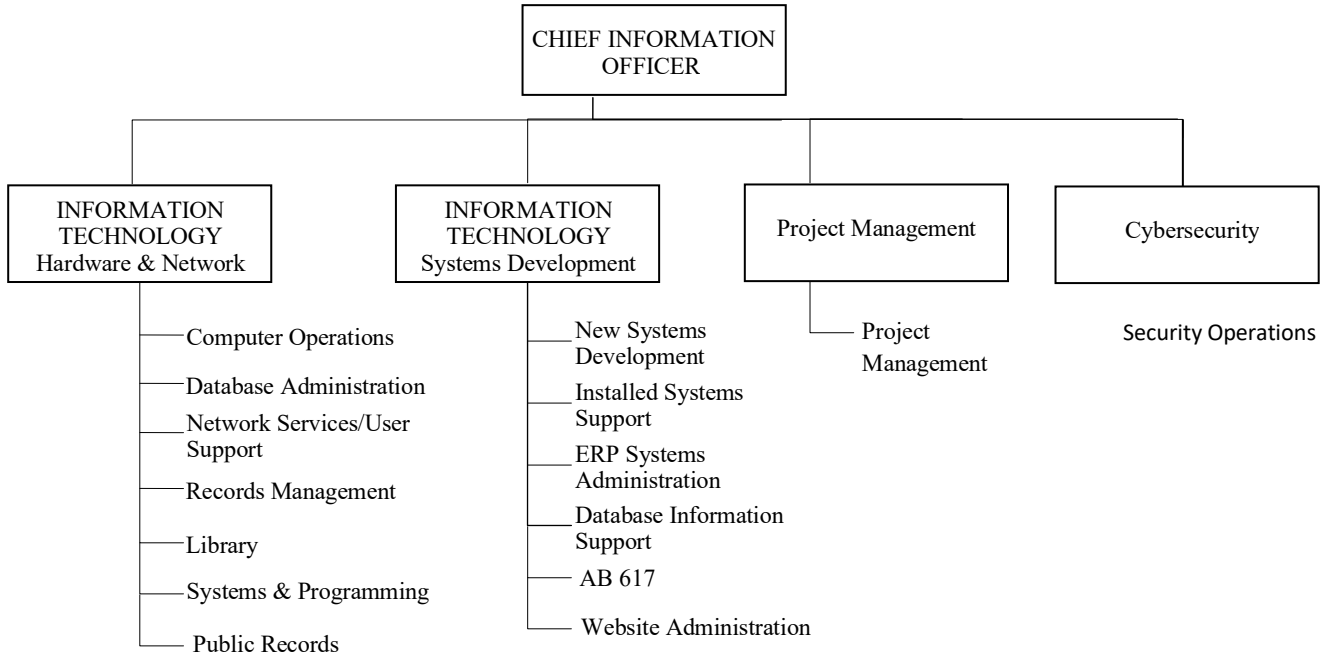
- Support ongoing risk detection and remediation
- Support ongoing improvements on Patch Management
- Establish AI security framework and enable secured AI use to increase productivity
- Develop Cybersecurity awareness training plan for year 2026
- Evaluate remote access solution

### **Project Management**

- Set up the Project Management Office (PMO)
- Implement the remaining Project Governance modules
- Manage S/W Development, Operations & Cybersecurity projects
- Continue to facilitate the ITSC meetings
- Project Portfolio Management solution enhancements
- Ensure compliance with project procedures, guidelines, and processes
- Continuous improvement on project management procedures, templates, and guidelines
- Explore opportunities to refine and enhance project management practices
- ITSM solution evaluation
- Change management for IM
- Coaching & training for IM and other Divisions
- Project facilitation and support on PPM Software and MS Project
- Continuing AI adoption
- Providing data-informed decision support on Power BI

## INFORMATION MANAGEMENT (cont.)

### ORGANIZATIONAL CHART:



## INFORMATION MANAGEMENT (cont.)

### POSITION SUMMARY: 63 FTEs

Information Management Units	Amended FY 2025-26	Change	Budget FY 2026-27
Office Administration	2	-	2
Hardware & Network	30	-	30
Systems Development	24	1	25
Project Management	3	-	3
Cybersecurity	3	-	3
Total	62	1	63

### POSITION DETAIL:

<u>FTEs</u>	<u>Title</u>
3	Administrative Assistant I
1	Assistant Database Administrator
2	Assistant Information Technology Specialist
1	Deputy Executive Officer/Chief Information Officer
1	Database Administrator
4	Information Technology Manager
3	Information Technology Specialist II
3	Information Technology Supervisor
4	Office Assistant
1	Senior Administrative Assistant
6	Senior Information Technology Specialist
4	Senior Office Assistant
2	Supervising Office Assistant
17	Systems Analyst
<u>11</u>	Systems and Programming Supervisor
63	Total FTEs

**Information Management  
Work Program by Office**

#	Program Code	Program Category	Goal	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27	Revenue Categories
1	27 035	Operational Support	I	AB617-Support	AB617-Support	8.00	8.00	IX
2	27 038	Operational Support	III	Admin/Office Management	Overall Direction/Coord of IM	1.00	1.00	Ib
3	27 071	Operational Support	I	Arch Cigs - Admin	Database Dev/Maintenance	0.25	0.25	XVIII
4	27 160	Operational Support	III	Computer Operations	Oper/Manage Host Computer Sys	6.25	6.25	Ia
5	27 173	Operational Support	III	CyberSecurity	CyberSecurity	3.00	3.00	Ia
6	27 184	Operational Support	III	Database Information Support	Ad Hoc Reports/Bulk Data Update	1.00	1.00	Ia
7	27 185	Operational Support	III	Database Management	Dev/Maintain Central Database	2.25	2.25	Ia
8	27 215	Operational Support	I	Annual Emission Reporting	System Enhancements for GHG	0.50	0.50	II,XVII
9	27 370	Operational Support	III	Information Technology Svcs	Enhance Oper Effic/Productivity	2.75	3.75	Ia
10	27 371	Operational Support	I	Indir Src Rule Cmpl	Indir Src Rule Cmpl	1.50	1.50	IV
11	27 420	Operational Support	III	Library	General Library Svcs/Archives	0.25	0.25	Ia
12	27 470	Operational Support	III	Network Operations/Telecomm	Operate/Maintain/Implem SCAQMD	8.25	8.25	Ia
13	27 480	Operational Support	III	New System Development	Dev sys for special oper needs	3.00	3.00	II,IV
14	27 481	Customer Service and Business Assistance	III	New System Development	Dev sys in supp of Dist-wide	3.25	3.25	Ia,III
15	27 523	Timely Review of Permits	III	Permit Streamlining	Permit Streamlining	0.25	0.25	III
16	27 565	Customer Service and Business Assistance	III	Public Records Act	Comply w/ Public Req for Info	4.75	4.75	Ia
17	27 615	Operational Support	III	Records Information Mgmt Plan	Plan/Impl/Dit/Records Mgmt plan	1.25	1.25	Ia
18	27 616	Operational Support	III	Records Services	Records/Documents processing	3.75	3.75	Ia,III,IV
19	27 735	Operational Support	III	Systems Maintenance	Maintain Existing Software Prog	3.00	3.00	II,III,IV
20	27 736	Operational Support	III	Systems Implementation/PeopleS	Fin/HR PeopleSoft Systems Impl	1.50	1.50	Ia
21	27 770	Timely Review of Permits	I	Title V	Dev/Maintain Title V Program	1.50	1.50	III
22	27 791	Ensure Compliance	III	Toxics/AB2588	AB2588 Database Software Supp	0.50	0.50	X
23	27 827	Operational Support	I	VW-General Admin	VW-General Admin	1.00	1.00	XVII
24	27 855	Operational Support	II	Web Tasks	Create/edit/review web content	3.25	3.25	Ia

**Total Information Management**

62.00	1.00	63.00
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Information Management Line Item Expenditure						
Major Object / Account # / Account Description		FY 2024-25 Actuals	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate *	FY 2026-27 Proposed Budget
<b>Salary &amp; Employee Benefits</b>						
51000-52000	Salaries	\$ 8,006,904	\$ 8,014,207	\$ 8,893,751	\$ 8,893,751	\$ 8,366,015
53000-55000	Employee Benefits	4,319,291	4,167,300	4,740,131	4,740,131	4,196,321
Sub-total Salary & Employee Benefits		\$ 12,326,195	\$ 12,181,507	\$ 13,633,882	\$ 13,633,882	\$ 12,562,336
<b>Services &amp; Supplies</b>						
67250	Insurance	\$ -	\$ -	\$ -	\$ -	\$ -
67300	Rents & Leases Equipment	-	1,880	1,880	1,686	1,880
67350	Rents & Leases Structure	-	-	-	-	-
67400	Household	-	1,250	1,250	1,121	1,250
67450	Professional & Special Services	1,981,108	3,927,471	2,433,544	2,182,436	3,927,471
67460	Temporary Agency Services	-	487,198	517,379	463,993	487,198
67500	Public Notice & Advertising	-	-	-	-	-
67550	Demurrage	-	650	650	583	650
67600	Maintenance of Equipment	198,772	157,750	157,750	141,472	157,750
67650	Building Maintenance	-	-	-	-	-
67700	Auto Mileage	2,760	1,250	1,895	1,699	1,250
67750	Auto Service	-	-	-	-	-
67800	Travel	8,696	2,160	3,185	2,856	2,160
67850	Utilities	-	-	-	-	-
67900	Communications	73,117	36,900	56,900	51,029	36,900
67950	Interest Expense	-	-	-	-	-
68000	Clothing	-	-	-	-	-
68050	Laboratory Supplies	-	-	-	-	-
68060	Postage	12	8,000	7,802	6,997	8,000
68100	Office Expense	2,132,901	898,912	2,556,988	2,293,143	1,205,632
68200	Office Furniture	3,504	-	198	178	-
68250	Subscriptions & Books	-	30,000	7,000	6,278	30,000
68300	Small Tools, Instruments, Equipment	-	2,000	2,000	1,794	2,000
68400	Gas and Oil	-	-	-	-	-
69500	Training/Conference/Tuition/ Board Exp.	27,461	78,575	78,361	70,275	78,575
69550	Memberships	605	1,320	1,534	1,376	1,320
69600	Taxes	-	1,000	1,000	897	1,000
69650	Awards	-	-	1,120	1,004	-
69700	Miscellaneous Expenses	-	-	-	-	-
69750	Prior Year Expense	-	-	-	-	-
69800	Uncollectable Accounts Receivable	-	-	-	-	-
89100	Principal Repayment	-	-	-	-	-
Sub-total Services & Supplies		\$ 4,428,935	\$ 5,636,316	\$ 5,830,436	\$ 5,228,817	\$ 5,943,036
77000	<b>Capital Outlays</b>	\$ 4,033,110	\$ 760,000	\$ 760,000	\$ 760,000	\$ -
79050	<b>Building Remodeling</b>	-	-	-	-	-
Total Expenditures		\$ 20,788,240	\$ 18,577,823	\$ 20,224,318	\$ 19,622,699	\$ 18,505,372

\* Estimates based on July 2025 through February 2026 actual expenditures and February 2026 budget amendments.

**LEGAL**

**BAYRON T. GILCHRIST  
GENERAL COUNSEL**

<b>At a Glance:</b>	
FY 2025-26 Adopted Budget	\$8.9M
FY 2026-27 Proposed Budget	\$9.0M
% of FY 2026-27 Proposed Budget	4.0%
Total FTEs FY 2026-27 Proposed Budget	34

**DESCRIPTION OF MAJOR SERVICES:**

The General Counsel’s Office is responsible for advising the South Coast AQMD Board and staff on all legal matters and enforcing South Coast AQMD rules and state laws related to air pollution control. Attorneys review and assist in the drafting of South Coast AQMD rules and regulations to ensure they are within South Coast AQMD’s authority and are written in a clear and enforceable manner. Attorneys ensure that all legal requirements for noticing, public workshops, the California Environmental Quality Act (CEQA), and the socioeconomic analysis of proposed rules and air quality management plans are satisfied.

The General Counsel’s Office is also responsible for representing the South Coast AQMD Board and staff in court proceedings and administrative hearings related to matters arising out of staff’s performance of official duties as South Coast AQMD officers and employees. Attorneys prosecute civil penalty cases against those who violate South Coast AQMD rules or state law. In addition, attorneys represent the Executive Officer in all matters before the South Coast AQMD Hearing Board, including variances, permit appeals, and abatement orders. Paralegals support civil penalty, litigation and settlement efforts, including handling of the minor source penalty program.

**ACCOMPLISHMENTS:**

**RECENT:**

- Staff has prosecuted several hundred Notices of Violation for violation of Rule 2305 (warehouse indirect source rule) and brought the affected sources into compliance.
- Staff has prosecuted hundreds of Notices of Violations for other air quality violations.
- Staff participated in the litigation against EPA regarding failure to act on the Contingency Measure Plan defining the South Coast AQMD’s Clean Air Act Section 182(e)(5) measures, and helped resolve this litigation with a three-agency exchange of regulatory commitment letters (EPA, CARB, and South Coast AQMD).

## LEGAL (cont.)

- Staff advised on the development of various SIP submittals, including researching issues on the District's authority, reviewing all documents, attending working groups, and ensuring compliance with CEQA.
- Staff participated in the appeal of litigation challenging the China Shipping Environmental Impact Report issued by the Port of LA and succeeded in having the EIR held inadequate because it failed to justify relaxing the Vessel Speed Reduction mitigation measure.
- Staff obtained over \$8 million in civil penalties for air pollution violations during fiscal year 2024-25, and over \$4 million in civil penalties through fiscal year 2025-26.
- Staff reviewed and processed hundreds of contracts, grants, and agreements from various departments within the District.
- Staff provided legal advice regarding the reduction of emissions at the ports and the implementation of the facility-based mobile source rule for warehouses.
- Staff provided legal advice for the indirect source rule for new and existing railyards.
- Staff provided legal advice for the transition away from RECLAIM, including working with U.S. EPA to identify potential solutions for New Source Review (NSR) permitting and the lack of Emission Reduction Credits (ERC) in the open market.
- Staff provided legal advice regarding AB 617, including review of contracts for incentive programs for emission reduction projects.
- Staff prosecuted the public nuisance matters involving the Chiquita Canyon Landfill, Sunshine Canyon Landfill and Hyperion Water Reclamation Plant that impacted residents in the surrounding communities with odors and the order for abatement proceedings directed at ensuring compliant operations of their facilities and mitigation of odors.
- Staff represented the District as an amicus participant in the D.C. Circuit case that upheld the constitutionality of California's authority to obtain EPA waivers for regulation of vehicles under the Clean Air Act.
- Staff provided legal advice on the position of air districts in the amicus brief that CAPCOA filed with fellow government associations in the successful California Supreme Court challenge to Proposition 1935's placement on the ballot.
- Staff provided legal advice on the development and amendment of District rules.
- Staff provided legal advice, document review, and support during Public Notification meetings for AB 2588 Air Toxics Hot Spots.
- Staff provided Duty Deputy services to support inquiries from both staff and the public.
- Staff provided legal advice support to OCE by obtaining Inspection Warrants when facility access is denied for a compliance inspection.
- Staff provided legal advice in support of and in coordination with Risk Management in responding to Tort Claims against the District.
- Staff supported efforts to enhance regulation of Commodity Fumigators and use of Methyl Bromide (MeBr).

## LEGAL (cont.)

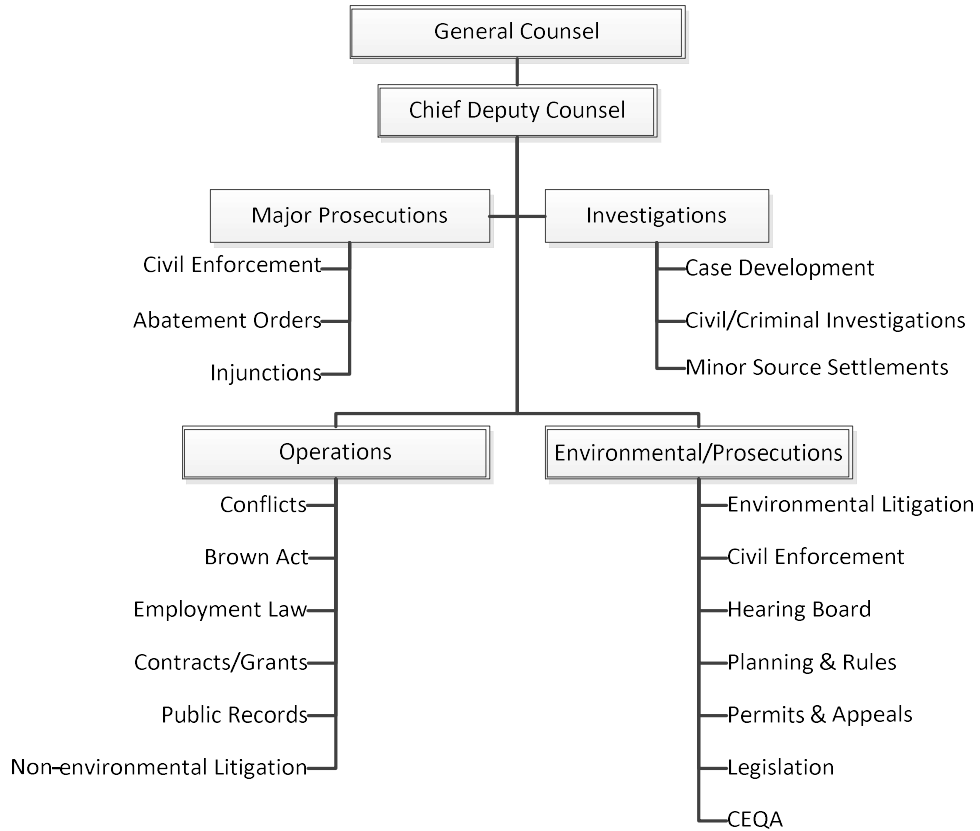
- Staff provided legal advice to help bring Commodity fumigators into the AB2588 program.

### **ANTICIPATED:**

- Defend litigation challenging Rule 1146.2's zero-emission requirements for large water heaters and small boilers and process heaters.
- Provide legal advice regarding the Cooperative Agreement with the Ports of Los Angeles and Long Beach, including defending the current litigation about the Cooperative Agreement.
- Provide legal advice and review of CEQA documents for lead agency projects and projects where South Coast AQMD is a responsible agency.
- Conclude update of South Coast AQMD Administrative Policies and Procedures.
- Continue prosecuting public nuisance matters involving the Chiquita Canyon Landfill, Sunshine Canyon Landfill, and Hyperion Water Reclamation Plant to bring the facilities into compliance and mitigate odors affecting the public.
- Provide legal advice and document review for Multiple Air Toxics Exposure Study VI and AB 2588 Air Toxics Hot Spots issues.
- Assist Legislative and Public Affairs and Media staff and outside consultants in defending and furthering the South Coast AQMD's interests in state and federal legislation.
- Prosecute several hundred Notices of Violation for violation of Rule 2305 (warehouse indirect source rule) and several hundred Notices of Violations for other air quality violations.

**LEGAL (cont.)**

**ORGANIZATIONAL CHART:**



**POSITION SUMMARY: 34 FTEs**

Legal Units	Amended FY 2025-26	Change	Proposed FY 2026-27
Office Administration	4	-	4
General Counsel	30	-	30
<b>Total</b>	<b>34</b>	<b>-</b>	<b>34</b>

LEGAL (cont.)

POSITION DETAIL:

<u>FTEs</u>	<u>Title</u>
4	Administrative Secretary/Legal
1	Assistant Chief Deputy
1	Assistant Chief Deputy – Major Prosecutions
1	Chief Deputy Counsel
1	General Counsel
3	Legal Secretary
1	Office Assistant
4	Paralegal
6	Principal Deputy District Counsel
7	Senior Deputy District Counsel
1	Senior Office Assistant
2	Senior Paralegal
1	Staff Specialist
<u>1</u>	Contract Assistant
34	Total FTEs

**Legal  
Work Program by Office**

#	Program Code	Program Category	Goal	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27 +/-	Revenue Categories
1	08 001	Advance Clean Air Technology	I	AB2766/Mob Src/Legal Advice	AB2766 Leg Adv: Trans/Mob Source	0.05	0.00	IX
2	08 003	Advance Clean Air Technology	I	AB2766/MSRC	Legal Advice: MSRC Prog Admin	0.20	0.00	IX
3	08 010	Develop Programs	I	AQMP	AQMP Revision/CEQA Review	0.50	0.00	IV,IX
4	08 019	Operational Support	I	AB617-Prog Develop	AB617-Program Development	1.20	0.00	IX
5	08 025	Operational Support	III	Admin/SCAQMD-Legal Research	Legal Research/Staff/Exec Mgmt	1.50	0.00	IX
6	08 030	Operational Support	I	AB134	AB134	1.00	0.00	IX
7	08 038	Operational Support	III	Admin/Office Management	Attorney Timekeeping/Perf Eval	3.00	0.00	IX
8	08 071	Operational Support	I	Arch Cigs - Admin	Rule Dev/TA/Reinterpretations	0.50	0.00	XVIII
9	08 072	Ensure Compliance	I	Arch Cigs - End User	Case Dispo/Rvw, Track, Prep NOV's	0.50	0.00	XVIII
10	08 073	Ensure Compliance	I	Arch Cigs - Other	Case Dispo/Rvw, Track, Prep NOV's	0.50	0.00	XVIII
11	08 102	Operational Support	II	CEQA Document Projects	CEQA Review	0.50	0.00	II,III,IX
12	08 115	Ensure Compliance	I	Case Disposition	Trial/Dispo-Civil Case/Injunct	4.00	0.00	II,IV,V,VII,XV
13	08 131	Advance Clean Air Technology	I	Clean Fuels/Legal Advice	Legal Advice: Clean Fuels	0.20	0.00	VIII
14	08 154	Ensure Compliance	I	Compliance/NOV Administration	Review/Track/Prep NOV's/MSAs	0.75	0.00	IV
15	08 185	Ensure Compliance	I	Database Management	Support IM/Dev Tracking System	0.75	0.00	IV
16	08 227	Operational Support	III	Employee/Employment Law	Legal Advice: Employment Law	0.50	0.00	IX
17	08 235	Ensure Compliance	I	Enforcement Litigation	Maj Prosecutions/Civil Actions	1.75	0.00	IV
18	08 275	Operational Support	III	Governing Board	Legal Advice:Attend Board/Cmte Mtgs	2.75	0.00	IX
19	08 366	Ensure Compliance	I	Hearing Board/Legal	Hear/Disp-Variant/Appeal/Rev	2.75	0.00	IV
20	08 380	Ensure Compliance	I	Interagency Coordination	Coordinate with Other Agencies	0.20	0.00	II,V
21	08 401	Operational Support	III	Legal Advice/SCAQMD Programs	General Advice: Contracts	1.50	0.00	IX
22	08 403	Ensure Compliance	III	Legal Rep/Litigation	Prep/Hearing/Disposition	3.50	0.00	IX,II
23	08 404	Policy Support	I	Legal Rep/Litigation	Draft Legis/SCAQMD Position/Mtgs	0.25	0.00	II,IX
24	08 416	Policy Support	I	Legislative Activities	Lobbying: Supp/Promote/Influence legis/Adm	0.10	0.00	IX
25	08 457	Advance Clean Air Technology	I	Mob Src/C Moyer/Leg Advice	Moyer/Implement/Program Dev	0.10	0.00	IX
26	08 465	Ensure Compliance	I	Mutual Settlement	Mutual Settlement Program	1.50	0.00	IV
27	08 516	Timely Review of Permits	I	Permit Processing/Legal	Legal Advice: Permit Processing	0.10	0.00	III
28	08 565	Customer Service and Business Assistance	III	Public Records Act	Comply w/ Public Rec Requests	1.30	0.00	IX
29	08 651	Develop Rules	I	Rules/Legal Advice	Legal Advice: Rules/Draft Regs	1.20	0.00	II
30	08 661	Develop Rules	I	Rulemaking/RECLAIM	RECLAIM Legal Adv/Related Iss	0.50	0.00	II
31	08 681	Customer Service and Business Assistance	III	Small Business/Legal Advice	Legal Advice: SB/Fee Review	0.05	0.00	II,III
32	08 717	Policy Support	II	Student Interns	Gov Board/Student Intern Program	0.10	0.00	IX
33	08 770	Timely Review of Permits	I	Title V	Leg Advice: Title V Prog/Perm Dev	0.05	0.00	II,IV
34	08 772	Timely Review of Permits	I	Title V Permits	Leg Advice: New Source Title V Permit	0.05	0.00	III
35	08 791	Ensure Compliance	I	Toxics/AB2588	AB2588 Legal Advice: Plan & Impl	0.05	0.00	X
36	08 805	Ensure Compliance	III	Training	Continuing Education/Training	0.50	0.00	IX
37	08 827	Operational Support	I	VW-General Admin	VW-General Admin	0.05	0.00	XVII

<b>Total Legal</b>	34.00	-	34.00
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Legal						
Line Item Expenditure						
Major Object / Account # / Account Description		FY 2024-25 Actuals	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate *	FY 2026-27 Proposed Budget
<b>Salary &amp; Employee Benefits</b>						
51000-52000	Salaries	\$ 4,763,699	\$ 5,066,363	\$ 4,841,641	\$ 4,836,314	\$ 5,070,886
53000-55000	Employee Benefits	2,480,359	2,586,967	2,533,968	2,528,839	2,569,568
Sub-total Salary & Employee Benefits		\$ 7,244,058	\$ 7,653,330	\$ 7,375,609	\$ 7,365,154	\$ 7,640,454
<b>Services &amp; Supplies</b>						
67250	Insurance	\$ -	\$ -	\$ -	\$ -	\$ -
67300	Rents & Leases Equipment	-	-	-	-	-
67350	Rents & Leases Structure	-	-	-	-	-
67400	Household	-	-	-	-	-
67450	Professional & Special Services	1,047,852	1,000,000	1,000,000	896,814	1,000,000
67460	Temporary Agency Services	-	20,000	20,000	17,936	60,000
67500	Public Notice & Advertising	-	2,500	2,500	2,242	2,500
67550	Demurrage	-	5,000	5,000	4,484	10,000
67600	Maintenance of Equipment	-	500	500	448	500
67650	Building Maintenance	-	-	-	-	-
67700	Auto Mileage	984	1,600	1,600	1,435	1,600
67750	Auto Service	-	-	-	-	-
67800	Travel	9,561	15,000	15,000	13,452	15,000
67850	Utilities	-	-	-	-	-
67900	Communications	4,004	10,300	5,300	4,753	10,300
67950	Interest Expense	-	-	-	-	-
68000	Clothing	-	500	500	448	500
68050	Laboratory Supplies	-	-	-	-	-
68060	Postage	8,594	4,750	4,750	4,260	4,750
68100	Office Expense	(85,686)	16,000	16,000	14,349	16,000
68200	Office Furniture	4,594	5,000	5,000	4,484	10,000
68250	Subscriptions & Books	66,940	180,000	180,000	161,427	180,000
68300	Small Tools, Instruments, Equipment	-	-	-	-	-
68400	Gas and Oil	-	-	-	-	-
69500	Training/Conference/Tuition/ Board Exp.	7,100	17,500	17,500	15,694	30,000
69550	Memberships	2,071	2,500	2,500	2,242	2,500
69600	Taxes	-	-	-	-	-
69650	Awards	-	-	360	323	-
69700	Miscellaneous Expenses	399	2,000	2,000	1,794	2,000
69750	Prior Year Expense	-	-	-	-	-
69800	Uncollectable Accounts Receivable	-	-	-	-	-
89100	Principal Repayment	-	-	-	-	-
Sub-total Services & Supplies		\$ 1,066,412	\$ 1,283,150	\$ 1,278,510	\$ 1,146,586	\$ 1,345,650
77000	<b>Capital Outlays</b>	\$ 180,838	\$ -	\$ -	\$ -	\$ -
79050	<b>Building Remodeling</b>	-	-	-	-	-
Total Expenditures		\$ 8,491,309	\$ 8,936,480	\$ 8,654,119	\$ 8,511,739	\$ 8,986,104

\* Estimates based on July 2025 through February 2026 actual expenditures and February 2026 budget amendments.

**LEGISLATIVE & PUBLIC AFFAIRS/MEDIA OFFICE**

**LISA TANAKA-O'MALLEY  
DEPUTY EXECUTIVE OFFICER**

<b>At a Glance:</b>	
FY 2025-26 Adopted Budget	\$11.7M
FY 2026-27 Proposed Budget	\$12.1M
% of FY 2026-27 Proposed Budget	5.4%
Total FTEs FY 2026-27 Proposed Budget	55

**DESCRIPTION OF MAJOR SERVICES:**

Legislative & Public Affairs/Media Office provides a broad range of services to internal and external stakeholders. These services include:

**Legislative/Communications**

**State and Federal Relations**

State and Federal Relations works with all levels of elected officials and their staff, agencies, and stakeholders to support and advance South Coast AQMD’s legislative priorities. Efforts are focused on policy and funding issues that support the attainment of state and federal clean air standards. This unit also works to defend against legislative activities detrimental to the goals and priorities of clean air.

**Local Government and Community Relations**

Local Government and Community Relations works in all four counties of South Coast AQMD’s jurisdiction, including 163 cities. Activities include government relations, facilitating a two-way flow of communication with stakeholders, assisting with air quality inquiries, and promoting and providing information on programs and initiatives. This group is also responsible for major events such as the Clean Air Awards and the Working with Communities (WWC) program.

**INVEST CLEAN Public Benefits Program**

The Public Benefits Program is part of the U.S. EPA Climate Pollution Reduction Grant (CPRG) INVEST CLEAN and Clean Heavy-Duty Vehicle ELECTRIC projects. This work will be done in coordination with Technology Advancement Office.

**Helpline and Public Resource Center**

The Helpline and Public Resource Center (PRC) facilitates the reporting of air quality complaints and directs the public to appropriate South Coast AQMD program resources. The PRC, located in the South Coast AQMD lobby, serves as a walk-up resource for all visitors to South Coast AQMD. PRC also supports Small Business Assistance with the Expired Permit Outreach Program.

## **LEGISLATIVE & PUBLIC AFFAIRS/MEDIA OFFICE (cont.)**

### **Small Business Assistance**

The Small Business Assistance (SBA) program is required under Section 40448 of the California Health and Safety Code to provide administrative services, technical assistance, and outreach to provide information to small businesses, local government, and the public. SBA also supports Fee Review and advisory group-related activities.

### **Partnerships and Education for Environmental Justice**

The Partnerships and Education for Environmental Justice (Partnerships and Education) program works on initiatives focused on working with overburdened communities to address air pollution through outreach and engagement such as meetings, events, supporting advisory groups, and other activities. Additionally, this group implements the Environmental Justice Community Partnership program as well as two (2) educational programs: the Clean Air Program for Elementary Students (CAPES) and the Why Healthy Air Matters (WHAM) for middle and high school students.

### **Media**

Media Relations is the official liaison with news media including newspapers and radio, broadcast, cable and satellite TV, books, magazines and newsletters, online outlets, digital and social media. The Media Relations Office also supports South Coast AQMD through a wide range of proactive media and public relations programs. Media provides counsel to the Executive Officer, Board, Executive Council, and staff on high-profile media relations issues, while also building public awareness of air quality issues.

### **Social Media**

The Social Media program connects the public to South Coast AQMD by helping build and maintain clean air awareness using official channels on Facebook, X (formerly known as Twitter), Instagram, and LinkedIn to share news, program announcements, and communications for meetings and events, video live streams, advisories, and other information.

### **Graphics**

The Graphics Department provides visual and media services from initial concept through final design project completion. The department also supports community programs by developing multimedia visual collateral and videos, and ensures consistent branding across all official South Coast AQMD documents and materials.

## **ACCOMPLISHMENTS:**

### **RECENT:**

#### **State Relations**

- Assisted with effort that secured \$100 million in statewide funding for the AB 617 program for FY 2025-26.

## **LEGISLATIVE & PUBLIC AFFAIRS/MEDIA OFFICE (cont.)**

- Assisted in securing \$250 million in ongoing annual statewide funding for the AB 617 program through the Cap & Invest program.
- Successfully worked to secure a veto of SB 34 (Richardson), which would have set a dangerous precedent by affecting South Coast AQMD's ability to use its indirect source rule authority related to Ports.

### **Federal Relations**

- Advocated for the U.S. EPA grant for the INVEST CLEAN project to support program implementation.
- Worked to support annual appropriations including Targeted Airshed Grants, Section 103/105, and Diesel Emission Reduction Act, as well as engage on policy issues related to the Clean Air Act, Reauthorization of Surface Transportation and others.
- Engaged with Congressional offices to provide technical support and address constituent issues.

### **Helpline and Public Resource Center**

- Assisted the public through the handling of 22,412 incoming calls, including 406 directed to the PRC and 267 Spanish calls.
- Contacted 742 businesses to assist with 1,390 permits through the Expired Permit Outreach Program.
- Supported preparation for public meetings, events, outreach, and updated and published 230 web pages.

### **Small Business Assistance**

- Assisted with 2,459 applications and/or permit-related items for small businesses, technical assistance on rules and regulations for 1,138 facilities, and recordkeeping training for 12 businesses.
- Processed and approved 1,313 Air Quality Permit Checklists and 36 Fee Review cases.
- Engaged with 756 facilities through the Expired Permit Outreach Program, including assistance in recovering revenue.

### **Local Government and Community Relations**

- Participated in 66 community events and 580 external meetings and planned four (4) in-person WWC events.
- Conducted outreach and engaged on high priority items including wildfires, proposed Amended Rules 1111 and 1121, INVEST CLEAN, and GO-ZERO.
- Organized and implemented Visiting Dignitaries and Speakers Bureau including multiple delegations from countries such as Korea and Chile.

### **INVEST CLEAN Public Benefits Program**

- Executed contracts for Third Party Facilitators and developed program workplan.
- Formed Public Benefits Steering Committee and held quarterly meetings including outreach related to the ELECTRIC project.
- Provided public feedback on Program Implementation Plans.

## LEGISLATIVE & PUBLIC AFFAIRS/MEDIA OFFICE (cont.)

### Partnerships and Education for Environmental Justice

- Held four (4) Environmental Justice Advisory Group meetings.
- Implemented CAPES in 23 classrooms and the WHAM program in 109 middle and high school classrooms. Participated in 216 community events for youth. Also, planned and held two (2) Earth Day webinars with approximately 600 students in total.

### Media

- Developed and issued 316 news releases to media (English and Spanish), on topics ranging from adoption of rules, updated legal actions on facilities, hearing board actions, technology investments, incentive programs and partnerships.
- Conducted outreach on air quality advisories and secured interviews on various topics in all major TV stations, radio, and print outlets and worked with Los Angeles Times, Politico, Newsweek, New York Times, and Bloomberg News on several high-profile editorials and stories.
- Led emergency communication efforts for high-profile issues such as ethylene oxide investigations, Chiquita Canyon Landfill, dust issues in Coachella Valley, and more.
- Produced Quarterly Advisor and three board member newsletters.

### Social Media

- Informed the public by distributing timely information about District policies, programs, and services, and supported all live stream events on social media platforms.
- More than 248,801 were reached on Twitter in January due to a Wildfire Smoke Advisory for the Palisades, Eaton, and Hurst Fires and No-Burn Day announcement. Advisory coverage and original content posted to social media accounts included 868 posts on Facebook, 866 posts on Twitter, 1,143 posts on Instagram and 810 posts on LinkedIn.

### Graphics

- Completed more than 224 graphics projects agency-wide, notably the AB 617 projects, events, and activities.
- Designed layouts for all South Coast AQMD publications.
- Developed original infographics for special LPAM outreach and public education projects involving air quality issues, INVEST CLEAN, WHAM, CAPES, and WWC.
- Provided video editing support and photography services for the agency.

### ANTICIPATED:

#### State Relations

- Lead efforts on sponsored legislation as directed by Governing Board.
- Advocate for air quality related policies and funding for AB 617 and other programs.
- Pursue cleanup related to warehouses to clarify air monitoring and data reporting by South Coast AQMD to the state.
- Monitor agencies and advocate as appropriate on air quality-related issues.

## LEGISLATIVE & PUBLIC AFFAIRS/MEDIA OFFICE (cont.)

### **Federal Relations**

- Advocate on behalf of INVEST CLEAN to support full project implementation.
- Seek funding and regulatory and administrative actions related to Clean Air Act to address regional air quality issues.
- Engage and participate in the reauthorization of Surface Transportation and pursue annual appropriations for TAG, DERA, and Section 103/105, and other programs.

### **Local Government and Community Relations**

- Increase, build, and maintain external relationships to conduct outreach and engagement with government, industry, community, environmental, health, educational and other stakeholders.
- Lead and collaborate on high profile issues and assist with crisis communications and day-to-day projects/programs as well as core programs such as small business assistance.
- Organize meetings and events to be community- and stakeholder-centered, including interpretation and translations services.

### **Public Benefits Program**

- Implement INVEST CLEAN Public Benefits Program and support ELECTRIC project in coordination with Technology Advancement Office.
- Lead INVEST CLEAN Public Benefits Steering Committee and related activities.
- Execute INVEST CLEAN communications including project summaries, outreach and educational materials, webpage development and maintenance, and related projects.

### **Helpline and Public Resource Center**

- Assist public through the handling of incoming calls and in person at the PRC.
- Work with SBA on Expired Permit Outreach Program, process web page updates for publishing, and support events and outreach by assisting with collateral material requests.
- Increase capabilities to serve public through interpretation services and staff training.

### **Partnerships and Education for Environmental Justice**

- Build and maintain strong relationships with stakeholders.
- Develop and implement community education programs to increase awareness of agency, air quality issues, filing complaints, rules, resources, and programs.
- Implement CAPES and WHAM Programs for elementary, middle and high schools, including Earth Day webinars. Review existing curriculum for potential updates.
- Support agency advisory groups with community centered issues.

### **Small Business Assistance**

- Target outreach and engagement to assist small businesses and other stakeholders regarding rules and regulations, permit requirements, and compliance, including implementation of the Expired Permit Outreach Program.

## LEGISLATIVE & PUBLIC AFFAIRS/MEDIA OFFICE (cont.)

- Outreach and educate municipalities to administer AQPCs to implement Government Code Section 65850.2 requirements.
- Promote permit streamline program including online services and related initiatives.
- Support agency advisory groups in relation to small business assistance.

### Media

- Develop strategic and crisis management communications plans for agency including making language accessible for notices, fact sheets, web, and other documents.
- Provide media relations services and strategic counsel for high-profile issues, ongoing programs and projects, and coordinate press events.
- Implement story maps on website and update, maintain hot topics webpages and produce quarterly Advisor issues and other brochures.
- Increase multimedia capabilities such as videos for 50<sup>th</sup> Anniversary and other projects as resources are available.

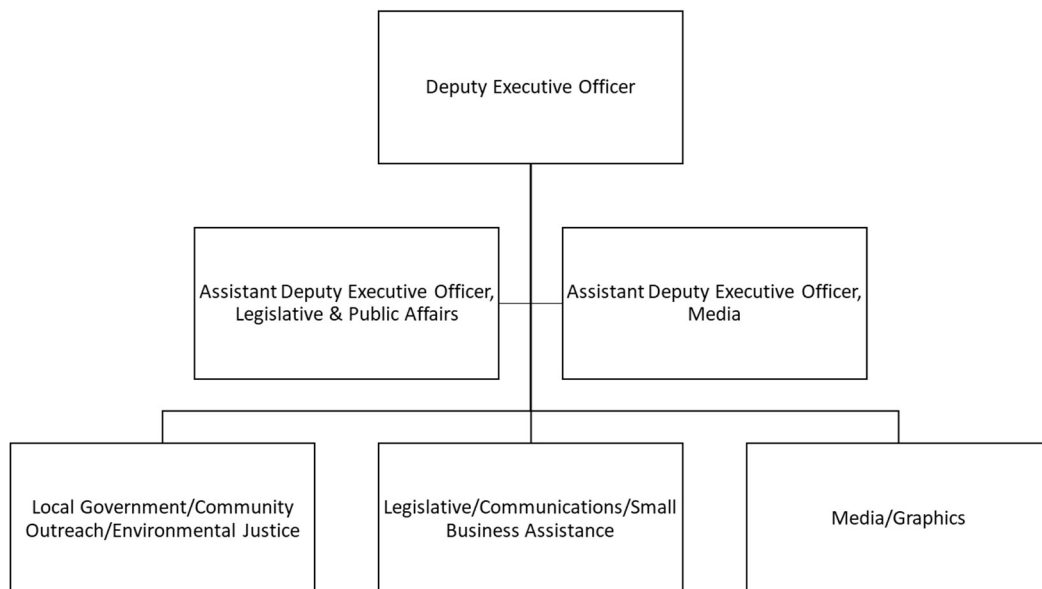
### Social Media

- Increase South Coast AQMD presence, including maintaining the library of photos and other content from all divisions and develop comprehensive social media campaigns.
- Create new visuals, stills and videos for more engaging outreach and education.
- Develop strategy to increase outreach, downloads, and use of the Mobile app via social media influencers.

### Graphics

- Complete graphics projects including social media, collateral brochures and promotional items to ensure messaging is consistent and to create focused branding.
- Expand agency photo library and platform to house images (FLICKR, Cloud, etc.)

### CURRENT ORGANIZATIONAL CHART:



**LEGISLATIVE & PUBLIC AFFAIRS/MEDIA OFFICE (cont.)**

**POSITION SUMMARY: 55 FTEs**

Legislative & Public Affairs/Media Office Units	Amended FY 2025-26	Change	Budget FY 2026-27
Administration	10	-	10
Legislative & Public Affairs	37	-	37
Media Office	8	-	8
Total	55	-	55

**POSITION DETAIL:**

<u>FTEs</u>	<u>Title</u>
4	Administrative Assistant I
2	Air Quality Engineer
2	Air Quality Specialist
2	Assistant Deputy Executive Officer
1	Deputy Executive Officer
1	Graphic Arts Supervisor
2	Graphic Illustrator II
2	Legislative Analyst
6	Public Affairs Manager
1	Public Affairs Specialist
3	Senior Administrative Assistant
9	Senior Office Assistant
2	Senior Public Affairs Manager
14	Senior Public Affairs Specialist
1	Senior Staff Specialist
1	Staff Specialist
1	Staff Assistant
<u>1</u>	Supervising Office Assistant
55	Total FTEs

**Legislative & Public Affairs/Media Office  
Work Program by Office**

#	Program Code	Program Category	Goal	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27	Revenue Categories
1	35 046	Customer Service and Business Assistance	III	Admin/Prog Mgmt	Admin Office/Units/SuppCoord Staff	8.00	7.00	lb
2	35 111	Ensure Compliance	II	Call Center/CUT SMOG	Smoking Vehicle Complaints	8.00	8.00	IX,XV
3	35 205	Customer Service and Business Assistance	II	Environmental Education	Curriculum Dev/Project Coord	0.50	0.50	II,IX,XV
4	35 240	Customer Service and Business Assistance	I	Environmental Justice	Impl Board's EJ Pgrms/Policies	3.50	3.50	II,IV
5	35 260	Customer Service and Business Assistance	III	Fee Review	Crnte Mtg/Fee-Related Complaint	0.50	0.50	II,III,IV,XV
6	35 280	Policy Support	I	Advisory Group/Ethnic Comm	GB Ethnic Comm Advisory Group	0.40	0.40	II,IX
7	35 281	Policy Support	I	Advisory Group/Small Business	SBA Advisory Group Staff Support	0.50	0.50	IV,IX
8	35 345	Policy Support	II	Goods Mvmt&Financial Incentive	Goods Movement & Financial Incentives Progr	1.00	1.00	IX
9	35 350	Operational Support	III	Graphic Arts	Graphic Arts	3.00	3.00	la
10	35 381	Customer Service and Business Assistance	III	Interagency Liaison	Interact Gov Agns/Promote SCAQMD	0.30	0.30	la,XV
11	35 390	Customer Service and Business Assistance	I	Intergov/Geographic Deployment	Dev/impl Local Govt Outreach	8.00	8.00	II,IX
12	35 412	Policy Support	I	Legislation/Federal	Lobbying/Analyses/Tracking/Out	1.00	1.00	la
13	35 413	Policy Support	I	Legislation/Exec Office Support	Coord Legis w/ EO, EC, Mgmt	0.25	0.25	la
14	35 414	Policy Support	I	Legislation-Effects	Lobbying/Analyses/Tracking/Out	1.80	1.80	la,IX
15	35 416	Policy Support	I	Legislative Activities	Supp/Promote/Influence Legis/Adm	0.50	0.50	la
16	35 491	Customer Service and Business Assistance	II	Outreach/Business	Chambers/Business Meetings	2.06	2.06	II,IV
17	35 492	Customer Service and Business Assistance	II	Public Education/Public Events	Pub Events/Conf/Rideshare Fair	3.20	3.20	II,V,IX,XV
18	35 494	Policy Support	I	Outreach/Collateral/Media	Edits,Brds,Talk shows,Commercl	4.00	5.00	la
19	35 496	Customer Service and Business Assistance	II	Outreach/Visiting Dignitary	Tours/Briefings-Dignitary	0.25	0.25	la
20	35 514	Customer Service and Business Assistance	I	Permit: Expired Permit Program	Assist w Permit Reinstatement	0.30	0.30	IV
21	35 555	Customer Service and Business Assistance	I	Public Information Center	Inform public of unhealthy air	1.00	1.00	II,V,IX
22	35 560	Develop Programs	I	Public Notification	Public notif of rules/hearings	0.50	0.50	II,IV,IX
23	35 565	Customer Service and Business Assistance	III	Public Records Act	Comply w/ Public Req for Info	0.10	0.10	la
24	35 679	Customer Service and Business Assistance	III	Small Business Assistance	Small Business/Financial Assistance	1.00	1.00	III
25	35 680	Timely Review of Permits	I	Small Business/Permit Streamlin	Asst sm bus to comply/SCAQMD req	3.95	3.95	II,III,IV,V,XV
26	35 710	Customer Service and Business Assistance	I	Speakers Bureau	Coordinate/conduct speeches	0.10	0.10	la
27	35 717	Policy Support	II	Student Interns	Student interns	0.10	0.10	la
28	35 791	Customer Service and Business Assistance	I	Toxics/AB2588	Outreach/AB 2588 Air Toxics	0.20	0.20	X
29	35 805	Operational Support	III	Training	Training	0.25	0.25	lb
30	35 825	Operational Support	III	Union Negotiations	Official Labor/Mgmt Negotiate	0.01	0.01	la
31	35 826	Operational Support	III	Union Steward Activities	Union Steward Activities	0.01	0.01	la
32	35 854	Customer Service and Business Assistance	II	WHAM Program	WHAM Program	0.20	0.20	XVII
33	35 855	Operational Support	II	Web Tasks	Create/edit/review web content	0.50	0.50	la
34	35 900	Operational Support	III	Justice Education	Justice Education	0.02	0.02	la

**Total Legislative & Public Affairs/Media Office**

55.00	-	55.00
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Legislative & Public Affairs/Media Office						
Line Item Expenditure						
Major Object / Account # / Account Description	FY 2024-25 Actuals	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate *	FY 2026-27 Proposed Budget	
<b>Salary &amp; Employee Benefits</b>						
51000-52000	Salaries	\$ 5,670,666	\$ 5,962,010	\$ 5,891,010	\$ 5,885,849	\$ 6,271,058
53000-55000	Employee Benefits	3,154,070	3,291,729	3,235,729	3,230,056	3,287,846
Sub-total Salary & Employee Benefits		\$ 8,824,736	\$ 9,253,739	\$ 9,126,739	\$ 9,115,905	\$ 9,558,904
<b>Services &amp; Supplies</b>						
67250	Insurance	\$ -	\$ -	\$ -	\$ -	\$ -
67300	Rents & Leases Equipment	728	7,000	7,000	6,278	7,000
67350	Rents & Leases Structure	-	9,000	9,000	8,071	9,000
67400	Household	-	-	-	-	-
67450	Professional & Special Services	1,696,772	1,797,851	1,800,351	1,614,580	1,897,851
67460	Temporary Agency Services	73,809	114,000	114,000	102,237	114,000
67500	Public Notice & Advertising	-	26,600	26,600	23,855	26,600
67550	Demurrage	-	-	-	-	-
67600	Maintenance of Equipment	-	9,000	9,000	8,071	9,000
67650	Building Maintenance	-	-	-	-	-
67700	Auto Mileage	7,252	24,800	24,800	22,241	24,800
67750	Auto Service	-	-	-	-	-
67800	Travel	21,264	45,200	45,200	40,536	45,200
67850	Utilities	-	-	-	-	-
67900	Communications	40,999	47,000	42,000	37,666	47,000
67950	Interest Expense	-	-	-	-	-
68000	Clothing	-	-	112	100	-
68050	Laboratory Supplies	-	-	-	-	-
68060	Postage	3,145	137,800	127,468	114,315	137,800
68100	Office Expense	57,555	45,300	44,038	39,494	45,300
68200	Office Furniture	14,073	-	7,797	6,992	-
68250	Subscriptions & Books	53,250	18,200	18,200	16,322	18,200
68300	Small Tools, Instruments, Equipment	-	-	-	-	-
68400	Gas and Oil	-	-	-	-	-
69500	Training/Conference/Tuition/ Board Exp.	28,431	8,500	8,500	7,623	8,500
69550	Memberships	47,684	26,250	26,250	23,541	26,250
69600	Taxes	-	-	-	-	-
69650	Awards	108,872	49,681	49,681	44,555	49,681
69700	Miscellaneous Expenses	12,630	43,100	43,100	38,653	43,100
69750	Prior Year Expense	(10)	-	-	-	-
69800	Uncollectable Accounts Receivable	-	-	-	-	-
89100	Principal Repayment	-	-	-	-	-
Sub-total Services & Supplies		\$ 2,166,455	\$ 2,409,282	\$ 2,403,097	\$ 2,155,131	\$ 2,509,282
77000	<b>Capital Outlays</b>	\$ -	\$ -	\$ -	\$ -	\$ -
79050	<b>Building Remodeling</b>	-	-	-	-	-
Total Expenditures		\$ 10,991,192	\$ 11,663,021	\$ 11,529,836	\$ 11,271,036	\$ 12,068,186

\* Estimates based on July 2025 through February 2026 actual expenditures and February 2026 budget amendments.

## MONITORING & ANALYSIS

**JASON LOW**  
**DEPUTY EXECUTIVE OFFICER**

<b>At a Glance:</b>	
FY 2025-26 Adopted Budget	\$32.8M
FY 2026-27 Proposed Budget	\$33.1M
% of FY 2026-27 Proposed Budget	14.7%
Total FTEs FY 2026-27 Proposed Budget	172

### DESCRIPTION OF MAJOR SERVICES:

Monitoring & Analysis is responsible for maintaining the South Coast AQMD's ambient air monitoring network, operating community air monitoring networks near major refineries in the South Coast Air Basin, performing analyses in a state-of-the-art air regulatory laboratory, conducting source tests and evaluations, conducting local community air monitoring in disadvantaged and other communities (e.g., AB 617 and special monitoring projects), implementing quality assurance programs, evaluating air quality sensors, evaluating and deploying advanced monitoring technologies for fence-line, community and mobile monitoring applications, and providing meteorological data and sampling and analytical support for the South Coast AQMD's incident response program, wildfire response program, and emissions investigations.

### ACCOMPLISHMENTS:

#### RECENT:

- Conducted measurements to assess ambient air quality in the Basin by operating and maintaining approximately 32 air monitoring sites resulting in 232,870 valid pollutant data points per month, collecting 7,344 hourly data points for ambient Volatile Organic Compounds (VOCs) and air toxics, and analyzing over 7,205 filters for components including mass, ions, carbon, and metals with 97.2% data completeness for the year. These efforts were in support of multiple federal programs including those for the National Air Toxics Trends Stations (NATTS), Photochemical Assessment Monitoring Stations (PAMS), National Core (NCORE), Near-Road Monitoring, and PM2.5 including Chemical Speciation. This data provides the basis for compliance with the National Ambient Air Quality Standards (NAAQS) along with verifying emission models and understanding source contributions for future control measures.
- Completed and submitted to U.S. EPA the Annual Air Quality Monitoring Network Plan on July 1, 2025. Conducted a public workshop to solicit input on the Plan, which describes South Coast AQMD's ambient air monitoring network, reviews actions completed during the previous fiscal year, and outlines planned network modifications for the year ahead.

## MONITORING & ANALYSIS (cont.)

- Completed and submitted to U.S. EPA the five-year Air Monitoring Network Assessment for criteria pollutants by the July 1, 2025 deadline. The assessment evaluated whether the network meets the monitoring objectives defined in 40 CFR Part 58, Appendix D, and ensures monitoring resources are effectively and efficiently deployed to meet stakeholder needs.
- Performed audits of field and laboratory test methods in support of federal monitoring programs, including “in-house” audits for air toxics. Continued the South Coast AQMD’s semi-annual audit program to assure data quality and completeness of the lead (Pb), PM10, and PM2.5 air monitoring program measurements.
- Reviewed and certified 2024 criteria pollutant data for submission to U.S. EPA Air Quality System (AQS).
- Issued, tracked, and developed resolutions for Quality Assurance Alerts (QAAs) and Corrective Action Requests (CARs) for monitoring network or instrument issues that may impact data quality or completeness.
- Developed corrective action plans (CAPs) for the 2023 U.S. EPA Criteria Pollutant Technical Systems Audit (TSA) and submitted to U.S. EPA for review and approval.
- After review and approval of CAPs from U.S. EPA, implemented corrective action plans for the 2023 U.S. EPA PAMS TSA and the 2022/2023 NATTS TSA.
- Deployed and initiated the air sample collection and continuous monitoring for the Multiple Air Toxics Exposure Study (MATES VI).
- Continued special monitoring efforts to address community concerns and better characterize emissions from metal processing facilities, auto body shops, oil and gas operations, sterilization facilities, rendering facilities, and landfills.
- Maintained monitoring efforts near the Salton Sea measuring hydrogen sulfide, PM10 mass and composition, and winds to provide information to alert the public of potential dust and/or odor events.
- Supported incident and nuisance response efforts related to the Chiquita Canyon Landfill investigation. Conducted air measurements and provided oversight to contractor measurements. Participated in the Public Health Assessment Unit (PHAU) and the Multi-Agency Coordination Team (MCAT) to address the situation and public concern.
- Integrated into the Incident Command and provided wildfire response monitoring efforts, conducting mobile monitoring surveys in the burn zones and deploying PM monitors and metals and asbestos samplers in response to the 2025 LA Wildfires in Palisades and Altadena. Participated in the Environmental Health Impacts multi-agency group and presented efforts and results in community meetings.
- Supported and verified compliance with current rules and regulations, analyzed over 170 samples for asbestos from demolition sites based on complaints and concerns about fallout (deposition), and performed approximately 150 analyses on architectural and industrial maintenance coating products for VOC and Hazardous Air Pollutants (HAP) content.
- Continued the evaluation of commercially available low-cost air quality sensors in the field and laboratory within the AQ-SPEC program. Increased the accessibility of the AQ-SPEC website and developed a new sensor evaluation report format. Maintained different particle and gas sensor networks for specific applications and grants. Further developed the Sensor Library Program with working with communities and academic partners.

## MONITORING & ANALYSIS (cont.)

- Supported community outreach efforts and Community Steering Committees (CSC) by participating in quarterly CSC meetings for all six AB 617 communities and Monitoring Working Group Meetings for two communities. Also, continued implementing Community Air Monitoring Plans (CAMPs) and supporting the implementation of community Emissions Reduction Plans (CERPs). Additionally, as part of the CAMPs implementation, continued mobile monitoring, real-time and time-integrated measurements at fixed monitoring stations, and the maintenance and operation of sensor networks to supplement fixed monitoring.
- Continued the development of a comprehensive data platform for acquiring, validating, analyzing, and mapping air measurement data from the various air monitoring technologies, including real-time and time-integrated measurements.
- Continued to support implementation for a Supplemental Environmental Project (SEP) to conduct fenceline and community monitoring near SoCalGas's natural gas facility in Aliso Canyon and the Porter Ranch community.
- Supported the Department of Homeland Security's BioWatch program through June 1, 2025, maintaining a network of 28 samplers and delivering approximately 10,220 samples to the LA County Department of Public Health. Coordinated the close-out phase and return of equipment to DHS.
- Continued to update the Emissions Quantification and Testing Evaluation (EQUATE) group as per Regulation III amendments to provide input on the source test review process assessment.
- Completed the development and beta testing of an electronic source test submission portal and tracking dashboard.
- Issued 709 source test protocol/report evaluations, and Continuous Emission Monitoring System (CEMS) approvals/certifications.
- Evaluated 41 certification test reports for boilers, water heaters, forced air furnaces, and barbecue ignition products.
- Through the Laboratory Approval Program (LAP), processed 46 renewal applications, and conducted 6 field audits.
- Conducted 7 in-house field source tests.
- Conducted 96 contractor field source test observations/inspections.
- Continued working with the seven major refineries in the LA Basin on developing amended fenceline air monitoring plans (FAMPs) and quality assurance project plans (QAPPs) to adequately address additional fenceline air monitoring and data reporting requirements put forward by the January 2024 amendment of Rule 1180.
- Continued working with refinery-related facilities and small refineries and newly subject to Rules 1180 and 1180.1 on development of their FAMPs and QAPPs.
- Continued oversight of fenceline air monitoring pursuant to Rule 1180 at the seven major refineries in the Basin by reviewing real-time air monitoring data and issuing public notifications when concentrations of measured pollutants exceed health-based short-term thresholds.
- Continued operation of 12 Rule 1180 community air monitoring stations by providing real-time information on community air quality through a dedicated public portal and issuing community air quality notifications when concentrations of measured pollutants exceeded health-based short-term thresholds.

## **MONITORING & ANALYSIS (cont.)**

- Fully implemented air monitoring for particulate matter (PM10 and PM2.5), air toxic metals and PAH (Naphthalene) at 10 existing Rule 1180 community air monitoring stations, as required by January 2024 Rule 1180 amendment.
- Continued planning for five additional community air monitoring stations resulting from the January 2024 amendment and adoption of Rules 1180 and 1180.1, respectively.
- Continued managing contract for an independent audit of the Rule 1180 fence line and community air monitoring network. Assisted the contractor with finalizing the development of fence line and community air monitoring audit protocols and collecting stakeholders' feedback. Assisted with communication and coordination of audit activities between the audit contractor and representatives of the major refineries subject to Rule 1180.
- Continued to oversee and support the implementation of optical tent (OT) project for measurements of benzene, ethylbenzene, toluene and xylenes (BTEX) operated by the University of California Los Angeles (UCLA) at the Phillips 66 Wilmington Refinery.
- Attended and presented at multiple national and international scientific conferences workshops such as conferences of the American Association for Aerosol Research (AAAR), the American Geophysical Union (AGU), and the American Air Waste Management Association (AWMA). Published peer-reviewed publications on the topics of community air quality, low-cost sensors, and fence line air monitoring.
- Conducted student outreach activities and laboratory tours to provide education on regulatory air measurements and to promote the mission of the South Coast AQMD.
- Continued the implementation of two new projects funded by the U.S. EPA "Enhanced Air Quality Monitoring for Communities" program. The first project is to conduct enhanced measurements of PM2.5 chemical composition and size distribution in Wilmington. The second project is to conduct community-based air quality monitoring through the South Coast AQMD sensor library program.
- Continued working with UCLA on the development of a reference method for validating Open-Path ORS systems, through a project funded by the U.S. EPA Science to Achieve Results (STAR) grant.
- Conducted continuous air monitoring for Methyl Bromide (MeBr) at a West Long Beach air monitoring site downwind of two fumigation facilities. The site was originally established by CARB in 2023, however, monitoring efforts were transitioned over to South Coast AQMD on May 21, 2025.
- Continued operation state-of-the-art mobile platforms for special emission investigations, emergency response and AB 617 communities CAMP implementation.

### **ANTICIPATED:**

- Conduct and complete the air sample collection and continuous monitoring for the sixth chapter of the Multiple Air Toxics Exposure Study (MATES, perform data verification and validation, finalize results, and draft final report.
- Prepare and submit to U.S. EPA the Annual Air Quality Monitoring Network Plan, which describes the network of ambient air quality monitors located within South Coast AQMD's four-county jurisdiction. The Plan includes a review of actions taken during the previous fiscal year and outlines planned network modifications for the year ahead.

## MONITORING & ANALYSIS (cont.)

- Prepare for a U.S. EPA Technical Systems Audit (TSA) in the coming fiscal year covering the criteria pollutant, NATTS, and PAMS monitoring networks. The TSA is a comprehensive evaluation conducted by U.S. EPA to assess compliance with federal monitoring requirements, data quality objectives, quality assurance procedures, and overall program implementation.
- Continue to seek opportunities such as student internships and educational outreach to provide opportunities that can lead to relevant experience for specialized technical careers.
- Continue the operation and development of South Coast AQMD's air monitoring network and special monitoring efforts critical to South Coast AQMD's operations. These include continued compliance verification and rule development, monitoring efforts in support of Chiquita Canyon Investigation and fumigation facilities, and other short-term activities.
- Continue to enhance and modernize the laboratory instrumentation, methodologies, and analysis capabilities to help with special monitoring projects, incident, and wildfire response. Continue operational efficiency and data confidence improvement by investing in the latest software, automated instruments and equipment, and other workflow streamlining efforts.
- Continue to enhance and modernize the South Coast AQMD's ambient monitoring network, telemetry system, and data management system that receives and validates the incoming data from the air monitoring stations, special monitoring locations, and AB 617 sites.
- Continue the development and implementation of mobile monitoring methods for surveying air pollutant concentrations in large areas in a short amount of time. Integrate mobile monitoring survey activities into various programs such as Rule 1180, AB 617, Special Monitoring, and Emission Investigation projects.
- Continue to assess and oversee operational integrity and quality assurance through internal audits of laboratory and field monitoring stations.
- Review and certify 2025 criteria pollutant data.
- Address findings from the 2023 U.S. EPA Criteria Pollutant, 2023 PAMS, and 2022/2023 NATTS Technical System Audit (TSA), and proactively implement corrective actions.
- Develop and approve procedures to oversee operational integrity and quality assurance in the Advanced Monitoring Technologies and Rule 1180 Implementation programs, which includes community air monitoring, sensor deployments, and refinery fence line and community air monitoring.
- Continue to apply for funding opportunities from local, state, and federal programs.
- Conduct air monitoring, source testing, and analysis activities in support of rule development, rule amendment, and rule implementation efforts (e.g., Rules 1110.3, 1118, 1134, 1135, 429, 429.2, 1146.2, 1147.2, 1153.1, 1159.1, 1405, 1426.1, 1435, 1445, 1469, 301, 306, 304/304.1, 314, 1178, 1180.1 and 1405).
- Continue source test protocol and report evaluations, CEMS certifications, LAP application reviews, and source test observations. Increase throughput on source test evaluations anticipated due to RECLAIM (Regional Clean Air Incentives Market) sunset and permit streamlining efforts.
- Provide support for the implementation of the source test submittal portal and tracking dashboard.

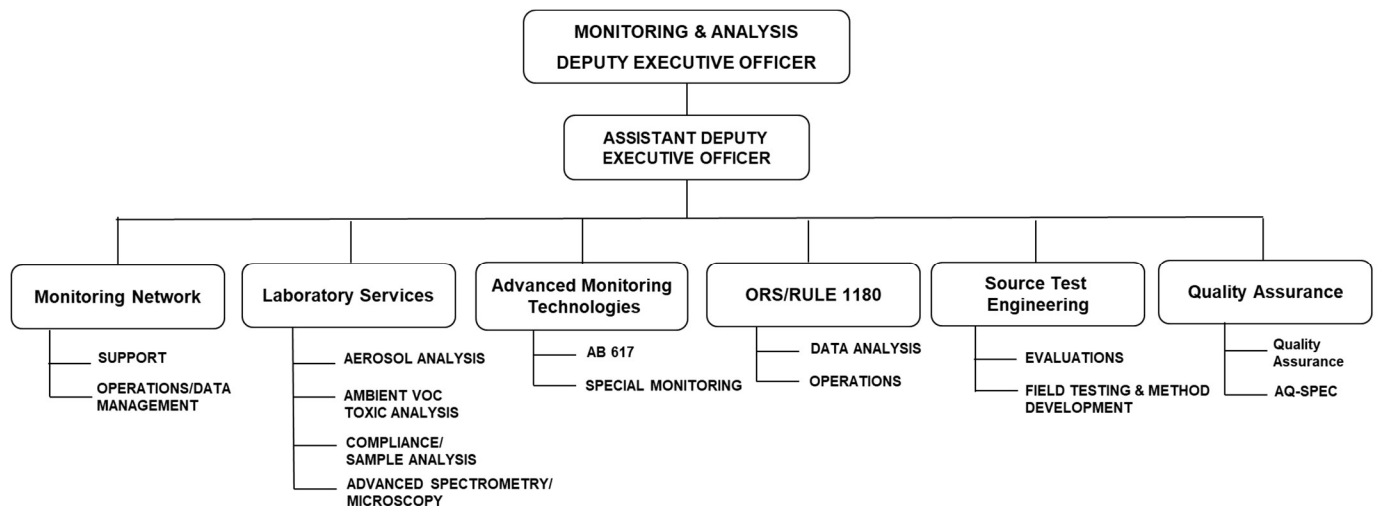
## MONITORING & ANALYSIS (cont.)

- Continue development of a procedure for validating ethylene oxide CEMS in support of Rule 1405 at medical device sterilization facilities.
- Continue development of an emissions certification test procedure for linear generators in support of Rule 1110.3.
- Continue supporting the contract implementation for a SEP to conduct air monitoring in communities near the Aliso Canyon natural gas facility.
- Continue conducting air monitoring, as appropriate, in three “Year One” communities (Wilmington, Carson, West Long Beach; San Bernardino, Muscoy; and East Los Angeles, Boyle Heights, West Commerce), in two “Year Two” AB 617 communities (Southeast Los Angeles and East Coachella Valley), and in one “Year Three” community (South Los Angeles) as part of their respective CERP and CAMP implementation.
- Continue working with the major refineries, refinery-related facilities and other refineries towards approval and implementation of their Rules 1180 and 1180.1 fenceline air monitoring plans.
- Continue to oversee the implementation of the refinery fenceline air monitoring systems, public data website, and public notification systems developed and implemented by each refinery.
- Assist the auditing contractor with completing the first audit of the Rule 1180 fenceline and community air monitoring network in accordance with the auditing procedures developed by the contractor.
- Continue to operate and maintain refinery-related community air monitoring as required under Rule 1180; and establish additional community air monitoring stations, as required by the January 2024 amendment of Rule 1180 and the adoption of Rule 1180.1.
- Continue to support the operation of an OT for real-time monitoring of BTEX at the Phillips 66 Wilmington refinery.
- Continue with full-scale testing of air quality sensors in AQ-SPEC and share testing results with the public. Expand the AQ-SPEC program to evaluate the performance of air quality sensors on a mobile platform and to assess the performance of VOC sensors in the field and under controlled laboratory settings.
- Continue developing concepts for performance verification and/or certification of low-cost particle and gaseous sensors.
- Continue with the implementation of multiple ORS technology projects, evaluate other next generation monitoring technologies. Initiate efforts towards establishing reference methods and/or standards for ORS applications for fenceline monitoring and emission estimation.
- Continue conducting mobile and fixed air monitoring activities, as needed, in support of EtO emission investigations and Rule 1405 implementation at sterilization, storage and other facilities.
- Evaluate fenceline monitoring plans for sterilization facilities required by Rule 1405.
- Continue field activities for two projects funded by the U.S. EPA “Enhanced Air Quality Monitoring for Communities” program (i.e., enhanced measurements of PM<sub>2.5</sub> chemical composition and size distribution in Wilmington, community-based air quality monitoring through the South Coast AQMD sensor library program).
- Continue working on a collaborative project funded by the U.S. EPA STAR grant to develop a reference method and system for validating Open-Path ORS measurements.

## MONITORING & ANALYSIS (cont.)

- Continue activities for the project funded by the U.S. EPA grants for development and testing of mobile monitoring platforms for air toxics (metals and ethylene oxide) and enhanced PM2.5 measurements in Wilmington to conclude the project and submit the final report.
- Continue to oversee the air monitoring network developed, implemented and operated by facility contractors near and around the Chiquita Canyon Landfill (CCL). Continue to work with facility contractors on improving their standard operating procedures (SOPs) and other QA documents. Continue to provide technical expertise to the Multi-Agency Critical Action Team (MCAT) and the Public Health Assessment Unit (PHAU).
- Continue air monitoring for MeBr at West Long Beach Station and provide support for rulemaking efforts.

### ORGANIZATIONAL CHART:



### POSITION SUMMARY: 172 FTEs

Monitoring & Analysis Units	Amended FY 2025-26	Change	Proposed FY 2026-27
Office Administration	12	-	12
Laboratory Services	50	-	50
Advanced Monitoring Technologies	22	2	24
ORS/Rule 1180	21	-	21
Monitoring Network	38	(9)	29
Source Test Engineering	19	2	21
Quality Assurance/AQ-SPEC	15	-	15
<b>Total</b>	<b>177</b>	<b>(5)</b>	<b>172</b>

## MONITORING & ANALYSIS (cont.)

### POSITION DETAIL:

<u>FTEs</u>	<u>Title</u>
6	Administrative Assistant I
26	Air Quality Chemist
13	Air Quality Engineer II
12	Air Quality Instrument Specialist I
28	Air Quality Instrument Specialist II
22	Air Quality Specialist
1	Assistant Deputy Executive Officer
3	Atmospheric Measurement Manager
1	Deputy Executive Officer
6	Laboratory Technician
1	Meteorologist Technician
1	Monitoring Operations Manager
4	Principal Air Quality Chemist
4	Principal Air Quality Instrument Specialist
8	Program Supervisor
1	Quality Assurance Manager
2	Senior Administrative Assistant
11	Senior Air Quality Chemist
3	Senior Air Quality Engineer
1	Senior Air Quality Engineering Manager
10	Senior Air Quality Instrument Specialist
1	Senior Enforcement Manager
2	Senior Office Assistant
1	Senior Staff Specialist
1	Source Testing Manager
2	Staff Specialist
<u>1</u>	Supervising Air Quality Engineer
<b>172</b>	<b>Total FTEs</b>

**Monitoring & Analysis  
Work Program by Office**

#	Program Code	Program Category	Goal	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27 +/-	Revenue Categories
1	46 015	Ensure Compliance	I	Acid Rain Program	Acid Rain CEMS Eval/Cert	0.20	0.00	0.20 II,IV
2	46 019	Monitoring Air Quality	I	AB617-Prog Develop	AB617-Program Development	32.70	0.25	32.95 IX
3	46 038	Monitoring Air Quality	I	Admin/Office Mgmt/Monitoring	Overall Program Mgmt/Coord	1.23	-1.00	0.23 Ib
4	46 041	Policy Support	I	Admin/Office Mgmt/Policy Supp	Overall Policy Supp/Mgmt/Coord	0.10	0.00	0.10 Ib
5	46 042	Ensure Compliance	I	Admin/Office Mgmt/Compliance	Compliance: Assign/Manage/Supp	0.10	0.00	0.10 Ib
6	46 043	Develop Rules	I	Admin/Office Mgmt/Rules	Rules: Assign/Manage/Supp	0.10	0.00	0.10 Ib
7	46 046	Monitoring Air Quality	I	Admin/Program Management	STA Program Administration	1.75	0.00	1.75 Ib
8	46 063	Monitoring Air Quality	I	Ambient Air Analysis	Analyze Criteria/Tox/Pollutants	8.91	0.00	8.91 II,V,IX
9	46 064	Monitoring Air Quality	I	Ambient Network	Air Monitoring/Toxics Network	22.45	0.51	22.96 IV,V,IX
10	46 065	Monitoring Air Quality	I	Air Quality Data Management	AM Audit/Validation/Reporting	1.00	0.00	1.00 II,V,IX
11	46 067	Monitoring Air Quality	I	Ambient Lead Monitoring	Lead Monitoring/Analysis/Reporting	0.50	0.00	0.50 IV
12	46 072	Ensure Compliance	I	Arch Ctgs - End User	Sample Analysis/Rpts	2.00	0.00	2.00 XVIII
13	46 073	Monitoring Air Quality	I	Arch Ctgs - Other	Sample Analysis/Rpts	2.00	0.00	2.00 XVIII
14	46 079	Monitoring Air Quality	II	AQ SPEC	AQ SPEC	6.69	0.50	7.19 XVII
15	46 091	Monitoring Air Quality	I	Aliso Cyn SEP MAD	Aliso Cyn SEP MAD	0.20	0.00	0.20 XVII
16	46 105	Ensure Compliance	I	CEMS Certification	CEMS Review/Approval	5.00	0.00	5.00 III,VI
17	46 119	Monitoring Air Quality	I	Chiquita Cyn 2023	Chiquita Cyn 2023	0.25	0.00	0.25 XVII
18	46 151	Monitoring Air Quality	I	EPA-Com-Mobile Monitoring	EPA Com Scale Mobile Monitring	0.25	-0.25	0.00 XVII
19	46 175	Ensure Compliance	I	DB/Computerization	Develop Systems/Database	0.44	0.00	0.44 II,IV,VI
20	46 410	Policy Support	I	Legislation	Support Pollution Reduction thru Legislatio	0.10	0.00	0.10 IX
21	46 450	Ensure Compliance	I	Microscopic Analysis	Asbestos/PM/Metals Analysis	3.00	0.00	3.00 VI
22	46 468	Monitoring Air Quality	I	NATTS(Natl Air Tox Trends Sta)	NATTS (Natl Air Tox Trends)	2.00	0.00	2.00 II,V,IX
23	46 500	Ensure Compliance	I	PM2.5 Program	Est/Operate/Maint PM2.5 Network	10.30	0.00	10.30 II,V,IX
24	46 505	Monitoring Air Quality	I	PM Sampling Program (DHS)	PM Sampling Program - Addition	8.41	-8.41	0.00 V
25	46 507	Monitoring Air Quality	I	PM Sampling Spec	PM Sampling Special Events	0.10	-0.10	0.00 V
26	46 530	Monitoring Air Quality	I	Photochemical Assessment	Photochemical Assess & Monitor	3.00	0.00	3.00 V,IX
27	46 545	Timely Review of Permits	I	Protocols/Reports/Plans	Eval Test Protocols/Cust Svc	2.10	0.00	2.10 III,IV
28	46 546	Timely Review of Permits	I	Protocols/Reports/Plans	Eval Test Protocols/Compliance	6.15	0.00	6.15 IV,VI
29	46 565	Customer Service and Business Assistance	III	Public Records Act	Comply w/ Public Req for Info	0.50	0.00	0.50 Ia
30	46 585	Monitoring Air Quality	I	Quality Assurance	Quality Assurance Branch	6.00	0.00	6.00 II,V,IX
31	46 646	Monitoring Air Quality	I	R1180 Community Mon	R1180 Comm Monitoring Refinery	18.50	0.00	18.50 XVII
32	46 649	Monitoring Air Quality	II	Rule 1180.1 Com Mon	Rule 1180.1 Com Mon Oth Ref	4.00	0.00	4.00 IV
33	46 657	Develop Rules	I	Rulemaking/Support PRDI	Assist PRDI w/ Rulemaking	0.80	0.00	0.80 II
34	46 663	Monitoring Air Quality	I	Salton Sea Monit	Mon/Analyze Hydrogen Sulfide	0.25	0.00	0.25 XVII
35	46 700	Ensure Compliance	I	Source Testing/Compliance	Conduct ST/Prov Data/Compl	2.25	0.00	2.25 VI
36	46 701	Customer Service and Business Assistance	I	Source Testing/Customer Svc	Conduct ST/Prov Data/Cust Svc	0.05	0.00	0.05 VI
37	46 702	Develop Programs	I	ST Methods Development	Eval ST Methods/Validate	0.95	0.00	0.95 II
38	46 704	Ensure Compliance	I	ST/Sample Analysis/Compliance	Analyze ST Samples/Compliance	5.00	0.00	5.00 VI
39	46 705	Develop Programs	I	ST Sample Analysis/Air Program	Analyze ST Samples/Air Prgrms	0.25	0.00	0.25 II
40	46 706	Develop Rules	I	ST Sample Analysis/Air Program	Analyze ST Samples/Rules	0.25	0.00	0.25 II

**Monitoring & Analysis (Cont.)  
Work Program by Office**

#	Program Code	Program Category	Goal	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27	Revenue Categories
41	46 707	Ensure Compliance	I	VOC Sample Analysis/Compliance	VOC Analysis & Rptg/Compliance	6.50	0.00	IV,XV
42	46 708	Develop Rules	I	VOC Sample Analysis/Rules	VOC Analysis & Rptg/Rules	0.25	0.00	II,XV
43	46 715	Monitoring Air Quality	II	Spec Monitoring/Emerg Response	Emergency Response	0.50	0.00	II
44	46 716	Ensure Compliance	I	Special Monitoring	Rule 403 Compliance Monitoring	5.18	2.00	IV,IX,XV
45	46 725	Timely Review of Permits	I	Permit Processing/Support E&P	Assist E&P w/ Permit Process	0.35	0.00	III
46	46 729	Monitoring Air Quality	I	STAR UCLA-EPA	STAR UCLA Reference Method Dev	0.50	0.00	V
47	46 730	Monitoring Air Quality	I	STAR Virg Tech-EPA	STAR Virg Tech Measurement HAPs	0.50	-0.50	V
48	46 794	Ensure Compliance	I	Toxics/AB2588	Eval Protocols/Methods/ST	2.00	2.00	4.00 X
49	46 795	Ensure Compliance	I	Toxics/Engineering	R1401 Toxics/HRA Prot/Rpt Eval	1.30	0.00	1.30 X
50	46 825	Operational Support	III	Union Negotiations	Labor/Mgmt Negotiations	0.03	0.00	0.03 Ia
51	46 826	Operational Support	III	Union Steward Activities	Rep Employees in Grievance Act	0.03	0.00	0.03 Ia
52	46 900	Operational Support	III	Justice Education	Justice Education	0.03	0.00	0.03 Ia

**Total Monitoring & Analysis**

177.00	(5.00)	172.00
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Monitoring and Analysis Line Item Expenditure						
Major Object / Account # / Account Description		FY 2024-25 Actuals	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate *	FY 2026-27 Proposed Budget
<b>Salary &amp; Employee Benefits</b>						
51000-52000	Salaries	\$ 18,495,627	\$ 19,978,419	\$ 19,335,077	\$ 19,307,973	\$ 20,026,531
53000-55000	Employee Benefits	9,483,776	9,777,051	9,610,049	9,604,628	9,975,172
Sub-total Salary & Employee Benefits		\$ 27,979,404	\$ 29,755,470	\$ 28,945,126	\$ 28,912,601	\$ 30,001,703
<b>Services &amp; Supplies</b>						
67250	Insurance	\$ -	\$ -	\$ -	\$ -	\$ -
67300	Rents & Leases Equipment	29,370	36,800	40,700	36,500	36,800
67350	Rents & Leases Structure	275,268	443,000	483,198	433,339	443,000
67400	Household	1,367	500	6,800	6,098	500
67450	Professional & Special Services	532,277	330,000	941,088	843,981	454,000
67460	Temporary Agency Services	533,806	141,600	470,877	422,289	141,600
67500	Public Notice & Advertising	25,908	12,000	10,700	9,596	12,000
67550	Demurrage	38,741	55,000	67,369	60,417	55,000
67600	Maintenance of Equipment	848,765	205,000	665,440	596,776	205,000
67650	Building Maintenance	101,852	165,000	71,440	64,068	165,000
67700	Auto Mileage	43,539	17,909	87,182	78,186	17,909
67750	Auto Service	763	-	-	-	-
67800	Travel	55,436	33,403	36,808	33,010	33,403
67850	Utilities	-	30,000	30,000	26,904	30,000
67900	Communications	128,870	431,000	409,593	367,329	431,000
67950	Interest Expense	-	-	-	-	-
68000	Clothing	37,742	3,000	35,920	32,214	3,000
68050	Laboratory Supplies	451,865	570,000	626,940	562,249	570,000
68060	Postage	19,227	16,818	13,009	11,667	16,818
68100	Office Expense	218,718	66,393	197,058	176,724	66,393
68200	Office Furniture	9,325	-	51,622	46,295	-
68250	Subscriptions & Books	1,509	1,027	1,227	1,100	1,027
68300	Small Tools, Instruments, Equipment	425,620	162,246	416,693	373,696	162,246
68350	Film	-	-	-	-	-
68400	Gas and Oil	-	-	-	-	-
69500	Training/Conference/Tuition/ Board Exp.	88,050	96,000	66,717	59,833	96,000
69550	Memberships	613	2,250	2,250	2,018	2,250
69600	Taxes	9,363	2,000	-	-	2,000
69650	Awards	-	-	-	-	-
69700	Miscellaneous Expenses	-	2,600	600	538	2,600
69750	Prior Year Expense	494	-	-	-	-
69800	Uncollectable Accounts Receivable	-	-	-	-	-
89100	Principal Repayment	-	-	-	-	-
Sub-total Services & Supplies		\$ 3,878,486	\$ 2,823,546	\$ 4,733,231	\$ 4,244,828	\$ 2,947,546
77000	<b>Capital Outlays</b>	\$ 4,367,506	\$ 215,000	\$ 2,606,016	\$ 2,606,016	\$ 125,000
79050	<b>Building Remodeling</b>	-	-	-	-	-
Total Expenditures		\$ 36,225,395	\$ 32,794,016	\$ 36,284,373	\$ 35,763,445	\$ 33,074,249

\* Estimates based on July 2025 through February 2026 actual expenditures and February 2026 budget amendments.

## PLANNING, RULE DEVELOPMENT & IMPLEMENTATION

### SARAH REES DEPUTY EXECUTIVE OFFICER

<b>At a Glance:</b>	
FY 2025-26 Adopted Budget	\$26.1M
FY 2026-27 Proposed Budget	\$27.2M
% of FY 2026-27 Proposed Budget	12.1%
Total FTEs FY 2026-27 Proposed Budget	132

#### DESCRIPTION OF MAJOR SERVICES:

Planning, Rule Development and Implementation (PRDI) is responsible for the majority of South Coast AQMD's air quality planning and rulemaking functions, including State Implementation Plan (SIP) related activities, air quality management and maintenance plans, reporting requirements and other state and federal Clean Air Act requirements. Key functions include:

- Preparing Air Quality Management Plans and SIP revisions that include strategies to ensure that the South Coast Air Basin and Coachella Valley can achieve state and federal ambient air quality standards
- Developing proposals for new and amended rules to implement measures in the Air Quality Management Plan (AQMP)/SIP, to meet state and federal requirements, to reduce air toxic emissions, and to fulfill goals in approved AB 617 Community Emissions Reduction Plans (CERPs)
- Implementing stationary source rules and incentive projects
- Conducting Socioeconomic impact and California Environmental Quality Act (CEQA) analyses for rule and plan development projects
- Reviewing and commenting on CEQA documents for projects located throughout the South Coast AQMD's jurisdiction
- Conducting CEQA and modeling analyses for projects requiring an air quality permit
- Coordinating with Engineering & Permitting Division and the Technology Advancement Office (TAO) on conducting CEQA analyses for permit projects and other projects initiated by TAO, respectively
- Developing and implementing mobile source strategies such as:
  - Implementing fleet rules to reduce emissions from public fleets;
  - Developing and implementing facility-based measures aimed at achieving emission reductions from indirect mobile sources associated with ports, airports, railyards, and warehouses; and
  - Engaging CARB and U.S. EPA on mobile source rulemaking efforts
- Coordinating with Legislative & Public Affairs/Media Office and the Technology Advancement Office (TAO) on state and federal legislative and regulatory issues and air quality incentives
- Conducting air quality evaluations, modeling, forecasting, and developing emissions inventories
- Participating in developing AB 617 CERPs, and implementing many of the CERP action items
- Leading the assessment, dissemination, and communication of air quality data, forecasts, advisories, and alerts, and providing guidance on health effects associated with air quality policies

## PLANNING, RULE DEVELOPMENT AND IMPLEMENTATION (cont.)

and other air quality-related issues that arise from a variety of situations involving individual facilities, community concerns, and events such as wildfires.

- Developing the Multiple Air Toxics Exposure Study (MATES) to assess regional air toxic emissions and risk throughout the region
- Implementing several key ongoing programs, including the state Toxics “Hot Spots” program (AB 2588), Annual Emissions Reporting program (AER), Employee Commute Trip Reduction (Rule 2202), WAIRE Program (Rule 2305), Airport MOU’s, and the AB 2766 Subvention fund program
- Developing South Coast AQMD policy for climate change, energy, and other air quality related subjects
- Conducting chemical transport modeling to estimate carrying capacity for state and federal ambient air quality standards and to demonstrate attainment of the standards for the South Coast Air Basin and the Coachella Valley

### ACCOMPLISHMENTS:

#### Recent:

##### AB 617

- Conducted Autobody Shop Workshop to fulfill two CERP actions
- Participated in the development of the Annual Progress Report to CARB
- Participated in AB 617 meetings with U.S. EPA, CARB, CAPCOA, other external stakeholders, and local agencies
- Assisted in receiving CARB approval on the Eastern Coachella Valley (ECV) Paving Project Plan
- Developed new and amended rules to implement approved CERP actions

##### AB 2588

- Continued to implement Rule 1402
- Monitored compliance with requirements under Early Action Reduction Plan for Sterigenics Ontario and Risk Reduction Plan for Sterigenics Vernon
- Conducted two public notification meetings for Bowman Plating Co and R.J. Noble Company facilities
- Prepared the 2024 Annual Report on the AB 2588 Program and presented it at a public hearing as required under the Hot Spots Information and Assessment Act
- Continued providing input to CARB and coordinating with CAPCOA regarding drafting updates to the AB 2588 guidelines and expanded list of regulated compounds
- Notified all identified fumigation facilities to report their toxic emissions under AB 2588 requirements (approximately 30 facilities) and reviewed/approved the submitted Initial Information reports and Air Toxic Inventory Reports
- As part of the South Coast AQMD’s Paramount investigation, staff notified five facilities of AB 2588 reporting requirements following air monitoring results from the City of Paramount showing elevated hexavalent chromium levels.

##### Air Quality Assessment

- Issued daily air quality forecasts and over 59 advisories in 2025. Improved forecasting software to increase forecast accuracy and streamline workflow

## PLANNING, RULE DEVELOPMENT AND IMPLEMENTATION (cont.)

- Reviewed one permit modeling request, answered over 75 public phone inquiries and over 283 email inquiries, responded to periodic media requests, and participated in over 25 media interviews
- Continued to maintain the South Coast AQMD real-time AQI map
- Continued developing tools for ozone, PM2.5 and PM10 exceptional event demonstrations to streamline future demonstrations as part of a collaboration with WESTAR/WRAP and 36 other state air agencies
- Supported the development of the 2025 South Coast Air Basin Redesignation Requests and Maintenance Plans for PM2.5 and PM10
- Continued to evaluate PM10 and TSP data and started several projects to evaluate dust emissions and provide additional data for PM10 mitigation in Coachella Valley: Prepared for a research contract to study dust emission sources in Coachella Valley; deployed an environmental monitoring camera to identify dust emissions in northwest Coachella Valley, and started work to use existing imagery from a second camera and deploy a third camera; started a collaboration with UC Riverside and the Coachella Valley Association of Governments to deploy 7 QuantAQ PM sensors in Coachella Valley
- Continued to manage a collaboration and update software to facilitate the issuance of air quality alerts from air districts in Southern California through the National Weather Service
- Evaluated air quality metrics, progress, and attainment of air quality standards
- Made significant progress on a new hourly forecast model to increase forecast accuracy and improve disseminations
- Continued to conduct and coordinate the MATES VI campaign. Continued managing the brake and tire wear study and started analyzing meteorological data to evaluate Ethylene Oxide research questions based on MATES VI measurements
- Continued to maintain the Health Risk Assessment web tool for permit applications and CEQA modeling
- Made significant progress in developing a secondary system to run data processing tasks to support the forecast, which will be used to support the necessary software upgrade of the existing system and improve resiliency of the forecast and advisory system
- Supported the next update of the mobile app by assisting in the design of pages related to check before you burn and advisories and began developing IT infrastructure to provide the required advisory data

### *Air Quality Modeling/Emissions Inventory*

- Developed emissions inventory for the South Coast Air Basin to revise an attainment plan for the 2012 annual PM2.5 standard ( $12 \mu\text{g}/\text{m}^3$ ) for the South Coast Air Basin.
- Changes in emission reductions due to recent regulatory actions by U.S. EPA, CARB and U.S. Congress were evaluated and quantified to support upcoming SIP revisions such as maintenance plans for multiple PM2.5 and PM10 standards for the South Coast Air Basin
- Updated photochemical transport modeling platform to use in upcoming SIP revisions and MATES simulations
- Developed modeling tools that support air toxics modeling at neighborhood scale over AB617 communities, in support of an EPA-funded grant in collaboration with MAD.
- Developed methodologies and input data to update area source emissions inventory to include in upcoming SIP applications

## PLANNING, RULE DEVELOPMENT AND IMPLEMENTATION (cont.)

- Developed growth and control factors reflecting SCAG's latest adopted 2024 RTP/SCS and recently adopted rules to project emissions to future years
- Developed control factors for rules adopted under the AB617 umbrella submitted to CARB for their tracking of AB617 progress
- Developed the aircraft emissions inventory for 2023 and future years in collaboration with the Basin's main airports, including main military bases
- Developed emissions inventories and maintenance demonstrations for the redesignation requests and maintenance plans for 1997 and 2006 PM<sub>2.5</sub> NAAQS and a 2<sup>nd</sup> maintenance plan for 1987 PM<sub>10</sub> NAAQS
- Conducted a thorough review of industrial classification assigned to AER facilities, required to develop facility emissions inventories and to quantify emission benefits from adopted rules
- Conducted photochemical transport modeling to estimate impact of wildfire and windblown dust on ozone and PM to support exceptional event demonstrations
- Developed rule factors and BARCT factors to track emission reductions from recently adopted rules
- Provided geospatial analysis support to incentive programs such as Carl Moyer program
- Review emissions increases anticipated from projects subject to general conformity requirements
- Analyzed telematics data from big data sources (StreetLight, Geotab) to analyze heavy-duty vehicle activity in the basin

### Annual Emissions Reporting

- Continued enhancements for the Annual Emissions Reporting (AER) web tool software to implement Rule 301 amendments, Rule 317.1 reporting requirements, expanded reporting parameters pursuant to CARB's Criteria and Toxic Reporting Regulation, and enhanced the capability of on-line payments and certification
- Identified and notified approximately 3,000 facilities subject to South Coast AQMD's AER program and CARB's CTR regulation (Phase 3)
- Reviewed data from AER reports ultimately generating approximately \$18 million in annual emission fees
- Provided program information and training on report preparation and submittal through a virtual workshop; responded to over 2,700 inquiries from the AER hotline and email inbox related to assistance with preparing and submitting annual emissions reports
- Compiled and submitted data year 2024 emissions information to CARB
- Implemented current CTR requirements in effect for 2024 reporting year, which included CTR Core Facilities
- Incorporating new program work detail (internal) necessary to facilitate and implement emissions reporting under Rule 317.1

### AQMP/SIP

- Developed the South Coast Air Basin Contingency Measure SIP Revision for the 2015 8-Hour Ozone Standard for the South Coast Air Basin
- Developed the 2025 Quantitative Milestone Report for the 2012 Annual PM<sub>2.5</sub> Standard for the South Coast Air Basin
- Coordinated with U.S. EPA and CARB regarding completeness and approvability concerns related to the 2024 PM<sub>2.5</sub> Plan

## PLANNING, RULE DEVELOPMENT AND IMPLEMENTATION (cont.)

- Developed drafts of the redesignation requests and maintenance plans for the 1997 and 2006 PM2.5 NAAQS and a 2<sup>nd</sup> maintenance plan for the 1987 PM10 NAAQS for the South Coast Air Basin

### AREA SOURCES

- Rule Development
  - Initiated proposed amendments to Rule 1113 to phase out two toxic compounds, pCBtF and tBAC, from architectural coatings
  - Amended Rule 1138 to implement the Most Stringent Measure to reduce PM2.5 emissions from chain-driven charbroilers, which also partially implements the 2024 PM2.5 Plan's Control Measure BCM-12: Further Emission Reductions from Commercial Cooking.
- Program Development
  - Conducted technology assessment for potentially lowering the NOx emission limit for large water heaters and small boilers subject to Rule 1146.2
- Program Implementation
  - Continue to implement GO ZERO incentive program for space and water heating appliances for single family, multifamily, and small businesses
  - Continue rule effectiveness for area sources VOC reduction rules
  - Continue rule effectiveness for refrigerant emissions
  - Continue rule effectiveness for vehicle scrapping and transportation programs
  - Continue implementation of Clean Air Solvents and Clean Air Choices programs

### CEQA

- Prepared CEQA documents for 15 South Coast AQMD rules and plans, oversaw the preparation of CEQA documents for four permit projects, and conducted 11 complex CEQA pre-screenings
- Reviewed approximately 800 CEQA and other environmental documents prepared by other lead agencies and provided comments on approximately 110 CEQA documents
- Provided technical consultation for ongoing development projects for which CEQA documents are being prepared by other agencies, including but not limited to the following: California High Speed Rail, Los Angeles DWP Scattergood Generating Stations Units 1 and 2 Green Hydrogen-Ready Modernization, Frank Bowerman Landfill Renewable Natural Gas Project, Berths 97-109 [China Shipping] Container Terminal, Perris Airport Logistics Center, Harvest Landing Retail Center & Business Park, Westside Annexation and North Lancaster Industrial Specific Plan, MoVal 2040 Moreno Valley General Plan, Pure Water Southern California, CSI Revision, and the Bloomington Business Park Specific Plan
- Continued development of revised guidance for how to analyze cumulative impacts from air toxics in CEQA documents
- Continued providing technical consultation for the on-going maintenance of and future upgrades to the web-based version of CAPCOA's California Emissions Estimator Model (CalEEMod) and co-chaired CAPCOA's CalEEMod Focus Group
- Executed a Restricted Grant Agreement with Caltrans to implement the terms of the \$450,000 Sustainable Transportation Planning Grant which provides three years of funding for incorporating new transportation measures and making other improvements to CalEEMod and

## PLANNING, RULE DEVELOPMENT AND IMPLEMENTATION (cont.)

the CAPCOA GHG Handbook and which is being implemented through a cooperative agreement between CAPCOA, South Coast AQMD, and Caltrans

- Initiated work on updating South Coast AQMD's localized significance thresholds (LSTs)

### Facility Based Mobile Source Measures

- Continued implementation of Rule 2305 to reduce NO<sub>x</sub> and PM from warehouse and warehouse-related activities, which included but is not limited to: WAIRE Program Annual Report presented at the Mobile Source Committee in January 2026 providing results from the first three years of program implementation, compliance assistance, enforcement activities, and enhancements to the WAIRE Program Online Portal (POP) for owners and operators to submit the required reports
- Continued implementation of emission reduction measures included in the Memoranda of Understanding (MOUs) between the South Coast AQMD and the five main commercial airports in the Basin, based on each airport's Air Quality Improvement Plan or Air Quality Improvement Measures
- Continued work on finalizing the 2022-2024 report on the progress of implementing Airport MOU measures to be submitted to U.S. EPA, collaborated with airports to develop calculation methodology document for ground support equipment, and hosted a working group meeting to discuss the airports' progress in implementing MOU measures and briefed Mobile Source Committee
- Continued development of emission reduction strategies for new or redevelopment projects
- Signed the Cooperative Agreement with the Ports of Long Beach and Los Angeles to develop and implement on-port zero emission charging and fueling infrastructure plans for all port sources, and continued engaging with the ports and stakeholders on developing additional measures to be added to the Cooperative Agreement, and provided status updates to the Mobile Source Committee and the Governing Board
- Continued implementation of the Memorandum of Cooperation (MOC) with multiple port and municipal entities based in Shenzhen, China, and the Port of Long Beach to promote green maritime economy around the Pacific Rim, and continued other international engagement including participating in the annual Global Maritime Forum and discussing with member states of the International Maritime Organization (IMO) and the World Maritime University on OGV NO<sub>x</sub> emissions.
- Continued pursuing research and emission testing opportunities to better understand OGV emissions profile, including serving on the technical advisory committee for OGV emissions testing, monitoring, and modeling conducted by the University of California, Riverside, developing a scientific manuscript that could potentially help inform IMO member states' proposals to amend the NO<sub>x</sub> technical code for international marine engine regulation, and continuing with bimonthly meetings with CARB's OGV rule development and implementation teams
- Continued coordinating with CARB on South Coast AQMD's participation in the railroad working group

### Health Effects

- Provided health effects information in response to high-profile community concerns and completed approximately 20 media interviews on air pollution and health-related topics
- Managed three research contracts through the Health Effects of Air Pollution Foundation

## PLANNING, RULE DEVELOPMENT AND IMPLEMENTATION (cont.)

### Fleet Rules/Mobile Sources

- Continued implementation of South Coast AQMD Fleet Rules, including the evaluation of Rule 1196 compliance plans, Technical Infeasibility Certification Requests, and Rule 1186 street sweeper certification requests
- Continued technical evaluation of Rule 1610 Mobile Source Emission Reduction Credits (MSERC) applications
- Continued tracking development of CARB's proposed regulations for Advanced Clean Fleets, TRUs, commercial harbor crafts, locomotives, in-use off-road diesel fleets, etc. and provided comments and testimony
- Prepared Rule 317 reports for the demonstration of the fee equivalency to meet Clean Air Act Section 185 fee obligations
- Performed comparative analysis of the fleet rules with the last adopted rules from CARB and EPA and evaluated potential amendment to harmonize ours with those from other agencies

### Stationary Source Rule Development

- Proposed amendments to Rules 1111 and 1121 to transition space and water heating appliances to zero-NOx emissions but the amendments were not passed by the Governing Board
- Amended Rule 223 to comply with the federal Clean Air Act requirements for Most Stringent Measures and implement control measure BCM-08 – Emission Reductions from Livestock Waste at Confined Animal Facilities, from the South Coast Air Basin 2024 Attainment Plan for the 2012 Annual PM2.5 National Ambient Air Quality Standard
- Amended Rule 445 to address federal Clean Air Act requirements for Most Stringent Measures and implement BCM-18: Further Emission Reductions from Wood-Burning Fireplaces and Wood Stoves of the South Coast Air Basin Attainment Plan for the 2012 Annual PM2.5 National Ambient Air Quality Standard
- Amended Rule 462 to address VOCs from bulk loading operations
- Amended Rule 1133 Series to incorporate direct land application of greenwaste to address Clean Air Act requirements for Most Stringent Measures and implement BCM-10: Emission Reductions from Direct Land Application of Chipped and Ground Uncomposted Greenwaste from the South Coast Air Basin 2023 Attainment Plan for the 2012 Annual PM2.5 National Ambient Air Quality Standard
- Amended Rules 1107 and 1171 to phase out two toxic compounds, pCBtF and tBAC, from metal parts and products coatings and solvent cleaning materials
- Amended Rule 1179.1 to correct cross-references
- Amended Regulation XXX to remove the emergency affirmative defense and certain greenhouse gas provisions
- Amended Reg III to increase most fees to be consistent with the California Consumer Price Index and establish new or modified fees which are necessary to provide more specific cost recovery for regulatory actions taken by the agency
- Amended Rule 1469 to align requirements with CARB's ATCM for Chrome Plating Operations

### Socioeconomic Analysis

- Completed Socioeconomic Impact Assessments for the following rule development projects: amendments to Regulation III and Rules 223, 445, 462, 1107, 1111, 1121, 1133, 1138, and 1469
- Revised the protocol and procedures for identifying and making corrections to NAICS codes for new and existing facilities with missing NAICS codes by applying South Coast AQMD-developed STATA

## PLANNING, RULE DEVELOPMENT AND IMPLEMENTATION (cont.)

codes and information from the Dunn & Bradstreet (D&B) database and provided assistance to rule and plan development teams with updating the NAICS codes

- Set up a new protocol for conducting small business analyses
- Created a new socioeconomic analysis webpage
- Quantitative health benefits associated with amendments to Rule 1146.2 and federal grants awarded to South Coast AQMD
- Estimated revenue for restaurants located in Riverside and San Bernadino counties as part of developing proposed amendments to Rule 1138
- Develop a methodology for estimating NOx inventory for the Ports of Los Angeles and Long Beach
- Co-authored “Real-World NOx Emissions from Ships: Applications in Emission Modelling and Implications for Control Technology Assessment” in coordination with Energy and Environmental Research Associates
- Developed a new protocol to obtain emission data using business intelligence webtool

### Transportation Programs

- Assisted 162 local governments with the implementation of AB 2766 funds to reduce emissions, including 347 projects using approximately \$24M of motor vehicle revenues
- Conducted 16 AB 2766 remote training sessions for 165 representatives of 125 local governments
- Implemented updated AB 2766 Resource Guide that aligns more closely with state goals on ZE transportation
- Revised Rule 2202 compliance forms to include new data collection and reporting requirements, including VMT, worksite categorization and telecommute practices
- Assisted employers with Rule 2202 plans and processed approximately 1,200 Rule 2202 plan submittals
- Continued to implement a new online Employee Transportation Coordinator Training/Certification class using Zoom remote meeting software
- Conducted 23 Rule 2202 ETC Training/Certification classes in which approximately 150 new ETCs were trained
- Updated ETC Training class presentations and materials to reflect the recent amendment of Rule 2202
- Developed two VMT calculators and an instructional user guide for use by Rule 2202 worksites to facilitate the reporting of VMT totals starting January 1, 2025
- Conducted presentations at numerous transportation-related events outlining the new Rule 2202 reporting requirements starting January 1, 2025
- Attended seven regional rideshare events in the community promoting Rule 2202 and South Coast AQMD programs
- Completed 2025 Rideshare Survey of AQMD employees and submitted the 2025 annual registration for compliance with Rule 2202.
- Continued to develop the EMovers platform for Rule 2202 online submittals and payment processing and initiated coordination of outside testing efforts
- Completed approximately 30 public records requests for Rule 2202 information

## PLANNING, RULE DEVELOPMENT AND IMPLEMENTATION (cont.)

- Continued to evaluate specific concepts brought to light during the COVID-19 pandemic, including increased teleworking practices and decreased ridesharing activities, and explored increased incentivization of the development of EV infrastructure and the use of clean vehicles in the Rule 2202 program
- Updated credit vendor accounts using emission factors based on EMFAC2021 methodology for the next five years for use in Rule 2202

### Other

- Developed comment letters on key U.S. EPA initiatives, including transparency in regulatory science, and transparency in cost benefit analysis for Clean Air Act actions. Coordinated with the Energy Commission and Public Utilities Commission and engaged with electrical utilities for mobile source electrification policies
- Implemented incentive projects to reduce hexavalent chromium emissions from metal plating facilities
- Reviewed Emissions Study Plans and Fenceline Monitoring Plans as part of implementation of Rule 1405
- Initiated implementation of Rule 317.1 by reviewing PTEs and annual emissions to determine applicable universe
- Amended AB 1318 Mitigation Fees Fund Contract with Coachella Valley Association of Governments for the Coachella Valley Link project
- Conducting the Rule 1168 technology check-in for the phase out of pCBtF and t-BAC in Adhesives and Sealants
- Conducting the Rule 1153.1 technology check-in for the transition to zero-NOx emission bakery ovens
- Worked with IM , engineering and permitting and the office of compliance and enforcement on the third enhancement of the Flare Event Notification System (FENS)
- Reviewed documents to verify work done under contract C20307-1 (CVAG Street Sweeping) and C19462 (MAHEP), including processing payments to contractors

### **ANTICIPATED:**

#### AB 617

- Continue implementation of adopted CERPs for the six AB 617 designated communities, which includes quarterly Community Steering Committee meetings
- Participate in Community Air Protection Program (CAPP) project plans (e.g., SELA green spaces) and Request for Proposals (RFPs) to distribute CAPP incentive funds (e.g., ECV paving projects, public health outreach)
- Participate in other AB 617 meetings with U.S. EPA, CARB, other external stakeholders, and local agencies

#### AB 2588

- Continue activities to implement Rule 1402 and the Air Toxics Hot Spots Program
- Continue to work with California Air Resources Board (CARB) and through the CAPCOA Toxics and Risk Managers Committee (TARMAC) to update CARB AB 2588 Guidelines and develop uniform reporting guidance for various industries

## PLANNING, RULE DEVELOPMENT AND IMPLEMENTATION (cont.)

- Work with CARB to develop guidance and outreach material for implementation of the Emission Inventory Criteria and Guidelines for the Air Toxics “Hot Spots” Program (CARB EICG). This work will also include ensuring that reporting requirements under South Coast AQMD’s AB 2588 program and CARB’s EICG are as streamlined as possible with other reporting requirements under CARB’s CTR regulation and South Coast AQMD’s AER program
- Continue to work with CARB and through the TARMAC to develop Health Risk Assessment guidelines for the industrywide source categories and to develop and provide training programs
- Continue coordination with U.S. EPA and CARB staff to ensure AirToxScreen incorporates the best available local emissions data
- Continue monitoring risk reduction progress for ethylene oxide sterilization facilities
- Continue to address risk from the commodity fumigation facilities through 1402
- Implement 1402 requirements relating to metal processing facilities as part of the Paramount investigation to identify the potential sources of hexavalent chromium contributing to the increased concentrations, conduct source testing, and implement risk reduction strategies, if applicable.

### Air Quality Assessment

- Finish developing additional next generation hourly forecast models and a model to improve hourly forecast predictions with recent observational data
- Continue enhancing tools to disseminate air quality forecasts, including interactive maps and plots. Transition to webpages that separate the hourly forecast (public-facing) from the 24-hour forecast (regulatory impacts)
- Continue to support the next update of the mobile app by assisting in the design of pages related to real-time AQI, forecasts, and advisories and providing the required data
- Finish deployment of an enhanced wildland and agricultural burning outlook
- Continue supporting quality forecasting, advisories, and responding to public/media inquiries
- Continue to manage a collaboration and update software to facilitate the issuance of air quality alerts from air districts in Southern California through the National Weather Service
- Continue working with contractor on implementation of the brake and tire study and begin developing a data visualization webpage for MATES VI data. Analyze data for the Ethylene Oxide research study in MATES VI
- Continue analyzing PM10 levels, trends, and potential sources in the Coachella Valley
- Continue developing tools for ozone, PM2.5 and PM10 exceptional event demonstrations to streamline future demonstrations as part of a collaboration with WESTAR/WRAP and 34 other state air agencies
- Continue developing the real-time AQI map by working to improve accuracy during wildfire events.
- Continue to develop and support the automated Health Risk Assessment web tool
- Continue to evaluate air quality metrics, progress, and attainment of air quality standards. Prepare the annual air quality card
- Support development of an ozone redesignation request and maintenance plan in the Coachella Valley
- Continue development of a secondary operational system to run automated data processing tasks and complete the software upgrade of the existing system

### Air Quality Modeling/Emissions Inventory

## PLANNING, RULE DEVELOPMENT AND IMPLEMENTATION (cont.)

- Continue developing modeling tools to estimate neighborhood scale air quality concentrations and exposure of air toxics
- Continue improving a photochemical modeling platform to be used in MATES VI simulations and future SIP applications
- Continue collaboration with U.S. EPA, CARB, other regulatory agencies, and academic institutions to improve air quality models to be the state-of-the-science
- Continue tracking emissions reductions from recently adopted regulations and reflect them to the AQMP/SIP inventory
- Continue tracking emissions reductions to account for BARCT requirements in recently adopted regulations and reflect them in the South Coast AQMD's internal back account
- Continue technical assistance to the AB 617 program, especially to identify the sources of major air contaminants for each community, if needed, and track their emissions
- Continue assisting with regional modeling projects and GIS geospatial analysis

### Annual Emissions Reporting

- Continue evaluating submittals of emissions inventories and annual emissions fees
- Continue to improve and add new functionality to the AER on-line reporting system to facilitate data entry for users and incorporate changes to facilitate emission reporting required under CARB's CTR regulation
- Begin outreach on annual CTR emission reporting requirements for 2026 and beyond
- Continue to work with CARB and CAPCOA on the development and implementation of the Criteria Pollutant and Toxics Emissions Reporting (CTR) regulation section of AB 617
- Establish baseline emissions for Rule 317.1 facilities using 2024 emissions and billing of potential fees for 2025 pending final non-attainment designation by U.S. EPA; coordination with affected Divisions for associated implementation efforts (e.g., exclusion plans, developing fee invoices, notices)

### AQMP/SIP

- Develop a SIP revision to address concerns related to the 2024 PM2.5 Plan
- Complete the public process for the South Coast Air Basin Redesignation Requests and Maintenance Plans for PM2.5 and PM10 NAAQS
- Develop the Coachella Valley Redesignation Request and Maintenance Plan for the 1997 8-hour Ozone NAAQS
- Begin work on the 182(e)(5) Contingency Measure Plan for the 2008 8-hour Ozone NAAQS
- Address any new requirements that may arise for the revoked 1997 8-hour ozone standard for the South Coast Air Basin
- Develop tracking system for emission reductions achieved as a co-benefit of climate change programs
- Continue to coordinate with all stakeholders in the planning and development of zero emission infrastructure, including implementation of strategies and actions outlined in MOB-15 of the 2022 AQMP

### AREA SOURCES

- Amend Rule 1113 to address toxic exempt compounds pCBtF and t-BAC
- Amend Rule 1111 to extend the mitigation fee alternate compliance option for mobile home furnaces
- Continue evaluating rule effectiveness for all Area Sources programs
- Continue to administer Go Zero Incentive program and work
- Propose new rebate program for zero emission building appliances to support 2022 AQMP measures

## PLANNING, RULE DEVELOPMENT AND IMPLEMENTATION (cont.)

- Continue to administer Clean Air Solvent and Clean Air Choices Cleaner programs
- Develop a potential incentive program to lower PM emissions from restaurant operations and estimate emission reductions potential based on the updated emissions inventory for commercial cooking developed for the next AQMP

### CEQA

- Continue updating South Coast AQMD's localized significance thresholds (LSTs)
- Continue development of a policy document on how to analyze cumulative impacts for air toxics
- Continue to provide support on maintenance activities and future upgrades to CAPCOA's California Emission Estimator Model (CalEEMod)
- Continue to administer the Caltrans Sustainable Transportation Planning Grant which will fund the incorporation of new transportation measures and make other improvements to CalEEMod and the CAPCOA Greenhouse Gas Handbook which will be implemented through a cooperative agreement between CAPCOA, South Coast AQMD, and Caltrans
- Continue reviewing and commenting on, as appropriate, other agencies' CEQA and other types of environmental documents for projects located within South Coast AQMD's jurisdiction
- Continue the preparation of CEQA documents for projects when South Coast AQMD is Lead Agency (e.g., rule and plan development project, permit projects, and TAO-initiated projects)
- Continue the review and oversight of the preparation of air quality analyses in CEQA documents for projects when South Coast AQMD is Responsible Agency

### Facility-Based Mobile Source Measures

- Continue evaluating and reporting annual progress of airports' implementation of MOU measures and work with U.S. EPA to acquire SIP credit for the emission reductions generated by the MOU measures
- Continue implementing compliance program for warehousing facilities
- Develop the Annual Report for the WAIRE Program summarizing the status of implementation and compliance for warehousing facilities subject to the rule, and present the annual report to the Mobile Source Committee
- Continue developing and enhancing WAIRE POP for warehouse owners and operators subject to Rule 2305, including a program data management tool, campus-style reporting, report amendment process, and other enhancements
- Continue monitoring status of CARB's waiver/authorization for the adopted California regulations affecting mobile sources, including those affected by recent and potential federal actions under the Congressional Review Act (CRA)
- Conclude the addition of port source specific measures to the Cooperative Agreement with the Ports of Long Beach and Los Angeles and implement all agreed-upon measures
- Continue implementation of the Memorandum of Cooperation with Shenzhen, China, and the Port of Long Beach
- Continue ongoing coordination with CARB and U.S. EPA in developing mobile source control strategies, coordinating rulemaking activities, providing mutual technical assistance such as mobile source inventory queries and updates, and engaging with international partners on maritime emission reductions

## PLANNING, RULE DEVELOPMENT AND IMPLEMENTATION (cont.)

- Continue collaborating with TAO in identifying potential technology demonstration projects and in identifying potential partners to conduct OGV emissions testing and analyses

### Health Effects

- Provide health effects information in response to high-profile community concerns and conduct media interviews on air pollution and health-related topics

### Mobile Sources/Fleet Rules

- Continue working on implementation of existing fleet rules including compliance verification activities
- Continue technical evaluation of Rule 1610 Mobile Source Emission Reduction Credits (MSERC) applications and Rule 2202 Electric Vehicle Charging Station Projects applications, as needed
- Evaluate the need and scope of amendments to the fleet rules that may be necessary to address any inconsistencies with state measures such as CARB's Advanced Clean Fleets Regulation
- Quantify and secure SIP credits for mobile source incentive projects working with CARB and U.S. EPA
- Continue tracking development of mobile source regulations by CARB and U.S. EPA, providing comments and inputs, when needed
- Conduct a Rule 1195 survey to determine the compliance status of regulated facilities (school districts/school bus fleet contractors)

### Stationary Source Rule Development

- Continue RECLAIM Working Group Meetings to discuss the transition of RECLAIM facilities to a command and control regulatory structure consistent with the 2016 AQMP control measure CMB-05 and AB 617, as well as New Source Review issues pertaining to the transition and adopt/amend rules to establish NOx BARCT limits for the RECLAIM transition and address comments from U.S. EPA
- Amend Regulation XIII (New Source Review) and Regulation XX (RECLAIM) to revise New Source Review provisions for the RECLAIM transition and to address comments from U.S. EPA
- Continue to adopt and amend rules to address criteria pollutants, commitments from Community Emission Reduction Plans, and air toxics
- Amend Regulation III to increase most fees to be consistent with the California Consumer Price Index and potentially establish new or modified fees which are necessary to provide more specific cost recovery for regulatory or enforcement action by the agency
- Amend Rule 1118 to address a rule omission for flare event notification requirements
- A number of rule development projects seeking to be adopted or amended within this year to reduce toxic air contaminants and criteria air pollutants
  - Amend Rule 1401 to include new toxic air contaminants identified by OEHHA
  - Adopt Rule 1426.1 to regulate high heat chromium tanks
  - Adopt Rule 1445 to address toxic emissions from laser and plasma arc cutting equipment
  - Adopt Rule 1435 to address toxic emissions from metal heating furnaces and related operations
  - Adopt Rule 1495 to reduce methyl bromide and other toxic air contaminant emissions from commodity fumigation operations
  - Amend Rule 1144 to address toxic air contaminants for metalworking fluids and direct-contact lubricants
  - Amend Rule 1176 to reduce VOC emissions from wastewater systems

## PLANNING, RULE DEVELOPMENT AND IMPLEMENTATION (cont.)

- Continue to address toxic exempt compounds pCBtF and t-BAC in VOC rules by amending Rules 1124 – Aerospace Assembly and Component Manufacturing Operations; Rule 1136 – Wood Products Coatings; Rule 1106 – Marine and Pleasure Craft Coatings; Rule 1122 – Solvent Degreasers; Rule 1143 – Consumer Paint Thinners & Multi-Purpose Solvents; Rule 1128 – Paper, Fabric, and Film Coating Operations; and Rule 1145 – Plastic, Rubber, Leather, and Glass Coatings
- Adopt Rule 1480.1 for monitoring of gaseous toxic organic compounds
- Amend Rule 404 to establish NO<sub>x</sub> and PM limits for air curtain incinerators
- Amend Rules 1146 and 1146.1 to further reduce NO<sub>x</sub> with zero-emission technologies
- Adopt Rule 1110.4 to establish emission limits for emergency generators
- Amend Rule 1420.2 to further reduce lead toxics from metal melting operations

### Socioeconomic Analysis

- Continue conducting socioeconomic analyses and preparing socioeconomic impact assessments for rules, regulations, plans and other special projects

### Transportation Programs

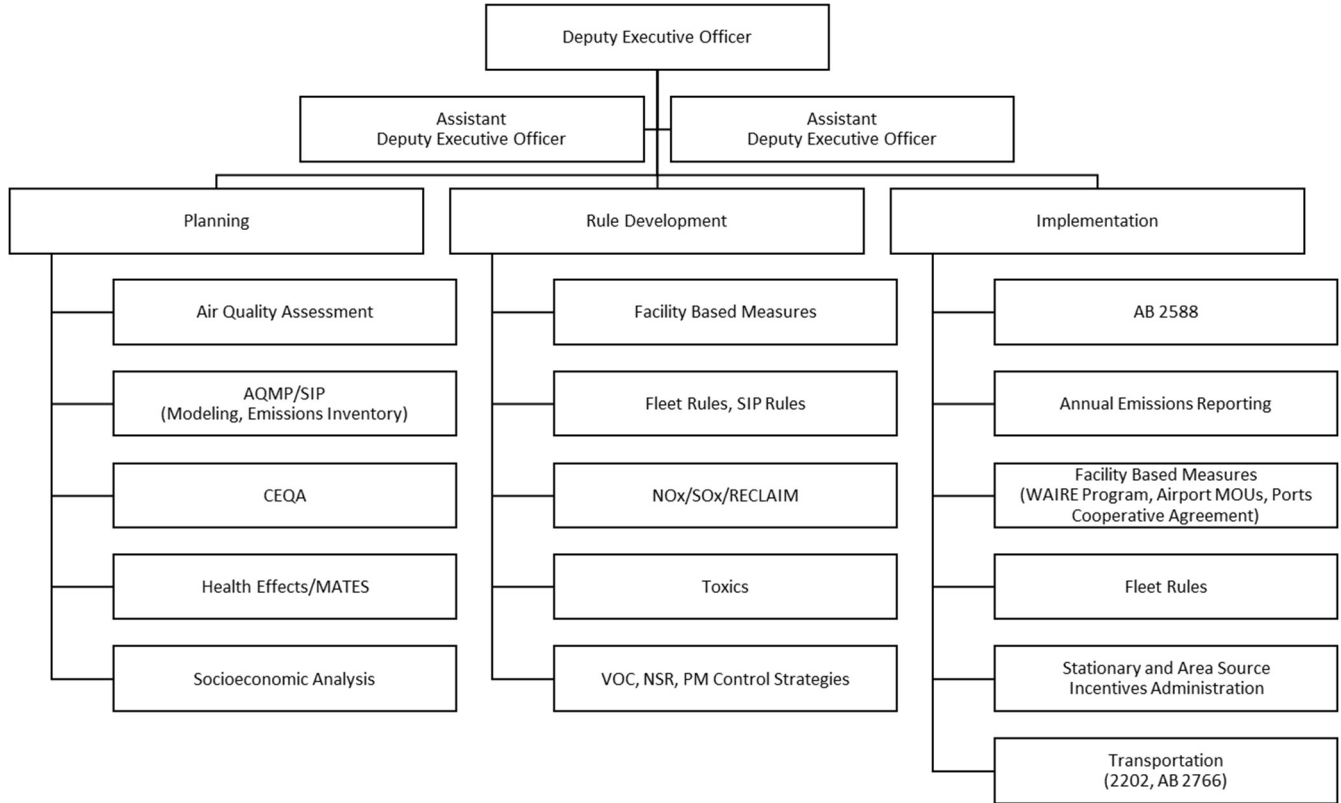
- Continue conducting Employee Transportation Coordinator certification sessions, and review and analyze Rule 2202 annual program submittals
- Complete the development and testing of EMovers, an on-line Rule 2202 plan submittal platform
- Continue to explore concepts in order to update and amend Rule 2202, including the incentivization of teleworking policies in order to support the teleworking AQMP control measure, as well as evaluate newly collected VMT data to potentially incorporate into future rule amendments
- Continue to improve the AB 2766 Annual Reporting tool for better usability and data analysis potential
- Continue supporting the ZE infrastructure control measure, including working group meetings and coordination of planning efforts with stakeholders

### Other

- Continue implementation of rules and compliance verification activities for area sources
- Continue implementation of incentive projects for metal plating facilities
- Continue implementation of Rule 317.1
- Continue implementation of Rule 1405
- Continued support for on-line Rule 1415 refrigerant registration
- Continue working with CE-CERT to characterize and quantify the mechanisms leading to hexavalent chromium emissions during heat treating
- Continue evaluating emission increases from projects subject to general conformity requirements and work with project proponents to maximize mitigation/offset of the increased emissions.

## PLANNING, RULE DEVELOPMENT AND IMPLEMENTATION (cont.)

### ORGANIZATIONAL CHART:



### POSITION SUMMARY: 132 FTEs

Planning, Rule Development & Implementation	Amended FY 2025-26	Change	Proposed FY 2026-27
Office Administration	8	-	8
Planning	66	2	68
Rule Development	31	-	31
Transportation Programs	16	-	16
Health Effects	2	-	2
Mobile Source	7	-	7
<b>Total</b>	<b>130</b>	<b>2</b>	<b>132</b>

## PLANNING, RULE DEVELOPMENT AND IMPLEMENTATION (cont.)

### POSITION DETAIL:

<u>FTEs</u>	<u>Title</u>
8	Administrative Assistant I
2	Administrative Assistant II
10	Air Quality Engineer II
60	Air Quality Specialist
2	Assistant Deputy Executive Officer
1	Contracts Assistant
1	Deputy Executive Officer
1	Office Assistant
1	Health Effects Officer
8	Planning and Rules Manager
23	Program Supervisor
3	Senior Administrative Assistant
4	Senior Air Quality Engineer
1	Senior Meteorologist
4	Senior Office Assistant
<u>3</u>	Senior Staff Specialist
132	Total FTEs

**Planning, Rule Development & Implementation  
Work Program by Office**

#	Program Code	Program Category	Goal	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27 +/-	Revenue Categories
1	26 002	Develop Programs	I	AB2766/Mobile Source	AB2766 Mobile Source Outreach	2.90	0.10	3.00 IX
2	26 010	Develop Programs	I	AQMP	AQMP Special Studies	3.00	0.00	3.00 IV,IX,XV
3	26 019	Develop Programs	I	AB617-Prog Develop	AB617-Program Development	0.40	0.10	0.50 IX
4	26 038	Develop Programs	I	Admin/Office Management	Coordinate Off/Admin Activities	0.57	0.00	0.57 Ib
5	26 050	Develop Rules	I	Admin/Rule Dev/PRA	Admin: Rule Development	3.00	0.00	3.00 Ib
6	26 061	Monitoring Air Quality	I	Air Quality Evaluation	Air Quality Evaluation	2.33	0.67	3.00 IX
7	26 068	Develop Programs	II	SCAQMD Projects	Prepare Environmental Assessments	4.75	0.00	4.75 II,IV,IX
8	26 074	Develop Rules	I	AB 197	AB 197	1.75	0.00	1.75 XVIII
9	26 077	Develop Rules	I	Area Sources/Rulemaking	Dev/Eval/Impl Area Source Prog	1.70	0.60	2.30 II,IX
10	26 102	Develop Programs	II	CEQA Document Projects	Review/Prepare CEQA Comments	4.65	0.00	4.65 II,IX
11	26 104	Develop Programs	I	CEQA Policy Development	ID/Develop/Impl CEQA Policy	0.50	-0.05	0.45 IV,IX
12	26 106	Develop Programs	II	CEQA Resp Agy Proj	Review CEQA Docs/Perm Proj	0.50	0.00	0.50 IV,IX
13	26 121	Develop Programs	I	China Cln Shipping	China Partnership Cleaner Shpng	1.00	0.00	1.00 IX
14	26 148	Policy Support	I	Climate/Energy/Incentives	GHG/Climate Change Policy Development	1.24	-0.91	0.33 IV
15	26 165	Develop Rules	I	Conformity	Monitor Transp. Conformity	1.00	-0.50	0.50 V,IX
16	26 215	Ensure Compliance	I	AER Gen/Rev/Am/Aud	AER General/Review/Amend/Audit	2.30	-1.00	1.30 II,V
17	26 216	Ensure Compliance	I	AER Admin/Maint	AER Administration/Maintenance	4.05	0.00	4.05 II
18	26 217	Develop Programs	I	AER Hotline/Support	AER Hotline/Support	2.30	0.00	2.30 II,V,IX,XV
19	26 218	Develop Programs	I	AQMP/Emissions Inventory	Dev Emiss Inv: Forecasts/RFPs	1.25	0.00	1.25 II,IX
20	26 257	Develop Rules	I	Fac Based Mob Src	Facility Based Mobile Src Meas	4.98	1.02	6.00 IX
21	26 276	Policy Support	I	Advisory Group/Small Business	Governing Board Advisory Group	0.01	0.00	0.01 Ia
22	26 277	Policy Support	I	Advisory Group/AQMP	Governing Board AQMP Advisory Group	0.24	0.10	0.34 II,IX
23	26 278	Policy Support	I	Advisory Group/Sci_Tech_Model	Scientific/Tech/Model Peer Rev	0.25	0.00	0.25 II,IX
24	26 362	Develop Rules	II	Health Effects	Study Health Effect/Toxicology	0.01	0.00	0.01 II,III,IX
25	26 368	Develop Programs	I	Incentive RFP Emiss Red Projs	Incentive Projects Admin	0.00	0.95	0.95 XVII
26	26 371	Ensure Compliance	I	Indir Src Rule Cmpl	Indir Source Rule Compliance	6.30	1.50	7.80 IV
27	26 376	Operational Support	I	Placer Chrome Incentives	Placer Chrome Incentives	0.00	0.50	0.50 XVII
28	26 385	Develop Rules	I	Criteria Pollutants/Mob Srcs	Dev/Impl Intercredit Trading	0.20	0.13	0.33 IV,IX
29	26 397	Develop Programs	II	Lead Agency Projects	Prep Envrmt Assmts/Perm Proj	1.15	0.00	1.15 III
30	26 416	Policy Support	I	Legislative Activities	Supp/Promote/Influence Legis/Adm	0.01	0.00	0.01 Ia
31	26 437	Monitoring Air Quality	I	MATES VI	MATES VI	2.00	-0.34	1.66 II,IX
32	26 445	Monitoring Air Quality	I	Meteorology	ModelDev/Data Analysis/Forecast	2.33	-0.33	2.00 II,IV,IX
33	26 446	Operational Support	III	Mentorship Program	Mentorship Program	0.01	0.00	0.01 Ia
34	26 449	Develop Rules	I	Mob Src/SCAQMD Rulemaking	Prepare SCAQMD Mob Src rulemaking proposals	3.93	-2.68	1.25 IX
35	26 451	Develop Programs	I	Mob Src/CARB/EPA Monitoring	CARB/US EPA Mob Src Fuel Policies	1.13	-0.88	0.25 IX
36	26 452	Develop Programs	I	Mob Src/CEC/US DOE Monitoring	CEC/US DOE Mob Src rulemaking proposals	0.70	-0.15	0.55 IX,XVII
37	26 460	Develop Rules	I	Regional Modeling	Rule Impact/Analyses/Model Dev	5.16	0.84	6.00 II,IV,IX
38	26 461	Timely Review of Permits	I	Permit-& CEQA Modeling Review	Review Model Permit/Risk Assmt	0.33	0.00	0.33 III

**Planning, Rule Development & Implementation (Cont.)**  
Work Program by Office

#	Program Code	Program Category	Goal	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27 +/-	Revenue Categories
39	26 503	Develop Programs	I	PM Strategies	PM10 Plan/Analyze/Strategy Dev	4.60	-2.05	2.55 II,V,XV
40	26 565	Customer Service and Business Assistance	III	Public Records Act	Comply w/ Public Rec Requests	0.02	0.00	0.02 Ia
41	26 620	Ensure Compliance	I	Refinery Pilot Project	Refinery Pilot Project	0.40	0.00	0.40 II
42	26 642	Develop Rules	I	Rule 317.1 Implementation	Rule 317.1 Implementation	4.30	0.00	4.30 II
43	26 646	Develop Rules	I	R1180 Community Mon	R1180 Comm Monitoring Refinery	0.20	0.00	0.20 XVII
44	26 648	Develop Rules	I	R1405 Implmnt	R1405 Implementation (ETO)	0.25	0.25	0.50 XVII
45	26 654	Develop Rules	I	Rulemaking/NOX	Rulemaking/NOX	8.50	-3.95	4.55 II,IV
46	26 655	Develop Rules	I	NSR/Adm Rulemaking	Amend/Develop NSR & Admin Rules	0.30	1.20	1.50 II,IV
47	26 656	Develop Rules	I	Rulemaking/VOC	Dev/Amend VOC Rules	7.60	1.80	9.40 II,IV,XV
48	26 659	Develop Rules	I	Rulemaking/Toxics	Develop/Amend Air Toxic Rules	9.25	1.60	10.85 II
49	26 661	Develop Rules	I	Rulemaking/RECLAIM	RECLAIM Amend Rules/Related Is	0.30	-0.30	0.00 II
50	26 685	Develop Programs	I	Socio-Economic	Apply econ models/Socio-econ	4.15	0.00	4.15 II,IV
51	26 717	Policy Support	II	Student Interns	Gov Bd/Student Intern Program	0.20	0.00	0.20 Ia
52	26 719	Customer Service and Business Assistance	I	Other ETO Investigation	Other ETO Investigation	0.02	-0.02	0.00 XVII
53	26 745	Develop Programs	I	Rideshare	Dist Rideshare/Telecommute Prog	0.55	0.05	0.60 IX
54	26 748	Operational Support	I	CALTRANS CalEEMod	CALTRANS CalEEMod	0.00	0.05	0.05 XVII
55	26 788	Customer Service and Business Assistance	I	AB2588 Mailing/Venue	AB2588 Mailing/Venue	0.10	0.00	0.10 XVII
56	26 794	Ensure Compliance	I	Toxics/AB2588	AB2588/Toxics	12.40	1.00	13.40 X
57	26 796	Ensure Compliance	I	AB2588/Support	AB2588/Support	0.50	2.00	2.50 X
58	26 797	Operational Support	I	Go Zero Incentive	Go Zero Incentive	0.00	1.70	1.70 XVII
59	26 805	Operational Support	III	Training	Training	0.60	0.00	0.60 Ib
60	26 816	Develop Programs	I	Transportation Regional Progs	Dev AQMP Meas/Coord w/Reg Agn	0.10	0.00	0.10 IX
61	26 825	Operational Support	III	Union Negotiations	Official Labor/Mgmt Negotiate	0.20	0.00	0.20 Ia
62	26 826	Operational Support	III	Union Steward Activities	Rep Employees in Grievance Act	0.03	0.00	0.03 Ia
63	26 833	Customer Service and Business Assistance	II	Rule 2202 ETC Training	Rule 2202 ETC Training	2.15	-0.15	2.00 XI
64	26 834	Develop Programs	I	Rule 2202 Implement	Rule 2202 Proc/Sub Plans/Tech Eval	2.30	-0.50	1.80 XI
65	26 836	Develop Programs	I	Rule 2202 Support	R2202 Supt/CmptrMaint/WebSubmt	2.00	-0.30	1.70 V,XI
66	26 855	Operational Support	II	Web Tasks	Create/edit/review web content	1.00	-0.10	0.90 Ia
67	26 900	Operational Support	III	Justice Education	Justice Education	0.05	0.05	0.10 Ia

**Total Planning, Rule Development & Implementation**      130.00      2.00      132.00

**Planning, Rule Development & Implementation**  
Line Item Expenditure

Major Object / Account # / Account Description		FY 2024-25 Actuals	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate *	FY 2026-27 Proposed Budget
<b>Salary &amp; Employee Benefits</b>						
51000-52000	Salaries	\$ 15,786,249	\$ 16,095,537	\$ 16,231,956	\$ 16,231,956	\$ 17,025,145
53000-55000	Employee Benefits	8,349,844	7,882,705	8,316,800	8,316,800	7,973,726
Sub-total Salary & Employee Benefits		\$ 24,136,092	\$ 23,978,242	\$ 24,548,756	\$ 24,548,756	\$ 24,998,871
<b>Services &amp; Supplies</b>						
67250	Insurance	\$ -	\$ -	\$ -	\$ -	\$ -
67300	Rents & Leases Equipment	-	-	-	-	-
67350	Rents & Leases Structure	-	1,000	1,000	897	1,000
67400	Household	-	-	-	-	-
67450	Professional & Special Services	1,430,556	1,172,700	1,139,700	1,022,099	1,122,700
67460	Temporary Agency Services	-	20,000	20,000	17,936	20,000
67500	Public Notice & Advertising	77,530	205,000	205,000	183,847	205,000
67550	Demurrage	-	1,000	1,000	897	1,000
67600	Maintenance of Equipment	-	2,500	2,500	2,242	2,500
67650	Building Maintenance	-	1,000	1,000	897	1,000
67700	Auto Mileage	2,860	4,000	4,000	3,587	4,000
67750	Auto Service	-	-	-	-	-
67800	Travel	72,789	50,000	50,000	44,841	50,000
67850	Utilities	-	-	-	-	-
67900	Communications	5,511	40,584	5,584	5,008	40,584
67950	Interest Expense	-	-	-	-	-
68000	Clothing	4,494	1,500	4,800	4,305	1,500
68050	Laboratory Supplies	-	-	-	-	-
68060	Postage	84,870	60,000	60,000	53,809	60,000
68100	Office Expense	185,686	160,000	160,000	143,490	160,000
68200	Office Furniture	4,785	-	6,500	5,829	-
68250	Subscriptions & Books	3,151	2,500	5,500	4,932	2,500
68300	Small Tools, Instruments, Equipment	-	-	-	-	-
68400	Gas and Oil	-	-	-	-	-
69500	Training/Conference/Tuition/ Board Exp.	14,099	25,000	25,000	22,420	25,000
69550	Memberships	392	4,000	4,000	3,587	4,000
69600	Taxes	-	-	-	-	-
69650	Awards	-	-	-	-	-
69700	Miscellaneous Expenses	18,137	125,000	112,200	100,623	125,000
69750	Prior Year Expense	19,399	-	-	-	-
69800	Uncollectable Accounts Receivable	-	-	-	-	-
89100	Principal Repayment	-	-	-	-	-
Total Services & Supplies		\$ 1,924,260	\$ 1,875,784	\$ 1,807,784	\$ 1,621,246	\$ 1,825,784
77000	<b>Capital Outlays</b>	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 350,000
79050	<b>Building Remodeling</b>	-	-	-	-	-
Total Expenditures		\$ 26,060,352	\$ 26,054,026	\$ 26,556,540	\$ 26,370,002	\$ 27,174,655

\* Estimates based on July 2025 through February 2026 actual expenditures and February 2026 budget amendments.

**TECHNOLOGY ADVANCEMENT OFFICE**

**AARON KATZENSTEIN  
DEPUTY EXECUTIVE OFFICER**

<b>At a Glance:</b>	
FY 2025-26 Adopted Budget	\$15.9M
FY 2026-27 Proposed Budget	\$16.6M
% of FY 2026-27 Proposed Budget	7.4%
Total FTEs FY 2026-27 Proposed Budget	81

**DESCRIPTION OF MAJOR SERVICES:**

The Technology Advancement Office (TAO) is responsible for three key areas of operation: technology demonstration, technology implementation, and implementation of many community projects. TAO implements and oversees the locally funded Clean Fuels Program and other local, state, and federal programs and grants to support the demonstration, commercialization, and deployment of advanced low- and zero-emission technologies. Specifically, state incentive programs include AB 617 Community Air Protection (CAP), Carl Moyer Memorial Air Quality Standards Attainment Program (Carl Moyer), Funding Agricultural Replacement Measures for Emission Reductions (FARMER), Off-Road Diesel Engines (SOON), Lower-Emission School Bus Program (LESBP), Enhanced Fleet Modernization (EFMP) and Clean Car 4 All (CC4A) Programs, branded as Replace Your Ride, Volkswagen Environmental Mitigation Trust Program (VMP), Voucher Incentive Program (VIP), Proposition 1B-Goods Movement Program (Prop 1B) and At Berth Regulation Remediation. The federal grants include Climate Pollution Reduction Grant (CPRG) INVEST CLEAN Program, Clean Heavy-Duty Vehicles Program (CHDV), Targeted Airshed Grant (TAG) projects, Clean Air Transportation Initiative (CATI), and Diesel Emissions Reduction Act (DERA) projects. TAO also administers and implements Residential EV Charging Incentive Program, Residential Rebate/Commercial Lawn and Garden Exchange Programs, and Residential/School Air Filtration Programs. Staff also support the Mobile Source Air Pollution Reduction Review Committee (MSRC).

**ACCOMPLISHMENTS in 2025:**

***Technology Implementation:***

Continued implementation of the following state and federal funded incentive programs.

- **AB 617 CAP:**
  - Continued implementing Supplemental Environmental Projects (SEPs) and the AB 617 Programs that fund the installation and maintenance of air filtration systems in schools and residences in overburdened communities. The program funded air filtration

## TECHNOLOGY ADVANCEMENT OFFICE (cont.)

installations at 10 public and private schools and 2,261 residential air filtration units in 2025.

- Participated in AB 617 Community Steering Committee meetings to provide information on incentives and technologies, including updates and strategies of implementation of potential community-identified projects.
  - Continued development of the AB 617 Clean Technology Truck Loaner Program with allocated funding up to \$16.6 million to provide low-cost opportunities for fleet owners who operate in AB 617 communities to assess the suitability of zero-emission medium or heavy-duty trucks for their fleet operations.
- **Carl Moyer:**
    - Received \$47.2 million and released Program Announcements to solicit heavy-duty on-road, off-road, marine and infrastructure projects under the Carl Moyer and SOON Programs
    - Continued implementation of the Commercial Lawn and Garden Equipment Exchange Program. Over 1,500 pieces of gasoline- or diesel-powered lawn equipment were replaced with battery-powered equipment for a total of \$2.9 million Carl Moyer funding.
    - Received Board approval to award and contract up to \$7.6 million in CAP funds for the replacement of 54 internal combustion engine school buses with zero-emission buses under the Carl Moyer Program.
    - Continued administering the VIP funded projects.
  - **CHDV - ELECTRIC**
    - Received over \$33.9 million from the EPA CHDV Grant and released the Program Announcement to solicit applications for the Empowering Local Environmental Change Through Replacing Internal Combustion with Battery Electric Class 6 or 7 Vehicles (ELECTRIC) program to replace diesel/gasoline Class 6 and 7 freight delivery vehicles with battery electric models.
  - **LESBP and CHDV - CARE4Kids:**
    - Received over \$24.8 million from the EPA CHDV Grant for the Clean Air Rides for Kids program (CARE4Kids) to replace polluting school buses with battery electric models.
    - Released the Request for Proposal for service to develop and implement workforce development and training under both ELECTRIC and CARE4Kids for fleets and school district fleet staff on the operation and maintenance of battery electric vehicles and associated infrastructure.
    - Received Board approval to award and contract up to \$70.7 million to replace 232 internal combustion engine school buses with zero-emission buses and to install supporting infrastructure under the LESBP and CARE4Kids programs.
  - **CC4A:**
    - Over 2,115 vouchers were issued, totaling \$22.2 million in expenditure.

## TECHNOLOGY ADVANCEMENT OFFICE (cont.)

- **CPRG - INVEST CLEAN:**
  - Received \$500 million from the EPA Climate Pollution Reduction Grants and released Request for Proposals and Program Announcements for four incentive measures, providing funding for battery electric locomotive, truck replacement, truck infrastructure projects, and cargo handling equipment (CHE) replacement projects.
  - Executed agreements with project partners to conduct community engagement, program validation, and implement the last-mile freight program.
  - Conducted outreach and held workshops to collect input from the public for program implementation and help potential applicants understand program requirements and prepare their applications.
  - Initiated data collection, analysis and validation
  - Provided oversight for the INVEST CLEAN last-mile freight program administered by Southern California Association of Governments (SCAG)
  - Initiated community benefit programs
  - Initiated workforce training programs
  
- **Prop 1B:**
  - Released Program Announcements for approximately \$50 million in residual funds to implement CHE and transport refrigeration unit (TRU) equipment replacement projects.
  
- **VMP:**
  - Program Announcement PA2024-03 remained open, offering incentives for the replacement and repower of combustion freight and marine equipment, as well as Class 7 and 8 vehicles, with the cleanest commercially available CARB or U.S. EPA-certified or approved technologies.
  - Ongoing implementation of the VMP for Combustion, Freight, and Marine and Zero-Emission Class 8 Freight and Port Drayage Trucks Categories, resulting in \$29.4 million in awards to replace older diesel equipment with cleaner technologies.
  
- **The Residential Lawn & Garden program**
  - Added rebate equipment categories to include electric leaf blowers, trimmers, and chain saws, in addition to lawn mowers. Over 1,080 pieces of equipment were funded with a total funding amount of over \$220,000.
  
- Continue processing invoices and tracking new funds from CARB's Ocean-Going Vessel at Berth Regulation Remediation.
  
- **Supportive Activities:**
  - Continued development of a web-based grant management system for incentive programs to accommodate program expansion and streamline the application and review processes.
  - Completed the development of a revitalized inspection module to assist inspectors and incentive funding recipients to schedule and submit inspection reports.

## TECHNOLOGY ADVANCEMENT OFFICE (cont.)

- Continued conducting internal audits of the various incentive programs, including Carl Moyer Program, AB617, and Prop 1B Program.

### ***Technology Demonstration:***

Continued to administer the Clean Fuels (CF) program, which is to fund research, development, demonstration and deployment projects.

- Contracts executed or amended totaling \$32.3 million in project funds, including \$4.0 million in CF funds, \$2.6 million in federal and state awards, and \$25.7 million in partner cost share. CF funds were leveraged with a ratio of 1:8 for executed or amended contracts.
- Continued on-going and initiated new projects in key technical areas, including the zero-emission medium and heavy duty vehicles for freight and municipal applications, battery technology, supporting charging/fueling infrastructure, zero-emission cargo handling equipment, zero-emission mobile clinics, zero-emission transit buses, zero-emission marine technologies, hydrogen mobile refuelers, on-/off-grid microgrid technology, fuel and emissions characterization studies, energy storage and power conversion and distribution needs and energy management optimization studies.
- Projects completed in 2025:
  - EV charging system hardware and software installation at South Coast AQMD HQ
  - Development and demonstration of electric powered trailer for heavy-duty vehicles
  - Switch-On: Develop and deploy 70 heavy-duty battery electric vehicles
  - Deployment of six zero-emission fuel cell transit buses
  - Battery electric shuttle bus replacement
  - California hydrogen systems analysis
- Projects initiated in 2025:
  - Demonstration of zero-emission TRU with electric-powered trailer for heavy-duty vehicles
  - Investigate the impact of vehicle-to-home technology on regional air quality
  - Development of data-driven planning platforms for charging networks, truck fleets, and power systems
  - Ethylene oxide sources study formation study to support air toxics modelling and quantify health impact.
  - Electrification of ferries and installation of supporting charging infrastructure
  - Development, demonstration, and deployment of 10 Ford F350 Class 2B/3 medium-duty work trucks
  - Development and demonstration of megawatt fast charging for battery electric trucks
  - Cosponsor California State University, Los Angeles in the battery workforce challenge

## TECHNOLOGY ADVANCEMENT OFFICE (cont.)

- On-going projects in 2026:
  - Deployment of 100 battery electric heavy-duty trucks including supporting charging infrastructure, partly integrated with collection of solar energy, conversion to electricity and storage/distribution
  - Development and demonstration of a hydrogen fuel cell mobile power generation system
  - Development and demonstration of battery-electric excavator and wheel loader
  - Study of emissions and air quality impact from goods movement operations in Southern California communities
  - Regional medium- and heavy-duty zero emission vehicle infrastructure analysis
  - License Agreement to operate and maintain publicly accessible hydrogen fueling station at South Coast AQMD's Diamond Bar HQ

### **Mobile Source Air Pollution Reduction Review Committee**

Continued to provide support to the MSRC in the following implementation activities of its adopted work programs:

- Processed invoices totaling over \$15.5 million, with 16 projects successfully brought to completion including BNSF four 300 kW DC fast chargers and City of Los Angeles eight medium-duty zero emission trucks and eight Level II charging stations.
- Partnered with Los Angeles County Metropolitan Transportation Authority (Metro) on application for California Transportation Commission Trade Corridor Enhancement Program (TCEP) funding. The application for two heavy-duty truck charging locations ultimately received a \$13,653,000 award of TCEP funding.
- Continued partnership with the Ports of Los Angeles and Long Beach, administering cooperative agreements which will collectively provide over \$25 million for eight heavy-duty zero-emission drayage truck charging infrastructure projects to be administered by MSRC.
- Released solicitation for a funding program to improve the reliability and availability of essential electric vehicle charging infrastructure through the incorporation of features capable of maintaining functions during electrical service interruptions.
- Continued partnership with SCAG on SCAG's own \$16.7 million Last Mile Freight Program.

### **Division Wide:**

- Incorporated and implemented recommendations by the Inclusion, Diversity and Equity Advisory Panel into promotional and hiring practices.
- Continue to assess, revise, and implement the Continuity of Operations (COOP) plan.
- Advanced Technology Conferences and other public events sponsored to support outreach for the technology demonstration and incentive programs, including: South Coast AQMD Technology Showcase, SoCal Chinese-American Environmental Protection Association Annual Convention, California Science and Engineering Fair, 35th Coordinated Research Council Real World Emissions Workshop, Advanced Clean Transportation Expo & Conference, University of California, Riverside – Onboard Sensing, Analysis, and Reporting (OSAR) Conference and Inaugural Hydrogen Engine Conference, Tire Emissions and Sustainability Conference, Asilomar Conference on Transportation, Environmental and Energy Policy, Zero Emission Ride and Drive, California Hydrogen Leadership Summit, ITEC+IEEE Transportation

## TECHNOLOGY ADVANCEMENT OFFICE (cont.)

Electrification Conference, Annual Port Electrification US Conference, Sustain SoCal Driving Mobility 12 and 16<sup>th</sup> Annual Energy Events, Orange County Auto Show, CoMotion LA Conference, SoCal Electrified Ride Experience, Gordon Research Conference and Seminar on Atmospheric Chemistry, and Residential Lawn & Garden Equipment Exchange events at various locations.

### **ANTICIPATED in 2026:**

#### ***Technology Implementation:***

- Continue the implementation of the VIP on a first-come-first-served basis; solicit and complete contracting on- and off-road incentive projects, including marine vessel engine repowering projects, and infrastructure for zero- and near-zero-emission vehicles. Identify and obtain community support for CAP projects and initiate contracting for these projects, and implement the remaining Prop 1B Program funds for CHE and TRU project category. Also, issue grants for the replacement of school buses with zero-emission buses under the LESBP. Continue to implement the Commercial Lawn and Garden Incentive Program by reviewing, processing, and approving applications and invoices on a first-come-first serve basis.
- \$19 million is expected to be expended to fund 1,800 vouchers for clean vehicles, e-bikes, and public transit Cal-cards.
- Continue to implement EPA funded INVEST CLEAN, CARE4Kids, and ELECTRIC programs to replace polluting vehicles with zero-emission vehicles and install the supporting infrastructure, which include project selection, execute contracts for awardees, data collection, and workforce development.
- Conduct public outreach for incentive programs such as INVEST CLEAN, ELECTRIC, Commercial Lawn & Garden, Carl Moyer, and CAP programs with a focus on small businesses, school districts, and disadvantaged communities.
- Increase deployment of cleaner construction equipment, locomotives, marine (including OGV), and on-road HD vehicles through the continued implementation of funding incentive programs to meet emission reduction goals in the AQMP.
- Continue the development and implementation of grant management databases to track TAO projects.
- Continue to work with EPA Region IX to receive funding opportunities as part of the American Rescue Plan to support the criteria pollutant network and environmental justice monitoring.
- Continue implementing the VMP for combustion freight and marine equipment and Class 7 and 8 vehicles for replacements or repowers to the cleanest commercially available CARB or U.S. EPA-certified or approved technologies. Execute new contracts for project applications received under Program Announcement PA2024-03 and work with CARB to disburse funds to implement these projects.
- Continue implementing SEPs and AB 617 Programs to install and maintain air filtration systems in schools and residences in overburdened communities. Work with public schools to fund approximately \$14 million in air filtration systems under SEPs and AB 617 Programs.
- Implement the AB 617 program, including the Clean Technology Truck Loaner Program.

## TECHNOLOGY ADVANCEMENT OFFICE (cont.)

- Work with CARB to extend liquidation deadlines for the CAP program and provide sufficient time for implementation of projects.
- Evaluate, award, and contract INVEST CLEAN, ELECTRIC, and CARE4Kids incentive projects to deploy battery electric trucks, cargo handling equipment, locomotives, and charging infrastructure. Work with the INVEST CLEAN project partners to perform public engagement, program validation, and workforce training.

### ***Technology Demonstration:***

- Continue the development and demonstration of heavy-duty zero-emission battery-electric and hydrogen fuel-cell electric vehicles
- Develop and demonstrate hydrogen refueling infrastructure and onsite power generation and microgrids technology to facilitate zero-emission heavy duty vehicle deployment and reduce reliance on grids
- Develop and demonstrate battery electric and hydrogen fuel cell vocational trucks such as ambulances, utility service trucks, and refuse trucks
- Replace and upgrade the publicly accessed Hydrogen refueling station for light-duty vehicles and likely medium-duty vehicles at South Coast AQMD headquarters
- Assess emissions of a flexible-fuel linear generator with different fuels
- Evaluate performance and emissions of a linear generator using renewable fuels at California State University, Long Beach
- Develop and test a fast-charging battery pack for medium-duty battery electric vehicle applications.

### ***Mobile Source Air Pollution Reduction Review Committee:***

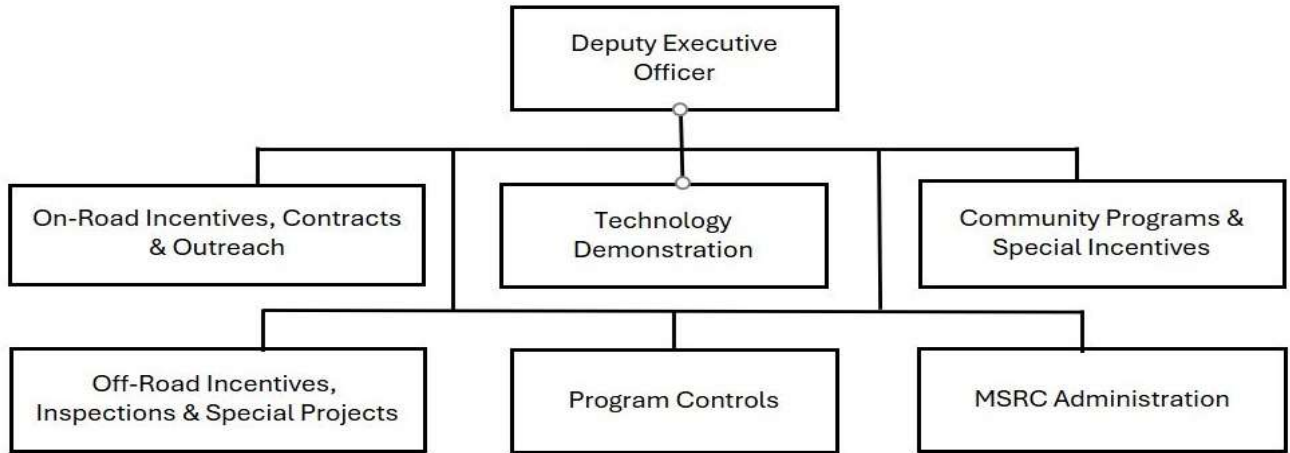
- Continue supporting MSRC's implementation of projects as they focus on further development of partnerships to leverage funding. Emphasis is at the discretion of the MSRC but is anticipated to focus on infrastructure to support the transition to zero-emission vehicles.

### ***Division Wide:***

- Develop and implement standard practice procedures for project management and program implementation.
- Seek workforce development opportunities such as student internships and educational outreach to provide opportunities that can lead to relevant training, experience, and professional growth for specialized technical careers.
- Conform with District's policies on revised telework policy.
- Continue to apply for funding opportunities from local, state, and federal programs along with supporting applications for grant funding from local stakeholders.

**TECHNOLOGY ADVANCEMENT OFFICE (cont.)**

**ORGANIZATIONAL CHART:**



**POSITION SUMMARY: 81 FTEs**

<b>Technology Advancement Office</b>	<b>Amended FY 2025-26</b>	<b>Change</b>	<b>Proposed FY 2026-27</b>
Office Administration	8	-	8
Technology Advancement	73	-	73
<b>Total</b>	<b>81</b>	<b>-</b>	<b>81</b>

**POSITION DETAIL:**

<u><b>FTEs</b></u>	<u><b>Title</b></u>
4	Administrative Assistant I
5	Air Quality Inspector II
23	Air Quality Specialist
1	Assistant Deputy Executive Officer
13	Contracts Assistant
1	Deputy Executive Officer
2	Office Assistant
5	Planning & Rules Manager
15	Program Supervisor
1	Senior Office Assistant
2	Senior Staff Specialist
2	Senior Administrative Assistant
2	Senior Public Affairs Specialist
1	Staff Assistant
3	Staff Specialist
<u>1</u>	Technology Implementation Manager
<b>81</b>	<b>Total FTEs</b>

**Technology Advancement Office  
Work Program by Office**

#	Program Code	Program Category	Goal	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27	Revenue Categories
1	44 003	Advance Clean Air Technology	I	AB2766/MSRC	Mob Src Review Comm Prog Admin	1.00	0.00	IX
2	44 004	Advance Clean Air Technology	I	Advisory Group/Small Business	AB2766 Admin Discretionary Prog	2.00	0.00	IX
3	44 009	Develop Programs	I	AB 1318 Mitigation	AB 1318 Projects Admn/Impl	0.05	0.00	XVII
4	44 012	Advance Clean Air Technology	I	AQMP/Control Tech Assessment	Tech Supp: Quantify Cost Effec	0.40	-0.30	VIII
5	44 019	Advance Clean Air Technology	I	AB617-Prog Develop	AB617-Program Development	2.00	0.00	IX
6	44 039	Advance Clean Air Technology	I	Admin/Office Mgt/Tech Adv	Admin Support/Coordination	5.27	0.00	IX
7	44 041	Policy Support	I	Admin/Office Mgmt/Policy Supp	Overall Policy Supp/Mgmt/Coord	0.30	0.00	IX
8	44 046	Advance Clean Air Technology	I	Admin/Program Management	STA Program Administration	2.00	0.00	IX
9	44 048	Advance Clean Air Technology	I	Admin/Prog Mgmt/Tech Advance	Overall TA Program Mgmt/Coord	1.00	0.00	VIII
10	44 069	Develop Programs	I	AQIP Evaluation	AQIP Contract Admn/Evaluation	0.10	0.00	IX
11	44 082	Monitoring Air Quality	I	Air Filtration Other	Air Filtration Other/Admn/Impl	0.20	0.10	XVII
12	44 086	Advance Clean Air Technology	I	Airshed FC Bus	Airshed FC Bus	0.15	-0.10	V
13	44 087	Advance Clean Air Technology	I	Airshed OGV	Airshed OGV	0.25	0.00	V
14	44 088	Advance Clean Air Technology	I	ALISO CANYON SEP	ALISO CYN AIR FILTRATION SEP	0.25	0.10	XVII
15	44 089	Advance Clean Air Technology	II	Albertsons SEP	Albertsons SEP	0.10	0.10	XVII
16	44 094	Advance Clean Air Technology	I	Capture and Control	Capture and Control Program	0.20	0.00	XV
17	44 095	Advance Clean Air Technology	I	CA Natural Gas Veh Partnership	CA Natural Gas Veh Partnership	0.05	-0.05	VIII
18	44 096	Advance Clean Air Technology	I	CAPP Year 2-SB 856	CAPP Year 2-SB 856	8.00	-5.00	IX
19	44 097	Advance Clean Air Technology	I	CAPP Year 3-AB 74	CAPP Year 3-AB 74	9.95	-6.95	IX
20	44 098	Advance Clean Air Technology	I	CARB SEP Sch Bus	CARB SEP Sch Bus Replacement	0.00	0.10	XVII
21	44 099	Advance Clean Air Technology	I	CARB At-Berth	CARB At-Berth	0.00	0.50	XVII
22	44 107	Develop Programs	I	CARB PilotPrj JETSI	CARB Pilot Project (JETSI)	1.05	-0.55	XVII
23	44 108	Develop Programs	I	CEC PilotPrj JETSI	CEC Pilot Project (JETSI)	0.55	-0.05	XVII
24	44 109	Advance Clean Air Technology	I	CAPP Year 5-AB128	CAPP Year 5-AB128	0.00	5.55	IX
25	44 121	Advance Clean Air Technology	I	China Clin Shipping	China Partnership Cleaner Shpng	0.25	0.00	IX
26	44 130	Advance Clean Air Technology	I	Clean Fuels/Contract Admin	Admin/Project Supp for TA Cont	2.90	0.30	VIII
27	44 132	Advance Clean Air Technology	I	Clean Fuels/Mobile Sources	Dev/Impl Mobile Src Proj/Demo	4.50	2.00	VIII
28	44 134	Advance Clean Air Technology	I	Clean Fuels/Stationary Combust	Dev/Demo Clean Combustion Tech	0.10	-0.10	VIII
29	44 135	Advance Clean Air Technology	I	Clean Fuels/Stationary Energy	Dev/Demo Alt Clean Energy	0.01	0.05	VIII
30	44 136	Advance Clean Air Technology	I	Clean Fuels/Tech Transfer	Disseminate Low Emiss CF Tech	0.46	0.00	VIII
31	44 191	Advance Clean Air Technology	I	DERA FY16 Locomotive	DERA_FY16_LOCOM	0.05	0.00	V
32	44 194	Advance Clean Air Technology	I	DERA FY18 Dray Trck	DERA FY18 Dray Trck	0.10	-0.10	XVII
33	44 196	Advance Clean Air Technology	I	DERA FY20 TRU	DERA FY20 TRU Electrification	0.20	-0.10	V
34	44 197	Advance Clean Air Technology	I	DERA FY21 Cargo	DERA FY21 Cleaner Freight	0.30	-0.25	V
35	44 203	Advance Clean Air Technology	I	EFMP Program Support	EFMP Program Support	4.50	-1.50	XVII
36	44 222	Advance Clean Air Technology	I	EPA-CPRG-M1-Charge	EPA-CPRG-Charging Infrastruct	0.50	0.80	V
37	44 223	Advance Clean Air Technology	I	EPA-CPRG-M2-Vehicle	EPA-CPRG-Bat Elec Freight Veh	0.30	1.00	V
38	44 224	Advance Clean Air Technology	I	EPA-CPRG-M3 Cargo	EPA-CPRG-Bat Elec Cargo Handl	0.20	1.00	V
39	44 234	Advance Clean Air Technology	I	EPA-CPRG-M4 Locomo	EPA-CPRG-Bat Elec Locomotive	0.20	1.00	V
40	44 251	Advance Clean Air Technology	I	EPA-CHDV-CARE4KIDS	EPA-CHDV-CARE4KIDS	0.00	0.50	V
41	44 252	Advance Clean Air Technology	I	EPA-CHDV-ELECTRIC	EPA-CHDV-ELECTRIC	0.00	1.00	V
42	44 261	Advance Clean Air Technology	I	FARMER YEAR 3	Fund Ag Replacement Year 3	1.00	-1.00	XVII
43	44 262	Advance Clean Air Technology	I	FARMER YEAR 4	Fund Ag Replacement Year 4	0.50	0.00	XVII
44	44 263	Advance Clean Air Technology	I	FARMER YEAR 5	FARMER YEAR 5	0.00	1.00	XVII
45	44 272	Advance Clean Air Technology	I	FY19 TAG Volvo	FY 19 TAG Volvo Switch-On	0.15	-0.05	XVII

**Technology Advancement Office (Cont.)  
Work Program by Office**

#	Program Code	Program Category	Goal	Program	Activities	FTEs FY 2025-26 +/-	FTEs FY 2026-27	Revenue Categories
46	44	276 Policy Support	I	Advisory Group/Technology Adva	Tech Adv Advisory Group Supp	0.05	0.00	VIII
47	44	368 Develop Programs	I	Incentive RFP Emis Red Projs	Incentive Projects Admin	0.15	-0.10	XVII
48	44	396 Develop Programs	I	Lawmower Exchange	Lawn Mower Admin/Impl/Outreach	0.25	0.25	XVII
49	44	410 Policy Support	I	Legislation	Support Pollution Reduction thru Legislatio	0.15	-0.05	IX
50	44	456 Develop Rules	I	MS & AQMP Control Strategies	AQMP Control Strategies	0.30	-0.25	VIII
51	44	457 Advance Clean Air Technology	I	Mob Src/C Moyer Adm/Outreach	Carl Moyer: Imp/Admin Grant	10.70	-0.15	IX
52	44	458 Develop Programs	I	Mobile Source Strategies	Implement Fleet Rules	0.45	0.00	VIII
53	44	459 Advance Clean Air Technology	I	Mob Src/C Moyer/Impl/Prig Dev	Moyer/Implm/Program Dev	4.00	2.00	IX
54	44	460 Advance Clean Air Technology	I	VIP Admin	VIP Admin/Outreach/Impl	0.50	0.00	IX
55	44	489 Advance Clean Air Technology	I	One Stop Shop Proj	One Stop Shop Pilot Proj	0.10	0.00	XVII
56	44	542 Develop Programs	I	Prop 1B:Goods Movement	Prop 1B:Goods Movement	2.70	0.50	IX
57	44	565 Customer Service and Business Assistance	III	Public Records Act	Comply w/ Public Reg for Info	0.20	0.00	IX
58	44	657 Develop Rules	I	Rulemaking/Support PRDI	Assist PRDI w/ Rulemaking	0.30	0.00	II
59	44	677 Advance Clean Air Technology	I	School Bus/Lower Emission Prog	School Bus Program Oversight	2.00	-0.50	IX
60	44	731 Advance Clean Air Technology	I	TAG FY21 L&G	TAG FY21 EPA L&G	0.50	-0.10	V
61	44	732 Advance Clean Air Technology	I	TAG FY21 BE Loco	TAG FY21 EPA BE Locomotive	0.50	-0.30	V
62	44	733 Advance Clean Air Technology	I	TAG FY21 Bus-HFCTrk	TAG FY21 EPA Sch Bus-HFC Truck	0.30	-0.20	V
63	44	734 Advance Clean Air Technology	I	Air Shed Volvo	Targeted Air Shed Volvo Admin	0.25	-0.15	V
64	44	737 Advance Clean Air Technology	I	Air Shed Daimler	Targeted Air Shed Daimlr Admin	0.15	-0.15	V
65	44	740 Advance Clean Air Technology	I	Tech Adv/Commercialization	Assess Cfs/Adv Tech Potential	0.25	-0.15	VIII
66	44	741 Advance Clean Air Technology	I	Tech Adv/Non-Combustion	Dev/Demo Non-Combustion Tech	0.20	-0.10	VIII
67	44	742 Advance Clean Air Technology	I	TAG FY22 Tugboat	TAG FY22 Tugboat	0.00	0.20	V
68	44	743 Advance Clean Air Technology	I	TAG FY22 ZEBRA	TAG FY22 ZEBRA	0.00	0.20	V
69	44	744 Advance Clean Air Technology	I	TAG FY22 HFC Trucks	TAG FY22 HFC Trucks	0.00	0.20	V
70	44	747 Advance Clean Air Technology	I	DOE Wabtec	DOE Wabtec	0.25	0.00	V
71	44	749 Advance Clean Air Technology	I	CALSTA Prologis	CALSTA Prologis	0.40	0.00	XVII
72	44	750 Advance Clean Air Technology	I	CALSTA Wabtec	CALSTA Wabtec	0.40	0.00	XVII
73	44	816 Advance Clean Air Technology	I	Transportation Research	Transport Research/Adv Systems	0.10	0.00	VIII
74	44	825 Operational Support	III	Union Negotiations	Labor/Mgmt Negotiations	0.02	0.00	IX
75	44	826 Operational Support	III	Union Steward Activities	Rep Employees in Grievance Act	0.02	0.00	IX
76	44	827 Advance Clean Air Technology	I	VW-General Admin	VW-General Admin	2.50	-0.50	XVII
77	44	840 Advance Clean Air Technology	I	VW-ZE Trucks-South Coast	VW-ZE Trucks-South Coast	1.00	0.00	XVII
78	44	841 Advance Clean Air Technology	I	VW-Combustion-South Coast	VW-Combustion-South Coast	1.00	0.50	XVII
79	44	856 Advance Clean Air Technology	I	ZANZEFF Volvo	ZANZEFF Volvo	0.20	-0.15	XVII
80	44	900 Operational Support	III	Justice Education	Justice Education	0.02	0.00	IX

**Total Technology Advancement Office**

81.00	0.00	81.00
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Technology Advancement Office Line Item Expenditure						
Major Object / Account # / Account Description		FY 2024-25 Actuals	FY 2025-26 Adopted Budget	FY 2025-26 Amended Budget	FY 2025-26 Estimate *	FY 2026-27 Proposed Budget
<b>Salary &amp; Employee Benefits</b>						
51000-52000	Salaries	\$ 8,240,900	\$ 9,261,400	\$ 9,073,399	\$ 9,018,719	\$ 9,813,220
53000-55000	Employee Benefits	4,601,757	4,695,186	4,907,019	4,907,019	4,829,621
Sub-total Salary & Employee Benefits		\$ 12,842,657	\$ 13,956,587	\$ 13,980,418	\$ 13,925,739	\$ 14,642,841
<b>Services &amp; Supplies</b>						
67250	Insurance	\$ -	\$ -	\$ -	\$ -	\$ -
67300	Rents & Leases Equipment	-	-	-	-	-
67350	Rents & Leases Structure	(200)	-	-	-	-
67400	Household	-	-	-	-	-
67450	Professional & Special Services	382,408	1,475,000	987,206	885,340	1,475,000
67460	Temporary Agency Services	26,296	10,000	40,000	35,873	10,000
67500	Public Notice & Advertising	28,348	40,000	60,000	53,809	40,000
67550	Demurrage	-	-	-	-	-
67600	Maintenance of Equipment	455	10,000	10,000	8,968	6,000
67650	Building Maintenance	47	35,000	35,000	31,388	35,000
67700	Auto Mileage	5,595	6,000	11,000	9,865	10,000
67750	Auto Service	-	-	-	-	-
67800	Travel	44,305	90,000	143,000	128,244	90,000
67850	Utilities	-	-	-	-	-
67900	Communications	9,758	15,000	25,000	22,420	15,000
67950	Interest Expense	-	-	-	-	-
68000	Clothing	2,659	2,500	2,500	2,242	2,500
68050	Laboratory Supplies	-	-	-	-	-
68060	Postage	4,037	6,000	27,000	24,214	6,000
68100	Office Expense	23,126	145,000	244,000	218,823	135,000
68200	Office Furniture	12,710	12,500	18,500	16,591	12,500
68250	Subscriptions & Books	1,017	3,000	6,000	5,381	3,000
68300	Small Tools, Instruments, Equipment	(10)	-	-	-	-
68400	Gas and Oil	-	-	-	-	-
69500	Training/Conference/Tuition/ Board Exp.	4,239	11,000	21,000	18,833	11,000
69550	Memberships	117,279	97,950	217,950	195,461	120,000
69600	Taxes	-	-	-	-	-
69650	Awards	-	-	1,380	1,238	-
69700	Miscellaneous Expenses	4,297	-	11,470	10,287	10,000
69750	Prior Year Expense	(743)	-	-	-	-
69800	Uncollectable Accounts Receivable	-	-	-	-	-
89100	Principal Repayment	-	-	-	-	-
Sub-total Services & Supplies		\$ 665,622	\$ 1,958,950	\$ 1,861,006	\$ 1,668,977	\$ 1,981,000
77000	<b>Capital Outlays</b>	\$ 616,886	\$ -	\$ -	\$ -	\$ -
79050	<b>Building Remodeling</b>	-	-	-	-	-
Total Expenditures		\$ 14,125,164	\$ 15,915,537	\$ 15,841,425	\$ 15,594,715	\$ 16,623,841

\* Estimates based on July 2025 through February 2026 actual expenditures and February 2026 budget amendments.

### South Coast AQMD Quick Facts

- Created by the 1977 Lewis Air Quality Management Act; amended by 1988 Lewis-Presley Air Quality Management Act (Health & Safety Code §40400-40540).
  - Regional governmental agency (Special District)
- Jurisdiction for comprehensive air pollution control over all of Orange County, all of Los Angeles County except for the Antelope Valley, the non-desert portion of western San Bernardino County and the western and Coachella Valley portion of Riverside County
  - 10,743 Square Miles; Population of 16,620,312 (2024)
  - Boundaries are Pacific Ocean to the west, San Gabriel, San Bernardino, and San Jacinto Mountains to the north and east, and the San Diego County line to the south
  - Vehicle Registrations – 13,806,604 (2024); Average Daily Miles Traveled Per Vehicle – 26 (2024)
  - Two of the world’s busiest seaports, the Port of Los Angeles and Port of Long Beach, are within its boundaries and together handled just under 20 million TEUs in 2024, near the prior all-time record of about 20.06 million TEUs in 2021
- Responsibilities include:
  - Monitoring air quality – 34 air monitoring stations
  - Planning, implementing, and enforcing programs to attain and maintain state and federal ambient air quality standards
    - Developing air quality rules and regulations that regulate stationary source emissions from such facilities as oil refineries, power plants, paint spray booths, incinerators, manufacturing plants, dry cleaners, and service stations
    - Establishing permitting requirements and issuing permits for stationary sources (25,219 operating locations with 66,736 permits)
- Decision-making body is a 13-member Governing Board
  - Ten elected officials with four appointed by the Board of Supervisors from each of the four counties and six appointed by cities within the South Coast AQMD
  - Three members appointed by the Governor, the Speaker of the State Assembly, and the Rules Committee of the State Senate

**SOUTH COAST AIR QUALITY MANAGEMENT DISTRICT**  
**Operating Indicators by Function**  
**Last Ten Fiscal Years**

<b>Program Category</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Advance Clean Air Technology</b>										
Contracts awarded	421	403	357	564	349	385	350	308	239	265
Total Funding awarded	\$153,900,867	\$137,406,323	\$170,391,084	\$213,005,034	\$127,879,802	\$202,126,095	\$172,638,535	\$182,753,350	\$77,394,895	\$138,490,050
<b>Ensure Compliance with Clean Air Rules</b>										
Inspections	24,037	21,419	24,692	24,289	27,595	25,658	31,310	30,790	45,395	44,783
Notices of Violations	499	632	1,626	2,724	2,076	838	899	1,173	1,655	2,169
Hearing Board Orders for Abatement	23	27	24	29	26	13	18	19	18	23
Hearing Board Appeals	3	3	1	2	3	2	1	-	-	3
<b>Customer Service</b>										
Public Information Requests	4,958	5,282	4,676	4,830	3,416	241	108	1,249	2,173	2,980
Community/Public Meetings attended	239	210	156	193	144	241	143	191	215	297
Small Business Assistance Contacts	1,865	2,834	4,073	3,043	3,357	3,840	3,184	2,761	3,261	3,852
<b>Develop Programs to Achieve Clean Air</b>										
Transportation Plans processed	1,337	1,348	1,356	1,357	1,335	1,319	1,126	1,091	1,171	1,275
Emission Inventory Updates**	356	244	343	294	269	336	1139	5,983	933	4,679
<b>Develop Rules to Achieve Clean Air</b>										
Rules Developed	16	15	28	44	14	19	32	28	32	29
<b>Monitoring Air Quality</b>										
Samples Analyzed by the Laboratory	32,400	38,541	36,342	33,258	30,225	25,501	23,185	21,098	19,887	40,354
Source Testing Analyses/Evaluations/Review	936	952	714	632	562	498	495	738	624	859
<b>Timely Review of Permits</b>										
Applications Processed	9,482	11,780	10,913	9,463	8,345	6,727	7,391	6,230	7,716	7,491
Applications Received-Small Business	594	535	605	541	485	438	381	362	456	361
Applications Received-All Others	9,894	8,376	9,172	8,131	8,070	6,767	8,030	6,627	7,934	6,562
<b>Policy Support</b>										
News Releases	89	86	120	99	126	179	197	125	135	170
Media Calls	1,450	1,201	-	-	-	-	-	-	-	-
Media Inquiries Completed	1,450	1,201	-	-	-	-	-	-	-	-
News Media Interactions*	-	-	1,235	633	672	2204	1,789	1,044	1,374	3,201

\* Tracking of News Media Interactions began in 2018. This replaced the tracking of media calls and media inquiries completed.

\*\* Beginning with 2022, "Emission Inventory Updates" will include the entire emissions inventory that staff received and processed instead of only a subcategory of reports. Decrease in reports in 2024 is attributed to many facilities being exempt from reporting.

Source: South Coast AQMD departments' records

## FINANCIAL POLICIES

South Coast AQMD is required to follow specific sections of the California Health & Safety Code, which guide South Coast AQMD's overall financial parameters. The Governing Board also provides financial direction to South Coast AQMD staff through the adoption of various financial-related policies. In addition, the Administrative Policies and Procedures offer further financial guidance. Below is an overview of the guidelines and procedures for the applicable financial-related policies.

### California Health & Safety Code (CA H&SC)

- District Budget Adoption – CA H&SC §40130

South Coast AQMD shall prepare and make available to the public at least 30 days prior to public hearing, a summary of its budget and any supporting documents, including, but not limited to, a schedule of fees to be imposed by South Coast AQMD to fund its programs. South Coast AQMD shall notify each person who was subject to fees imposed by South Coast AQMD in the preceding year of the availability of information. South Coast AQMD shall notice and hold a public hearing for the exclusive purpose of reviewing the budget and of providing the public with the opportunity to comment upon the proposed South Coast AQMD budget.

- Fee Schedule - CA H&SC §40510

South Coast AQMD may adopt a fee schedule for the issuance of variances and permits to cover the reasonable cost of permitting, planning, enforcement and monitoring.

- Fees Assessed on Stationary Sources – CA H&SC §40500.1

Fees assessed on stationary sources shall not exceed, for any fiscal year, the actual costs of District programs for the immediately preceding fiscal year with an adjustment not greater than the change in the California Consumer Price Index (CPI), for the preceding calendar year, from January 1 of the prior year to January 1 of the current year. Unless specifically authorized by statute, the total amount of all the fees collected from stationary sources of emissions in the 1995-96 fiscal year, and in each subsequent fiscal year, shall not exceed the level of expenditure in the 1993-94 fiscal year, except that the total fee amount may be adjusted annually by not more than the percentage increase in the California CPI. Any new state or federal mandate that is applicable to South Coast AQMD on and after January 1, 1994 shall not be subject to this section.

- Limitation on Increase in Permit Fees – CA H&SC §40510.5

Existing permit fees shall not increase by a percentage greater than any percentage increase in the California CPI for the preceding calendar year, unless the Governing Board

## FINANCIAL POLICIES (cont.)

makes a finding, based upon relevant information in a rulemaking record, that the fee increase is necessary and will result in an apportionment of fees that is equitable. Any fee increase above CPI shall be phased in over a period of at least two years.

### South Coast AQMD Governing Board Policy

- Administrative Code

The Administrative Code of Rules and Procedures prescribes the responsibilities, conduct and specified reimbursements of employees and South Coast AQMD Board members. Sections include, but are not limited to, mileage reimbursement, travel expenses, tuition reimbursement, professional licenses and memberships, and bilingual pay.

- Annual Investment Policy

The Annual Investment Policy sets forth the investment guidelines for all general, special revenue, trust, agency and enterprise funds of South Coast AQMD. The purpose of this policy is to ensure that South Coast AQMD's funds are prudently invested to preserve principal and provide necessary liquidity, while earning a market average rate of return. South Coast AQMD Annual Investment Policy conforms to the California Government Code as well as customary standards of prudent investment management.

The objectives of the policy, in priority order, are Safety of Principal, Liquidity, and Market Rate of Return. The policy establishes and defines investable funds, authorized instruments, credit quality requirements, maximum maturities and concentrations, collateral requirements, and qualifications of brokers, dealers, and financial institutions doing business with or on behalf of South Coast AQMD.

The policy provides the Governing Board, the Treasurer, the Chief Financial Officer, and the Investment Oversight Committee with set duties and responsibilities to execute the policy.

- Budget Advisory Committee

Established by South Coast AQMD Governing Board, the Budget Advisory Committee serves in an advisory capacity to South Coast AQMD on budgeting and financial planning matters. The committee made up of members from the business and environmental communities, provides additional insight during the annual budget process by reviewing and commenting on the proposed budget. The Budget Advisory Committee's comments are required to be provided to the Governing Board by April 15<sup>th</sup> of each year pursuant to South Coast AQMD Rule 320.

## FINANCIAL POLICIES (cont.)

- Fund Balance Use

When both restricted and unrestricted resources are available for use, it is South Coast AQMD's policy to use restricted resources first and then unrestricted resources as they are needed. When using unrestricted fund balance amounts, South Coast AQMD's Governing Board approved policy is to use committed amounts first, followed by assigned and then unassigned.

- Procurement Policy and Procedure

The Procurement Policy and Procedure provides the guidelines for the contracting and/or purchasing of services, material, equipment, supplies and fixed assets (i.e. capital outlays) by South Coast AQMD under the direction of the Procurement Manager. These guidelines include, but are not limited to, purchasing methods, bidding procedures, signature authorization levels, fixed asset acquisition and disposition, and publication requirements for advertised procurements.

Procedures are in place to ensure that all businesses including minority business enterprises, women business enterprises, disabled veteran business enterprises and small businesses have a fair and equitable opportunity to compete for/and participate in South Coast AQMD contracts that South Coast AQMD utilizes, when necessary, the most highly qualified outside consultants/contractors to carry out the organization's responsibilities.

- Rule 320 - Automatic Fee Adjustment

Rule 320 provides that all Regulation III fees, with specified exceptions, are automatically adjusted July 1<sup>st</sup> of each year by the California Consumer Price Index for the preceding calendar year unless the Governing Board decides not to implement a fee adjustment, or to implement a different adjustment for a given year, either for all fees or for a specified fee or fees. The Executive Officer is directed to prepare annually a socioeconomic impact of the effect of the fee adjustments for review by stakeholders and the Governing Board; also, to hold a public hearing on the automatic fee adjustments to receive any public comments. Public comments and any responses, along with recommendations by the Budget Advisory Committee, are to be forwarded to the Governing Board by April 15 of each year.

- Treasury Operations Contingency Plan and Procedures

The Treasury Operations Contingency Plan and Procedures states the course of action that may be implemented by South Coast AQMD to protect the safety and liquidity of South Coast AQMD funds and to protect South Coast AQMD from disruptions to ongoing operations if: 1) the financial stability of Los Angeles County may jeopardize South Coast AQMD funds invested through the Los Angeles County Treasurer; and/or 2) the Los

## FINANCIAL POLICIES (cont.)

Angeles County Treasurer, as Treasurer of South Coast AQMD, can no longer provide the treasury services currently provided in a satisfactory manner.

Under authority granted by Resolution 97-32, the Executive Officer can appoint either the Chief Financial Officer or Controller as Acting Treasurer to immediately begin implementing the defined procedures to safeguard South Coast AQMD funds.

- Unreserved Fund Balance Policy

The Unreserved Fund Balance Policy, originally adopted by the Board in June 2005 and adjusted in June 2014, states that the Unreserved Fund Balance in the General Fund should be maintained at a minimum of 20% of revenues. GFOA Recommended Best Practices prescribe a minimum 17% reserve amount plus an additional amount based on the organization's reliance on revenue over which it has no control. The 20% reserve amount is derived from the minimum 17% plus an additional 3% to account for South Coast AQMD's reliance on state subvention (\$4M), U.S. EPA Section 103/105 grants (\$5M), and one-time penalties and settlements (\$5M).

### Executive Officer Administrative Policies and Procedures

- Contracting for Consulting and Professional Services

Contracting for Consulting and Professional Services policy provides guidance in contracting for consulting and professional services in both a competitive and sole source environment as addressed in Section VIII of South Coast AQMD Procurement Policy and Procedure document.

- Fixed Assets and Controlled Items

The Fixed Assets and Controlled Items policy provides guidance on the receipt, transfer, inventory, accountability, and disposal of fixed assets and controlled items.

- Purchasing of Non-Consultant Services and Supplies

The Purchasing of Non-Consultant Services and Supplies policy provides guidance in implementing the purchase of non-consultant services and supplies as addressed in Section IV of South Coast AQMD Procurement Policy and Procedure document.

- Travel

The Travel Policy provides guidance on allowable travel expenses, travel advances, and documentation requirements.

- Work Program- Cost Allocation Procedure

## FINANCIAL POLICIES (cont.)

The Work Program allocates resources by Office, nine Work Program Categories, and Project which are tied to South Coast AQMD's Goal and Priority Objectives. Cost/Overhead Components of any given work program line can include:

- Salaries and Benefits based on regular and overtime hours charged directly to a specific work program code.
- Services and Supplies and Capital Outlays charged directly to a specific work program code.
- Division specific overhead (charges not attributable to a specific work program code such as benefits and absence time) are allocated to each direct expense work program line within that Division based on Full Time Equivalent (FTEs).
- District General Overhead expenditures associated with the overall operation (such as utilities, insurance, security, interest, etc.) are allocated to all direct program lines based on FTEs.
- Allocatable Division Overhead allocates work program lines within each Division that are Division-specific Administrative, Office, or Management related based on the Division's FTEs.
- District-wide Overhead Allocation spreads work program lines from Divisions that support the entire District (Executive Office, Finance, Legal, etc.) or work program lines without specific revenue streams (Legislative and Public Affairs/Media Office, Public Records Act, Advisory Groups, etc.) based on FTEs.

## BUDGET GLOSSARY

<b>Account</b>	A unique identification number and title for expenditures and revenues; used for budgeting and recording expenditures and revenues.
<b>Administrative Fee</b>	A fee charged to a program or project to recover the administrative costs to manage the program or project.
<b>Adopted Budget</b>	The annual budget for the General Fund that has been approved by South Coast AQMD's Governing Board.
<b>Amended Budget</b>	The adopted budget plus any modifications approved by South Coast AQMD's Governing Board during the fiscal year.
<b>Appropriation</b>	A specific amount of money authorized by South Coast AQMD's Governing Board which permits the South Coast AQMD to incur obligations and to make expenditures of resources.
<b>Assigned Fund Balance</b>	The portion of the fund balance that has been allocated by South Coast AQMD's Governing Board for a specific purpose.
<b>Budget Advisory Committee</b>	A committee made up of representatives from the business and environmental communities who review and provide feedback on South Coast AQMD's financial performance and proposed budget.
<b>Budgetary Basis of Accounting</b>	A form of accounting used in the budget where encumbered amounts are recognized as expenditures.
<b>Balanced Budget</b>	A budget in which planned expenditures do not exceed planned revenues.
<b>Capital Asset</b>	Tangible asset with an initial individual cost of \$5,000 (currently) or more and a useful life of at least one year or intangible assets with an individual cost of \$5,000 (currently) or more and a useful life of at least one year.
<b>Capital Outlays</b>	Expenditures for capital assets; A Major Object, or classification of expenditures, within South Coast AQMD's budget.
<b>Committed Fund Balance</b>	The portion of the fund balance that includes amounts that can be used only for specific purposes as determined by the South Coast AQMD Governing Board.
<b>Cost Allocation</b>	A process of accounting and recording the full costs of a program or activity by including its share of indirect or overhead costs in addition to its

## BUDGET GLOSSARY (cont.)

<b>Cost Allocation (cont.)</b>	direct costs.
<b>CPI-Based Fee Increase</b>	Increases to fees (emission, annual operating, permit processing, Hot Spots, area sources, transportation, source test/analysis, and Hearing Board) based on the change in the Consumer Price Index for the preceding calendar year as reported for California Department of Finance– All Urban Consumer Series. This is in accordance with the California Health and Safety Code §40510.5.
<b>Debt Service</b>	The cost to cover the repayment of interest and principal on a debt for a particular period of time.
<b>Debt Structure</b>	The make-up of long-term debt. South Coast AQMD’s long-term debt has been taken on to fund building and pension obligations.
<b>Designation</b>	A portion of the Fund Balance that has been assigned for specific purposes by actions of South Coast AQMD’s Governing Board.
<b>Encumbrance</b>	An amount of money committed for the payment of goods and services that have not yet been received or paid for.
<b>Expenditures</b>	Charges incurred for goods and services.
<b>Fee Schedule</b>	The State Legislature has authorized air districts to levy fees to support industry related programs which improve air quality. The schedule of fees levied by South Coast AQMD is approved by South Coast AQMD’s Governing Board as part of the annual budget process. (Also see Regulation III.)
<b>Fiscal Year</b>	A period of 12 consecutive months selected to be the budget year. South Coast AQMD’s fiscal year runs from July 1 to June 30.
<b>FTE</b>	Full Time Equivalent; A measure of the level of staffing. One FTE equates to 2,080 hours of paid time within a 12-month period.
<b>Fund Balance</b>	The accumulation of revenues less expenditures within a fund for a specific year. South Coast AQMD’s fund balance is broken out into Reserves (non-spendable and committed) and Unreserved Designations. Unreserved Designations is further broken out into Assigned and Unassigned Fund

## BUDGET GLOSSARY (cont.)

<b>Fund Balance (cont.)</b>	Balance. This terminology is in accordance with GASB 54.
<b>GASB 54</b>	A standard issued by the Government Accounting Standards Board (GASB) to guide fund balance reporting.
<b>GASB 87</b>	A standard issued by the Government Accounting Standards Board (GASB) to provide guidance to improve accounting and financial reporting for leases by government.
<b>GASB 96</b>	A standard issued by the Government Accounting Standards Board (GASB) to provide guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments).
<b>General Fund</b>	The primary operating fund for South Coast AQMD where expenditures and revenues associated with the daily operations of South Coast AQMD are accounted for.
<b>Grant</b>	A sum of money given by an organization for a particular purpose. The grants which provide funding to South Coast AQMD's General Fund are primarily received from the U. S. Environmental Protection Agency (EPA), the Department of Homeland Security (DHS), and the California Air Resource Board (CARB).
<b>Inventory</b>	Value at cost of office, computer, cleaning and laboratory supplies at year-end.
<b>Major Object</b>	South Coast AQMD has four expenditure classifications: Salaries and Employee Benefits, Services and Supplies, Capital Outlays, and Building Remodeling. Transfers between Major Objects must be approved by the South Coast AQMD Governing Board.
<b>Mobile Source Revenues</b>	Revenues received from motor vehicle registrations and from the administration of motor vehicle programs aimed at reducing air pollution from motor vehicles.
<b>Nonspendable Fund Balance</b>	Amounts in the fund balance that are not in a spendable form. In South Coast AQMD's General Fund, inventory makes up the nonspendable balance.

## BUDGET GLOSSARY (cont.)

<b>Pension Obligation Bonds (POBs)</b>	A method of financing used by South Coast AQMD to refinance its obligations to its employees' pension fund.
<b>Proposed Budget</b>	The annual budget that has been developed by South Coast AQMD and made available to the public for review before being presented to the South Coast AQMD Governing Board for approval.
<b>Regulation III</b>	The rule that establishes the fee rates and schedules associated with permitting, annual renewals, emissions and other activities that help fund most of South Coast AQMD's regulatory programs and services. (Also see Fee Schedule.)
<b>Reserves</b>	Funding within the Fund Balance that is set aside for a specific future use and not available for any other purpose. It consists of both nonspendable amounts (inventory of supplies) and committed amounts (encumbrances).
<b>Revenue</b>	Monies the South Coast AQMD receives as income. South Coast AQMD's revenue is mainly from fees charged to control or regulate emissions.
<b>SBCERA</b>	San Bernardino County Employment Retirement System manages the retirement plan for South Coast AQMD employees.
<b>Salaries and Employee Benefits</b>	Expenditures for Salary expenses, employee benefits, retirement and insurance benefits. It is a Major Object, or classification of expenditures, within South Coast AQMD's budget.
<b>Services and Supplies</b>	Expenditures for items and services needed for the daily operations of the South Coast AQMD including professional services, utilities, office expenses, maintenance, and debt service. It is a Major Object, or classification of expenditures, within South Coast AQMD's budget.
<b>Special Revenue Fund</b>	A fund used to account for revenues and expenditures from specific sources earmarked for specific purposes. South Coast AQMD's main fund is its General Fund. All other funds are designated as Special Revenue Funds. The South Coast AQMD does not adopt a budget for Special Revenue Funds. Board action is required for all expenditures.
<b>State Subvention</b>	The state of California provides assistance to air districts for on-going operations to perform mandated functions such as compliance and enforcement, planning, and rule development.

## BUDGET GLOSSARY (cont.)

<b>Stationary Source Fees</b>	Revenues collected from emission fees, permit fees, and annual operating fees to support activities for improving air quality.
<b>Transfer In/Out</b>	A transfer between different funds within South Coast AQMD's accounting system. For example, a transfer of cash from the General Fund to a Special Revenue Fund would be a Transfer Out for the General Fund and a Transfer In for the Special Revenue Fund.
<b>Unassigned Fund Balance</b>	The residual fund balance of the General Fund. It is not designated for a specific purpose and can only be used upon approval of South Coast AQMD's Governing Board.
<b>Unreserved Designations</b>	The portion of the Fund Balance that has not been committed by South Coast AQMD's Governing Board or is nonspendable due to specific Board constraints. It is further broken down into either amounts assigned by the Governing Board for specific purposes or an unassigned amount that can only be used upon approval of the Governing Board.
<b>Work Programs</b>	Activities carried out by South Coast AQMD staff. Work Programs are classified into nine Work Program Categories according to the nature of the activity being performed.

# Air Quality Historical Timeline



Photo courtesy of Los Angeles Times Collection, Department of Special Collections, UCLA Library

First recognized episodes of smog occur in Los Angeles in summer 1943

1943

1950

Orange County APCD established



1966



California adopts first automobile tailpipe emission standards in the nation

1970

Federal Clean Air Act enacted, establishing the basic U.S. program for controlling air pollution



1975

Catalytic converters required for most gasoline-powered vehicles

1978



Vapor recovery "boots" required on gas station nozzles

1947

Los Angeles County Air Pollution Control District (APCD) established—the first of its kind in the nation



1957

San Bernardino and Riverside County APCDs formed



1968

California Air Resources Board (CARB) holds its first meeting with Dr. Arie J. Haagen-Smit as its first chairman

1971

U.S. EPA adopts first national air quality standards



1977

California legislature merges air pollution control districts of LA, Orange, Riverside and San Bernardino counties forming the South Coast Air Quality Management District

1986

South Coast AQMD launches first Multiple Air Toxics Exposure Study (MATES) to understand air toxics health impacts. Additional MATES studies conducted in 1999, 2006, 2013 and 2018

**MATES**

1989

South Coast AQMD adopts first Air Quality Management Plan to show attainment of clean air standards



1998

Carl Moyer Program established to reduce mobile source emissions



2011

Federal agencies and the State of California establish single time frame for corporate average fuel economy (CAFE) and greenhouse gas standards for the next generation of cars and light-duty trucks

2017

Assembly Bill 617 enacted to develop community plans and implement new technologies addressing the disproportionate impacts of air pollution sources in Environmental Justice communities

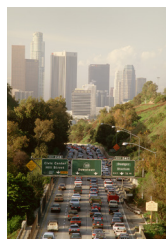
1987

Created a program to assess and reduce health risks from air toxic emissions under the Air Toxics "Hot Spots" Information and Assessment Act (AB 2588)



1990

Federal Clean Air Act Amendments of 1990 enacted establishing new programs to reduce ozone, toxic emissions and vehicle emissions



2006

California Global Warming Solutions Act of 2006 (AB 32) enacted to reduce greenhouse gases



2013

Attained the 1997 24 hour and annual National Ambient Air Quality Standards for fine particulate matter two years ahead of schedule

2022

South Coast AQMD releases its most ambitious strategy to cut air pollution. The 2022 AQMP is the first Zero-emissions plan, aiming to reduce emissions by 70% by 2037.





**South Coast  
Air Quality Management District**

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